CANADA Province of Québec **District of Montréal Division No.: 01-Montréal** 

Court No.: 500-11-057985-208

Estate No.: 41-2618947

SUPERIOR COURT (Commercial Division) Companies' Creditors Arrangement Act

IN THE MATTER OF THE COMPROMISE OR ARRANGEMENT OF:

STOKES INC.

**Debtor / Petitioner** 

-and-

RICHTER ADVISORY GROUP INC.

Monitor

# **EIGHTH REPORT OF THE MONITOR** FOR THE SANCTION OF THE AMENDED PLAN OF ARRANGEMENT **FEBRUARY 8, 2021**

#### INTRODUCTION

- 1. On February 18, 2020, Stokes Inc. ("Stokes", the "Company" or the "Debtor") filed a Notice of Intention to Make a Proposal (the "NOI"), pursuant to the Bankruptcy and Insolvency Act (the "BIA") and Richter Advisory Group Inc. ("Richter") was appointed to act as Proposal Trustee.
- 2. On February 20, 2020, the Company filed an Application for an Order Approving an Administration Charge, a D&O Charge, a Consulting Agreement and Sale Guidelines and Granting Ancillary Relief (the "First Application") before the Superior Court of Québec, Commercial Division (the "Court") and on February 24, 2020, the Court granted the First Application.
- 3. The initial stay period under the NOI was extended three times by the Court, with the last extension under the NOI having been granted to July 27, 2020.
- 4. On July 21, 2020, given that the six-month stay extension period under the NOI was set to expire on August 18, 2020, the Debtor filed an Application to Continue Proceedings Commenced Under Part III of the Bankruptcy and Insolvency Act and for a Transition Order under the Companies' Creditors Arrangement Act (the "CCAA Continuance Application") in which the Debtor sought, inter alia, a conversion of the NOI proceedings into proceedings under the Companies' Creditors Arrangement Act

(the "CCAA") in order to allow the completion of the restructuring process initiated by the Company under the BIA, which process had been delayed by the sudden and unforeseen global COVID-19 pandemic (the "Pandemic"). On July 27, 2020, the Court granted the CCAA Continuance Application (the "Transition Order"). The Transition Order, *inter alia:* 

- a) Appointed Richter to act as Monitor in the CCAA Proceedings (the "Monitor");
- b) Ordered a stay of proceedings in respect of the Company and its directors and officers until September 28, 2020 (the "Stay Period"); and
- c) Approved and ratified the Consulting Agreement and the Sale Guidelines (such terms as defined in the Transition Order) which had previously been approved by the Court under the NOI.
- On September 25, 2020, the Court granted an order establishing a claims process (the "Claims
  Procedure Order") including a claims bar date of November 9, 2020 (the "Claims Bar Date") for the
  filing of proofs of claim with the Monitor ("Proofs of Claim").
- 6. On November 25, 2020, the Court granted an order extending the Stay Period until, and including, February 12, 2021. In addition, at the same date, the Court granted an order authorizing the Company to file a plan of compromise and arrangement (the "Original Plan") and to call and conduct a meeting of creditors (the "Creditors' Meeting") for the purposes of voting on the Original Plan (the "Meeting Order").
- 7. On November 27, 2020, in accordance with the Meeting Order, the Monitor sent to Stokes' Affected Creditors copies of the Original Plan and of the Meeting Materials (as defined in the Meeting Order).
- 8. On December 11, 2020, Stokes amended the Original Plan and filed an amended plan of compromise and arrangement (the "Amended Plan").
- On February 5, 2021, the Debtor filed an Application for the issuance of a sanction order and a late claims order (the "Sanction Application"). The Sanction Application is to be heard by the Court on February 12, 2021.
- 10. Richter, in its capacities as Proposal Trustee and Proposed Monitor, has previously provided this Court with seven reports (the "**Prior Reports**"). The Prior Reports and copies of other material documents pertaining to these proceedings are available on the Monitor's website at: https://www.richter.ca/insolvencycase/stokes-inc.

#### **PURPOSE OF THIS REPORT**

- 11. The purpose of this report of the Monitor (the "**Eighth Report**") is to provide this Court with information pertaining to:
  - a) An overview of the activities of the Monitor and the Company since November 23, 2020, being the date of the issuance of the Seventh Report of the Monitor (the "Seventh Report");
  - b) The Company's reported receipts and disbursements for the period from November 15, 2020 to January 30, 2021, including a comparison of reported to forecast results;
  - c) The Amended Plan proposed by the Company to its creditors;
  - d) The status of the claims process conducted by the Monitor pursuant to the Claims Procedure Order (the "Claims Process");
  - e) The Creditors' Meeting and the results of the vote;
  - f) The upcoming termination of the CCAA proceedings; and
  - g) The Monitor's recommendation.

#### **TERMS OF REFERENCE**

- 12. Unless otherwise noted, all monetary amounts contained in this Eighth Report are expressed in Canadian dollars.
- 13. In preparing this Eighth Report, the Monitor has relied upon certain unaudited financial information prepared by the Company's representatives, the Company's books and records, and discussions with the Company's representatives and legal counsel (the "Information").
- 14. Except as otherwise described in this Eighth Report, the Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would wholly or partially comply with Generally Accepted Assurance Standards ("GAAS") pursuant to the Chartered Professional Accountant of Canada Handbook and, as such, the Monitor expresses no opinion or other form of assurance contemplated under GAAS in respect of the Information.
- 15. This Eighth Report does not consider all future impacts of the Pandemic on the Company's projections and future oriented financial information, including statements of cash flow and action plans either taken or considered by Stokes as a result of the evolving sanitary crisis. Any reference made to the impact of the Pandemic on Stokes in this Eighth Report is based entirely on preliminary discussions and is not to be interpreted as a complete and/or accurate assessment of the full impact of the Pandemic. The potential future impact of the Pandemic on the Company's customers, suppliers and other stakeholders remains uncertain and cannot be fully quantified at this time.

16. Future oriented financial information relied upon in this Eighth Report is based on the Company's representatives' assumptions regarding future events; actual results achieved may vary from the Information presented even if the hypothetical assumptions occur and these variations may be material.

#### **ACTIVITIES OF THE MONITOR**

- 17. Since the issuance of the Seventh Report, the Monitor has:
  - a) Monitored the Company's daily receipts and disbursements and the Company's current and ongoing operations;
  - b) Reviewed weekly variances between the actual cash flow results versus the cash flow projections for the period from November 15, 2020 to January 30, 2021;
  - c) Responded in a timely manner to inquiries from affected stakeholders, including creditors, employees, customers and landlords;
  - d) Attended the Court hearing with respect to the CCAA proceedings;
  - e) Reviewed and logged Proofs of Claim filed by the Affected Creditors;
  - f) Carried out the Monitor's duties in accordance with the Claims Procedure Order, the Meeting Order and chaired the Creditors' Meeting;
  - g) Responded to calls and enquiries from various interested parties including creditors and employees;
  - h) Prepared and published on its website on November 26, 2020 the *Report of the Monitor on the State of the Debtor's affairs and the Plan of Arrangement* (the "**Report on the Plan**");
  - i) Prepared and sent several notices of revision or disallowance;
  - j) Negotiated with landlords with regards to their restructuring claims;
  - k) Prepared this Eighth Report to Court;
  - Updated its website to allow stakeholders access to relevant documents in connection with these proceedings;
  - m) Participated in several meetings and conference calls with the Debtor, the Chief Restructuring Advisor (the "CRA") and the legal advisors in connection with the Company's restructuring efforts, the Company's go-forward strategy and the preparation of the Original Plan.

#### **ACTIVITIES OF THE COMPANY**

18. The Company has implemented its restructuring measures, including the closure of 39 stores, and operated its remaining stores (106) in the normal course of business, except during the COVID-19 restrictions as mentioned herein. Management continues to implement measures to reduce costs and review store profitability on a regular basis.

- 19. As a result of the Pandemic and the shutdown ordered by the authorities, Stokes closed all its retail locations in Quebec, Ontario and Manitoba. Following the stores' closures, the Company reviewed its financial projections and has sufficient liquidity to implement the Amended Plan.
- 20. Management advised the Monitor that, as of the date of this Eighth Report, all rent payments are current, to the exception of January and February rents, the payment of which has been postponed due to the government ordered store closures in Quebec, Ontario and Manitoba. The Monitor understands that Stokes is presently in discussions with its landlords with respect to this matter.
- 21. The Company, with its advisors and the CRA, continued to implement its long-term business plan.
- 22. The Company assisted the Monitor in the review of the claims received.
- 23. Finally, the Company, with the assistance of the Monitor, has been in constant communication with its employees, customers and creditors.

#### FINANCIAL PERFORMANCE

## Cash flow results for the 11-week period ended January 30, 2021

- 24. Since the filing of the NOI, and continuing after the transition to the CCAA, the Company has been paying its suppliers in the ordinary course of business based on negotiated terms or on cash-on-delivery basis, apart from the rent and tax remittance deferrals discussed in the Prior Reports and this Report. Other than these deferrals, the Company has advised the Monitor that it has not incurred other significant unpaid liabilities since the filing of the NOI.
- 25. **Exhibit "A"** to this Eighth Report contains the comparative cash flow statement for the 11-week period ended January 30, 2021 which indicates that the Company outperformed its projections. The positive net cash flow for the period was approximately \$7.6M, while the Company projected net cash flow of \$6.7M. The favorable variance of \$0.9M is primarily due to lower than projected receipts of approximately \$1.1M, attributable to the shutdown ordered in Quebec, Ontario and Manitoba, compensated by lower than projected disbursements totaling \$2.1M.
- 26. At the time of writing this report, the Company has advised the Monitor that it was in compliance with the conditions stated in the Restated Forbearance Agreement, including in respect of the borrowing base calculation.

## THE AMENDED PLAN

27. On December 11, 2020, Stokes amended the Original Plan and filed the Amended Plan with this Court. The Original Plan was amended by the Company prior to the Creditors' Meeting, with the Monitor's approval, in order to clarify the voting rights of the Convenience Class Creditors.

- 28. The Monitor's Seventh Report and the Report on the Plan summarized, among other things, the key terms and conditions of the Original Plan, including the classification and treatment of creditors, releases and conditions and the results of the Claims Process pursuant to the Claims Procedure Order. The Report on the Plan also included the bases for the Monitor's recommendation to the Company's creditors to vote in favour of the Plan. In order to avoid duplication, the contents of the Seventh Report and the Report on the Original Plan have not been repeated herein. A copy of the Report on the Plan is attached hereto as **Exhibit "B**".
- 29. The Company gave notice to Affected Creditors of the details of the Amended Plan. The Amended Plan, its French translation and bilingual versions of the Meeting Materials were made available on the Monitor's website, in accordance with the Meeting Order.

#### STATUS OF THE CLAIMS PROCESS

- 30. The following section provides a summary of the Claims Process conducted by the Monitor as required by the Claims Procedure Order. Terms not defined herein shall have the same meaning as in the Claims Procedure Order.
- 31. As noted in the Seventh Report, the Monitor, with the assistance of the Company, carried out the Claims Process in accordance with the Claims Procedure Order.
- 32. Prior to the Claims Bar Date, 313 Claims with a value of approximately \$27.3 million were filed with the Monitor. Further details of the status of the claims process are available in the Report on the Plan attached hereto as **Exhibit "B"**.

#### **Late Claims**

- 33. One (1) claim from a landlord amounting to \$145,348 was received after the Claims Bar Date and was admitted prior to the Creditors' Meeting after being reviewed by the Monitor, as the Claim Package was sent to this landlord after the Claims Bar Date, on November 24, 2020.
- 34. Additionally, fifteen (15) claims totaling approximately \$102,000 were received after the Claims Bar Date (collectively, the "Late Claims") from fifteen (15) parties (each a "Late Claimant"), as follows:

Stokes Inc.	Date	Total
Claims Received after the Claim Bar Date	Received	Claim
A-1 National Lock & Alarm	10-Dec-20	\$ 6,192.68
Adamo Home	3-Dec-20	12,361.20
Algoma Central Properties Inc	10-Nov-20	468.03
BL Solutions Inc.	18-Nov-20	500.14
Equipment Industriel R.C.	4-Feb-21	1,391.20
Fortis BC	17-Nov-20	115.10
Hamilton Beach Brands Canada Inc	10-Dec-20	17,289.94
Inter Design Inc	11-Nov-20	21,333.48
MediaQMI Inc	10-Dec-20	6,760.53
Newmarket Tay Power Distribution Ltd	26-Nov-20	492.25
Plomberie et Chauffage Aqua-Tech Inc	3-Dec-20	6,769.84
Precious Home Goods	15-Dec-20	14,490.78
Pro-Fusion Electrique Inc.	2-Dec-20	8,085.84
Saskpower	18-Nov-20	331.63
Vaudreuil Shopping Centres Ltd	17-Dec-20	5,008.09
Total		\$ 101,590.73

- 35. None of the Late Claims are asserted as secured claims.
- 36. Following the receipt of the various Late Claims, the Monitor communicated with each of the Late Claimants in order to obtain an explanation as to their tardiness. In all cases, the Monitor is satisfied that the delay in filing the Late Claims is attributable to inadvertence on the part of the Late Claimant, and that none of the Late Claimants has been acting in bad faith or with a view to derive some form of strategic advantage.
- 37. In the context of the present proceedings, given that the review of claims pursuant to the Claims Procedure Order remains ongoing and that no distribution has yet been effected, the Monitor agrees that permitting the review of the Late Claims would not cause any significant prejudice to Stokes' creditors, including with respect to the marginal dilutive impact that this could entail, should the Late Claims be allowed.
- 38. Therefore, considering the above, the Monitor recommends the Court to authorize the review and processing of the Late Claims.

#### Notices of revision or disallowance

- 39. The Monitor, in conjunction with its legal counsel, the Debtor and its legal counsel, and the CRA, have completed the review of most of the Claims received.
- 40. The Monitor has rejected or revised several claims, as follows:
  - \$1.3M of landlords' claims relating to leases that were amended or replaced with new contractual agreements, and which should not give rise to any claims for damages or otherwise;

- \$3.6M of Restructuring Claims from landlords relating to damages arising from the disclaimer
  of leases and which the Monitor believed to be excessive; and
- \$10M of Litigation Claims which:
  - are considered, as per the Amended Plan, to be Unaffected Claims given that they are covered by the Company's insurance policy should the claim prove to be successful; and
  - were withdrawn after the filing of a Proof of Claim in the Claims Process, as a result of a settlement being reached between the Company and the relevant claimant, with the Monitor's approval.
- 41. As of the present date, the Monitor has not received any notice of dispute and no appeal application was filed with the Court regarding the above notices of revision or disallowance, the latest possible date to appeal being January 25, 2021.

## **Claims summary**

42. Based on the information available as of the date of this Eighth Report, the Monitor estimates the amount of the allowable Claims as follows:

Stokes Inc. Estimate of Admitted Claims (\$000's)	nsecured Claims	Re	estructuring Claims	ı	Litigation Claims	Total Claims
Total Claims filed with the Monitor Minus: Claims Withdrawn Minus: Notice of Revision or Disallowance Plus: Landlord Claim Received after the Bar Date Plus: Late Claims	\$ 10,769 (4) - 145 100	\$	6,353 (16) (4,915) -	\$	10,178 (3,000) (7,000)	27,301 (3,020) (11,915) 145 100
Estimate of Admitted Claims	\$ 11,011	\$	1,422	\$	178	\$ 12,611

43. The Monitor, in consultation with its legal counsel and the Company, is in the process of completing its review of the Claims in order to assess the validity and quantum thereof.

#### **CREDITORS' MEETING**

- 44. In accordance with the Meeting Order, the Monitor publicized and gave the requisite notices in order to convene and hold the Creditors' Meeting, including the following:
  - a) posted a copy of the Amended Plan, the Meeting Materials as well as the Meeting Order and the Prior Reports on the Monitor's Website;
  - b) sent by regular mail, on November 27, 2020, a copy of the Meeting Materials and the Report on the Plan to: (a) all Affected Creditors with Affected Claims; and (b) the Service List; and

- c) sent the Meeting Materials and the Report on the Plan to any Affected Creditor who made a written request to the Monitor for a copy of the Meeting Materials and the Report on the Plan.
- 45. The Creditors' Meeting was convened in accordance with the foregoing notices on December 22, 2020 at 9:30 a.m. (Montréal time). The Meeting was held by videoconference due to the Pandemic. Affected Creditors were also able to participate in the meeting by telephone.
- 46. A total of 176 Affected Creditors were present at the Creditors' Meeting in person or by proxy.
- 47. In accordance with the Meeting Order, the Monitor acted as Chair of the Creditors' Meeting:
  - a) the provisions of the Amended Plan were summarized and explained by the Monitor and the Monitor's legal counsel to the Affected Creditors; and
  - b) the Monitor tabulated the results of the vote on the Amended Plan by the Affected Creditors.
- 48. A copy of the minutes of the Creditors' Meeting is attached hereto as Exhibit "C".

# **Voting Results**

49. The results of the vote are summarized as follows:

	Number of			
	Creditors	<u></u> %	In Value	<u></u> %
In favour	174	98.86%	8,138,056	98.28%
Against	2	1.14%	142,508	1.72%
Total	176	100.00%	8,280,564	100.00%

50. Accordingly, the required majorities (majority in number representing not less than two-thirds in value of the Voting Claims) of the Affected Creditors present at the Creditors' Meeting (in person or by proxy) voted in favour to approve the Plan.

## **UPCOMING TERMINATION OF THE CCAA PROCEEDINGS**

- 51. Pursuant to the proposed Sanction Order, once all matters to be attended to in connection with the present CCAA proceedings have been completed, the Monitor will be notifying an executed certificate (the "Termination Certificate") on the Service List and filing it with the Court, certifying same (the "CCAA Termination Time"). The Sanction Order also provides that the CCAA Charges (as defined in the Transition Order) will be terminated, released and discharged at the CCAA Termination Time.
- 52. Prior to the filing of the Termination Certificate, the Monitor will, *inter alia*:
  - a) administer all distributions and payments to the Affected Creditors in accordance with the Amended Plan;

- b) administer and determine the Proven Claims; and
- c) take any and all actions as may be necessary or appropriate to comply with applicable tax withholding and reporting requirements.
- 53. Moreover, the proposed Sanction Order provides that, going forward, the Monitor will be dispensed from its duties under section 23(1) d) ii) of the CCAA. The Monitor could however file a report as it deems necessary or advisable to inform the Court and the creditors of the Company of any material development with respect to the Amended Plan.
- 54. Considering the fact that the Amended Plan provides for a distribution scheme staggered over a little more than two (2) years, the Monitor supports the Company's proposed course of action to terminate the present CCAA proceedings when appropriate, as it will streamline such process in a cost effective manner.

#### **CONCLUSION AND RECOMMENDATION**

#### Sanction and approval of the Amended Plan

- 55. The Monitor recommends that the Court sanction the Amended Plan for the following reasons:
  - a) since the issuance of the NOI, the Company and its representatives have acted, and continue to act, in good faith and with due diligence;
  - b) at all times, the Company cooperated with the Monitor with respect to access to information requests and internal resources required for the Monitor to fulfill its duties;
  - c) the Amended Plan is fair and reasonable, as reflected by the vote overwhelmingly in favour; and
  - d) the Amended Plan provides for a greater recovery to creditors than a liquidation in a bankruptcy scenario. Furthermore, given the current challenges for Canadian retailers during the COVID-19 pandemic, there is a considerable risk that the recovery in a liquidation would be significantly lower than previously estimated.
- 56. For the reasons noted above, the Monitor supports the Company's application for the sanctioning of the Amended Plan.

# **Late Claims**

57. As described previously, the Monitor recommends that the Court authorize the review and processing of the Late Claims and also supports the Company's application in that regard.

# **Upcoming Termination of the CCAA Proceedings**

58. The Monitor supports the Company's proposed course of action to terminate the present CCAA proceedings at the appropriate time.

Respectfully submitted at Montréal, this 8th day of February 2021.

Richter Advisory Group Inc.

Monitor

Olivier Benchaya, CPA, CA, CIRP, LIT



Stokes Inc.							
Statement of Cash Flow							
For the Period from Nov 15, 2020 to Jan 30, 2021	1	Actual	F	orecast		Varia	nce
(\$000's)	7	77 days	7	77 days		\$	%
Receipts	\$	28,647	\$	29,753	\$	(1,106)	(4%)
Merchandise		(5,696)		(7,540)		1,844	24%
Payroll		(4,428)		(5,344)		916	17%
Rent		(2,758)		(3,180)		422	13%
Inventory Liquidation Expenses		-		-		-	N/A
Professional Fees & Consultants		(367)		(866)		499	58%
Sales Tax		(2,774)		(2,567)		(207)	(8%)
Others		(4,985)		(3,566)		(1,419)	(40%)
Disbursements		(21,008)		(23,063)		2,055	9%
Cash Flow	\$	7,639	\$	6,690	\$	949	14%
Projected Opening Cash //Pank Indebtedness (1)	Ф.	(4,928)	¢	(4.028)	ф.		0%
Projected Opening Cash /(Bank Indebtedness)(1)	\$		\$	(4,928)	\$	<u> </u>	
Projected Ending Cash/(Bank Indebtedness) <sup>(1)</sup>	\$	2,711	\$	1,761	\$	949	54%

<u>Note 1:</u> Cash excludes petty cash and outstanding store deposits. Bank Indebtness is presented net of cash. Ending Bank indebtedness excludes approximately \$4.8M of outstandings LCs (\$3.8M USD) which have not yet been drawn upon.



C A N A D A Province of Québec District of Montréal Division No.: 01-Montréal

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IN THE MATTER OF THE COMPROMISE OR ARRANGEMENT OF:

STOKES INC.

**Debtor / Petitioner** 

-and-

RICHTER ADVISORY GROUP INC.

Monitor

# REPORT OF THE MONITOR ON THE STATE OF THE DEBTOR'S AFFAIRS AND THE PLAN OF ARRANGEMENT November 26, 2020

#### INTRODUCTION

- 1. This report of Richter Advisory Group Inc. (the "Monitor") on the State of the Debtor's Affairs and the Plan of Arrangement (the "Monitor's Report" or the "Report") is being presented to provide information on Stokes Inc. ("Stokes" or the "Company" or the "Debtor") and to assist the creditors of Stokes in their review and assessment of the Plan of Compromise and Arrangement (the "Plan") which has been filed by the Company under the Companies' Creditors Arrangement Act (the "CCAA").
- 2. The Plan will be submitted to the creditors of Stokes for their consideration and approval at a Meeting of Creditors to be held on **December 22, 2020, at 9:30 a.m., by videoconference**. The Company has indicated that if the requisite statutory majorities of creditors vote in favour of the Plan, it intends to seek an order before the Superior Court of Québec, Commercial Division (the "Court") on January 8, 2021, in order to sanction the Plan in accordance with the CCAA (the "Sanction Order").
- 3. The following topics are covered in this Monitor's Report:
  - a) Procedural Background;
  - b) General information about the Company;
  - c) Events leading to the NOI filing;

- d) Restructuring measures;
- e) Financial performance of the Company and cash flow projections;
- f) Status of the claims process conducted by the Monitor pursuant to the Claims Procedure Order (the "Claims Process");
- g) Overview of the Plan proposed by the Company to its creditors;
- h) Estimated distribution to creditors under the Plan;
- i) Meeting of creditors for the purpose of voting on the Plan;
- j) Monitor's conclusion and recommendation.

#### **TERMS OF REFERENCE**

- 4. Unless otherwise noted, all monetary amounts contained in this Report are expressed in Canadian dollars.
- 5. In preparing this Report, the Monitor has relied upon certain unaudited financial information prepared by the Company's representatives, the Company's books and records, and discussions with the Company's representatives and legal counsel (the "**Information**").
- 6. Except as otherwise described in this Report, the Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would wholly or partially comply with Generally Accepted Assurance Standards ("GAAS") pursuant to the Chartered Professional Accountant of Canada Handbook and, as such, the Monitor expresses no opinion or other form of assurance contemplated under GAAS in respect of the Information.
- 7. This Report does not consider all future impacts of the Pandemic on the Company's projections and future oriented financial information, including statements of cash flow and other and action plans either taken or considered by Stokes as a result of the evolving sanitary crisis. Any reference made to the impact of the Pandemic on Stokes in this Report is based entirely on preliminary discussions and is not to be interpreted as a complete and/or accurate assessment of the full impact of the Pandemic. The potential future impact of the Pandemic on the Company's customers, suppliers and other stakeholders remains uncertain and cannot be fully quantified at this time.
- 8. Future oriented financial information relied upon in this Report is based on the Company's representatives' assumptions regarding future events; actual results achieved may vary from the Information presented even if the hypothetical assumptions occur and these variations may be material. Accordingly, the Monitor expresses no assurance as to whether the Projections will be achieved.

#### PROCEDURAL BACKGROUND

9. On February 18, 2020, Stokes filed a Notice of Intention to Make a Proposal (the "NOI"), pursuant to the *Bankruptcy and Insolvency Act* (the "BIA") and Richter Advisory Group Inc. ("Richter") was appointed to act as Proposal Trustee.

- 10. On February 20, 2020, the Company filed an Application for an Order Approving an Administration Charge, a D&O Charge, a Consulting Agreement and Sale Guidelines and Granting Ancillary Relief (the "First Application") before the Court and on February 24, 2020, the Court granted the First Application.
- 11. The initial stay period under the NOI was extended three times by the Court, with the last extension under the NOI having been granted to July 27, 2020.
- 12. On July 21, 2020, given that the six months stay extension period under the NOI was set to expire on August 18, 2020, the Debtor filed an *Application to Continue Proceedings Commenced Under Part III of the Bankruptcy and Insolvency Act and for a Transition Order under the Companies' Creditors Arrangement Act* (the "CCAA Continuance Application") in which the Debtor sought, *inter alia*, a conversion of the NOI proceedings into proceedings under the CCAA in order to allow the completion of the restructuring process initiated by the Company under the BIA, which process had been delayed by the sudden and unforeseen global COVID-19 pandemic (the "Pandemic"). On July 27, 2020, the Court granted the CCAA Continuance Application (the "Transition Order"). The Transition Order, *inter alia*:
  - a) Appointed Richter Advisory Group Inc. to act as Monitor in the CCAA proceedings;
  - b) Ordered a stay of proceedings in respect of the Company and its directors and officers until September 28, 2020 (the "Stay Period"); and
  - c) Approved and ratified the Consulting Agreement and the Sale Guidelines (such terms as defined in the Transition Order) which had previously been approved by the Court under the NOI.
- 13. On September 25, 2020, the Court granted an order extending the Stay Period until, and including, December 18, 2020 (the "Stay Extension Order"). In addition, at the same date, the Court granted an order establishing a claims process (the "Claims Procedure Order").
- 14. On November 20, 2020, the Debtor filed an *Application for an Extension of the Stay of Proceedings* and the Issuance of a Plan Filing and Meeting Order (the "Plan and Meeting Application") seeking:
  - a) the issuance of an order authorizing the Company to file the Plan and to call and conduct a meeting of creditors for the purposes of voting on the Plan; and
  - b) the issuance of an order extending the Stay Period until February 12, 2021.
- 15. On November 23, 2020, the Monitor filed its Seventh Report (the "Seventh Report").
- 16. On November 25, 2020, the Court granted the Plan and Meeting Application, thereby, *inter alia*, extending the Stay Period until February 12, 2021.

17. Richter, in its capacities as Proposal Trustee and Proposed Monitor, has previously provided this Court with seven reports (the "**Prior Reports**"). The Prior Reports and copies of other material documents pertaining to these proceedings are available on the Monitor's website at: <a href="https://www.richter.ca/insolvencycase/stokes-inc">https://www.richter.ca/insolvencycase/stokes-inc</a>.

## **GENERAL INFORMATION ABOUT THE COMPANY**

- 18. Stokes is a privately held retailer currently operating 106 stores across Canada (147 stores prior to the restructuring). The Company also has an online platform and several temporary stores that are operated during the months of November and December, its peak selling season.
- 19. Stokes offers a wide assortment of kitchenware products, mainly in the following subcategories: dinnerware, stemware, drinkware, small kitchen appliances, home decor, cookware, bakeware, cooking utensils and gadgets. Stokes sells products under its own private labels *Stokes*, *Remy Olivier* and *Thinkkitchen* and complements its product lines by offering renowned third-party brands, such as *Riedel*, *Ricardo* and *Trudeau*.
- 20. The following table provides an overview of Stokes' stores geographical presence:

Stokes Inc.	
Store Locations	
Quebec	66
Ontario	18
Alberta	5
British Columbia	4
Nova Scotia	5
Manitoba	3
New Brunswick	2
Saskatchewan	1
Newfoundland	1
Prince Edwards Island	1
	106

- 21. The Company's head office and distribution center is located on the island of Montreal in the Town of Mount Royal, in the Province of Quebec. Stokes also leases a nearby secondary warehousing facility and uses temporary third-party storage during peak periods.
- 22. The Company currently employs approximately 958 employees in its retail operations and a further 111 employees at its head office, distribution center and warehousing facilities. Approximately 226 employees are employed on a full-time basis.
- 23. In addition to its employees, Stokes' stakeholders include its landlords, its trade and services creditors, federal and provincial governments, Scotiabank Asset Finance (a division of the Bank of Nova Scotia) ("Scotia"), HSBC Bank Canada ("HSBC") and its customers.
- 24. In addition to its core operations, the Company also operates a wholesaling business which sells private label goods to licensed retailers in the Middle East.

#### **EVENTS LEADING TO THE NOI FILING**

25. Set out below is a summary of Stokes' audited financial results for the last three fiscal periods (ending January 27, 2018, January 26, 2019, and January 25, 2020) and the unaudited 8-month period ended September 26, 2020:

Net Loss	\$	(1,978)	\$	(886)	\$	(9,773)	\$	(438)
Income Taxes		478		(230)		559		191
Loss before Income Taxes		(2,456)		(656)		(10,332)		(629)
Cost of Sales & Expenses	(	109,059)	(1	06,278)	(	109,663)		(38, 137)
Sales	\$	106,603	\$ 1	05,622	\$	99,331	\$	37,507
(000's)	(A	udited)	(Au	ıdited)	(A	udited)	(Uı	naudited)
Months:	12	2 mths	12	mths	1	2 mths		3 mths
For the period ended:	27	-Jan-18	26-	Jan-19	25	-Jan-20	26	-Sep-20
Financial Results	F	F2018	F	2019		F2020	5	Sep-20
Stokes Inc.								YTD

- 26. Stokes has been experiencing financial difficulties for the last few years mainly as a result of the increasing competition from large-scale and online retailers, successive minimum wage increases across Canada and the high cost of rent in certain locations in accordance with the terms of certain long-term leases.
- 27. In addition to F2018 and F2019's audited net losses of \$2.0 million and \$0.9 million respectively, Stokes reported financial losses of approximately \$9.8 million in F2020. The significant losses incurred during F2020 are mainly attributable to operational issues experienced following the implementation of a new warehouse management system (the "WMS") in June 2019 and the concurrent change in the distribution methodology used internally. The conversion to the new WMS system was essential as the previous system was unstable and no longer supported by the software provider.
- 28. Immediately following the implementation, due to the significant distribution inefficiencies experienced, Stokes was unable to appropriately replenish its stores, especially during its peak selling months. Despite increasing the workforce through agency employees and adding supplementary distribution shifts, in-store inventory levels were significantly below the desired levels and multiple stores were missing key products. As a result, sales trended significantly below expectations.
- 29. The above poor results led to a significant increase in the Company's borrowings and a breach of certain loan covenants with Scotia. As a result, Stokes entered into a Forbearance Agreement with Scotia on February 18, 2020 (the "Forbearance Agreement"). Under the terms of the Forbearance Agreement, Scotia agreed to tolerate the various defaults and to continue to finance Stokes' operations during the restructuring period, subject to certain conditions being respected.
- 30. Scotia has a first ranking charge on substantially all of the Company's assets. The Monitor obtained a legal opinion from its independent legal advisors as to the validity of the Scotia security and any other secured charges that may have been registered on the Company's assets.

#### **RESTRUCTURING MEASURES**

- 31. Despite the significant efforts deployed by management to minimize the impact of the operational issues, Stokes suffered extensive losses in the last three (3) fiscal years before the filing of the NOI and consequently was unable to generate enough liquidities to meet its obligations as they came due.
- 32. Under the circumstances, the Company determined that it was in the best interests of all stakeholders for Stokes to file for protection under the BIA, with a view to restructuring its operations and renewing with profitability as soon as possible.
- 33. The restructuring plan developed by management and its advisors involved numerous initiatives which are summarized as follows:
  - Reducing the Company's footprint through the closure of 37 stores (collectively, the "Closing Stores");
  - Liquidating the inventory and the furniture, fixtures and equipment located in the Closing Stores and the slow-moving inventory located in the distribution center and warehousing facilities by means of a promotional "store closing" or similar themed sale;
  - Reducing the Company's operating costs and improving its efficiency through the continued implementation of additional cost-cutting and operational measures.
- 34. On or about January 30, 2020, the Company hired a well-known advisory firm, FAAN Advisors Group Inc. (the "CRA"), to assist management with the implementation of the restructuring measures and the development of a proposal to the Company's creditors. The CRA's engagement is led by Mr. Naveed Manzoor, an individual with extensive retail and restructuring experience.
- 35. As part of its restructuring efforts and as authorized by the Court, the Company implemented a liquidation sale of all the inventory, furniture, fixture and equipment located in the Closing Stores, the whole, in accordance with an agreement entered into between the Company and Tiger Asset Solutions Canada, ULC and GA Retail Canada ULC (the "Liquidation Sale"). The Liquidation Sale was completed on or about September 28, 2020.
- 36. On March 19, 2020, as a result of the Pandemic and as ordered by the authorities, Stokes closed all its retail locations, including the Closing Stores, and implemented various cost-cutting measures to preserve its liquidities, including:
  - a) Delaying scheduled merchandise shipments from overseas and local vendors;
  - b) Reviewing and decreasing its inventory purchasing strategy;
  - c) Negotiating discounts with its vendors on certain goods in transit;
  - d) Temporarily laying-off all its retail staff as well as 45 head office employees;
  - e) Deferring the payment of rent for all retail locations for the months of April and May 2020 (additional details are provided below);

- f) Negotiating rent arrangements with its head office landlord;
- g) Obtaining from HSBC Bank Canada a two-month moratorium on capital payments for its capital lease facilities.
- 37. In addition to the above measures, the Company obtained funding from the Canada Emergency Wage Subsidy program and deferred the payment of its sales taxes and duties as authorized by the Federal and Provincial Governments.
- 38. The Company is currently operating its remaining stores in the normal course of business. Management continues to implement measures to reduce costs and review store profitability on a regular basis.

#### FINANCIAL PERFORMANCE AND CASH FLOW PROJECTIONS

- 39. We refer the reader to the Prior Reports for details relating to the Monitor's review of the actual receipts and disbursements since the filing of the NOI.
- 40. In summary, we note that the Company outperformed its projections mainly due to higher than projected receipts attributable to the strong store and e-commerce sales. As at November 14, 2020, the bank indebtedness amounted to \$4.9 million compared to a projected amount of \$10 million.
- 41. Since the filing of the NOI and continuing after the transition to the CCAA, the Company has been paying its suppliers in the ordinary course of business based on negotiated terms or on cash-on-delivery basis, apart from the rent and tax remittance deferrals discussed in the Prior Reports. Other than these deferrals, the Company has advised the Monitor that it has not incurred other significant unpaid liabilities since the filing of the NOI.
- 42. At the time of writing this report, the Company has advised the Monitor that it was in compliance with the conditions stated in the Restated Forbearance Agreement, including in respect of the borrowing base calculation.
- 43. We refer the reader to the Seventh Report of the Monitor for details relating to the projected receipts and disbursements for the 11-week period from November 15, 2020 to February 13, 2021 (the "**Projections**") including Management's major assumptions and the Monitor's report on the reasonableness of the Projections.
- 44. As the Projections end on February 13, 2021, and the first distribution to creditors is projected to occur on February 28, 2021, the projected cash disbursements do not reflect the first distribution to the Affected Creditors under the Plan.

# STATUS OF THE CLAIMS PROCESS

- 45. The following section provides a summary of the Claims Process conducted by the Monitor as required by the Claims Procedure Order. Terms not defined herein shall have the same meaning as in the Claims Procedure Order.
- 46. As per the Claims Procedure Order, the Claims Bar Date was defined as 5:00 p.m. on November 9, 2020 in respect of provable claims arising prior to February 18, 2020 (the "**Determination Date**"), or 30 days after the date on which the Monitor sent a Claims Package with respect to a claim arising from the termination of any contract, lease or employment agreement after the Determination Date (the "**Restructuring Claims**").
- 47. As at November 9, 2020 the Monitor received 342 Claims totaling \$27,284,392 summarized as follows:

Stokes Inc.				
Claims Summary	Number of	Claims \$		
As at November 9, 2020	Claims	(iı	n 000's)	
Unsecured Claims	293	\$	10,674	
Restructuring Claims	42		6,433	
Litigation Claims	7		10,178	
	342	\$	27,284	

- 48. We note that the Monitor received four (4) Claims after the Bar Date totaling \$319,996 that are not included in the above table. The Monitor understands, however, that a motion may be presented to the Court to allow these late claims to be admitted for the purposes of allowing the Monitor to review and analyze these claims pursuant to the Claims Procedure Order.
- 49. The Monitor, in conjunction with its legal counsel, the Debtor and its legal counsel and the CRA, have been reviewing the Claims received. It is important to note that this review of the proofs of claims has yet to be completed.
- 50. Although the review is on-going, the Monitor has identified multiple claims which will likely be rejected or amended, as follows:
  - \$1.4M of landlord claims relating to leases that were amended or replaced with new contractual
    agreements, and which should not give rise to any claims for damages or otherwise;
  - \$3.8M of Restructuring Claims from landlords relating to damages arising from the disclaimer
    of leases and which the Monitor believes to be excessive; and
  - \$10M of Litigation Claims which:
    - are considered, as per the Plan, to be Unaffected Claims given that they are covered by the Company's insurance policy should the claim prove to be successful; and

- were withdrawn after the filing of a Proof of Claim in the Claims Process, as a result of a settlement being reached between the Company and the relevant claimant.
- 51. In addition, the Monitor has requested additional information in respect of other Claims (other than Restructuring and Litigation Claims), which may give rise to the issuance of additional Notices of Revision or Disallowance.
- 52. In view of the above comments, on the basis of the information available as of the date of this Report, the Monitor estimates the amount of the allowable Claims as follows:

Stokes Inc. Preliminary Estimate of Admitted Claims (\$000's)	secured Claims	Res	structuring Claims	Litigation Claims		Total Claims
Total Claims filed with the Monitor Claims Withdrawn (IP Action) Potential Notices of Revision or Disallowance	\$ 10,674 - (250)	•	6,433 - (5,293)	\$ 10,178 (3,000) (7,000)	•	27,284 (3,000) (12,543)
Preliminary Estimate of Admitted Claims	\$ 10,424	\$	1,139	\$ 178	\$	11,741

- 53. It should be noted, however, that the Monitor has yet to issue the Notices of Revision or Disallowance reflecting the numbers in the foregoing table. In addition, in accordance with the Claims Procedure Order, any Creditor who receives a Notice of Revision or Disallowance may file an appeal motion with the Court within 20 days of receipt thereof.
- 54. The Creditors' Meeting is scheduled for December 22, 2020, by videoconference, at which time certain Notices of Revision or Disallowance may still be subject to appeal. In calculating the votes on the Plan, the Monitor intends to record the votes of all Disputed Claims and calculate any effect of the Disputed Claims on the approval or rejection of the Plan.
- 55. As of the date of this Report, the Monitor is in the process of reviewing the Proofs of Claim filed by creditors in accordance with the Claims Procedure Order. The Monitor will continue this review and the final quantification of Proven Claims will impact the dividend to be paid to unsecured creditors pursuant to the Plan.

#### **OVERVIEW OF THE PLAN**

56. We have summarized below the significant aspects of the Plan. Capitalized terms not otherwise defined in this section are as defined in the Plan. Please note that the following is only a summary of the terms of the Plan and we strongly recommend to all creditors that they read the Plan in its entirety.

# Plan Implementation

57. The implementation of the Plan is subject to (i) the approval of the Plan by the Required Majority of Affected Creditors, meaning a majority in number of the Affected Creditors representing not less than 66-2/3% in value of the Voting Claims of such Affected Creditors who actually vote (in person or by

proxy) at the Creditors' Meeting in accordance with the Plan and the Meeting Order; and (ii) the issuance of the Sanction Order.

## **Affected Creditors**

- 58. Pursuant to the Plan, all of Stokes' unsecured creditors are included in and will vote as one class of Affected Creditors.
- 59. Except as otherwise set out in the Plan, the Plan does not affect the Unaffected Creditors with respect to and to the extent of their Unaffected Claims, subject to the express provisions therein providing for the treatment of Insured Claims. The following claims are "Unaffected Claims" under the Plan:
  - Employee Priority Claims, which include the following Claims of Employees of the Company:
    - Claims equal to the amounts that such Employees would have been qualified to receive under paragraph 136(1)(d) of the BIA if the Company had become bankrupt on the Filing Date; and
    - Claims for unpaid wages, salaries, commissions or compensation for services rendered by such Employees after the Filing Date and on or before the Plan Implementation Date together with, in the case of travelling salespersons, disbursements properly incurred by them in and about the business during the same period;
  - Excluded Claims, which are defined under the Plan as any right or claim that would otherwise be a Claim that is:
    - o a Claim enumerated in sections 5.1(2) and 19(2) of the CCAA; and
    - a Claim secured by the Administration Charge and any indemnity claims of Directors that are secured by the Directors' Charge;
  - Gift Card Claims, which are defined under the Plan as any claim with respect to gift-cards, gift certificates, lay-away deposits and other customer certificates;
  - Insured Claims, which are defined under the Plan as all or that portion of a Claim arising from
    a cause of action for which the applicable insurer or a court of competent jurisdiction has
    definitively and unconditionally confirmed that the Applicant or any Director or Officer is
    insured under an Insurance Policy, to the extent that such Claim, or portion thereof, is so
    insured;
  - Post-Filing Trade Payables, which are defined under the Plan as trade payables that were incurred by the Company (a) in respect of goods or services provided to the Company after the Filing Date and before the Plan Implementation Date; (b) in the ordinary course of

- business; and (c) in compliance with the Initial Order and other Orders issued in connection with the CCAA Proceedings;
- Crown Priority Claims, which are defined under the Plan as any Claims of Her Majesty the Queen in right of Canada or in right of any province as described in Section 6(3) or Section 38(2) of the CCAA; and
- Secured Claims, which are defined under the Plan as the Claim of a Secured Creditor, to the
  extent of the value of such Secured Creditor's security, including such claims of The Bank of
  Nova Scotia ("Scotia").

#### Distribution

- 60. The Debtor shall remit to the Monitor each of the following amounts by no later than each of the following dates, aggregating \$2.3 million, for distribution to the Affected Creditors (the "Aggregate Distribution"):
  - By no later than February 28, 2021, \$1 million (the "Initial Distribution");
  - By no later than February 28, 2022, \$750K (the "Second Distribution");
  - By no later than February 28, 2023, \$550K (the "Final Distribution").
- 61. The Monitor shall distribute the Initial Distribution to the Affected Creditors as follows:
  - An amount equal to the lesser of the amount of the Proven Claim of each Affected Creditor or \$2,000 (the "First Level Distribution");
  - An amount equal to the difference between the Initial Distribution and the aggregate of the
    First Level Distribution, on a pro rata basis, according to the amounts of the Affected
    Creditors' Proven Claims, less any amounts received under the First Level Distribution.
- 62. The Monitor shall distribute the Second Distribution to the Affected Creditors on a *pro rata* basis, according to the amounts of their respective Proven Claims, less any amounts received under the Initial Distribution.
- 63. The Monitor shall distribute the Final Distribution to the Affected Creditors on a *pro rata* basis, according to the amounts of their Proven Claims, less amounts received under the Initial Distribution and the Second Distribution.

# Release and Discharge

64. The Plan provides for the customary release and discharge of the Debtor and its directors, officers and employees to the extent permitted under the CCAA.

#### Other

- 65. The Plan provides that Sections 38 and 95 to 101 of the BIA, and any other federal and provincial law relating to preferences, fraudulent conveyances, transfers at undervalue or paulian action shall not apply to the Plan or to any payments or distributions made in connection with transactions entered into by or on behalf of the Debtor, whether before or after the Filing Date.
- 66. Notwithstanding that fact, the Monitor has performed a customary review of the transactions entered into by the Company in the twelve (12) months leading to the filing of the NOI. It appears from this review that the transactions entered into by the Company prior to the filing were concluded in the normal course of business and in accordance with the terms of payment offered by creditors and/or according to the historical payment trends observed.
- 67. Overall, following its review of the Plan, the Monitor concludes that the Plan and the provisions therein are customary in the circumstances.

#### **ESTIMATED DISTRIBUTION TO CREDITORS UNDER THE PLAN**

- 68. In order to arrive at a recommendation to the Company's creditors on the adoption of the Plan, the Monitor has performed an analysis of the estimated distribution to Affected Creditors under the Plan in comparison to an estimated distribution under a forced liquidation scenario or bankruptcy. The results of the Monitor's analysis are detailed below.
- 69. The Monitor's conclusion is that the Plan represents a more advantageous outcome for all stakeholders, including creditors, as compared to a bankruptcy liquidation. The Monitor therefore recommends to all Affected Creditors that they vote in favour of the Plan.
- 70. From an economic standpoint, the Plan is expected to yield an average dividend representing approximately 20% of the amount of Proven Claims, as opposed to 17% in a bankruptcy liquidation. The latter does not take into consideration the risks and uncertainty associated with a bankruptcy liquidation scenario during the Pandemic, which could further significantly reduce the dividend payable to unsecured creditors in a bankruptcy scenario.
- 71. The Monitor is also of the view that the Plan represents a more preferable outcome for the stakeholders of the Company as a whole. The implementation of the Plan, in addition to preserving 850 jobs across Canada, will preserve the Company's goodwill, a head office in the Montreal area and the economic benefits derived from the furtherance of Stokes' existing relationships with its landlords and suppliers, both domestic and foreign.

## **Distribution Under the Plan**

72. The Plan provides for a \$2.3 million distribution to Affected Creditors to be paid in three (3) installments over three (3) years. The following table illustrates the estimated recovery under the Plan which may be realized by the Affected Creditors based on the Monitor's best estimate of allowable claims and the information available as of the date of this Report:

Stokes Inc.					
Estimated Distribution					
(in 000's)					
Preliminary estimate of Affected Claims (Note 1)	Α	\$11,741			
Aggregate Distribution	В	\$ 2,300			
Estimated distribution %	B/A	20%			
Note 1: Represents the Monitor's best estimate of the Affected Claims as of the date of this report					

- 73. As shown in the above table, the recovery under the Plan is projected to represent an average of 20% of the total amount of each estimated Proven Claim.
- 74. The estimated realization to the Affected Creditors is based on the Monitor's best estimate of the Proven Claims. The final distribution under the Plan will vary depending on the final results of the Claims Process.

## Forced Liquidation – Estimated Net Realization

75. To help creditors understand the financial impact of a liquidation of the Company's assets in a bankruptcy scenario, the Monitor has prepared the following analysis of the estimated realization in the context of a forced liquidation:

Stokes Inc. Estimated Net Realization in a Forced Liquidation		Median Estimated
Reported Book Value as at November 14, 2020	Book	Realization
(000's)	Value	Value
PROJECTED NET REALIZATION		
Gross Realization		
Inventory	\$ 23,028	\$ 18,120 <b>79%</b>
Other Assets	8,585	2,550 <b>30%</b>
	31,613	20,670
Estimated Realization Expenses		
Overhead Expenses		(2,420)
Freight and transport (goods in transit)		(710)
Estimated Professional Fees		(1,250)
Other Contingency (10%)		(500)
	_	(4,880)
Projected Net Realization	Α	\$ 15,790
ESTIMATED FUNDS AVAILABLE FOR UNSECURED CREDITORS		
Priority Claims (Salaries and Vacations)	В	\$ (1,200)
Secured Creditors	С	(7,612)
	A+B+C= D	6,978
Estimated Preferred Creditors		
Preferred Rent and Levy	E	(2,260)
Estimated Funds Av. for Unsecured Creditors	D+E=F	\$ 4,718
ESTIMATED RECOVERY FOR UNSECURED CREDITORS		
Estimated Unsecured Claims in a Bankruptcy	G	\$ 27,168
Estimated Unsecured Creditors Recovery (%)	F/G=H	17%

- 76. The table above shows that the estimated recovery for unsecured creditors in the context of a forced liquidation would be approximatively 17% of the total amount of each estimated Proven Claim.
- 77. It is important to note that the estimated net realization value of the Debtor's assets in a liquidation scenario is not necessarily representative of actual values which could be recovered by unsecured creditors. In its analysis, the Monitor used multiple assumptions which will vary and could negatively impact the liquidation results estimated by the Monitor.

## Forced Liquidation - Key Assumptions

78. The above estimate was prepared by the Monitor, with the assistance of the Debtor, and is based on several key assumptions which include:

#### **Gross Realization**

- The estimated inventory realization was calculated using the average net orderly liquidation value ("NOLV") reflected in the appraisal report dated January 2020 prepared for Stokes by Gordon Brothers Canada, ULC ("Gordon"). Gordon has estimated that a liquidation would take approximately 17 weeks. As the appraisal was performed prior the current COVID-19 Pandemic, the Monitor has discounted the NOLV by 20% to take into account the impact of the Pandemic on the economy, more particularly, on the retail sector. The Monitor is of the opinion that the current liquidation value of the inventory may be significantly impaired as a result of the current Pandemic;
- The risks related to the Pandemic include, but not limited to, the possibility of another
  government forced shutdown of the malls and non-essential retail stores, travelling restrictions
  for the liquidators coming mainly from the USA, the Provincial Government's health measures
  which limits the number of customers per store, as well the overall state of the economy which
  has dramatically changed since the last appraisal was performed;
- Assets other than inventory are mostly comprised of cash, credit card and shareholder receivables, leasehold improvements, software, and other fixed assets. The Monitor assumed 100% value for the cash on hand and approximately 90% recovery for credit card and shareholder receivables. The realization value assumed for the other assets is nominal.

#### **Estimated Realization Expenses**

- The estimated realization expenses reflected above include head office and warehouse expenses, estimated professional fees and other expenses to execute the realization. These realization expenses were estimated by the Monitor using the Debtor's historical trending and based on our past experiences for liquidations of this size and duration.
- 79. The unsecured claims under a bankruptcy scenario are estimated based on the information obtained from the Debtor and the results of the Claims Process as at the date of this Report. It is important to note that the quantum of unsecured claims could increase substantially in the event of a bankruptcy as compared to a Plan scenario, given the impact of expected variations in the quantification, in a bankruptcy, of post-filing claims (unpaid expenses as of the date of this report incurred after the Determination Date), landlords' damage claims, employees' claims and trade suppliers damage claims.

## Forced Liquidation - Risks Factors

- 80. In the context of a forced liquidation or bankruptcy, in addition to the impact of the Pandemic, below are other factors to be considered by the unsecured creditors which may negatively impact the realization values estimated by the Monitor:
  - The risk that the landlords do not allow a liquidation to take place in the existing store premises;
  - The substantial liquidation of stock over a short period of time, which could negatively impact the pricing of the inventory;
  - · The loss or shortage of store personnel; and
  - The potential additional professional fees incurred as a result of a liquidation.
- 81. In arriving at its recommendation, the Monitor takes into consideration the fact that the foregoing risk factors could further serve to reduce the quantum of the dividend expected to be payable to unsecured creditors in a bankruptcy scenario.

#### **CREDITORS' MEETING**

- 82. We have summarized below the salient terms of the proposed Creditors' Meeting. Capitalized terms not defined in this section are as defined in the Plan and Meeting Application.
- 83. The Creditors' Meeting is proposed to be held on **December 22, 2020**, at **9:30 a.m.**, **by videoconference**. It should be noted that although creditor's meetings are usually held in person, due to the travel and gathering restrictions introduced as a result of the Pandemic, there have been several creditor's meetings held by videoconference in similar cases in recent months. Doing so will allow a maximum number of creditors an opportunity to follow and participate in the Creditor's Meeting (subject to prior registration as set out in the Meeting Order).
- 84. Any creditor who wishes to appoint a Proxy shall do so prior to the Creditors' Meeting.
- 85. The Affected Creditors will receive notice of the Meeting by the following means:
  - the Monitor will send the relevant notice and Meeting materials in English and in French to the Affected Creditors by regular mail, courier or email on or before November 27, 2020; and
  - via the Monitor's website.
- 86. The Monitor is of the view that the proposed Creditors' Meeting should allow for the Debtor's creditors to fairly express their intention in terms of whether or not to accept the Plan.
- 87. Should the Plan be approved by the Required Majority of Affected Creditors, Stokes intends to seek the issuance of the Sanction Order on January 8, 2021.

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88. The Monitor will report on the results of the Creditors' Meeting to the creditors and to the Court prior to

the hearing for the rendering of a Sanction Order.

**CONCLUSION AND RECOMMENDATION** 

89. The Monitor believes that the terms of the Plan are fair and reasonable and provide the most

advantageous recovery to the Affected Creditors in the circumstances. The Plan has been developed

by Stokes in a continuing effort to provide greater value to its creditors than would be achieved in a

forced liquidation while offering a continuing source of revenue to most of the suppliers, landlords and

employees.

90. For the reasons set out in this Report, the Monitor recommends that the creditors vote in favor of

the Plan.

Hemby

Respectfully submitted at Montréal, this 26th day of November 2020.

Richter Advisory Group Inc.

Monitor

Olivier Benchaya, CPA, CA, CIRP, LIT



# C A N A D A PROVINCE OF QUÉBEC DISTRICT OF QUÉBEC

DIVISION NO.: 01-MONTRÉAL COURT NO.: 500-11-057985-208 ESTATE NO.: 0000499-2020-QC

# SUPERIOR COURT (Commercial Division) Companies' Creditors Arrangement Act

IN THE MATTER OF THE PLAN OF COMPROMISE AND ARRANGEMENT OF:
Stokes Inc.
-and-
Richter Advisory Group Inc.
Monitor

## Minutes of the Meeting of Creditors

Held on December 22, 2020 at 9:30 a.m.

by Videoconference

Chairman:

Olivier Benchaya, CPA, CA, CIRP, LIT, Court-Appointed Monitor to the Debtor

Meeting of Creditors to consider and approve the Amended Plan of Compromise and Arrangement (the "Amended Plan") of Stokes Inc.

# **ATTENDANCE**

Olivier Benchaya, CPA, CA, CIRP, LIT, Richter Advisory Group Inc.
Patrick Ifergan, CPA, CA, CFA, CIRP, LIT, Richter Advisory Group Inc.
Magali Dumouchel, CPA, Richter Advisory Group Inc.
Me Joseph Reynaud, Stikeman Elliott LLP, acting as legal counsel of Monitor
Me Vincent Lanctot Fortier, Stikeman Elliott LLP, acting as legal counsel of Monitor
Naveed Manzoor, FAAN Advisors Group Inc., Chef Restructuring Advisor of Debtor
Mohammad Rahaman, Chief Financial Officer of Debtor
Stuart Shiveck, Co-Chief Operating Officer of Debtor
Jordan Shiveck, Co-Chief Operating Officer of Debtor of Debtor
Morris Shiveck, Main Shareholder of Debtor
Me Sandra Abitan, Osler, acting as legal counsel to Debtor
Me Julien Morissette, Osler, acting as legal counsel to Debtor

See attached attendance register (**Appendix A**).

#### **QUORUM**

Olivier Benchaya, CPA, CA, CIRP, LIT acted as Chairman of the meeting and called the meeting to order.

The Chairman confirms having received sufficient proofs of claim and with the individuals present, declared that quorum had been met and the meeting to be validly constituted at 9:30 a.m.

#### INTRODUCTION

The Chairman confirmed that on November 30, 2020, the Monitor sent by regular mail to all known Affected Creditors the following documents, hereinafter referred to as the "**Meeting Materials**":

- Notice of Creditors' Meeting and the Sanction Hearing
- General Unsecured Creditors Proxy and Voting Form
- · Resolution of Affected Creditors at the Creditor's Meeting
- Registration Form to the Creditor's Meeting
- Plan of Compromise and Arrangement under the Companies' Creditors Arrangement Act
- Meeting Order rendered on November 25, 2020
- Monitor's Report on the State of the Debtor's Affairs and the Plan of Arrangement

The Chairman confirms that the Monitor's Report on the State of the Debtor's Affairs and the Plan of Arrangement dated November 26, 2020 (the "**Report on the Plan**") was posted on the Monitor's website on November 30, 2020.

On December 16, 2020, an Amended Plan of Compromise and Arrangement under the *Companies' Creditors Arrangement Act* dated December 11, 2020 was posted on the Monitor's website.

#### MONITOR'S REPORT AND PERIOD OF QUESTIONS

## A) Updated Report of the Monitor dated November 26, 2020

The Chairman asks the representatives of the Creditors present to confirm that they have all read and understood the Report on the Plan (**Appendix B**) and that there are no questions thereon.

## B) Monitor's Recommendation

The Chairman reiterates the Monitor's recommendation that all Affected Creditors vote in favour of the Plan and that the Plan be accepted.

The Chairman confirms that the Debtor's Board of Directors duly approved the Plan.

# C) Question Period

A question period followed, and the Monitor addressed all the issues that were brought up.

## **VOTING**

After the question period, the Chairman asks the creditors present whether they have duly registered their vote and whether they would like to change their original vote. No request for changing the vote was made and two (2) creditors submitted their vote during the Meeting.

## **RESULTS OF THE VOTE**

The results of the vote are as follows (Appendix C):

	Number of				
	Creditors	%	In Va	alue	<u></u> %
In favour	174	98.86%	8,138	3,056	98.28%
Against	2	1.14%	142	2,508	1.72%
Total	176	100.00%	8,280	),564	100.00%

Accordingly, the Plan is approved by the required majority of the creditors of Stokes Inc. The Chairman informs the creditors present that a Motion to Sanction the Plan will be presented in Court in Montreal on or around January 8, 2021.

## **END OF MEETING**

There being no further items on the Agenda or questions, the Meeting is adjourned at 9:59 a.m.

# Richter Advisory Group Inc.

**Court-Appointed Monitor** 

Herry

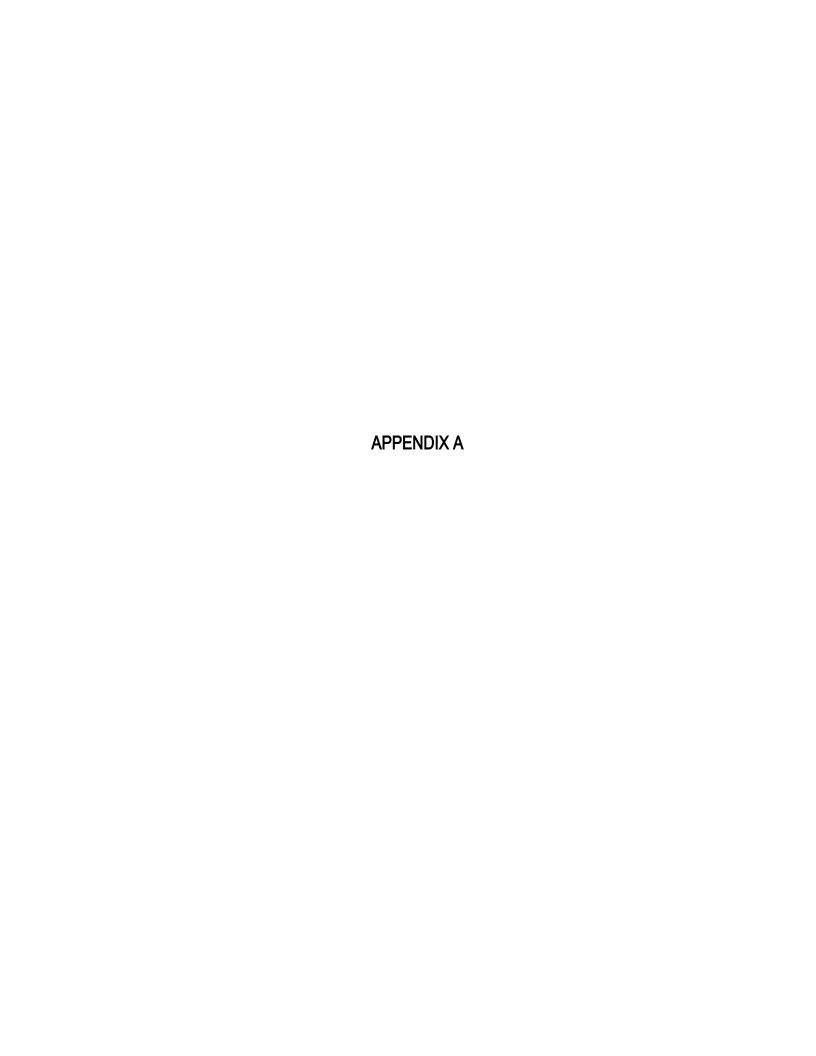
Olivier Benchaya, CPA, CA, CIRP, LIT

Acting as Chairman of the Meeting of Creditors

Encls.: Appendix A - Attendance Register

Appendix B - Updated Report of the Monitor

Appendix C - Results of the Vote



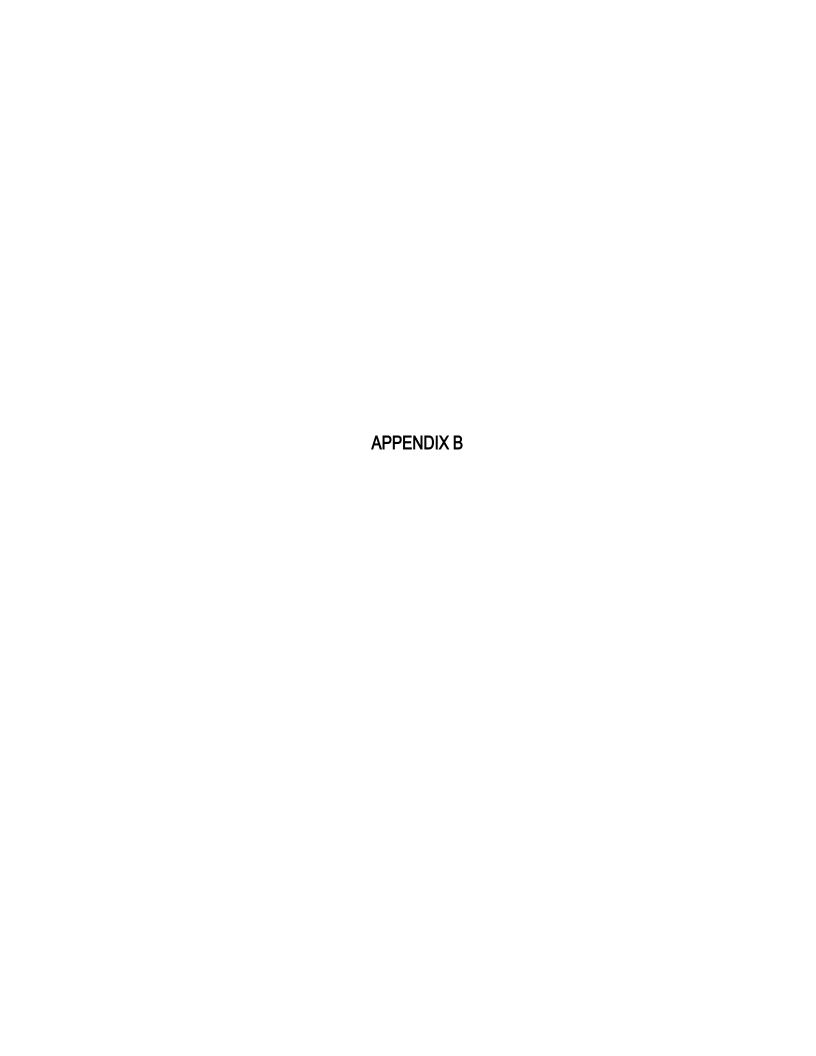
Court No.: 500-11-057985-208 Estate Number: 0000499-2020-QC

# Registre des présences à la première assemblée des créanciers / Attendance register at the First Meeting of Creditors

Date: December 22, 2020 at 9:30 a.m.

Dans l'affaire du plan de transaction et d'arrangement de / In the Matter of a Plan of Compromise or Arrangement of **Stokes Inc.** / **Stokes Inc.** 

Nom de l'individu Individual's Name	Nom de la compagnie Company's Name	Nom du créancier représenté Name of Creditor represented	Numéro de téléphone Telephone Number	Signature
Patrice Labonté	ABSOLUNET INC.	ABSOLUNET INC.	514-743-9853	
Abigail Legerton	SPEEDY TRANSPORT GROUP INC.	SPEEDY TRANSPORT GROUP INC.	800-265-5351	
Martin Granger	SPEEDY TRANSPORT GROUP INC.	SPEEDY TRANSPORT GROUP INC.		
19054558005	SPEEDY TRANSPORT GROUP INC.	SPEEDY TRANSPORT GROUP INC.		
Lucie Martineau	CNESST	CNESST	514-864-1237 ext. 7250	
Pierre Henripin	Agence des services frontaliers du Canada	Agence des services frontaliers du Canada	819-247-8419	
Serge Comtois	TRANSPORT COMTOIS & FRERE INC.	TRANSPORT COMTOIS & FRERE INC.	514-502-4290	
Nitzan Schindler	Dynamic Yield	Dynamic Yield		
Adam Goldblatt	Dynamic Yield	Dynamic Yield		
Mtre Gerald F. Kandestin	Kugler Kandestin	THE BANK OF NOVA SCOTIA	514-983-6982	
Mtre Francois Viau	Gowling WLG	The CADILLAC FAIRVIEW CORP LTD, Fonds de placement immobilier Cominar, Oxford Properties Group, Ivanhoé Cambridge, Boulevard Shopping Centre (Montreal) LP Inc	514-392-9530	
David Chen	LIVEON INDUSTRIAL CO.,LTD.	LIVEON INDUSTRIAL CO.,LTD.	86-662-8869688 ext. 888	
Chris Liveon	LIVEON INDUSTRIAL CO.,LTD.	LIVEON INDUSTRIAL CO.,LTD.		
Lin Wenzhao	CHAOZHOU YANGGUANG CERAMICS CO	CHAOZHOU YANGGUANG CERAMICS CO	86 13903091149	



C A N A D A Province of Québec District of Montréal Division No.: 01-Montréal

Court No.: 500-11-057985-208

Estate No.: 41-2618947

SUPERIOR COURT (Commercial Division) Companies' Creditors Arrangement Act

IN THE MATTER OF THE COMPROMISE OR ARRANGEMENT OF:

STOKES INC.

**Debtor / Petitioner** 

-and-

RICHTER ADVISORY GROUP INC.

Monitor

# REPORT OF THE MONITOR ON THE STATE OF THE DEBTOR'S AFFAIRS AND THE PLAN OF ARRANGEMENT November 26, 2020

## INTRODUCTION

- 1. This report of Richter Advisory Group Inc. (the "Monitor") on the State of the Debtor's Affairs and the Plan of Arrangement (the "Monitor's Report" or the "Report") is being presented to provide information on Stokes Inc. ("Stokes" or the "Company" or the "Debtor") and to assist the creditors of Stokes in their review and assessment of the Plan of Compromise and Arrangement (the "Plan") which has been filed by the Company under the Companies' Creditors Arrangement Act (the "CCAA").
- 2. The Plan will be submitted to the creditors of Stokes for their consideration and approval at a Meeting of Creditors to be held on **December 22, 2020, at 9:30 a.m., by videoconference**. The Company has indicated that if the requisite statutory majorities of creditors vote in favour of the Plan, it intends to seek an order before the Superior Court of Québec, Commercial Division (the "Court") on January 8, 2021, in order to sanction the Plan in accordance with the CCAA (the "Sanction Order").
- 3. The following topics are covered in this Monitor's Report:
  - a) Procedural Background;
  - b) General information about the Company;
  - c) Events leading to the NOI filing;

- d) Restructuring measures;
- e) Financial performance of the Company and cash flow projections;
- f) Status of the claims process conducted by the Monitor pursuant to the Claims Procedure Order (the "Claims Process");
- g) Overview of the Plan proposed by the Company to its creditors;
- h) Estimated distribution to creditors under the Plan;
- i) Meeting of creditors for the purpose of voting on the Plan;
- j) Monitor's conclusion and recommendation.

## **TERMS OF REFERENCE**

- 4. Unless otherwise noted, all monetary amounts contained in this Report are expressed in Canadian dollars.
- 5. In preparing this Report, the Monitor has relied upon certain unaudited financial information prepared by the Company's representatives, the Company's books and records, and discussions with the Company's representatives and legal counsel (the "**Information**").
- 6. Except as otherwise described in this Report, the Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would wholly or partially comply with Generally Accepted Assurance Standards ("GAAS") pursuant to the Chartered Professional Accountant of Canada Handbook and, as such, the Monitor expresses no opinion or other form of assurance contemplated under GAAS in respect of the Information.
- 7. This Report does not consider all future impacts of the Pandemic on the Company's projections and future oriented financial information, including statements of cash flow and other and action plans either taken or considered by Stokes as a result of the evolving sanitary crisis. Any reference made to the impact of the Pandemic on Stokes in this Report is based entirely on preliminary discussions and is not to be interpreted as a complete and/or accurate assessment of the full impact of the Pandemic. The potential future impact of the Pandemic on the Company's customers, suppliers and other stakeholders remains uncertain and cannot be fully quantified at this time.
- 8. Future oriented financial information relied upon in this Report is based on the Company's representatives' assumptions regarding future events; actual results achieved may vary from the Information presented even if the hypothetical assumptions occur and these variations may be material. Accordingly, the Monitor expresses no assurance as to whether the Projections will be achieved.

#### PROCEDURAL BACKGROUND

9. On February 18, 2020, Stokes filed a Notice of Intention to Make a Proposal (the "NOI"), pursuant to the *Bankruptcy and Insolvency Act* (the "BIA") and Richter Advisory Group Inc. ("Richter") was appointed to act as Proposal Trustee.

- 10. On February 20, 2020, the Company filed an Application for an Order Approving an Administration Charge, a D&O Charge, a Consulting Agreement and Sale Guidelines and Granting Ancillary Relief (the "First Application") before the Court and on February 24, 2020, the Court granted the First Application.
- 11. The initial stay period under the NOI was extended three times by the Court, with the last extension under the NOI having been granted to July 27, 2020.
- 12. On July 21, 2020, given that the six months stay extension period under the NOI was set to expire on August 18, 2020, the Debtor filed an *Application to Continue Proceedings Commenced Under Part III of the Bankruptcy and Insolvency Act and for a Transition Order under the Companies' Creditors Arrangement Act* (the "CCAA Continuance Application") in which the Debtor sought, *inter alia*, a conversion of the NOI proceedings into proceedings under the CCAA in order to allow the completion of the restructuring process initiated by the Company under the BIA, which process had been delayed by the sudden and unforeseen global COVID-19 pandemic (the "Pandemic"). On July 27, 2020, the Court granted the CCAA Continuance Application (the "Transition Order"). The Transition Order, *inter alia*:
  - a) Appointed Richter Advisory Group Inc. to act as Monitor in the CCAA proceedings;
  - b) Ordered a stay of proceedings in respect of the Company and its directors and officers until September 28, 2020 (the "Stay Period"); and
  - c) Approved and ratified the Consulting Agreement and the Sale Guidelines (such terms as defined in the Transition Order) which had previously been approved by the Court under the NOI.
- 13. On September 25, 2020, the Court granted an order extending the Stay Period until, and including, December 18, 2020 (the "Stay Extension Order"). In addition, at the same date, the Court granted an order establishing a claims process (the "Claims Procedure Order").
- 14. On November 20, 2020, the Debtor filed an *Application for an Extension of the Stay of Proceedings* and the Issuance of a Plan Filing and Meeting Order (the "Plan and Meeting Application") seeking:
  - a) the issuance of an order authorizing the Company to file the Plan and to call and conduct a meeting of creditors for the purposes of voting on the Plan; and
  - b) the issuance of an order extending the Stay Period until February 12, 2021.
- 15. On November 23, 2020, the Monitor filed its Seventh Report (the "Seventh Report").
- 16. On November 25, 2020, the Court granted the Plan and Meeting Application, thereby, *inter alia*, extending the Stay Period until February 12, 2021.

17. Richter, in its capacities as Proposal Trustee and Proposed Monitor, has previously provided this Court with seven reports (the "**Prior Reports**"). The Prior Reports and copies of other material documents pertaining to these proceedings are available on the Monitor's website at: <a href="https://www.richter.ca/insolvencycase/stokes-inc">https://www.richter.ca/insolvencycase/stokes-inc</a>.

# **GENERAL INFORMATION ABOUT THE COMPANY**

- 18. Stokes is a privately held retailer currently operating 106 stores across Canada (147 stores prior to the restructuring). The Company also has an online platform and several temporary stores that are operated during the months of November and December, its peak selling season.
- 19. Stokes offers a wide assortment of kitchenware products, mainly in the following subcategories: dinnerware, stemware, drinkware, small kitchen appliances, home decor, cookware, bakeware, cooking utensils and gadgets. Stokes sells products under its own private labels *Stokes*, *Remy Olivier* and *Thinkkitchen* and complements its product lines by offering renowned third-party brands, such as *Riedel*, *Ricardo* and *Trudeau*.
- 20. The following table provides an overview of Stokes' stores geographical presence:

Stokes Inc.	
Store Locations	
Quebec	66
Ontario	18
Alberta	5
British Columbia	4
Nova Scotia	5
Manitoba	3
New Brunswick	2
Saskatchewan	1
Newfoundland	1
Prince Edwards Island	1
	106

- 21. The Company's head office and distribution center is located on the island of Montreal in the Town of Mount Royal, in the Province of Quebec. Stokes also leases a nearby secondary warehousing facility and uses temporary third-party storage during peak periods.
- 22. The Company currently employs approximately 958 employees in its retail operations and a further 111 employees at its head office, distribution center and warehousing facilities. Approximately 226 employees are employed on a full-time basis.
- 23. In addition to its employees, Stokes' stakeholders include its landlords, its trade and services creditors, federal and provincial governments, Scotiabank Asset Finance (a division of the Bank of Nova Scotia) ("Scotia"), HSBC Bank Canada ("HSBC") and its customers.
- 24. In addition to its core operations, the Company also operates a wholesaling business which sells private label goods to licensed retailers in the Middle East.

#### **EVENTS LEADING TO THE NOI FILING**

25. Set out below is a summary of Stokes' audited financial results for the last three fiscal periods (ending January 27, 2018, January 26, 2019, and January 25, 2020) and the unaudited 8-month period ended September 26, 2020:

Net Loss	\$	(1,978)	\$	(886)	\$	(9,773)	\$	(438)
Income Taxes		478		(230)		559		191
Loss before Income Taxes		(2,456)		(656)		(10,332)		(629)
Cost of Sales & Expenses	(	109,059)	(10	06,278)	(	109,663)		(38, 137)
Sales	\$	106,603	\$ 10	05,622	\$	99,331	\$	37,507
(000's)	(△	udited)	(Au	dited)	(A	udited)	(Ur	naudited)
Months:	1	2 mths	12	mths	12	2 mths	8	3 mths
For the period ended:	27	-Jan-18	26~	Jan-19	25	-Jan-20	26	Sep-20
Financial Results		F2018	F	2019	F	2020	S	Sep-20
Stokes Inc.								YTD

- 26. Stokes has been experiencing financial difficulties for the last few years mainly as a result of the increasing competition from large-scale and online retailers, successive minimum wage increases across Canada and the high cost of rent in certain locations in accordance with the terms of certain long-term leases.
- 27. In addition to F2018 and F2019's audited net losses of \$2.0 million and \$0.9 million respectively, Stokes reported financial losses of approximately \$9.8 million in F2020. The significant losses incurred during F2020 are mainly attributable to operational issues experienced following the implementation of a new warehouse management system (the "WMS") in June 2019 and the concurrent change in the distribution methodology used internally. The conversion to the new WMS system was essential as the previous system was unstable and no longer supported by the software provider.
- 28. Immediately following the implementation, due to the significant distribution inefficiencies experienced, Stokes was unable to appropriately replenish its stores, especially during its peak selling months. Despite increasing the workforce through agency employees and adding supplementary distribution shifts, in-store inventory levels were significantly below the desired levels and multiple stores were missing key products. As a result, sales trended significantly below expectations.
- 29. The above poor results led to a significant increase in the Company's borrowings and a breach of certain loan covenants with Scotia. As a result, Stokes entered into a Forbearance Agreement with Scotia on February 18, 2020 (the "Forbearance Agreement"). Under the terms of the Forbearance Agreement, Scotia agreed to tolerate the various defaults and to continue to finance Stokes' operations during the restructuring period, subject to certain conditions being respected.
- 30. Scotia has a first ranking charge on substantially all of the Company's assets. The Monitor obtained a legal opinion from its independent legal advisors as to the validity of the Scotia security and any other secured charges that may have been registered on the Company's assets.

#### RESTRUCTURING MEASURES

- 31. Despite the significant efforts deployed by management to minimize the impact of the operational issues, Stokes suffered extensive losses in the last three (3) fiscal years before the filing of the NOI and consequently was unable to generate enough liquidities to meet its obligations as they came due.
- 32. Under the circumstances, the Company determined that it was in the best interests of all stakeholders for Stokes to file for protection under the BIA, with a view to restructuring its operations and renewing with profitability as soon as possible.
- 33. The restructuring plan developed by management and its advisors involved numerous initiatives which are summarized as follows:
  - Reducing the Company's footprint through the closure of 37 stores (collectively, the "Closing Stores");
  - Liquidating the inventory and the furniture, fixtures and equipment located in the Closing Stores
    and the slow-moving inventory located in the distribution center and warehousing facilities by
    means of a promotional "store closing" or similar themed sale;
  - Reducing the Company's operating costs and improving its efficiency through the continued implementation of additional cost-cutting and operational measures.
- 34. On or about January 30, 2020, the Company hired a well-known advisory firm, FAAN Advisors Group Inc. (the "CRA"), to assist management with the implementation of the restructuring measures and the development of a proposal to the Company's creditors. The CRA's engagement is led by Mr. Naveed Manzoor, an individual with extensive retail and restructuring experience.
- 35. As part of its restructuring efforts and as authorized by the Court, the Company implemented a liquidation sale of all the inventory, furniture, fixture and equipment located in the Closing Stores, the whole, in accordance with an agreement entered into between the Company and Tiger Asset Solutions Canada, ULC and GA Retail Canada ULC (the "Liquidation Sale"). The Liquidation Sale was completed on or about September 28, 2020.
- 36. On March 19, 2020, as a result of the Pandemic and as ordered by the authorities, Stokes closed all its retail locations, including the Closing Stores, and implemented various cost-cutting measures to preserve its liquidities, including:
  - a) Delaying scheduled merchandise shipments from overseas and local vendors;
  - b) Reviewing and decreasing its inventory purchasing strategy;
  - c) Negotiating discounts with its vendors on certain goods in transit;
  - d) Temporarily laying-off all its retail staff as well as 45 head office employees;
  - e) Deferring the payment of rent for all retail locations for the months of April and May 2020 (additional details are provided below);

- f) Negotiating rent arrangements with its head office landlord;
- g) Obtaining from HSBC Bank Canada a two-month moratorium on capital payments for its capital lease facilities.
- 37. In addition to the above measures, the Company obtained funding from the Canada Emergency Wage Subsidy program and deferred the payment of its sales taxes and duties as authorized by the Federal and Provincial Governments.
- 38. The Company is currently operating its remaining stores in the normal course of business. Management continues to implement measures to reduce costs and review store profitability on a regular basis.

## FINANCIAL PERFORMANCE AND CASH FLOW PROJECTIONS

- 39. We refer the reader to the Prior Reports for details relating to the Monitor's review of the actual receipts and disbursements since the filing of the NOI.
- 40. In summary, we note that the Company outperformed its projections mainly due to higher than projected receipts attributable to the strong store and e-commerce sales. As at November 14, 2020, the bank indebtedness amounted to \$4.9 million compared to a projected amount of \$10 million.
- 41. Since the filing of the NOI and continuing after the transition to the CCAA, the Company has been paying its suppliers in the ordinary course of business based on negotiated terms or on cash-on-delivery basis, apart from the rent and tax remittance deferrals discussed in the Prior Reports. Other than these deferrals, the Company has advised the Monitor that it has not incurred other significant unpaid liabilities since the filing of the NOI.
- 42. At the time of writing this report, the Company has advised the Monitor that it was in compliance with the conditions stated in the Restated Forbearance Agreement, including in respect of the borrowing base calculation.
- 43. We refer the reader to the Seventh Report of the Monitor for details relating to the projected receipts and disbursements for the 11-week period from November 15, 2020 to February 13, 2021 (the "**Projections**") including Management's major assumptions and the Monitor's report on the reasonableness of the Projections.
- 44. As the Projections end on February 13, 2021, and the first distribution to creditors is projected to occur on February 28, 2021, the projected cash disbursements do not reflect the first distribution to the Affected Creditors under the Plan.

# STATUS OF THE CLAIMS PROCESS

- 45. The following section provides a summary of the Claims Process conducted by the Monitor as required by the Claims Procedure Order. Terms not defined herein shall have the same meaning as in the Claims Procedure Order.
- 46. As per the Claims Procedure Order, the Claims Bar Date was defined as 5:00 p.m. on November 9, 2020 in respect of provable claims arising prior to February 18, 2020 (the "**Determination Date**"), or 30 days after the date on which the Monitor sent a Claims Package with respect to a claim arising from the termination of any contract, lease or employment agreement after the Determination Date (the "**Restructuring Claims**").
- 47. As at November 9, 2020 the Monitor received 342 Claims totaling \$27,284,392 summarized as follows:

Stokes Inc.			
Claims Summary	Number of	C	laims\$
As at November 9, 2020	Claims	(iı	n 000's)
Unsecured Claims	293	\$	10,674
Restructuring Claims	42		6,433
Litigation Claims	7		10,178
	342	\$	27,284

- 48. We note that the Monitor received four (4) Claims after the Bar Date totaling \$319,996 that are not included in the above table. The Monitor understands, however, that a motion may be presented to the Court to allow these late claims to be admitted for the purposes of allowing the Monitor to review and analyze these claims pursuant to the Claims Procedure Order.
- 49. The Monitor, in conjunction with its legal counsel, the Debtor and its legal counsel and the CRA, have been reviewing the Claims received. It is important to note that this review of the proofs of claims has yet to be completed.
- 50. Although the review is on-going, the Monitor has identified multiple claims which will likely be rejected or amended, as follows:
  - \$1.4M of landlord claims relating to leases that were amended or replaced with new contractual
    agreements, and which should not give rise to any claims for damages or otherwise;
  - \$3.8M of Restructuring Claims from landlords relating to damages arising from the disclaimer
    of leases and which the Monitor believes to be excessive; and
  - \$10M of Litigation Claims which:
    - are considered, as per the Plan, to be Unaffected Claims given that they are covered by the Company's insurance policy should the claim prove to be successful; and

- were withdrawn after the filing of a Proof of Claim in the Claims Process, as a result of a settlement being reached between the Company and the relevant claimant.
- 51. In addition, the Monitor has requested additional information in respect of other Claims (other than Restructuring and Litigation Claims), which may give rise to the issuance of additional Notices of Revision or Disallowance.
- 52. In view of the above comments, on the basis of the information available as of the date of this Report, the Monitor estimates the amount of the allowable Claims as follows:

Stokes Inc. Preliminary Estimate of Admitted Claims (\$000's)	 nsecured Claims	Res	structuring Claims	Litigation Claims		Total Claims
Total Claims filed with the Monitor Claims Withdrawn (IP Action) Potential Notices of Revision or Disallowance	\$ 10,674 - (250)	\$	6,433 - (5,293)	\$ 10,178 (3,000) (7,000)	•	27,284 (3,000) (12,543)
Preliminary Estimate of Admitted Claims	\$ 10,424	\$	1,139	\$ 178	\$	11,741

- 53. It should be noted, however, that the Monitor has yet to issue the Notices of Revision or Disallowance reflecting the numbers in the foregoing table. In addition, in accordance with the Claims Procedure Order, any Creditor who receives a Notice of Revision or Disallowance may file an appeal motion with the Court within 20 days of receipt thereof.
- 54. The Creditors' Meeting is scheduled for December 22, 2020, by videoconference, at which time certain Notices of Revision or Disallowance may still be subject to appeal. In calculating the votes on the Plan, the Monitor intends to record the votes of all Disputed Claims and calculate any effect of the Disputed Claims on the approval or rejection of the Plan.
- 55. As of the date of this Report, the Monitor is in the process of reviewing the Proofs of Claim filed by creditors in accordance with the Claims Procedure Order. The Monitor will continue this review and the final quantification of Proven Claims will impact the dividend to be paid to unsecured creditors pursuant to the Plan.

#### **OVERVIEW OF THE PLAN**

56. We have summarized below the significant aspects of the Plan. Capitalized terms not otherwise defined in this section are as defined in the Plan. Please note that the following is only a summary of the terms of the Plan and we strongly recommend to all creditors that they read the Plan in its entirety.

# Plan Implementation

57. The implementation of the Plan is subject to (i) the approval of the Plan by the Required Majority of Affected Creditors, meaning a majority in number of the Affected Creditors representing not less than 66-2/3% in value of the Voting Claims of such Affected Creditors who actually vote (in person or by

proxy) at the Creditors' Meeting in accordance with the Plan and the Meeting Order; and (ii) the issuance of the Sanction Order.

## **Affected Creditors**

- 58. Pursuant to the Plan, all of Stokes' unsecured creditors are included in and will vote as one class of Affected Creditors.
- 59. Except as otherwise set out in the Plan, the Plan does not affect the Unaffected Creditors with respect to and to the extent of their Unaffected Claims, subject to the express provisions therein providing for the treatment of Insured Claims. The following claims are "Unaffected Claims" under the Plan:
  - Employee Priority Claims, which include the following Claims of Employees of the Company:
    - Claims equal to the amounts that such Employees would have been qualified to receive under paragraph 136(1)(d) of the BIA if the Company had become bankrupt on the Filing Date; and
    - Claims for unpaid wages, salaries, commissions or compensation for services rendered by such Employees after the Filing Date and on or before the Plan Implementation Date together with, in the case of travelling salespersons, disbursements properly incurred by them in and about the business during the same period;
  - Excluded Claims, which are defined under the Plan as any right or claim that would otherwise be a Claim that is:
    - o a Claim enumerated in sections 5.1(2) and 19(2) of the CCAA; and
    - a Claim secured by the Administration Charge and any indemnity claims of Directors that are secured by the Directors' Charge;
  - Gift Card Claims, which are defined under the Plan as any claim with respect to gift-cards, gift certificates, lay-away deposits and other customer certificates;
  - Insured Claims, which are defined under the Plan as all or that portion of a Claim arising from
    a cause of action for which the applicable insurer or a court of competent jurisdiction has
    definitively and unconditionally confirmed that the Applicant or any Director or Officer is
    insured under an Insurance Policy, to the extent that such Claim, or portion thereof, is so
    insured;
  - Post-Filing Trade Payables, which are defined under the Plan as trade payables that were incurred by the Company (a) in respect of goods or services provided to the Company after the Filing Date and before the Plan Implementation Date; (b) in the ordinary course of

- business; and (c) in compliance with the Initial Order and other Orders issued in connection with the CCAA Proceedings;
- Crown Priority Claims, which are defined under the Plan as any Claims of Her Majesty the
  Queen in right of Canada or in right of any province as described in Section 6(3) or
  Section 38(2) of the CCAA; and
- Secured Claims, which are defined under the Plan as the Claim of a Secured Creditor, to the
  extent of the value of such Secured Creditor's security, including such claims of The Bank of
  Nova Scotia ("Scotia").

#### Distribution

- 60. The Debtor shall remit to the Monitor each of the following amounts by no later than each of the following dates, aggregating \$2.3 million, for distribution to the Affected Creditors (the "Aggregate Distribution"):
  - By no later than February 28, 2021, \$1 million (the "Initial Distribution");
  - By no later than February 28, 2022, \$750K (the "Second Distribution");
  - By no later than February 28, 2023, \$550K (the "Final Distribution").
- 61. The Monitor shall distribute the Initial Distribution to the Affected Creditors as follows:
  - An amount equal to the lesser of the amount of the Proven Claim of each Affected Creditor or \$2,000 (the "First Level Distribution");
  - An amount equal to the difference between the Initial Distribution and the aggregate of the
    First Level Distribution, on a pro rata basis, according to the amounts of the Affected
    Creditors' Proven Claims, less any amounts received under the First Level Distribution.
- 62. The Monitor shall distribute the Second Distribution to the Affected Creditors on a *pro rata* basis, according to the amounts of their respective Proven Claims, less any amounts received under the Initial Distribution.
- 63. The Monitor shall distribute the Final Distribution to the Affected Creditors on a *pro rata* basis, according to the amounts of their Proven Claims, less amounts received under the Initial Distribution and the Second Distribution.

# Release and Discharge

64. The Plan provides for the customary release and discharge of the Debtor and its directors, officers and employees to the extent permitted under the CCAA.

#### Other

- 65. The Plan provides that Sections 38 and 95 to 101 of the BIA, and any other federal and provincial law relating to preferences, fraudulent conveyances, transfers at undervalue or paulian action shall not apply to the Plan or to any payments or distributions made in connection with transactions entered into by or on behalf of the Debtor, whether before or after the Filing Date.
- 66. Notwithstanding that fact, the Monitor has performed a customary review of the transactions entered into by the Company in the twelve (12) months leading to the filing of the NOI. It appears from this review that the transactions entered into by the Company prior to the filing were concluded in the normal course of business and in accordance with the terms of payment offered by creditors and/or according to the historical payment trends observed.
- 67. Overall, following its review of the Plan, the Monitor concludes that the Plan and the provisions therein are customary in the circumstances.

## **ESTIMATED DISTRIBUTION TO CREDITORS UNDER THE PLAN**

- 68. In order to arrive at a recommendation to the Company's creditors on the adoption of the Plan, the Monitor has performed an analysis of the estimated distribution to Affected Creditors under the Plan in comparison to an estimated distribution under a forced liquidation scenario or bankruptcy. The results of the Monitor's analysis are detailed below.
- 69. The Monitor's conclusion is that the Plan represents a more advantageous outcome for all stakeholders, including creditors, as compared to a bankruptcy liquidation. The Monitor therefore recommends to all Affected Creditors that they vote in favour of the Plan.
- 70. From an economic standpoint, the Plan is expected to yield an average dividend representing approximately 20% of the amount of Proven Claims, as opposed to 17% in a bankruptcy liquidation. The latter does not take into consideration the risks and uncertainty associated with a bankruptcy liquidation scenario during the Pandemic, which could further significantly reduce the dividend payable to unsecured creditors in a bankruptcy scenario.
- 71. The Monitor is also of the view that the Plan represents a more preferable outcome for the stakeholders of the Company as a whole. The implementation of the Plan, in addition to preserving 850 jobs across Canada, will preserve the Company's goodwill, a head office in the Montreal area and the economic benefits derived from the furtherance of Stokes' existing relationships with its landlords and suppliers, both domestic and foreign.

## **Distribution Under the Plan**

72. The Plan provides for a \$2.3 million distribution to Affected Creditors to be paid in three (3) installments over three (3) years. The following table illustrates the estimated recovery under the Plan which may be realized by the Affected Creditors based on the Monitor's best estimate of allowable claims and the information available as of the date of this Report:

Stokes Inc.		
Estimated Distribution		
(in 000's)		
Preliminary estimate of Affected Claims (Note 1)	Α	\$11,741
Aggregate Distribution	В	\$ 2,300
Estimated distribution %	B/A	20%
Note 1: Represents the Monitor's best estimate of to of the date of this report	the Affecte	ed Claims as

- 73. As shown in the above table, the recovery under the Plan is projected to represent an average of 20% of the total amount of each estimated Proven Claim.
- 74. The estimated realization to the Affected Creditors is based on the Monitor's best estimate of the Proven Claims. The final distribution under the Plan will vary depending on the final results of the Claims Process.

# Forced Liquidation – Estimated Net Realization

75. To help creditors understand the financial impact of a liquidation of the Company's assets in a bankruptcy scenario, the Monitor has prepared the following analysis of the estimated realization in the context of a forced liquidation:

Stokes Inc. Estimated Net Realization in a Forced Liquidation		Median Estimated
Reported Book Value as at November 14, 2020	Book	Realization
(000's)	Value	Value
PROJECTED NET REALIZATION		
Gross Realization		
Inventory	\$ 23,028	\$ 18,120 <b>79%</b>
Other Assets	8,585	2,550 <b>30%</b>
	31,613	20,670
Estimated Realization Expenses		
Overhead Expenses		(2,420)
Freight and transport (goods in transit)		(710)
Estimated Professional Fees		(1,250)
Other Contingency (10%)		(500)
	_	(4,880)
Projected Net Realization	Α	\$ 15,790
ESTIMATED FUNDS AVAILABLE FOR UNSECURED CREDITORS		
Priority Claims (Salaries and Vacations)	В	\$ (1,200)
Secured Creditors	С	(7,612)
	A+B+C= D	6,978
Estimated Preferred Creditors		
Preferred Rent and Levy	E	(2,260)
Estimated Funds Av. for Unsecured Creditors	D+E=F	\$ 4,718
ESTIMATED RECOVERY FOR UNSECURED CREDITORS		
Estimated Unsecured Claims in a Bankruptcy	G	\$ 27,168
Estimated Unsecured Creditors Recovery (%)	F/G=H	17%

- 76. The table above shows that the estimated recovery for unsecured creditors in the context of a forced liquidation would be approximatively 17% of the total amount of each estimated Proven Claim.
- 77. It is important to note that the estimated net realization value of the Debtor's assets in a liquidation scenario is not necessarily representative of actual values which could be recovered by unsecured creditors. In its analysis, the Monitor used multiple assumptions which will vary and could negatively impact the liquidation results estimated by the Monitor.

## Forced Liquidation - Key Assumptions

78. The above estimate was prepared by the Monitor, with the assistance of the Debtor, and is based on several key assumptions which include:

## **Gross Realization**

- The estimated inventory realization was calculated using the average net orderly liquidation value ("NOLV") reflected in the appraisal report dated January 2020 prepared for Stokes by Gordon Brothers Canada, ULC ("Gordon"). Gordon has estimated that a liquidation would take approximately 17 weeks. As the appraisal was performed prior the current COVID-19 Pandemic, the Monitor has discounted the NOLV by 20% to take into account the impact of the Pandemic on the economy, more particularly, on the retail sector. The Monitor is of the opinion that the current liquidation value of the inventory may be significantly impaired as a result of the current Pandemic;
- The risks related to the Pandemic include, but not limited to, the possibility of another
  government forced shutdown of the malls and non-essential retail stores, travelling restrictions
  for the liquidators coming mainly from the USA, the Provincial Government's health measures
  which limits the number of customers per store, as well the overall state of the economy which
  has dramatically changed since the last appraisal was performed;
- Assets other than inventory are mostly comprised of cash, credit card and shareholder receivables, leasehold improvements, software, and other fixed assets. The Monitor assumed 100% value for the cash on hand and approximately 90% recovery for credit card and shareholder receivables. The realization value assumed for the other assets is nominal.

## **Estimated Realization Expenses**

- The estimated realization expenses reflected above include head office and warehouse expenses, estimated professional fees and other expenses to execute the realization. These realization expenses were estimated by the Monitor using the Debtor's historical trending and based on our past experiences for liquidations of this size and duration.
- 79. The unsecured claims under a bankruptcy scenario are estimated based on the information obtained from the Debtor and the results of the Claims Process as at the date of this Report. It is important to note that the quantum of unsecured claims could increase substantially in the event of a bankruptcy as compared to a Plan scenario, given the impact of expected variations in the quantification, in a bankruptcy, of post-filing claims (unpaid expenses as of the date of this report incurred after the Determination Date), landlords' damage claims, employees' claims and trade suppliers damage claims.

# Forced Liquidation - Risks Factors

- 80. In the context of a forced liquidation or bankruptcy, in addition to the impact of the Pandemic, below are other factors to be considered by the unsecured creditors which may negatively impact the realization values estimated by the Monitor:
  - The risk that the landlords do not allow a liquidation to take place in the existing store premises;
  - The substantial liquidation of stock over a short period of time, which could negatively impact the pricing of the inventory;
  - · The loss or shortage of store personnel; and
  - The potential additional professional fees incurred as a result of a liquidation.
- 81. In arriving at its recommendation, the Monitor takes into consideration the fact that the foregoing risk factors could further serve to reduce the quantum of the dividend expected to be payable to unsecured creditors in a bankruptcy scenario.

## **CREDITORS' MEETING**

- 82. We have summarized below the salient terms of the proposed Creditors' Meeting. Capitalized terms not defined in this section are as defined in the Plan and Meeting Application.
- 83. The Creditors' Meeting is proposed to be held on **December 22, 2020**, at **9:30 a.m.**, **by videoconference**. It should be noted that although creditor's meetings are usually held in person, due to the travel and gathering restrictions introduced as a result of the Pandemic, there have been several creditor's meetings held by videoconference in similar cases in recent months. Doing so will allow a maximum number of creditors an opportunity to follow and participate in the Creditor's Meeting (subject to prior registration as set out in the Meeting Order).
- 84. Any creditor who wishes to appoint a Proxy shall do so prior to the Creditors' Meeting.
- 85. The Affected Creditors will receive notice of the Meeting by the following means:
  - the Monitor will send the relevant notice and Meeting materials in English and in French to the Affected Creditors by regular mail, courier or email on or before November 27, 2020; and
  - via the Monitor's website.
- 86. The Monitor is of the view that the proposed Creditors' Meeting should allow for the Debtor's creditors to fairly express their intention in terms of whether or not to accept the Plan.
- 87. Should the Plan be approved by the Required Majority of Affected Creditors, Stokes intends to seek the issuance of the Sanction Order on January 8, 2021.

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88. The Monitor will report on the results of the Creditors' Meeting to the creditors and to the Court prior to

the hearing for the rendering of a Sanction Order.

**CONCLUSION AND RECOMMENDATION** 

89. The Monitor believes that the terms of the Plan are fair and reasonable and provide the most

advantageous recovery to the Affected Creditors in the circumstances. The Plan has been developed

by Stokes in a continuing effort to provide greater value to its creditors than would be achieved in a

forced liquidation while offering a continuing source of revenue to most of the suppliers, landlords and

employees.

90. For the reasons set out in this Report, the Monitor recommends that the creditors vote in favor of

the Plan.

Hemby

Respectfully submitted at Montréal, this 26th day of November 2020.

Richter Advisory Group Inc.

Monitor

Olivier Benchaya, CPA, CA, CIRP, LIT



District of Quebec
Division No. 01 - Montréal
Court No. 500-11-057985-208
Estate No. 0000499-2020-QC

# Voting Summary

In the Matter of a Plan of Compromise or Arrangement of Stokes Inc. of the City of Mont-Royal in the Province of Quebec

Insolvency Date: 27-Jul-2020 Estate Number: 0000499-2020-QC

# **Result of Voting**

Total #		Dollar Value o	of Claims	Percentage by	Votes	Percentage by	Value	R	Result		
Class	Votes	Yes	No	Yes	No	Yes	No	Yes	No	By Votes	ByValue
	176	174	2	8,138,056.11	142,507.61	98.86	1.14	98.28	1.72	App.	App.

# List of creditors

lass	Creditor Name	Туре	Account #	\$ Admitted for Voting	Voted By	Vote
	1451945 ONT.LTD-TIMMINS SQARE SHOPPING CENTRE	U		5,633.07	Proxy	For
	152810 CANADA INC.	U		19,583.66	Proxy	For
	3934390 CANADA INC. -LAWSON	U		14,929.07	Proxy	For
	6095054 CANADA INC. (LES ENTREPRISES MIDZONE)	U		3,679.20	Proxy	For
	9145-0718 QUEBEC INC.	U		1,046.94	Proxy	For
	9257-4748 QUEBEC INC et MONTEZ L'OUTAOUAIS INC	U		10,306.79	Proxy	For
	9343-9388 QC INC.(STUDIO GRAFIK)	U		702.67	Proxy	For
	AA CONTRACTORS	U		6,076.39	Proxy	For
	ABSOLUNET INC.	U		26,145.18	Proxy	Agains
	AGENCE DES SERV.FRONTALIERS DU CANADA	U		302,273.11	Proxy	For
	AMENAGEMENT NORTREE LTEE.	U		105,647.06	Proxy	For
	AMENAGEMENT WESTCLIFF	U		7,061.24	Proxy	For
	BAYSHORE SHOPPING CENTRE LTD & KS BAYSHORE INC	U	Lease # 54109	325.33	Proxy	For
	beIMC REALTY CORP- BOWER PLACE	U		26,536.37	Proxy	For

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# List of creditors

ass	Creditor Name	Type Account #	\$ Admitted for Voting	Voted By	Vote
	BEDARD RESSOURCES INC.	U	2,768.93	Proxy	For
	BLOOM SEARCH MARKETING INC.	U	29,106.47	Proxy	For
	BRODER ELECTRIC LTD	U	1,216.39	Proxy	For
	BROMONT VILLAGE INV. LTD	U	7,976.08	Proxy	For
	CALLOWAY REIT-FIRST CONSTANT DEV.LIMITED	U	3,454.08	Proxy	For
	CALLOWAY REIT-LAVAL EST	U	5,040.09	-	For
	CANAPEN (HALTON) LTD & IVANHOE CAMBRIDGE II iNC	U	331.21	Proxy	For
	CARREFOUR DU NORD	U	8,150.81	Proxy	For
	CENTRE COMMERCIAL TERREBONNE L	U	11,204.72	Proxy	For
	CENTRE COMMERCIAL-MANICOU AGAN	U	4,113.09	Proxy	For
	CENTRE COMMERCIAUX GATINEAU LTEE	U	185,035.39	Proxy	For
	CENTRE DE L'ESTRIE INC.	U	18,736.58	Proxy	For
	CENTRE REGIONAL CHATEAUGUAY IN	U	14,572.11	Proxy	For
	CENTRE SUGARLOAF INC.	U	13,466.40	Proxy	For
	CENTRE VALLEYFIELD LTEE	U	24,569.59	Proxy	For
	CENTRECORP MANAGEMENT SERVICES	U	13,730.00	•	For
	CFCL RE: CHAMPLAIN PLACE	U	10,144.62	•	For
	CHAOZHOU YANGGUANG CERAMICS CO*	U	208,475.86	•	For
	CHRISTINA BRYSON	U	38,536.96	•	For
	CNESST	U	134,122.07		For
	COMINAR REAL ESTATE INVESTMENT - CARREFOUR RIMOUSKI	U	5,770.14	Proxy	For
	COMINAR REAL ESTATE INVESTMENT -	U	35,770.28	Proxy	For
	CARREFOUR ST-GEORGE COMINAR REAL ESTATE INVESTMENT - CENTRE ROCKLAND	U	4,368.27	Proxy	For
	COMINAR REAL ESTATE INVESTMENT - GALERIES RIVE NORD	U	7,388.95	Proxy	For
	COMINAR REAL ESTATE INVESTMENT - LES RIVIERES	U	10,124.41	Proxy	For

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# List of creditors

SS	Creditor Name	Type Account #	\$ Admitted for Voting	Voted By	Vote
	COMINAR REAL ESTATE INVESTMENT - TK MAIL CHAMPLAIN	U	274,648.90	Proxy	For
	COMINAR REAL ESTATE INVESTMENT- MAIL CHAMPLAIN	U	746.49	Proxy	For
	COMINAR REIT PLAZA DE LA MAURICIE	U	1,494.51	Proxy	For
	CONSOLIDATED FASTFRATE INC.	U	255,145.77	Proxy	For
	CORNWALL CENTRE INC.	U	5,975.41	Proxy	For
	CORNWALL SQUARE SHOPPING CTR.	U	12,622.81	Proxy	For
	CREATIONS VIVI-MAR INC.	U	19,630.06	Proxy	For
	DANESCO INC.	U	79,889.91	Proxy	For
	DAVID SHAW TABLEWARE	U	39,245.85	Proxy	For
	DOPHES (A DIV.OF J&A AZIZ) LTD *	U	13,902.42	Proxy	For
	DYNAMIC YIELD INC.*	U	12,642.21	In Person	For
	E - ANGELL, MARJORIE	U	7,221.97	Proxy	For
	E - CARTER, BONNIE	U	9,110.19	Proxy	For
	EASTERN CANADA RGIS	U	93,354.36	Proxy	For
	LLC FAIRVIEW POINTE-CLAIRE	U	14,727.72	Proxy	For
	LEASEHOLD FAUBOURG BOISBRIAND SHOPPING CTRE HOLDINGS INC.	U	4,904.14	Proxy	For
	FONDS DE PLACEMENT IMMOBILIER	U	2,990.68	Proxy	For
	FPI COMINAR	U	4,711.25	Proxy	For
	FPI COMINAR ET 9130-1168 QUE.	U	3,177.52	-	For
	FUJIAN DEHUA HUAMAO CERAMICS*	U	91,289.89	Proxy	For
	FUZE HR SOLUTIONS INC.	U	63,971.14	Proxy	For
	GAGNON BRUNET KILANI	U	16,906.33	Proxy	For
	GESTION ACHKAR	U	9,439.01	Proxy	For
	GOOD TIME ENTERPRISE LIMITED*	U	39,304.99	Proxy	For
	GRACE MANUFACTURING DBA MICROPLANE *	U	16,329.60	Proxy	For
	GROUPE CONSEIL NOVO SST INC.	U	5,382.90	Proxy	For
	GROUPE GENERIX AMÉRIQUE DU NORD INC.	U	197,928.24	Proxy	For

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# List of creditors

ass	Creditor Name	Туре	Account #	\$ Admitted for Voting	Voted By	Vote
	GUILDFORD TOWN	U	Lease # 41148	21,743.55	Proxy	For
	CENTRE L.P. HARMAN INVESTMENTS	U		16,319.52	Proxy	For
	LTD HOOPP REALTY INC.	U		6,067.13	Decay	For
	HOOPP REALTY INCNEW	U		19,349.02	-	For
	SUDBURY	U		19,349.02	Proxy	ror
	HOOPP REALTY INC. -NORTHGATE	U		2,633.39	Proxy	For
	IC SPG POC AT EDMONTON LP	U	Lease # 53443	245,177.14	Proxy	For
	IC SPG POC AT	U	Lease # 53515	9,186.60	Proxy	For
	EDMONTON LP IMM CARR	U		9,515.19	Deary	For
	RICHELIEU-ANGRIGNON	U			-	FOI
	IMPRESSION PARAGRAPH INC	U		35,507.95	Proxy	For
	IVANHOE CAMBRIDGE	U		33,174.76	Proxy	For
	IVANHOE CAMBRIDGE 11 INC.	U	Lease # 54752	15,677.71	-	For
	IVANHOE CAMBRIDGE II INC - 7503024 CANADA INC	U	Lease # 39807	20,493.73	Proxy	For
	IVANHOE CAMBRIDGE II INC - 7503024 CANADA INC	U	lease # 43586	876.27	Proxy	For
	IVANHOE CAMBRIDGE II INC - 7503024 CANADA INC	U	Lease # 48917	452.30	Proxy	For
	IVANHOE CAMBRIDGE II INC - 7503024 CANADA INC	U	Lease # 48928	10,567.53	Proxy	For
	IVANHOE CAMBRIDGE II INC.	U	Lease # 51705	1,412.41	Proxy	For
	IVANHOE CAMBRIDGE II INC.	U	Lease # 54813	317.40	Proxy	For
	IVANHOE CAMBRIDGE INC	U	Lease # 54095	4,948.58	Proxy	For
	IVANHOE CAMBRIDGE INC-	U	Lease # 38002	9,796.10	Proxy	For
	IVANHOE CAMBRIDGE INC	U	Lease # 35409	41,191.43	Proxy	For
	IVANHOE CAMBRIDGE	U	Lease # 51068	324,865.69	Proxy	For
	INC IVANHOE CAMBRIDGE	U	Lease # 52582	6,551.12	Proxy	For
	INC IVANHOE PMT INC	U	Lease # 44293	1,585.12	Proxy	For
	IVANHOE PMT INC.	U	Lease # 44806	603.22	-	For
	IVANHOE STE-FOY INC.	U	Lease # 53918	17,337.25	•	For
			LEASE # 33710		-	
	JACK BLACK DATA INC. JESTA I.S. INC.	U U		18,362.81 259,327.09	•	For For

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# List of creditors

iss	Creditor Name	Type Account #	\$ Admitted for Voting	Voted By	Vote
	JINTONG MANUFACTURE & TRADE CO*	U	116,362.43	Proxy	Against
	JONLI WATER SERVICES INC.	U	548.43	Proxy	For
	JOYSEN ENTERPRISES LIMITED*	U	17,576.34	Proxy	For
	KERRY LOGISTICS INTEGRATED SOLUTIONS INC.	U	265,901.13	Proxy	For
	KINGSWAY GARDEN HOLDINGS INC	U	67,430.08	Proxy	For
	KS HERITAGE PLACE INC.	U	4,116.47	Proxy	For
	LADY SANDRA HOME FASHIONS INC.*	U	134,690.75	Proxy	For
	LANSDOWNE MALL INC.	U	3,157.81	Proxy	For
	LE CARREFOUR LAVAL LEASEHOLDS.	U	23,267.65	Proxy	For
	L'EMBALLAGE TOUT	U	86,224.08	Proxy	For
	LES CHARIOTS ELEVATEURS G.C.S.	U	15,937.92	Proxy	For
	LES GALERIES CHAGNON INC	U	25,703.59	Proxy	For
	LES GALERIES D'ANJOU LEASEHOLD	U	15,175.20	Proxy	For
	LES GALERIES DE LA CAPITALE-	U	19,581.54	Proxy	For
	LES GALERIES DE LA CAPITALE HL	U	10,836.14	Proxy	For
	LES IMM. DU CARREFOUR RICHELIE	U	9,529.65	Proxy	For
	LES PROMOTIONS ATLANTIQUES INC.	U	347,949.57	Proxy	For
	LES SERVICES FRIMAS INC	U	653.92	Proxy	For
	LIVEON INDUSTRIAL CO.,LTD.*	U	245,508.24	Proxy	For
	LONDONDERRY SHOPPING CENTRE INC.	U	9,181.80	Proxy	For
	M&D PROJECTS INC.	U	2,657.53	Proxy	For
	MARBLE HILL CREATIVE CONCEPTS SAS*	U	872.25	Proxy	For
	MARKET MALL LEASEHOLDS INC.	U	13,151.88	Proxy	For
	MEDIA TRANSCONTINENTAL SENC	U	483,220.54	Proxy	For
	MIC MAC MALL L.P.	U Lease 39749	334.26	Proxy	For
	MIC MAC MALL LP	U Lease 44339	599.73	Proxy	For
	MIDTOWN PLAZA INC	U	7,952.15	Proxy	For

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# List of creditors

Class	Creditor Name	Type Account #	\$ Admitted for Voting	Voted By	Vote
	MONTEZ (CORNER BROOK) INC	U	12,133.66	Proxy	For
	MORGUARD REAL ESTATE INV.TRUST	U	6,876.79	Proxy	For
	NEW BRUNSWICK POWER CORP.	U	2,313.08	Proxy	For
	NINGBO CNACC IMPORT AND EXPORT CO.,LTD*	U	22,808.95	Proxy	For
	NINGBO TOPRANK IMP. & EXP. CO *	U	8,274.67	Proxy	For
	NOUVEL LTD.*	U	103,304.91	Proxy	For
	OPB REALTY INC.	U	25,271.14	Proxy	For
	OSHAWA CENTRE HOLDINGS INC	U	1,012.86	Proxy	For
	PALETTE P.T.I. INC.	U	7,881.55	Proxy	For
	PFS RETAIL TWO INC. (TRIOVEST REALTY)	U	30,920.27	Proxy	For
	PLACE ROSEMERE INC.	U	9,290.89	Proxy	For
	PLACE VERSAILLES INC.	U	20,389.47	Proxy	For
	PLACE VERTU NOMINEE INC.	U	2,695.97	Proxy	For
	POLO PARK SHOPPING CENTRE	U	33,823.80	Proxy	For
	PROMENADES ST-BRUNO LEASEHOLDS	U	13,563.34	Proxy	For
	PUROLATOR COURIER LTD.	U	147,721.19	Proxy	For
	QIANHANG TRADING CO., LTD.*	U	26,915.46	Proxy	For
	QINGDAO GEMMY IMP AND EXP CO LTD *	U	37,495.80	Proxy	For
	QRPG LP ITF MARCHE CENTRAL	U	11,641.22	Proxy	For
	QUARTIER DIX30 MANAGEMENT L.P.	U	7,747.13	Proxy	For
	RANDSTAD INTERIM INC.	U	295,956.48	Proxy	For
	RIOCAN HOLDINGS (QUEBEC) INCMEGA CENTRE NOTRE DAME	U	29,552.79	Proxy	For
	RIOCAN HOLDINGS INC. -GEORGIAN MALL	U	2,649.66	Proxy	For
	RIOKIM HOLDINGS(ALBERTA) INC.	U	12,323.05	Proxy	For
	RMI-ITF CHARLOTTETOWN MALL	U	4,716.46	Proxy	For
	RMI-ITF COOKSTOWN MALL	U	6,402.53	Proxy	For
	RMI-ITF-ST-SAUVEUR	U	9,522.07	Proxv	For
	RMI-ITF-TANGER	U	8,689.95	-	For
	OUTLETS-OTTAWA		0,007.73	11011	101

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# List of creditors

lass	Creditor Name	Туре	Account #	\$ Admitted for Voting	Voted By	Vote
	SEASONS RETAIL CORP & OULET COLLECTION AT WINNIPEG LTD	U	Lease # 53225	215.19	Proxy	For
	SERRURERIE DU SAGUENAY INC. (S.D.S.INC.)	U		4,550.48	Proxy	For
	SERVICORP INC.	U		31,814.11	Proxy	For
	SHANGHAI EAST STAR CRAFT CO. L*	U		57,238.95	Proxy	For
	SPEEDY TRANSPORT GROUP INC.	U		227,111.59	-	For
	SQUEAKY CLEAN	U		9,473.96	Proxy	For
	STORED VALUE SOLUTIONS, A DIV. OF COMDATA iNC.*	U		172,692.73	·	For
	SWISSMAR LTD	U		40,619.25	-	For
	SYLVIE BOISVERT	U		138.02	•	For
	TEMPLETON DOC LIMITED PARTNERS	U		26,561.74	-	For
	THE BOULEVARD SHOPPING CENTER MTL L.P.	U		16,829.87	Proxy	For
	THE CADILLAC FAIRVIEW CORP.LTD	U		16,059.39	Proxy	For
	THE OUTLET COLLECTION (NIAGARA)	U	Lease # 46967	9,109.44	Proxy	For
	THERMOR LTD	U		114,207.30	Proxy	For
	THOMSON TREMBLAY INC.	U		82,304.27	•	For
	TIANJIN KANGLI ZEFANGYUAN KITCHENWARE CO.LTD*	U		46,180.85	Proxy	For
	TRANSCO PLASTIC INDUSTRIES LTD	U		114,151.38	Proxy	For
	TRANSPORT COMTOIS & FRERE INC.	U		68,379.86	·	For
	TRANSPORT GUILBAULT INC.	U		21,824.88	•	For
	TRUDEAU CORPORATION 1889 INC.	U		238,098.27	•	For
	UPPER CANADA MALL	U		27,102.56	-	For
	VIET CREATIVE ART CO.,LTD*	U		51,828.78	-	For
	WEST EDMONTON MALL PROPERTY IN	U		7,285.96	-	For
	WHITE OAKS MALL HOLDINGS LTD	U		8,089.24	•	For
	X.J. GROUP (HK) LTD.*	U		113,539.09	-	For
	ZIBO FORTUNE TRADING CO, LTD*	U		128,108.90	Proxy	For

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# List of creditors

Class	Creditor Name	Туре	Account #	\$ Admitted for Voting	Voted By	Vote
	ZIBO GOLDEN SAILING LIGHT IND PROD.CO.LTD*	U		48,453.78	Proxy	For
	ZIBO INTRUE LIGHT INDUSTRIAL*	U		10,723.80	Proxy	For

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