File No. Cl20-01-26627

## THE QUEEN'S BENCH <br> Winnipeg Centre

IN THE MATTER OF: THE APPOINTMENT OF A RECEIVER PURSUANT TO SECTION 243 OF THE BANKRUPTCY AND INSOLVENCY ACT, R.S.C., C.B-3, AS AMENDED, AND SECTION 55 OF THE COURT OF QUEEN'S BENCH ACT, C.C.S.M., C. C280, AS AMENDED

## BETWEEN:

WHITE OAK COMMERCIAL FINANCE, LLC,
Applicant, - and -

NYGARD HOLDINGS (USA) LIMITED, NYGARD INC., FASHION VENTURES, INC., NYGARD NY RETAIL, LLC., NYGARD ENTERPRISES LTD., NYGARD PROPERTIES LTD., 4093879 CANADA LTD., 4093887 CANADA LTD., and NYGARD INTERNATIONAL PARTNERSHIP,

Respondents.

## AFFIDAVIT OF GREG FENSKE

AFFIRMED this 11th day of March, 2020

## LEVENE TADMAN GOLUB LAW CORPORATION

Barristers and Solicitors
700-330 St. Mary Avenue
Winnipeg, MB R3C $3 Z 5$
WAYNE M. ONCHULENKO
Telephone No. (204) 957-6402
Fax No. (204) 957-1696
File No.113885/WMO

## THE QUEEN'S BENCH <br> Winnipeg Centre

IN THE MATTER OF: THE APPOINTMENT OF A RECEIVER
PURSUANT TO SECTION 243 OF THE BANKRUPTCY AND INSOLVENCY ACT, R.S.C., C.B-3, AS AMENDED, AN SECITON 55 OF THE COURT OF QUEEN'S ENCH ACT, C.C.S.M., C. C280, AS AMENDED

BETWEEN:
WHITE OAK COMMERCIAL FINANCE, LLC,
Applicant,

- and -

NYGARD HOLDINGS (USA) LIMITED, NYGARD INC., FASHION VENTURES, INC., NYGARD NY RETAIL, LLC., NYGARD
ENTERPRISES LTD., NYGARD PROPERTIES LTD., 4093879 CANADA LTD., 4093887 CANADA LTD., and NYGARD INTERNATIONAL PARTNERSHIP,

Respondents.

## AFFIDAVIT OF GREG FENSKE

I, GREG FENSKE, of the City of Winnipeg, in the Province of Manitoba,

## AFFIRM:

1. I am the Director of Systems for the Nygard Group of Companies (hereinafter "Nygard") and as such have personal knowledge of the facts and matters which are hereinafter deposed to be me except
where same are stated to be based on information and belief, and which I believe to be true.
2. I have been directly involved with regard to the negotiation and litigation involving White Oak Commercial Finance, LLC (White Oak) and their partner Second Avenue Capital Partners (Second Avenue) and their professional advisory group Richter Advisory Group Inc. (Richter).
3. I have had an opportunity to review the Affidavit of Robert L. Dean affirmed March 9, 2020.
4. Nygard is a clothing designer, manufacturer, supplier and retailer with its head office located in Winnipeg, Manitoba. It has multiple product lines and fashion brands, including Peter Nygård Collections, Bianca Nygård, Nygård SLIMS, ALIA, ADX and TanJay. It employs approximately 1,450 people worldwide, operates 169 retail stores in North America and supplies other retailers such as Dillard's Inc., Costco Wholesale Canada Ltd. and Walmart Canada. The Nygård Group entities, either directly or through a series of holding companies, are $100 \%$ privately owned by Peter Nygård.
5. In response to paragraph 9 and $79-85$, Nygard did appoint a reputable financial advisor, being Baker Tilly HMA LLP. Nygard advised White Oak of Baker Tilly's background and engagement details and I am unaware of any formal rejection of Baker Tilly by White Oak. The Farber Group has filed a Notice of Intention to file a proposal on Nygard's behalf.
6. In response to paragraph 9 through 11, Nygard did provide Richter with reasonable access in accordance with their requests and the loan documentation. By way of example, Nygard did not give Richter the requested contact list of its associates but did provide them with the payroll listing. Nygard did not provide Richter with the listing of the individual executives' salaries but did provide them with an aggregate total of the salaries. Nygard did advise Richter and White Oak that Peter Nygard does not draw a salary from Nygard.
7. In response to paragraphs 12 and 13, Peter Nygard has denied any wrongdoing.
8. Peter Nygard has announced his resignation as Director and Officer from Nygard.
9. In response to paragraphs 15 through 17, White Oak is over secured. They have a debenture against four properties, being 1 Niagara Street (Toronto), 1771 Inkster Boulevard (Winnipeg), 702 Broadway (Winnipeg) and 1300/1340 Notre Dame Avenue (Winnipeg). The appraisals for these properties, completed in 2018for mortgage purposes, states the following values for the properties:
1 Niagara Street:
1300 Notre Dame Avenue
1340 Notre Dame Avenue
$\$ 3,880,000.00$
1771 Inkster Boulevard $\$ 8,435,000.00$

The Notre Dame Property is considered to be one property. Nygard owns 702 Broadway, for which it does not have an appraisal. However, its assessed value with the City of Winnipeg is $\$ 1,800,000.00$. The total of the 2018 mortgage appraised value / assessed value of the buildings secured to White Oak is $\$ 27,535,000.00$.

Attached hereto and marked as Exhibit " $A$ " to this my Affidavit is a true copy of the appraisal for 1 Niagara. Attached hereto and marked as Exhibit "B" to this my Affidavit is a true copy of the appraisal for

Notre Dame Avenue. Attached hereto and marked as Exhibit "C" to this my Affidavit is a true copy of the appraisal for Inkster. Attached hereto and marked as Exhibit "D" to this my Affidavit is the tax assessment of 702 Broadway.
10. On March 11, 2020, Nygard received an offer to purchase 1 Niagara Street for $\$ 24,000,000.00$ from New York Brand Studio Inc. in trust; pursuant to the Credit Agreement, Nygard requires White Oak's approval to accept said offer. Attached hereto and marked as Exhibit "E" to this my affidavit is a true copy of the said offer.
11. Nygard has a significant amount of inventory. There are documents to support said inventory:
a. The first document is a Tiger report that was most recently done in November 2019; this report speaks to the quality of the reporting of Nygard's inventory. By way of example, a company can inflate the true value of its inventory by leaving old inventory and calling it good inventory. This report suggests that Nygard's calculation of its inventory value is accurate. A true copy of the Tiger report is attached hereto and marked as Exhibit "F" to this my affidavit.
b. Nygard has been providing weekly reports to White Oak on its current inventory and they have been accepting these reports. The most recent report, of which White Oak has a copy, shows Nygard's current inventory at $\$ 67,000,000.00$ at cost.
12. Approximately $\$ 47,000,000.00$ of Nygard's inventory is in warehouses operated by Nygard and $\$ 20,000,000.00$ of that inventory is in retail stores. The attached report at Exhibit "G" provides an aging of that inventory and detailed support documentation with respect to these calculations.
13. It is the position of Nygard, based on advice that it has received from its financial advisors, that a receiver would be value destructive to these assets as they would be sold in the ordinary course of a receiver as opposed to an orderly sale by Nygard who understands the business and the most logical purchasers.
14. In response to paragraphs 18 through 21, Nygard was in negotiations with the "Bassett Financial Corporation" referred to in paragraph 109 of Mr. Dean's Affidavit, but White Oak did not respond in a meaningful way to this proposal.
15. Nygard is currently in negotiations with Great American Capital, an alternative finance company and it is Nygard and Great American Capital's plan to complete financing by Friday March 20 to pay the loan owing to White Oak. Great American Capital has made an initial diligence request of Nygard and Nygard is preparing the requested documents for Great American Capital's review. Attached hereto and marked as Exhibit "H" is an email dated March 11, 2020 from Great American Capital with said request.
16. The financing from Great American Capital would both buy out White Oak and provide financing to run the company through a controlled liquidation of selected assets and a restructuring of the business under new ownership.
17. The cash which is currently being swept by White Oak must be made available to Nygard to be able to be used to run the business.
18. In response to paragraphs 22 and 23 , Richter was restricted access for two days because Nygard was filing a Notice of Intention; access resumed on March 11, 2020.
19. In response to paragraph 24, I have reviewed the receipts from the Dillard store results and can report that there was, in fact, a 7\%
increase in prior years sales, and that Dillard's had not initiated any significant reductions in the retail selling price of the Nygard inventory.
20. In response to paragraphs 26 through 41, it is accurate to describe Nygard as a North American company with a retail and wholesale business in Canada and a primarily wholesale business in the United States. As referred to previously, Nygard best knows its own business and to whom to sell its product and how to restructure its business.
21. Farber has filed a Notice of Intention pursuant to The Bankruptcy and Insolvency Act and will monitor the process to ensure the best value is obtained for both the primary creditor, the trade debtors, the employees and the ownership.
22. In response to paragraphs 42 through 57 and $74-78$, Nygard acknowledges that White Oak and partners are the first ranking security lender with respect to the listed collateral. Nygard has been operating to date on this basis.
23. In response to paragraphs 58 through 65 , Nygard acknowledges that White Oak sweeps the accounts to centralize the money deposited to Nygård. It is Nygards position that the filing of the NOI should return access to Nygard of the proceeds of its wholesale and retail sales.
24. In response to paragraphs 66 through 68, Nygard acknowledges that White Oak has registered their security interests.
25. In response to paragraphs 69 through 71, Nygard acknowledges that it has been given notice of default but it does not acknowledge that the default is of such a significant nature to trigger the ability for the creditor to make a demand for payment in full.

It is Nygard's position that it has operated the business in concurrence with the terms of the White Oak agreement but that White Oaks willful refusal to extend required funding since January 3 rd has resulted in wholesale inventory receipts being unpaid and customer's and its own retail stores have suffered lost sales as a result of it. Despite numerous commitments from White Oaks to resolve this financing gap in an amicable and mutually satisfactory manner, White Oaks has not deviated from the strict calculations of available credit under the BBC weekly reporting.
26. In response to paragraphs 86 through 90, Mr. Nygård has publicly denied any wrongdoing.
27. In response to paragraph 91 - 95, Nygard acknowledges the interruption of the Dillards relationship as a result of the negative press.

Nygard is currently in active negotiations with Perry Elis in a sale of inventory and services that would insure Dillards can continue to serve its existing Nygard customers through a new product label. This process is encouraged by Dillards as an effective solution for both them and Nygard International
28. In response to paragraph 93 Nygard asserts that there was never an intention to take any action that was outside of the Credit Agreement. Nygard's expectation was that it would work in conjunction with White Oak to minimize the disruption of business and the financial losses resulting from the interruption of the Dillard's supply.
29. Nygard strongly denies that White Oaks collateral is impaired. As stated in point 9 of this affidavit White Oak security is far in excess of the amount owed.
30. Pursuant to Court order, Nygard forwarded to counsel for White Oak confirmation of funds available to meet payroll via a cash injection.
31. Richter was permitted to enter the offices of Nygard on March 11, 2020.
32. Attached hereto and marked as Exhibit "l" to this my Affidavit is a true copy of an email from Abe Rubinfeld, general counsel for Nygard,
indicating that the contents of this affidavit is accurate to the best of his knowledge.
33. I make this Affidavit bona fide.


This is Exhibit " $A$ " referred to in the Affidavit of Greg Fenske

Affirmed before me at the City of
 the Province of Manitoba

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, M8 R3C 375


# APPRAISAL OF REAL PROPERTY 

1 Niagara Street
Toronto, ON

IN A NARRATIVE APPRAISAL REPORT
As of May 15, 2018

Prepared For:
Nygard International 1 Niagara Street, Toronto, Ontario M5V 1C2


Prepared By:
Cushman \& Wakefield ULC
Valuation \& Advisory
161 Bay Street, Suite 1500
P.O. Box 602

Toronto, ON M5J 2S1
C\&W File ID: 18.900334
CONFIDENTIAL


Commercial Building 1 Niagara Street Toronto, ON


May 15, 2018
Mr. Abe Rubinfeld

## Nygard International

1 Niagara Street
Toronto, Ontario, M5V 1C2

Re: Narrative Appraisal Report
1 Niagara Street
Toronto, Ontario
C\&W File ID: 18-900334

Dear Mr. Rubinfeld:
Cushman \& Wakefield ULC is pleased to transmit this Narrative Appraisal Report, estimating the market value of the above referenced subject property - 1 Niagara Street - located in the City of Toronto, based on its Highest and Best Use.

By agreement, this is a Narrative Appraisal Report, which contains all of the data, reasoning and analysis upon which our value conclusion is based. This document has been prepared in accordance with the Canadian Uniform Standards of Professional Appraisal Practice (The Standards) as adopted by the Appraisal Institute of Canada.

The purpose of this appraisal is to estimate the current market value of the subject property. It is our understanding that the intended use of the appraisal is for financing purposes. Nygard International may only rely upon the report. It is not to be referred to or quoted in any prospectus for the sale or exchange of securities, and may not be reproduced, in whole or in part, without our prior written agreement. It is subject to the Assumptions and Limiting Conditions contained in the Appendix, in addition to any in the report.

In addition, this Report or a reference to this Report may be included or quoted in any offering circular, registration statement, prospectus or sales brochure (either in electronic or hard copy format) in connection with a sale, securitization or syndication, or transaction involving such debt and or debt securities. This report has no other purpose and should not be relied upon by any other person or entity. This report may not be distributed to or relied upon by other persons or entities without written permission of the Appraiser.

## Market Value

As a result of this analysis, the current market value of the leased fee interest - subject to existing leases - and subject to the assumptions, limiting conditions, certifications and definitions contained herein, as of May 15, 2018, is estimated as follows:

# TWELVE MILLION SIX HUNDRED AND FIFTY THOUSAND DOLLARS 

$$
\$ 12,650,000
$$

This estimate of market value is based on an exposure time of six (6) to twelve (12) months. This letter is invalid as an opinion of value if detached from the report, which contains the text, exhibits and Appendices.

Respectfully submitted,

## CUSHMAN \& WAKEFIELD ULC

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## Table Of Contents

INTRODUCTION ..... 1
PROPERTY DETAILS ..... 4
MARKET ANALYSIS ..... 11
TORONTO ECONOMIC OVERVIEW ..... 21
HIGHEST AND BEST USE ..... 32
VALUATION AND FINANCIAL ANALYSIS ..... 33
RECONCILIATION AND FINAL VALUE OPINION ..... 47
ADDENDA CONTENTS ..... 48
ASSUMPTIONS AND LIMITING CONDITIONS ..... 49
CERTIFICATION OF APPRAISAL ..... 52

## INTRODUCTION

## Purpose and Intended Use Of This Appraisal

The purpose of this appraisal is to estimate the current market value of the subject property. It is our understanding that the intended use of the appraisal is for financing purposes. Nygard International may only rely upon this report.

## PROPERTY IDENTIFICATION

The subject property is municipally addressed as 1 Niagara Street, Toronto, Ontario, and is legally described as Plan M1 Part Lot 18, Town of York in the City of Toronto.

## Extraordinary Assumptions

This appraisal does not employ any extraordinary assumptions.

## Hypothetical Conditions

This appraisal does not employ any hypothetical conditions.

## Assumptions and Limiting Conditions

The report is subject to the Assumptions and Limiting Conditions contained in the Appendix, in addition to specific assumptions, which may be stated in the body of the report.

## Property Ownership

According to our investigations, the current owner is Tan Jay International Ltd. (c/o Nygard International). To the best of our knowledge, no transfers involving the property have occurred in the past three years of the effective date of appraisal.

## Effective Date Of Appraisal

The effective date of the appraisal is May 15, 2018.

## Property Rights Appraised

The legal interest appraised is the leased fee interest, subject to existing leases. Fee simple interest is defined as absolute ownership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, eminent domain, police power and escheat.

## Scope Of The Appraisal

In forming our opinion as to the market value of the subject as of the valuation date, we have relied on information which is detailed in this report, to the extent deemed appropriate, and carried out the following specific functions:

- Made an interior and exterior inspection of the property that is the subject of this report on May 15, 2018;
- Considered information with respect to sales, listings and leases, at or about the valuation date, of properties considered similar to the subject, where we have significant knowledge of such sales, listings and leases to assess them as being relevant to our opinion, as set out herein. While we believe our review to be reasonably complete, we cannot warrant that we have:
i) Uncovered and assessed every real property transaction at or about the valuation date that might be said to bear on the determination of the market value of the subject, or
ii) fully discerned the motives behind the sales, listings and lease information considered in our analysis, such that our weighting of said information is without subjectivity;
- Reviewed land use regulations, in particular the Official Plan, as amended, and the Zoning By-Law, as amended, applicable to the subject;
- Examined the possibility of making any significant changes to the subject in terms of existing uses, land severance and/or additional development of the site;
- Reviewed available lease pertaining to the existing tenancy;
- Reviewed financial statements relating to the operation of the property;
- Ascertained the highest and best use of the property;
- Examined market conditions and analyzed their potential effect on the property; and
- Conducted discussions with both leasing and property management representatives regarding the operation and leasing of the subject.


## Definition Of Market Value

The Canadian Uniform Standards of Professional Appraisal Practice (The Standards) adopted by the Appraisal Institute of Canada define Market Value as:
"The most probable price which a property should bring in a competitive and open market under all conditions requisite to a fair sale, the buyer and seller each acting prudently and knowledgeably, and assuming the price is not affected by undue stimulus."

Implicit in this definition are the consummation of a sale as of a specified date and the passing of title from seller to buyer under conditions whereby:

- Buyer and seller are typically motivated;
- Both parties are well informed or well advised and acting in their own best interests;
- A reasonable time is allowed for exposure in the market;
- Payment is made in cash in Canadian dollars or in terms of financial arrangements comparable thereto; and
- The price represents the normal consideration for the property sold, unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.


## Reasonable Exposure Time

Exposure time is always presumed to precede the effective date of the appraisal. It may be defined as:
"The estimated length of time the property interest being appraised would have been offered on the market prior to the hypothetical consummation of a sale at market value on the effective date of the appraisal. It is a retrospective estimate based upon an analysis of past events assuming a competitive and open market."

Based on discussions with various investors and real estate brokers familiar with assets such as the subject, and based on an analysis of comparable sales utilized in this valuation and an analysis of current listings, it is our estimate that the subject would require a six to twelve month exposure period.

## Property Details

## Site Description

| Location | 1 Niagara Street is located at the southwest intersection of Niagara Street and Portland Street. The site is a short walk to the Financial Core and TTC subway system. The Gardiner Expressway and Lakeshore Boulevard are readily accessible being located to the south of the property. <br> The subject property is located in the area west of the financial core of the City of Toronto, commonly known as the Downtown West sub market. In addition, the east side of Spadina Avenue is dotted with similar sized office buildings. The site has no parking lot, but a public lot is located across the property, on the east side of Portland Street. |
| :---: | :---: |
| Lot Details | Total Area : 0.18 acres |
| Easements and/or |  |
| Rights of Way | The property is subject to a number of easements and rights-of-way relating to the usual provision of servicing by public utilities and/or access for persons and vehicles. We are not aware of any easements or rights-of-way that would have an adverse impact on the subject property; however, we have not carried out a title search of the subject property. |
| Topography | The site topography is generally level. |
| Sub Soil | No soil analysis has been made in conjunction with this report. Soil bearing and drainage qualities are assumed to be adequate for the existing structures and typical for the area. |
| Municipal Services | Full municipal services are available to the subject property. |
| Environmental Matters | Cushman \& Wakefield ULC has no expertise or responsibility regarding environmental matters. It is recommended that, if it has not been done, a Phase One Environmental Study be undertaken. |

## Physical Improvements

| General | The site is improved with a freestanding five storey commercial building. 1 Niagara <br> Street is improved with a "post and beam" structure with concrete block behind a <br> glass façade. The interior features exposed brick walls, post and beams, wood floors <br> and high ceilings. The total building area is estimated at 20,500 square feet. |
| :--- | :--- |
| Construction | The building is constructed of stone foundation walls, load-bearing brick walls at the <br> exterior perimeter and a horizontal structure of wood joists supported by the masonry <br> walls, wood and steel and exposed beams. The windows appear to be double pane <br> across each elevation. Each elevation and roofs appear to be of steel joists. Vertical <br> access through the building is also provided with two interior stairwells, and two <br> exterior/emergency fire escapes. |
| Accommodation $\quad$Completely used as office space. |  |
| Electrical $\quad$HVAC $\quad$ The incoming electrical service is $800 \mathrm{~A} @ 208 \mathrm{~V}$. |  |
| Heating and air conditioning throughout the building is provided by rooftop HVAC <br> units. There are supplemental electric baseboard heaters located on most floors and <br> in the stairwells. |  |

## Overall Condition and Utility

We have not carried out a structural audit of the building. We assume that the building is in good condition and there are no structural faults that might affect the value of the property. Wiring, plumbing and equipment have not been tested. They are assumed to be in satisfactory operating condition. Comments as to the condition and appearance of building result solely from our visual inspection. The subject building was completely renovated and retrofitted with modern and up to date standards/finishes. These factors contribute to the exceptional functionality and conveniences comparable to a modern office building. Overall, the subject appears to be in very good condition and well maintained. According to the property manager, there are no structural deficiencies at this time.

## SUBJECT PROPERTY PHOTOGRAPHS



Intersection of Niagara St \& Portland St


Frontage along Niagara St


4 Car Garage


Frontage along Portland St


Rooftop HVAC


Rear Parking Lot


Event Space


Gym


Showroom


Lounge Area


Office Area


Showroom


Function Space


Elevator


Basement Office Area


Teleconference Room


Waterfall Installation


Basement Storage

Location Map of Subject


## Official Plan

The Official Plan is a policy document that provides direction for planning activities. It is intended to co-ordinate the effects of change and future development in the best long-term interest of the municipality. It provides a framework for zoning and other local regulations.

The City of Toronto designates the subject Regeneration.
Regeneration Areas open up unique areas of the City to a wide array of uses to help attract investment, reuse buildings, encourage new construction and bring life to the streets. In regeneration Areas, commercial, residential live/work, institutional and light industrial uses can be mixed within the same block or even the same building.

These areas are key to the Plan's growth strategy, reintegrating areas of the City that are no longer in productive urban use due to shifts in the local or global economies.

## ZONING

The Zoning By-law implements the Official Plan. It is a site-specific document that governs and controls the maximum height, density and form of development on any given site.

According to the City of Toronto Zoning Bylaw 438-86, the subject property is zoned RA (h). This is a reinvestment area holding zone classification which regulates maximum gross floor area through parking, setbacks and landscaping requirements. The Hold category entails that the lands cannot be used for the purposes permitted by the RA classification unless all conditions are fulfilled to allow development to proceed.

No density limits are established in an RA zone. The current height limit is 26 meters on development blocks. The RA zone permits a range of uses including industrial, light industrial, residential, non- residential, commercial, parks and institutional.

According to our investigations, the subject appears to be in conformity with the Zoning By-law and Official Plan. It is our understanding that the subject is a legal and permitted use.

## Current Value Assessment

The subject property is assessed for municipal taxation purposes as follows:

## Market Analysis

## Key Indicators

- Real GDP disappointed expectations in January, declining $0.1 \%$ on the month - the first negative growth recorded since August 2017. The reason for the soft start to 2018 was an unusual flat reading from the services sector, at the same time as a fall back in energy activity reduced goods output. Growth should rebound as energy activity regains its footing, and services resume their path of steady increases. However, the weak January figure means real GDP growth is likely to come in at only around 1.1\% annualized in Q1, meaning average annual growth is likely to be $1.8 \%$ this year, compared to $2.0 \%$ in our March forecast.
- The data are likely to keep the Bank of Canada (BoC) on a path of gradual monetary policy tightening. The BoC kept its key overnight interest rate at $1.25 \%$ in March. The policy statement struck a cautious tone, saying that the economy is maintaining reasonable momentum, but that the trade and housing sectors merit continued attention. To us, the Bank of Canada looks to be priming markets for a continued gradual approach to policy tightening. We anticipate the next rate increase will come in July, and forecast a total of three rate hikes this year.
- Headline inflation rose at a $2.2 \%$ annual pace in March, while the Bank of Canada's preferred core inflation measures rose $2.0 \%$ on average last month. We think minimal excess economic slack will keep inflation close to the $2 \%$ target this year.
- The Bank of Canada's Spring 2018 Business Outlook Survey struck a generally positive tone. Business sentiment overall remains upbeat, with firms signaling they are generally optimistic on their sales prospects, and that they intend to continue hiring and increasing their investment spending - albeit businesses are concerned about the impact of rising US protectionism on their sales. Interestingly, the survey noted that the energy sector is the main area of the economy where there is still some slack.

| Forecast for <br> (Annual percentage changes unless specified) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |
| GDP | 1.4 | 3.0 | 1.8 | 2.1 | 1.8 | 1.7 |
| Private Consumption | 2.3 | 3.4 | 2.4 | 1.9 | 1.8 | 1.7 |
| Fixed Investment | -3.0 | 2.8 | 3.0 | 1.5 | 1.4 | 1.4 |
| Stockbuilding (\% of GDP) | 0.1 | 0.7 | 0.2 | 0.1 | 0.0 | 0.0 |
| Government Consumption | 2.2 | 2.2 | 1.8 | 1.2 | 1.3 | 1.3 |
| Exports of Goods and Services | 1.0 | 1.0 | 2.3 | 4.2 | 3.5 | 2.9 |
| Imports of Goods and Services | -1.0 | 3.6 | 2.8 | 2.5 | 2.5 | 2.5 |
| Industrial Production | 0.1 | 5.1 | 2.0 | 1.9 | 1.4 | 1.4 |
| Consumer Prices | 1.4 | 1.6 | 2.2 | 2.0 | 2.0 | 2.0 |
| Current Balance (\% of GDP) | -3.2 | -3.0 | -3.4 | -2.8 | -2.5 | -2.2 |
| Government Budget (\% of GDP) | 0.2 | 0.3 | -0.6 | -0.9 | -1.0 | -1.1 |
| Short-Term Interest Rates (\%) | 0.83 | 1.10 | 1.76 | 2.32 | 2.94 | 3.11 |
| Long-Term Interest Rates (\%) | 1.25 | 1.78 | 2.46 | 3.04 | 3.51 | 3.60 |
| Exchange Rate (Per US\$) | 1.33 | 1.30 | 1.29 | 1.28 | 1.27 | 1.26 |
| Exchange Rate (Yen per Can \$) | 82.0 | 86.4 | 84.3 | 88.5 | 90.2 | 90.8 |

## Forecast overview

## GROWTH DECELERATED, BUT STAYED SOLID

Canada was the envy of the other advanced economies in H 1 2017, growing at a feverish $4 \%$ annualized pace - the fastest among the G7 economies. More recently, the pace of economic expansion has cooled, with real GDP slowing to an average $1.6 \%$ annualized growth in H 2 2017. Slower gains in consumer spending were largely responsible for the slowdown in headline growth in the second half of the year, though activity in the rest of the economy remained resilient. This year, the economy is off to a tepid start, with real GDP falling $0.1 \%$ in January. We think the economy will expand at an average annual pace of around $1.8 \%$ in 2018 , roughly in line with its underlying potential.

## Growth drivers will shift in 2018

The economy has eliminated much of the excess economic slack that developed in the wake of the plunge in oil prices that occurred in 2014 and 2015. Strong gains in consumer spending and, to a lesser extent, housing activity, helped mitigate the contraction in business investment that occurred as energy firms adjusted to the lower oil price environment. Looking ahead, we expect to see a gradual rotation in growth drivers away from a reliance on consumer spending and housing activity and towards stronger investment and exports. The energy sector has completed its adjustment to the new, lower oil price environment, while non-energy investment is slowly gaining momentum. Government infrastructure spending, meanwhile, is providing more discernible support to GDP growth. Export performance has been lackluster but we expect that solid external demand and a still fairly competitive currency will support exports in 2018.

## Consumers will face higher hurdles

Canadian consumers have accounted for about three quarters of GDP growth since 2015. Meanwhile, income growth trends have generally not kept pace with the very strong desire among consumers to spend, leading to a drawdown in household savings. Looking ahead, lower household savings, coupled with rising interest rates, slower employment growth, and firmer inflation, will weigh on consumer spending in 2018.




The Bank of Canada raised interest rates in January for the third time in the current hiking cycle, and we think it will continue raising rates in 2018, pushing up borrowing costs. On the labor market front, we expect jobs growth to gradually slow as the labor market approaches full employment, though stronger wage pressures will provide some offset for incomes. Meanwhile, with little excess labor slack remaining, CPI inflation is likely to stay around $2 \%$, weighing on real disposable incomes.

Stock prices and home valuations remain elevated even after their recent dips, helping to partially offset these headwinds. Overall, we expect consumer spending growth to slow to around $2.4 \%$ on average in 2018, down from $3.4 \%$ in 2017.

Over the medium term, growth will be influenced by:

- Persistent drag from high household debt: overindebtedness is an ongoing concern. We expect household debt to start falling only in the medium term. Even then, it will stay well above the level of many other developed economies. The deleveraging process will be protracted, and serve as a drag on consumer spending.
- Housing activity will slow: housing starts outperformed expectations in 2017, supported by strong economic activity and a growing population. We expect starts to lose some momentum in 2018, as reduced expectations for house prices and stricter regulation weigh on builder activity.
- Better external backdrop: global demand should strengthen steadily in 2018, with world trade weighted by Canadian export shares expected to grow a solid $5.1 \%$ per annum over the next two years. However, the Trump administration's protectionist agenda will remain a persistent trade risk.


Canada \& US: Manufacturing activity


## Key-long term advantages

- Energy sector opportunities: Canada's vast energy reserves mean it will benefit from rising oil and gas output in the long term.
- Healthy government finances: the budget deficit is small, at around $1 \%$ of GDP. The Trudeau government is hiking spending to bolster the economy, but government debt as a percentage of GDP should still fall over time.
- Growing labor supply: although slowing, the working age population is expected to grow at a faster rate than in most other advanced economies, supporting long-term potential growth.



## What to watch out for

- US policy uncertainty: Donald Trump's administration has injected a high degree of uncertainty surrounding the US economic outlook. In certain scenarios, Trump's policies could lead to weaker Canadian export growth - even if NAFTA remained intact.
- High household indebtedness: multiple household debt metrics, including debt-to-disposable income, are at historically high levels.
- Excessively high house prices: there are some signs that house prices pressures are softening in the Greater Toronto Area, while prices in Greater
 Vancouver are rising again. Overall, prices remain very high in both metro areas.
- Oil prices: a renewed and persistent decline in oil prices could slow activity in the resources sector, and hurt the growth outlook for the energy-intensive provinces.
- Financial sector stability: Canada's banking system remains largely stable and well-fortified, although the real estate sector and high household debt are risks.
- Regional growth imbalances: growth in Quebec, British Columbia, and Ontario, is expected to be solid, while the pace of activity in the energy-intensive provinces such as Alberta and Saskatchewan will slowly improve.
- Higher interest rates: sharply higher interest rates could threaten to choke off Canada's economic recovery.


## BACKGROUND

## ECONOMIC DEVELOPMENT

Canada is a market economy, where most decisions are taken by private individuals and firms. The economy is diversified, though huge deposits of tar sands give Canada the second largest reserves of oil in the world, and have increased the importance of the country's energy sector in recent years (however, the price of oil has to remain quite high to make such production economically viable). Although commodities and manufacturing account for relatively small shares of total output and employment, they account for over half of exports.

## Structure of the economy

Canada has a reputation as a resource-based economy, but that is misleading. While it is certainly rich in resources, from energy commodities to lumber and minerals, the economy is actually service-based. About twothirds of the nation's output originates in the services sector, and nearly three-quarters of workers are employed there. Key service sub-sectors include retail trade, business services (financial services, real estate and communications), education, and health services. The main manufacturing industry is motor vehicles and parts, which is centered in the province of Ontario. The manufacturing sector is responsible for less than $10 \%$ of total employment, while agriculture accounts for under $2 \%$.

## Balance of payments and structure of trade

Trade is a very important sector of the economy - both imports and exports represent more than a third of GDP. About $75 \%$ of exports go to the US, and over $60 \%$ of imports originate there, so changing economic conditions in the US economy are critically important to Canada. Services are an increasingly important part of Canadian trade with foreign countries, stressing Canada's competitive advantage as a knowledge-based economy with a highlyskilled workforce.

## Policy

The Bank of Canada, the country's central bank, first implemented the policy of inflation targeting in 1991. The current inflation target is to keep inflation at a 2 percent rate, with a range of 1 to 3 percent, over the medium term. The Bank of Canada's Governing Council meets eight times a year with the goal of achieving this objective. The primary policy tool to achieve this objective is the target the central bank sets for the overnight interest rate, the interest rate financial institutions charge each over for overnight loans. The central bank's mandate is reviewed every five years in conjunction with the Federal Government. The government in power - with the Prime Minister at the helm - has control over the federal budget. Importantly, Canada's federal constitution allows the Provincial governments to pursue their own fiscal policy independent from policy set by Ottawa. This allows the Federal and Provincial governments to pursue fiscal policies pertinent to the desires of their constituencies.

## Summary

| Politics |
| :--- |
| Head of state: Queen ELIZABETH II |
| Head of govemment: Prime Minister Justin TRUDEAU |
| Political system: Federal partiamentary democracy |
| Date of next legislative election: 2019 |
| Currency: Canadian dollar (CAD), floating exchange rate |


| Long-term economic \& social development |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 9 8 0}$ | $\mathbf{1 9 9 0}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 1 6}$ |
| GDP per capita (USS) | 111355 | 21371 | 24124 | 42438 |
| Inflation (\%) | 10.2 | 4.8 | 2.7 | 1.4 |
| Population (mn) | 24.54 | 27.69 | 30.65 | 36.21 |
| UUban population (\% of total) | 75.7 | 76.6 | 79.5 | 88.0 |
| Life expectancy (years) | 75.1 | 77.4 | 78.0 | 82.1 |
| Source: Oxford Economics \& World Bank |  |  |  |  |


| Structure of CDP by output |  |
| :--- | :--- |
|  | $\mathbf{2 0 1 6}$ |
| Agriculture | $1.6 \%$ |
| Industry | $27.7 \%$ |
| Services | $70.7 \%$ |
| Source : CIA World Fact Book |  |


| Long-term sovereign credit ratings $\&$ outlook |  |  |  |
| :--- | :--- | :--- | :---: |
|  | Foreign currency | Local currency |  |
| Fitch | AAA (Stable) | AAA (Stable) |  |
| Moody's | Aaa (Stable) | Aaa (Stable) |  |
| S\&P | AAA (Stable) | AAA (Stable) |  |


| Structural economic indicators |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1990 | 1995 | 2000 | 2016 ${ }^{\text {a }}$ |
| Current account (US\$ billion) | -20.3 | -5.2 | 18.5 | -49.4 |
| Trade balance (US\$ billion) | 9.4 | 25.6 | 44.4 | -19.6 |
| FDI (US\$ billion) | 2.4 | -2.2 | 21.7 | -36.2 |
| Govt budget (\% of GDP) | -4.1 | -4.9 | 2.8 | 0.2 |
| Govt debt (\% of GDP) | 73.2 | 102.4 | 84.6 | 98.3 |
| Long-term interest rate | 10.7 | 8.2 | 5.9 | 1.3 |
| Oil production (000 bpd) | 1215 | 1412 | 1547 | 2749 |
| Oil consumption (000 bpd) | 1722 | 1799 | 2008 | 2435 |
| Source : Oxford Economics / World Bank / EIA |  |  |  |  |


| Destination of goods' exports $\mathbf{2 0 1 7}$ |  |
| :--- | :---: |
| United States | $76.4 \%$ |
| European Union | $7.3 \%$ |
| China | $4.3 \%$ |
| Japan | $2.2 \%$ |
| Other | $9.8 \%$ |
| Source : IMF DOTS |  |



| Corruption perceptions index 2017 |  |
| :--- | :---: |
| Score |  |
| Developed economies (average) | 75.0 |
| Emerging economies (average) | 38.1 |
| Canada | 82.0 |
|  |  |
| Source: Transparency Intermational |  |
| Scoring system $100=$ highly clean, $0=$ highly corrupt |  |

## Composition of goods \& services exports 2016



Source: WTO

## Provincial and Metro Markets Economic Overview

## GROWTH TO VARY CONSIDERABLY AMID US TARIFF THREATS

While the Canadian outlook remains steady, our most marked changes are upside revisions in Alberta. This reflects the country's most significant longer-term trend: the gap between slower-growth eastern cities and the more buoyant western region. We expect the drivers of growth to tilt away from consumption and residential investment, towards stronger business investment and exports. This will help the commodity-driven Prairies and blow a slight tailwind for durable goods producers in Ontario and Quebec.

Although growth in Alberta is improving, this does not imply economic conditions reminiscent of the 2010-14 cycle, when oil was over $\$ 100 /$ barrel. In the near-term, we do not expect oil prices to deviate significantly from their current level of $\$ 60-\$ 70 /$ barrel.

Despite our prediction of stronger exports, the risk of a failed NAFTA renegotiation is significant, and would especially harm Ontario and Quebec. Threats by the Trump administration to impose tariffs on Bombardier and steel exports are shots over the bow.

The impact of rising interest rates on mortgage servicing costs deserves close attention. Households in Toronto and Vancouver that borrowed aggressively to get a foot on the housing ladder are particularly vulnerable to increased costs when their mortgage deals are reset.

Economic growth is predicted to vary considerably across Canada


[^1]
## Alberta bounce back to spark rise in urban populations

Canada's most positive regional trend is the revival of growth in the Prairies. Having been one of the worstperforming economies in North America during 2015-16, Alberta's renewed growth is supported by greater business investment in the oil and gas sector. In Calgary, we anticipate growth will average nearly $3 \%$ annually over the next five years - more than any other large Canadian city. This is, however, still considerably less than in previous cycles (for example, $5.5 \%$ during 2010-14). We do not expect oil prices to break-away from their $\$ 60$ $\$ 70 /$ barrel level, and this will only support moderate levels of capital investment in the Albertan Oil Sands.

Improved business investment and growth will reverse Alberta's recent demographic trend. While 2016-17 saw a net annual outflow of 15,000 residents to other provinces, population growth should hit $2.4 \%$ and $2.1 \%$ annually in Calgary and Edmonton, respectively, through 2022, as the labor market rebounds. More households will then generate more demand for local services, perpetuating this virtuous cycle.

## Alberta's GDP growth outlook



## EXPORTS TO THE US TO GROW DESPITE THREATS TO KEY

## MANUFACTURING CITIES

An improved US economy combined with a weaker Canadian dollar is expected to drive greater export growth, which should hit upward of $2.7 \%$ this year, and $4 \%$ in 2019. This is especially important for Quebec and Ontario, which are significant exporters of goods and services to the US. Manufacturing output in Montreal and Hamilton focused on durables such as aerospace and steel, respectively - should grow by about $1 \%$ annually through 2019, following declines over the past two years. Both industries have been put in the spotlight by the Trump administration's proposed tariffs on Bombardier, and Hamilton narrowly missed the recent steel tariffs imposed on some US trade partners. Montreal's aerospace cluster has been damaged by Bombardier moving its production of US-bound C Series planes to an Airbus factory in Alabama. Manufacturing growth in metro Toronto and other Ontario cities is poised to slow regardless of protectionist policies, however, as North American auto sales cool.

## HOMEOWNERS IN HIGH-COST CITIES RUN RISK OF RISING INTEREST

## RATES

Extremely high housing costs are encouraging some homebuyers - with the help of historically low interest rates - to borrow heavily. Research by the Bank of Canada shows that households with "non-traditional mortgages" (due to a purchase price of greater than $\$ 1$ million, poor credit history, or high debt-service ratios), which require a higher down-payment, are clustered in high-cost metros such as Toronto and Vancouver. The share of these loans with a loan-to-income ratio the Bank of Canada considers "high" (or greater than 450\%) has risen to $31 \%$ in 2016 - an increase of eight percentage points from two years prior.

With around half of mortgages due to reset within the coming year, many households are predicted to grapple with higher costs. A spike in the base interest rate, or an increase in unemployment (possibly due to a disruption of the Canadian-US trade relationship), could seriously squeeze disposable incomes in high-cost cities. While this scenario is dourer than our baseline view, we expect higher borrowing costs to soften house price inflation in Toronto and Vancouver, whereas prices could get a lift in the recovering Alberta market.

Outlook for house price appreciation


## Summary forecasts for Canada

| Annual \% change | GDP |  |  |  | Total employment |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | 2019 | 2018-22 | 2017 | 2018 | 2019 | 2018-22 |
| Canada | 3.0 | 2.0 | 1.8 | 1.8 | 1.9 | 0.9 | 0.3 | 0.6 |
| West | 3.4 | 2.4 | 2.1 | 2.2 | 2.1 | 0.8 | 0.4 | 0.8 |
| Alberta | 3.7 | 2.8 | 2.0 | 2.4 | 1.0 | 0.9 | 0.4 | 1.1 |
| Calgary | 3.7 | 3.0 | 2.5 | 2.8 | 3.3 | 0.8 | 0.7 | 1.3 |
| Edmonton | 2.9 | 3.0 | 2.3 | 2.6 | -0.2 | 1.7 | 0.8 | 1.5 |
| British Columbia | 3.5 | 2.2 | 2.1 | 2.0 | 3.7 | 0.9 | 0.6 | 0.7 |
| Vancouver | 3.2 | 2.4 | 2.4 | 2.3 | 2.9 | 2.0 | 0.9 | 1.2 |
| Manitoba | 2.5 | 1.7 | 1.9 | 1.8 | 1.6 | 0.2 | -0.4 | 0.3 |
| Saskatchewan | 2.0 | 2.2 | 2.2 | 1.9 | -0.1 | 0.2 | 0.4 | 0.4 |
| East | 2.8 | 1.8 | 1.7 | 1.6 | 1.8 | 0.9 | 0.3 | 0.5 |
| New Brunswick | 1.5 | 0.7 | 0.9 | 0.9 | 0.4 | -0.1 | 0.0 | 0.1 |
| Newfoundland \& Labrador | -2.0 | 0.2 | 1.6 | 0.8 | -3.7 | -0.8 | -1.1 | -0.6 |
| Nova Scotia | 1.6 | 0.6 | 0.8 | 0.8 | 0.7 | 0.2 | -0.2 | -0.1 |
| Ontario | 3.1 | 1.9 | 1.7 | 1.6 | 1.8 | 1.0 | 0.4 | 0.5 |
| Toronto | 3.6 | 2.3 | 2.1 | 2.0 | 1.9 | 1.9 | 0.8 | 1.1 |
| Ottawa | 1.8 | 2.3 | 2.0 | 1.9 | 0.9 | 0.0 | 0.6 | 0.5 |
| Prince Edward Island | 1.8 | 1.0 | 1.1 | 1.2 | 3.0 | 0.6 | 0.0 | 0.3 |
| Quebec | 2.7 | 1.8 | 1.7 | 1.6 | 2.2 | 1.1 | 0.4 | 0.5 |
| Montreal | 3.1 | 1.9 | 1.8 | 1.7 | 3.8 | 1.1 | 0.5 | 0.6 |
|  | Office-based employment |  |  |  | Consumer spending |  |  |  |
| Annual \% change | 2017 | 2018 | 2019 | 2018-22 | 2017 | 2018 | 2019 | 2018-22 |
| Canada | 2.9 | 0.6 | 0.5 | 0.6 | 3.4 | 2.4 | 1.9 | 1.9 |
| West | 2.8 | 1.1 | 0.4 | 0.8 | 3.1 | 2.5 | 2.2 | 2.2 |
| Alberta | 1.8 | 2.4 | 0.4 | 1.3 | 2.3 | 2.5 | 2.2 | 2.4 |
| Calgary | 3.6 | 1.5 | 0.7 | 1.3 | 2.7 | 2.9 | 2.7 | 2.9 |
| Edmonton | -3.1 | -1.2 | 0.6 | 0.6 | 2.5 | 2.7 | 2.4 | 2.6 |
| British Columbia | 3.4 | 0.4 | 0.6 | 0.6 | 3.7 | 2.6 | 2.2 | 2.1 |
| Vancouver | 3.9 | 2.5 | 0.9 | 1.4 | 3.5 | 2.8 | 2.5 | 2.4 |
| Manitoba | 4.4 | -0.3 | -0.4 | 0.1 | 3.6 | 2.2 | 1.6 | 1.7 |
| Saskatchewan | 2.3 | 0.6 | 0.4 | 0.4 | 2.9 | 2.2 | 1.8 | 1.8 |
| East | 3.0 | 0.4 | 0.5 | 0.5 | 3.6 | 2.3 | 1.7 | 1.7 |
| New Brunswick | 0.2 | -2.4 | 0.3 | -0.2 | 2.5 | 1.4 | 0.8 | 0.9 |
| Newfoundland \& Labrador | -5.9 | -1.5 | -0.7 | -0.4 | 1.6 | 1.1 | -0.3 | 0.4 |
| Nova Scotia | 2.8 | 0.3 | 0.4 | 0.2 | 2.8 | 1.6 | 1.0 | 1.0 |
| Ontario | 2.5 | -0.1 | 0.5 | 0.4 | 3.7 | 2.5 | 1.8 | 1.9 |
| Toronto | 1.3 | 1.2 | 0.9 | 1.0 | 4.1 | 3.0 | 2.3 | 2.4 |
| Ottawa | 6.1 | -2.2 | 0.5 | 0.0 | 3.8 | 2.8 | 2.1 | 2.2 |
| Prince Edward Island | -3.5 | 0.2 | 0.7 | 0.6 | 3.9 | 2.2 | 1.6 | 1.7 |
| Quebec | 4.6 | 1.8 | 0.7 | 0.8 | 3.7 | 2.2 | 1.7 | 1.6 |
| Montreal | 7.5 | 5.9 | 0.8 | 1.7 | 4.1 | 2.4 | 1.9 | 1.8 |

Source : Statistics Canada / Oxford Economics

## Toronto Economic Overview

| Forecast for Toronto <br> (Annual percentage changes unless specified) |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | 2019 | 2020 | 2021 | $2018-22$ |
| GDP | 3.6 | 2.3 | 2.1 | 2.1 | 1.9 | 20 |
| Consumer spending | 4.1 | 3.0 | 2.3 | 2.3 | 2.2 | 2.4 |
| Employment | 1.9 | 1.9 | 0.8 | 0.8 | 0.9 | 1.1 |
| Unemployment rate, \% | 6.6 | 6.1 | 6.1 | 6.1 | 6.1 | 6.1 |
| Population | 2.0 | 1.8 | 1.5 | 1.5 | 1.4 | 1.5 |

Source: Oxford Economics
We estimate that Toronto's economic performance in 2017 was solid, with economic output growing by $3.6 \%$, and employment by nearly $2 \%$. Although the pace of GDP growth is poised to decelerate to $2 \%$ per annum through 2022, we expect Toronto will slightly outperform the national average. Growth will partly be supported by immigration to this cosmopolitan city.

Not only is the Toronto CMA Canada's preeminent business and media center, it is one of North America's most important cities. The broader Golden Horseshoe region has a population of just over nine million, putting it on par with Chicago. Most major Canadian financial institutions, including those of global significance, are headquartered here. Further, the concentration of professional services outfits (legal, consulting, and technology) is $50 \%$ greater than Canada overall. The prospects for Toronto's technology industry are upbeat, aided by liberal immigration laws, and the University of Toronto's top-ranked computer science program. The region also houses a sizable manufacturing sector that is mainly driven by the auto sector.

US trade disputes pose a risk to Toronto's manufacturing sector, and recent attempts to impose tariffs on Canadian products are concerning for a region that has strong links to the US. There are three auto plants within metro Toronto, and the bulk of Canada's steel capacity is concentrated a short drive to the south in Hamilton; thus, any action against Canadian steel would likely bleed into Toronto. Overall, however, our baseline is for GDP growth of approximately $2 \%$, and employment growth of $1 \%$, over the next five years.

GDP, 2017


Employment, 2017


Population, 2017


Source: Oxford Economics

GDP structure, 2017
Share of total, \%


[^2]- Primary, utilities \& transport
- Construction
- Manufacturing
- Retail \& distribution
- Information \& culture
- Finance \& real estate
- Business services
- Education \& health
- Hospitality \& other services
- Public administration


## GDP growth, 2018-22



Contribution to GDP growth, 2018-22

Percentage point


[^3]
## Trade Area

The trade area surrounding the subject has the following characteristics:


| Trade Area Socio-Economic Overview |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.5 km |  | 1 km |  | 1.5 km |  | Province |
| Total Population |  |  |  |  |  |  |  |
| 2011 | 11,127 |  | 33,587 |  | 64,373 |  | 12,851,820 |
| 2016 | 19,329 |  | 53,384 |  | 92,736 |  | 14,077,640 |
| 2019 | 19,703 |  | 55,019 |  | 95,331 |  | 14,621,540 |
| 2021 | 19,950 |  | 56,107 |  | 97,058 |  | 14,983,450 |
| Avg. Annual Growth | 34.9\% |  | 28.4\% |  | 21.0\% |  | 4.1\% |
| Households | 7,854 |  | 28,797 |  | 50,209 |  | 5,388,972 |
| Persons Per Hhld | 2.46 |  | 1.85 |  | 1.85 |  | 7.42 |
| Population by Age |  |  |  |  |  |  |  |
| Under 15 | 3.5\% |  | 4.5\% |  | 5.4\% |  | 17.0\% |
| 15-19 | 1.5\% |  | 1.7\% |  | 2.1\% |  | 6.7\% |
| 20-29 | 40.5\% |  | 33.5\% |  | 32.3\% |  | 13.0\% |
| 30-39 | 37.0\% |  | 34.3\% |  | 30.5\% |  | 12.8\% |
| 40-49 | 8.1\% |  | 10.5\% |  | 10.8\% |  | 15.4\% |
| 50-59 | 5.1\% |  | 7.6\% |  | 8.5\% |  | 14.6\% |
| 60-69 | 2.7\% |  | 5.0\% |  | 5.8\% |  | 10.3\% |
| 70+ | 1.5\% |  | 3.0\% |  | 4.7\% |  | 10.2\% |
| Total Dwellings by Type |  |  |  |  |  |  |  |
| Single-detached house | 86 | 1.1\% | 584 | 2.0\% | 2,720 | 5.4\% | 58.9\% |
| Semi-detached/row | 35 | 0.4\% | 241 | 0.8\% | 1,024 | 2.0\% | 9.6\% |
| Apartment | 7,732 | 98.4\% | 27,970 | 97.1\% | 46,407 | 92.4\% | 30.1\% |
| Other | 0 | 0.0\% | 0 | 0.0\% | 49 | 0.1\% | 1.4\% |
| Total Dwellings by Tenure |  |  |  |  |  |  |  |
| Owned | 3,640 | 46.3\% | 13,351 | 46.4\% | 23,207 | 46.2\% | 71.0\% |
| Rented | 4,214 | 53.7\% | 15,446 | 53.6\% | 27,002 | 53.8\% | 29.0\% |
| Average Household Income |  |  |  |  |  |  |  |
| Income Less than \$40K | 2,001 | 25\% | 6,304 | 22\% | 12,327 | 25\% | 27.6\% |
| Income \$40K to \$60K | 1,075 | 14\% | 3,885 | 13\% | 6,930 | 14\% | 15.4\% |
| Income \$60K to \$100K | 2,088 | 27\% | 7,770 | 27\% | 12,837 | 26\% | 22.4\% |
| Income Greater than \$100K | 2,690 | 34\% | 10,838 | 38\% | 18,115 | 36\% | 34.5\% |

## Office Overview

## INTRODUCTION

The Toronto Census Metropolitan Area (CMA) is the largest metropolitan area in Canada, with a population of 6.1 million in 2015 - up $1.3 \%$ over the previous year. The Conference Board of Canada forecasts that population in the Toronto CMA will exceed 6.5 million by the end of 2020. The Greater Toronto Area (GTA - Toronto and the four adjacent Regional municipalities) is responsible for one-fifth of Canada's GDP, and is home to nearly $40 \%$ of the nation's corporate headquarters.

Cushman \& Wakefield tracks an office inventory of nearly 178.0 million sf GTA-wide, which is evenly divided between the Central Area and the Suburbs. The Central Area is home to the Downtown and Midtown submarkets; the Suburbs are comprised of GTA East, GTA North, and GTA West.

The following points describe the characteristics of each GTA submarket:

- Downtown is the largest GTA submarket. It is bounded by Bloor Street to the north, Lake Ontario to the south, the Don River to the east, and Bathurst Street to the west. Downtown Toronto is home to the Central Business District, which includes the Financial Core, and other Downtown Fringe areas. The Financial Core is centered on the intersection of Bay Street and King Street, and contains headquarters of the five largest Canadian banks, as well as the Toronto Stock Exchange. The office submarkets surrounding the Core are known as the Downtown Fringe, and contain a range of building forms, including office towers, and converted "brick and beam" industrial properties.
- The Midtown market is bounded by Bloor Street to the south, Eglinton Avenue to the north, Bayview Avenue to the east, and Marlee Avenue/Oakwood Avenue/Ossington Avenue to the west. The nodes at Yonge \& Bloor, Yonge \& St. Clair, and Yonge \& Eglinton, are the focus of office activity in this submarket. These sites offer proximity to the Downtown market, and TTC subway accessibility, at a lower cost of occupancy.
- The GTA East market includes older business parks along the Don Valley Parkway, as well as offices located throughout Scarborough and Markham, plus Consumers Road in North York.
- The GTA North market includes the Yonge Street nodes at Sheppard Avenue and Finch Avenue, as well as other smaller office concentrations in North York, and other suburban areas to the north of the City of Toronto.
- The GTA West market includes Etobicoke, Mississauga, Brampton, Oakville, and other dispersed offices to the west of the City of Toronto.

The map on the following page provides approximate boundaries for each major GTA office submarket.


## Central Area Market Analysis <br> Inventory

The Central Area has an inventory of nearly 90.8 million sf. The Downtown submarket accounts for 74.4 million sf ( $82 \%$ share) of this office space, while the Midtown market is home to 16.4 million sf ( $18 \%$ share).

## Vacancy Rate

Vacancy in the Central Area dropped a further 40 bps to $2.5 \%$ from $2.9 \%$, recorded in 2017 Q4 - representing the lowest rate ever recorded by Cushman \& Wakefield in this market. The Downtown submarket had a vacancy rate of $2.4 \%$, while the Midtown submarket had a vacancy rate of $2.7 \%$. Toronto has the lowest Central Area vacancy rate among Canada's major office markets.

## Absorption

The Central Area recorded nearly 309,000 sf of absorption in 2018 Q1. This follows eight consecutive years of positive absorption - an indicator of continued robust space demand by office occupiers. Continued desire for office space among traditional Downtown tenants - as well as tenants migrating in from the Suburbs, and new market entrants - has caused the vacancy rate to trend downward in recent years on the strength of continued space absorption, despite the significant new supply additions that have been brought to market.

## New Supply

The Downtown market has seen a resurgence in new development activity since 2009 - at the expense of the Suburbs. From 2000-2008, some $90 \%$ of the GTA's new office supply was added in the suburban markets; since 2009, this figure has declined to around $40 \%$. New office towers have been added in the Financial Core and Downtown Fringe markets - particularly the Downtown South submarket, which has transformed into a hub of activity.

No new supply was added to the market in 2018 Q1. There is a further 3.7 million sf of new supply currently in the development pipeline, with the following notable properties:

| NEW SUPPLY PIPELINE | Submarket | Size (sf) | Developer | Completion <br> Date |
| :--- | :---: | :---: | :---: | :---: |
| Project Name  <br> Bathurst College | King West | 70,000 | RioCan REIT | 2018 Q3 |
| 80 Atlantic Avenue | King West | 79,758 | Hullmark Developments Limited | 2018 Q4 |
| King Portland Centre | Downtown West | 253,865 | Allied Properties REIT | 2019 Q1 |
| $500 ~ L a k e ~ S h o r e ~$ <br> Boulevard West | King West | 160,989 | Wittington Properties Limited | 2019 Q2 |
| CIBC Square | Downtown South | $1,480,042$ | Ivanhoe Cambridge/Hines | 2020 Q2 |
| 16 York Street | Downtown South | 869,082 | Cadillac Fairview/OPB | 2020 Q3 |
| Duncan House | Downtown West | 146,515 | Allied/Westbank | 2021 Q1 |
| LCBO Headquarters | Downtown South | 600,000 | Menkes Developments Limited | 2021 Q2 |
| TOTAL |  | $\mathbf{3 , 6 6 0 , 2 5 1}$ |  |  |

## Rents

The average asking Class A net rental rate for the Central Area reached $\$ 31.00$ psf at the end of 2018 Q1. This represents the highest rental rate ever recorded by Cushman \& Wakefield in this market.

## Summary Exhibits

The following exhibit presents a statistical summary for the submarkets that comprise the Central Area.

| STATISTICAL SUMMARY |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Market/Submarket | Inventory <br> (sf) | Vacancy <br> Rate (\%) | Absorption <br> YTD (sf) | New <br> Supply <br> YTD (sf) | Class A <br> Asking <br> Net Rent <br> (\$psf) | Class A <br> Asking <br> Gross Rent <br> (\$psf) |
| Downtown |  |  |  |  |  |  |
| Financial Core | $36,113,403$ | $3.2 \%$ | 120,575 | 0 | $\$ 33.95$ | $\$ 63.34$ |
| Downtown East | $2,802,886$ | $2.4 \%$ | $-2,252$ | 0 | $\$ 30.00$ | $\$ 51.07$ |
| Downtown North | $15,117,603$ | $1.7 \%$ | 20,964 | 0 | $\$ 27.66$ | $\$ 50.61$ |
| Downtown South | $6,696,597$ | $1.1 \%$ | 74,057 | 0 | $\$ 32.02$ | $\$ 57.67$ |
| Downtown West | $11,601,406$ | $1.3 \%$ | $-38,167$ | 0 | $\$ 29.18$ | $\$ 52.79$ |
| King West | $2,082,441$ | $4.8 \%$ | 16,376 | 0 | $\$ 27.59$ | $\$ 46.30$ |
| TOTAL DOWNTOWN | $\mathbf{7 4 , 4 1 4 , 3 3 6}$ | $\mathbf{2 . 4 \%}$ | $\mathbf{1 9 1 , 5 5 3}$ | 0 | $\$ 31.99$ | $\$ 58.87$ |
| Midtown |  |  |  |  |  |  |
| Bloor | $9,114,199$ | $2.2 \%$ | 47,910 | 0 | $\$ 26.55$ | $\$ 53.68$ |
| St. Clair | $2,876,088$ | $2.2 \%$ | 12,555 | 0 | $\$ 23.62$ | $\$ 46.00$ |
| Eglinton | $4,376,549$ | $3.9 \%$ | 56,700 | 0 | $\$ 18.65$ | $\$ 41.86$ |
| TOTAL MIDTOWN | $\mathbf{1 6 , 3 6 6 , 8 3 6}$ | $\mathbf{2 . 7 \%}$ | $\mathbf{1 1 7 , 1 6 5}$ | $\mathbf{0}$ | $\mathbf{\$ 2 4 . 5 7}$ | $\$ 50.35$ |
| TOTAL CENTRAL AREA | $\mathbf{9 0 , 7 8 1 , \mathbf { 1 7 2 }}$ | $\mathbf{2 . 5 \%}$ | $\mathbf{3 0 8 , 7 1 8}$ | 0 | $\$ 31.02$ | $\$ 57.75$ |

The following exhibit illustrates historic absorption, new supply, and vacancy rate trends for the Central Area.


The following exhibit presents the historic Class A asking net rental rate trend compared to the Class A vacancy rate for the Central Area.

Net Rental Rate and Vacancy Rate - Class A


## Suburban Market Analysis

## INVENTORY

The Suburbs have an inventory of over 86.8 million sf. GTA West accounts for a $45 \%$ share ( 39.2 million sf); followed by GTA East, with a $37 \%$ share ( 32.5 million sf); and GTA North, with an $18 \%$ share ( 15.1 million sf).

## Vacancy Rate

The current overall vacancy rate is $11.1 \%$ - down only 10 bps from the rate recorded in 2017 Q4. Vacancy is lowest in the GTA North (7.4\%); it is notably higher in GTA East (10.3\%) and GTA West (13.2\%). Vacancy across the Suburban markets has generally been on the rise since 2008 (post-recession).

## Absorption

Overall, the Suburbs saw an increase in occupied space of roughly 105,000 sf in 2018 Q1. Both GTA North and GTA West recorded positive absorption in 2018 Q1, while GTA East recorded a decrease in occupied space. A shift in tenant demand from the Suburbs to the Central Area has had a pronounced impact on existing office space in the Suburbs, with an average of only 86,000 sf of positive absorption per year, for the last five years.

## New Supply

No new supply was added to the Suburbs in 2018 Q1. The following are some of the notable properties currently in the development pipeline:

NEW SUPPLY COMPLETIONS

| Project Name | Submarket | Size (sf) | Developer | Completion <br> Date |
| :--- | :---: | :---: | :---: | :---: |
| Mississauga Gateway Centre | Hurontario Corridor | 210,500 | HOOPP | 2018 Q2 |
| 2 International Boulevard | Airport Fringe | 74,756 | LaSalle | 2018 Q3 |
| Oakwoods Business Park - BP2 | Oakville | 89,600 | Cartera Private Equities Inc. | 2018 Q3 |
| 360 Oakville Place Drive | Oakville | 139,132 | Hood Development Corp. | 2018 Q4 |
| TOTAL |  | $\mathbf{5 1 3 , 9 8 8}$ |  |  |

## Rents

Despite rising levels of vacancy, the average asking Class A net rental rate for the Suburbs has been increasing at a fairly steady rate since 2008 (post-recession). The current rate is the highest recorded by Cushman \& Wakefield in this market - nearly $\$ 17.60 \mathrm{psf}$.

## Summary Exhibits

The following exhibit presents a statistical summary for the submarkets that comprise the GTA Suburbs.

| STATISTICAL SUMMARY |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Market/Submarket | Inventory <br> (sf) | Vacancy <br> Rate (\%) | Absorption <br> YTD (sf) | New <br> Supply <br> YTD (sf) | Class A <br> Asking <br> Net Rent <br> (\$psf) | Class A <br> Asking <br> Gross Rent <br> (\$psf) |
| GTA Suburbs |  |  |  |  |  |  |
| GTA East | $32,476,923$ | $10.3 \%$ | $-26,103$ | 0 | $\$ 16.95$ | $\$ 33.86$ |
| GTA North | $15,137,016$ | $7.4 \%$ | 15,988 | 0 | $\$ 18.65$ | $\$ 37.84$ |
| GTA West | $39,201,247$ | $13.2 \%$ | 115,423 | 0 | $\$ 17.48$ | $\$ 32.50$ |
| TOTAL GTA SUBURBS | $\mathbf{8 6 , 8 1 5 , 1 8 6}$ | $\mathbf{1 1 . 1 \%}$ | $\mathbf{1 0 5 , 3 0 8}$ | 0 | $\mathbf{\$ 1 7 . 5 9}$ | $\$ 33.97$ |

The following exhibit illustrates historic absorption, new supply, and vacancy rate trends for the Suburbs.


The following exhibit presents the historic Class A asking net rental rate trend compared to the Class A vacancy rate for the Suburbs.

Net Rental Rate and Vacancy Rate - Class A


## Highest and Best Use

## INTRODUCTION

The Dictionary of Real Estate Appraisal, Fourth Edition (2002), a publication of the Appraisal Institute, defines the highest and best use as:
"The reasonably probable and legal use of vacant land or an improved property, which is physically possible, appropriately supported, financially feasible, and that results in the highest value. The four criteria the highest and best use must meet are legal permissibility, physical possibility, financial feasibility, and maximum profitability."

To determine the highest and best use we typically evaluate the subject site under two scenarios: as if vacant land and as presently improved. In both cases, the property's highest and best use must meet the four criteria described above.

## Highest and Best Use of Property As if vacant

We considered the legal issues related to zoning and legal restrictions. We also analyzed the physical characteristics of the site to determine what legal uses would be possible, and considered the financial feasibility of these uses to determine the use that is maximally productive. Considering the subject site's physical characteristics and location, as well as the state of the local market, it is our opinion that the Highest and Best Use of the subject site as if vacant is a residential or mixed use development built to its maximum feasible building area.

## Highest and Best Use of Property As Improved

It is our opinion that the existing building adds value to the site as if vacant, dictating a continuation of its current use. In addition, the leases encumbering the subject property also mandate a continuation of the current use. It is our opinion that the Highest and Best Use of the subject property as improved is continuation of its existing office commercial use.

## Valuation and Financial Analysis

## VALUATION METHODS

The market value of the subject property is contingent upon a number of factors such as location, replacement cost, physical condition and utility of the improvements, the market climate and general economic conditions. In the valuation process, these factors are incorporated into several approaches to value. Traditionally, the three most common approaches to the valuation of real property are:

- The Direct Comparison Approach involves comparing or contrasting recent sales, and current listings of comparable properties to the subject and adjusting for any significant differences between them.
- The Income Approach is one in which the value is estimated by capitalizing the net rental which the property can reasonably be expected to produce over the remaining economic life of the improvements.
- The Cost Approach involves estimating the replacement cost of the improvements located on the subject, estimating and deducting the accrued depreciation from the cost estimate and then adding the land value.


## Methodology Utilized

The subject property is considered to be an income producing/investment property for which the Income Approach to value is the most appropriate. We have utilized the DCF method as the most appropriate test of value given that the likely buyers for the subject would be either private investors or REIT's, who uses the Discounted Cash Flow "DCF" Method as the primary test of value. The Discounted Cash Flow Method is a process that considers both the projected earnings in each year of the investment horizon, and the reversionary value of the asset. More specifically, the present worth of the property is equivalent to the discounted value of the future benefits. These benefits represent an annual cash flow (positive or negative) over a given period of time, plus the reversionary value of the property occurring in the year following the investment horizon.

We will also investigate the Direct Capitalization Method, a valuation technique that converts the stabilized net operating income for a single year into an estimate of value using a stipulated yield rate. The Direct Comparison Approach has also been utilized. The Cost Approach is not utilized by market participants for this type of property since the income stream is the primary tool used to value an investment property. Consequently, the Cost Approach would only be used to estimate the market value of a property in absence of market data needed for the other approaches. Since sufficient market data is available to undertake the Income and Direct Comparison Approaches, the Cost Approach has been set aside.

## INCOME APPROACH

## INTRODUCTION

This section outlines the assumptions and procedures adopted in the development of both our Direct Capitalization and DCF Analyses. We have undertaken a DCF analysis using the Argus Financial Software Program (Version 15.01). The Schedule of Prospective Cash Flow will outline all relevant revenues and expenses associated with the operation of the property.

## Market Rent Analysis

## Introduction

The market rental analysis represents an important element in the valuation of an investment asset. In order to determine reasonable market rental levels, we have undertaken the following analysis:
i) Analyzed the leasing activity from tenant within the subject complex; and
ii) Reviewed comparable office and retail rental rates taken from competing buildings.

## TENANCY

The subject property is currently improved with a five storey, single tenanted and owner occupied. For purpose of this report the net rentable area is estimated at some 20,500 square feet. In order to estimate the net rent on the subject property we have elected to utilize a notional market rent for purposes of this appraisal. As such the next section outlines our research and analysis for estimating the market rent of the subject property.

## Comparable Rental Rates

In order to ascertain a market rent for the Subject property, we have conducted a survey of competitive commercial assets throughout the downtown fringe node of office use.

| Downtown West Office Lease Comparables |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Index No. | Address | City | Commencement Date | Term (mths) | Size SF | Net Rental Rate ( $\mathbf{5} \mathbf{p s f}$ ) | Op Costs and Taxes (\$ psf) | Gross Rent (\$ psf) | Tenant |
| 1 | 590 King Street West | Toronto | Mar-18 | 5.10 | 8,471 | \$50.00 | \$0.00 | \$50.00 | Touch Bistro |
| 2 | 355 Adelaide Street West | Toronto | Feb-18 | 0.91 | 2,191 | \$48.00 | \$0.00 | \$48.00 | Buzzfeed |
| 3 | 355 Adelaide Street West | Toronto | Mar-18 | 5.45 | 4,447 | \$47.00 | \$0.00 | \$47.00 | M\&H |
| 4 | 461 King Street West | Toronto | Dec-17 | 1.89 | 2,600 | \$46.50 | \$12.86 | \$59.36 | Smart Nora |
| 5 | 511 King Street West | Toronto | Sep-17 | 0.95 | 2,480 | \$45.00 | \$14.50 | \$59.50 | CSP Media Inc |
| 6 | 110 Spadina Avenue | Toronto | Jun-17 | 4.03 | 4,819 | \$45.00 | \$12.00 | \$57.00 | Zynga |
| 7 | 355 Adelaide Street West | Toronto | Mar-17 | 3.23 | 2,256 | \$43.00 | \$12.00 | \$55.00 | Champ \& Pepper Inc |
| 8 | 355 Adelaide Street West | Toronto | Sep-17 | 3.29 | 4,447 | \$42.00 | \$9.00 | \$51.00 | Pattern Energy Group Inc |
| 9 | 201 Niagara Street | Toronto | Dec-17 | 5.14 | 6,000 | \$35.00 | \$8.90 | \$43.90 | Nourish Food Marketing Inc |
| 10 | 80 Atlantic Avenue | Toronto | Sep-17 | 10.99 | 20,000 | \$33.00 | \$8.00 | \$41.00 | Jackman Reinvents |
| 11 | 80 Atlantic Avenue | Toronto | Nov-17 | 15.94 | 7,950 | \$32.50 | \$8.00 | \$40.50 | Universal Music |
| 12 | 134 Peter Street | Toronto | Mar-18 | 4.36 | 3,179 | \$32.00 | \$24.31 | \$56.31 | HomeX |
| 13 | 134 Peter Street | Toronto | Feb-17 | 5.27 | 3,179 | \$32.00 | \$23.64 | \$55.64 | Parsel Inc |
| 14 | 290 Adelaide Street West | Toronto | Feb-18 | 4.69 | 2,908 | \$31.00 | \$22.00 | \$53.00 | Decentral |
| 15 | 355 Adelaide Street West | Toronto | Aug-17 | 5.47 | 4,447 | \$31.00 | \$9.00 | \$40.00 | Kepler Communications Inc |
| 16 | 68-70 Claremont Street | Toronto | Feb-18 | 0.91 | 6,327 | \$30.00 | \$0.00 | \$30.00 | Free Setting Creators \& Brands |
| 17 | 225 King Street West | Toronto | Nov-17 | 10.61 | 23,432 | \$30.00 | \$28.69 | \$58.69 | Spin Master Ltd |
| 18 | 100 Simcoe Street | Toronto | Sep-17 | 2.75 | 1,207 | \$30.00 | \$20.78 | \$50.78 | Hum Law Firm |
| 19 | 68-70 Claremont Street | Toronto | Aug-17 | 5.01 | 5,901 | \$30.00 | \$9.00 | \$39.00 | Knix Wear Inc |
| 20 | 100 Simcoe Street | Toronto | Jul-17 | 2.90 | 1,936 | \$30.00 | \$20.78 | \$50.78 | Anokhi Media |
| 21 | 720 King Street West | Toronto | Jun-17 | 10.54 | 4,449 | \$30.00 | \$16.22 | \$46.22 | Infrastructures for Information Inc |
| 22 | 290 Adelaide Street West | Toronto | May-17 | 5.56 | 2,908 | \$30.00 | \$22.00 | \$52.00 | Humphreys and Partners Architects, L.P. |
| 23 | 134 Peter Street | Toronto | May-17 | 5.42 | 8,882 | \$30.00 | \$25.80 | \$55.80 | WGames Inc. |
| 24 | 68-70 Claremont Street | Toronto | Apr-17 | 5.35 | 5,496 | \$30.00 | \$9.00 | \$39.00 | Knix Wear Inc |
| 25 | 720 King Street West | Toronto | Jan-17 | 10.35 | 5,194 | \$30.00 | \$12.20 | \$42.20 | DesignStor.com |
| 26 | 119 Spadina Avenue | Toronto | Apr-18 | 5.62 | 4,380 | \$29.70 | \$17.50 | \$47.20 | Arts \& Communications Counsellors Inc |
| 27 | 171 East Liberty Street | Toronto | Apr-18 | 2.79 | 4,390 | \$29.13 | \$16.42 | \$45.55 | WatrHub |
| 28 | 135 Liberty Street | Toronto | Mar-18 | 5.37 | 3,706 | \$29.00 | \$18.28 | \$47.28 | Astound Group Inc |
| 29 | 49 Spadina Avenue | Toronto | Jul-17 | 2.35 | 1,135 | \$28.50 | \$13.00 | \$41.50 | PCP VR Inc |
| 30 | 214 King Street West | Toronto | Mar-18 | 3.26 | 2,679 | \$28.00 | \$18.49 | \$46.49 | Peak Power Inc |
| 31 | 96 Spadina Avenue | Toronto | Mar-18 | 3.79 | 10,189 | \$28.00 | \$24.67 | \$52.67 | Just-Eat Canada Inc |
| 32 | 96 Spadina Avenue | Toronto | Mar-18 | 3.79 | 5,886 | \$28.00 | \$24.67 | \$52.67 | Ada Support Inc. |
| 33 | 135 Liberty Street | Toronto | Dec-17 | 5.66 | 3,671 | \$28.00 | \$12.52 | \$40.52 | Tendril Design + Animation Inc |
| 34 | 370 King Street West | Toronto | Nov-17 | 5.69 | 35,000 | \$28.00 | \$17.77 | \$45.77 | Connected Lab |
| 35 | 111 Peter Street | Toronto | Sep-17 | 4.64 | 1,693 | \$28.00 | \$18.29 | \$46.29 | Hedgewood Inc |
| 36 | 290 Adelaide Street West | Toronto | Jul-17 | 5.22 | 3,885 | \$28.00 | \$22.00 | \$50.00 | Decentral |
| 37 | 119 Spadina Avenue | Toronto | Nov-17 | 5.08 | 2,813 | \$27.75 | \$17.50 | \$45.25 | Encasa Financial Inc. |
| 38 | 358-360 Dufferin Street | Toronto | Feb-18 | 5.23 | 1,553 | \$27.00 | \$11.50 | \$38.50 | Everything Touches Everything Else |
| 39 | 358-360 Dufferin Street | Toronto | Dec-17 | 5.38 | 1,365 | \$27.00 | \$11.00 | \$38.00 | Ontario EcoSchools |
| 40 | 358-360 Adelaide Street West | Toronto | Oct-17 | 5.99 | 17,713 | \$27.00 | \$17.83 | \$44.83 | Kanetix Ltd |
| 41 | 290 Adelaide Street West | Toronto | Aug-17 | 5.16 | 4,185 | \$27.00 | \$22.00 | \$49.00 | Decentral |
| 42 | 290 Adelaide Street West | Toronto | Aug-17 | 5.16 | 2,832 | \$27.00 | \$22.00 | \$49.00 | Decentral |
| 43 | 257 Adelaide Street West | Toronto | Jan-18 | 4.85 | 6,555 | \$26.50 | \$19.91 | \$46.41 | Gorilla Nation Media LLC |
| 44 | 376 Dufferin Street | Toronto | Mar-18 | 5.39 | 2,287 | \$26.00 | \$11.50 | \$37.50 | Architecture Unfolded |
| 45 | 358-360 Dufferin Street | Toronto | Feb-18 | 3.31 | 1,180 | \$26.00 | \$11.50 | \$37.50 | Studio for Architecture and Collaboration Inc |
| 46 | 358-360 Dufferin Street | Toronto | Nov-17 | 10.26 | 1,676 | \$26.00 | \$10.00 | \$36.00 | DTA Services Limited |
| 47 | 2-6 Pardee Avenue | Toronto | Apr-18 | 5.19 | 2,510 | \$25.75 | \$15.90 | \$41.65 | Audience Partners Canada Inc. |
| 48 | 217-225 Richmond Street West | Toronto | Nov-17 | 5.40 | 2,694 | \$25.50 | \$20.64 | \$21.23 | Lash Condo Law |
| 49 | 312 Adelaide Street West | Toronto | Aug-17 | 1.95 | 3,800 | \$25.50 | \$14.68 | \$40.18 | Goods \& Services Branding Inc |
| 50 | 119 Spadina Avenue | Toronto | Jan-17 | 5.05 | 1,780 | \$25.25 | \$16.80 | \$42.05 | ZOI Agency Inc |
| 51 | 358-360 Dufferin Street | Toronto | Mar-18 | 5.14 | 900 | \$25.00 | \$11.50 | \$36.50 | Niagara Street Consulting |
| 52 | 30 Duncan Street | Toronto | Mar-18 | 1.91 | 1,801 | \$25.00 | \$13.17 | \$38.17 | Get Set Games Inc. |
| 53 | 82 Peter Street | Toronto | Feb-18 | 5.20 | 16,024 | \$25.00 | \$23.94 | \$48.94 | Ritual Technologies |
| 54 | 720 King Street West | Toronto | Jul-17 | 5.16 | 2,600 | \$25.00 | \$16.22 | \$41.22 | RightBlue Labs Inc |
| 55 | 212 King Street West | Toronto | Mar-17 | 3.26 | 2,342 | \$25.00 | \$21.08 | \$46.08 | The Roman Group of Companies |
| 56 | 171 East Liberty Street | Toronto | Feb-17 | 5.16 | 980 | \$25.00 | \$16.42 | \$41.42 | Sesler \& Company |
| statistics |  |  |  |  |  |  |  |  |  |
| MinMax |  |  | Apr-18 | 0.91 15.94 | 35,000 | \$ $\$ 50.00$ | \$28.60 | \$51.23 |  |
| MaxAve |  |  | Oct-17 | 5.06 | 5,345 | \$30.80 | \$15.31 | \$45.66 |  |

Overall, based on our survey of competitive buildings in the subject market, actual rental rates for office range from net rental rates range from a low of approximately $\$ 25.00$ per sq. ft. to a high of $\$ 50.00$ per sq. ft., with gross rents ranging from $\$ 21.23$ to a high of $\$ 59.60$ per sq. ft. While these net rental rates are reflective of some of the most recent leasing transactions, it is also important to note that the additional rents as well because it is considered market practice to benchmark gross rental rates (net rent plus additional rents). The market comparables reflect gross rental rates for similar office space in the low $\$ 30 \mathrm{psf}$ range. Further to the preceding rental rate analysis, the following aspects of the subject property have been considered in our estimation of market rents:

- Although the mix of rental rates for Class B office buildings in the Downtown West and East submarkets vary from net to gross, the market appears to be trending towards net leases. This is mostly due to the relatively low additional costs in comparison to traditional office buildings and as such providing properties, such as the subject type, to have significant upside in net operating income. While the subject property is an older heritage building, it is renovated and retrofitted with modern and up to date building systems. As such makes
them competitive to other Class B office buildings in other areas of the downtown area, including the Financial Core. Coupled with relatively lower additional costs, and typical market gross rental rates in the high $\$ 20$ and low $\$ 30$ 's per square foot range, based on a review of the above information, the Year One average contract rental rate is considered well below market levels on a net basis, which is a very positive aspect for investors. The relative spread between the market rent and the contract rent for this property will place significant downward pressure on the yield required by an investor. Based on our surveys of market activity and on discussions with leasing agents, it is our opinion that appropriate market rental rates will vary by the finishes, unit size, and location. As such, these market participants indicated net rental rate of $\$ 30.00$ per square foot as reasonable rates for value price proxy for the office space within the subject property.


## Cash Flow Assumptions

Start Date : June 1, 2018

Investment Horizon : 11 years.
Market Rents and Inducement : The Market Rents, Inducements and Commissions are as discussed in the preceding section.

Growth Rate : The largest unknown component within the marketplace is where rents are heading. In order to determine where growth rates are going, we have surveyed leasing professionals and acquisition analysts within companies active in acquiring retail and office development throughout the Greater Toronto Area. We also make reference to current inflation rates, and escalations in existing leases, which indicate rates between $2.0 \%$ and $3.0 \%$. In conclusion we anticipate that rents will grow at a long-term rate of $2.00 \%$ per annum. With regards to growth rates for realty taxes and expenses we have elected to use a long term growth rate of $2.00 \%$ per annum, which is in line with long term projections for inflation. It should be noted that this is an average rate of growth over a forecast horizon.

Renewal Probability

Average Lease Term : 5 years.
Vacancy and Lag Time

Expenses : It appears to be the policy of management to write all leases on a net basis with the tenants responsible for paying all utility bills directly.

Administration and Management Fee
: Most market participants typically utilize renewal probability ratios between $75 \%$ and $80 \%$ for most retail and office tenants. Discussions with the brokers familiar with the area indicate that most of the potential purchasers were running the analyses with a similar ( $75 \%$ to $80 \%$ ) renewal probability ratio for retail and office spaces. Based on our experience and knowledge of the subject property type, we estimated a $75 \%$ renewal probability for the tenant, which are considered reasonable on this basis.
: Investors active in the Greater Toronto Area, typically project a four to sixmonth lag time between tenancies. Coupled with this, the subject property has historically exhibited a very low vacancy rate according to a representative of the owner. As such, we have elected to account for tenant turnover by utilizing a $0.00 \%$ vacancy allowance and a lag time - referring to the months vacant between the termination of a lease and the start of a new lease (this only applies to expiring tenancies as opposed to renewals). We have incorporated a lag time of 6 to 8 months in our analysis.
: A prevailing market rate of $2.00 \%$ of Base Rental Revenue has been applied as a non-recoverable management fee.

Structural Allowance : While the improvements are fully renovated, investors typically put money from operations aside in a structural reserve for planned or unexpected repairs and/or replacements. While the building is in a good state of repair, we have utilized a rate of $1.00 \% \mathrm{EGI}$ to account for the fact that the building is some 50 years old but in renovated condition which is representative of a modern property.


## Direct Capitalization Method

## Investment Analysis

This section sets out the data considered in establishing the investment parameters used in valuing the subject property.

## 1) Investment Alternatives

Alternate forms of investment are summarized as follows:


In comparison to the above investment vehicles:

- Real estate offers comparatively poor liquidity, as well as the need for ongoing management and investment.
- Real estate has significantly more risk associated with it.
- A higher internal rate of return is indicated than $2.17 \%$ to $2.54 \%$ indicated by these alternative forms of investment.


## 2) Investor Interviews

As part of our investigation, we conducted interviews with investors, consultants and brokers actively involved in retail/office transactions.

Investors are generally motivated by the following investment criteria:

- Income - Current levels and anticipated.
- The security of the income stream - competitive threats in the market.
- Investors want to minimize their risks: income risks and structural risks. A well designed, properly maintained building contributes to this objective.

With respect to methodology, investors are relying on the Income Approach: Overall Capitalization Method and Discounted Cash Flow. Most investors are concerned with current income levels.

## Overall Capitalization Rate Analysis

In order to determine an Overall Capitalization Rate (OCR) for the subject property, we have examined yields produced by sales of office investment properties in the City of Toronto, with an emphasis on the sales that occurred within the Fringe markets of the downtown core. Our research is summarized in the table below, following which is a commentary on the salient points of the sales.

| DOWNTOWN TORONTO OFFCE BUILDING TRANSACTIONS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Index No. | Property | Date of Sale | Sale Price | GLA | OCR | NOI PSF | Price PSF |
| 1 | 56 The Esplanade, Toronto | Aug-17 | \$60,000,000 | 76,112 | 4.00\% | \$31.53 | \$788 |
| 1 | 70 The Esplanade, Toronto | Oct-17 | \$17,000,000 | 25,699 | 4.00\% | \$26.46 | \$662 |
| 2 | 199 Avenue Road, Toronto | Jan-17 | \$12,000,000 | 15,650 | 4.25\% | \$32.59 | \$767 |
| 3 | 261 Davenport Road, Toronto | Aug-17 | \$6,976,000 | 10,800 | 4.50\% | \$29.07 | \$646 |
| 4 | 240 Logan Avenue, Toronto | Jan-18 | \$7,300,000 | 14,435 | 4.75\% | \$24.02 | \$506 |
| 5 | 22 College Street, Toronto | Apr-17 | \$19,500,000 | 33,514 | 4.00\% | \$23.27 | \$582 |
| Statistics |  |  |  |  |  |  |  |
| Min |  | Jan-17 | \$6,976,000 | 10,800 | 4.00\% | \$23.27 | \$506 |
| Max |  | Jan-18 | \$19,500,000 | 33,514 | 4.75\% | \$32.59 | \$767 |
| Ave |  | Jul-17 | \$12,555,200 | 20,020 | 4.30\% | \$27.08 | \$632 |

As noted above, the sales indicate a range in overall capitalization rates from $4.00 \%$ to $4.75 \%$. The sales also correspond to a range in rates from $\$ 506$ to $\$ 767$ per square foot. Based on our knowledge for the underwriting of other buildings under contractual sales, buyers have been relatively aggressive and bidding wars are evident. After comparing the subject to the analyzed sales in terms of building size, physical, location and market characteristics, it was felt reasonable to apply an overall capitalization rate between $4.50 \%$ to $5.00 \%$ to the stabilized net operating income for the subject property. More specifically, we would estimate a rate of $4.75 \%$ to the subject property.

## Stabilized Income And Expense Statement

Based upon the preceding discussion, a Stabilized Income and Expense Statement have been prepared for the subject property and is presented below. We have referenced Year 1 as a stabilized income statement. This statement was reconstructed in order to calculate the net operating income to be capitalized in the Overall Capitalization Rate Method of the Income Approach, and to provide a framework for projecting the income and expenses in the Discounted Cash Flow Method.

| For the Years Ending | $\begin{array}{r} \text { Year } 1 \\ \text { May-2019 } \end{array}$ |
| :---: | :---: |
| Potential Gross Revenue |  |
| Base Rental Revenue | \$615,000 |
| Absorption \& Turnover Vacancy |  |
| Scheduled Base Rental Revenue | \$615,000 |
| Expense Reimbursement Revenue |  |
| Realty Tax | \$122,704 |
| Management Fee | \$12,300 |
| Op Costs | \$102,512 |
| Total Reimbursement Revenue | \$237,516 |
| Total Potential Gross Revenue | \$852,516 |
| Effective Gross Revenue | \$852,516 |
| Operating Expenses |  |
| Realty Tax | \$122,689 |
| Management Fee | \$12,300 |
| Op Costs | \$102,500 |
| Non Recoverable | \$8,525 |
| Total Operating Expenses | \$246,014 |
| Net Operating Income | \$606,502 |

## Direct Capitalization Method

Applying an overall capitalization rate of $4.75 \%$ to the stabilized net operating income produces a value estimate by the Direct Capitalization Rate method.

| For the Years Ending | Year 1 |
| :--- | ---: |
| May-2019 |  |

As a result, our estimate of value through the use of the Direct Capitalization Method was $\$ 12,770,000$ for the subject property.

## Discounted Cash Flow Method

## Reversionary Capitalization Rate

One of the components that must be selected in order to complete a discounted cash flow analysis is the reversionary or terminal capitalization rate. This rate is applied against income in the final year of the investment horizon.

Survey results indicate that many investors adopt a reversionary or terminal capitalization rate that is slightly higher than the rate indicated in present market conditions, specifically between 25 and 150 basis points higher. The reasoning is to account for the uncertainty future market conditions might have on the asset.

In some instances, investors have suggested that they will apply a similar or even lower reversionary capitalization rate to the cash flow model. Quite often, there are specific circumstances that result in a higher year one-capitalization rate, which would not necessarily apply to the reversionary year of the projection period. Instances, in which this would be applicable, include such things as an above-market rental structure, significant capital requirements, etc. These factors could warrant an upward adjustment to the capitalization rate in the initial year, but not in the latter years. With specific reference to the subject, our projection period is sufficiently long to ensure that nearly all of the leases will rollover and therefore at the end of the forecast there will be a close relationship of the rental stream to the then market conditions. The subject is currently recognized as having a good location and this is not expected to change. We have included a structural allowance in our forecast that is considered sufficient to maintain the building's current level of accommodation and appeal. In this case, we have selected a terminal OCR that is higher than the going-in rate, or $5.00 \%$ as the reversionary cap rate.

## Internal Rate of Return

The reader will appreciate, that deriving discount rates from the market place is difficult and very sensitive to the assumptions utilized in the development of the cash flows. Issues such as market rents, vacancy, and growth factors can significantly influence the resultant internal rate of return. During the course of the last five years we have undertaken in-depth analysis of many investment grade assets that have sold. The objective of the analysis was to determine not only the overall capitalization rate but also the discount rate or internal rate of return evolving from the sales. These sales reflected discount rates generally in the $5.00 \%$ to $7.00 \%$ range for good quality assets and higher for second tier assets. A sampling of these sales and their associated internal rates of return, based on sale price, are indicated within the OCR analysis of this report. We have also surveyed a number of market participants as to what an appropriate discount rate is for urban GTA Class A and B office buildings. All of these sales were analyzed and acquired using discount rates well under $8 \%$, with more recent sales reflecting even lower rates in the $4-7 \%$ range. This is a reflection of the current availability of relatively inexpensive mortgage financing, although more recently rates have started to increase, as well as the abundance of investment capital for well leased and well located income producing properties.

In selecting a discount rate or IRR for the subject property, consideration is given to the relationship between the overall discount rate and that rate consistent with the subject use classification as well as the location. Based on the above factors we have utilized Discount Rates of between $5.50 \%$ and $6.00 \%$ for the subject building.

## Discounted Cash Flow Method

In determining an appropriate range of rates for the subject, we have considered both the contracts in place as well as the type of tenant (i.e. the level of covenant) that would be attracted to the subject as space becomes available. On the basis of the above noted parameters, the values derived by the discounted cash flow method are as follows:

| ARGUUS | Nygard International 1 Niagara Street Toronto, Ontario |  | Software: ARGUS Ver. 15.0.1.26 <br> File: 1 Niagara Street Q2 2018 Property Type: Office/Industrial Portfolio: |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  | Time: 12:45 |
|  |  |  |  | Ref\#: APX |
|  |  |  |  | Page: 3 |
| Prospective Present Value |  |  |  |  |
| Cash Flow Before Debt Service plus Property Resale |  |  |  |  |
| Dis counted Annually (Endpoint on Cash Flow \& Resale) over a 11-Year Period |  |  |  |  |
| For the |  | P.V. of | P.V. of | P.V. of |
| Analysis Year | Annual | Cash Flow | Cash Flow | Cash Flow |
| Period Ending | Cash Flow | @ 5.50\% | @ 5.75\% | @ 6.00\% |
| Year 1 May-2019 | \$597,977 | \$565,463 | \$564,129 | \$562,802 |
| Year 2 May-2020 | \$597,876 | \$534,626 | \$532,108 | \$529,606 |
| Year 3 May-2021 | \$597,773 | \$505,470 | \$501,901 | \$498,368 |
| Year 4 May-2022 | \$597,667 | \$477,901 | \$473,409 | \$468,968 |
| Year 5 May-2023 | \$597,755 | \$451,982 | \$446,677 | \$441,447 |
| Year 6 May-2024 | \$637,419 | \$455,767 | \$449,355 | \$443,048 |
| Year 7 May-2025 | \$637,501 | \$431,041 | \$423,975 | \$417,041 |
| Year 8 May-2026 | \$637,386 | \$407,529 | \$399,904 | \$392,438 |
| Year 9 May-2027 | \$637,268 | \$385,300 | \$377,198 | \$369,285 |
| Year 10 May-2028 | \$637,683 | \$364,587 | \$356,079 | \$347,789 |
| Year 11 May-2029 | \$278,408 | \$150,521 | \$146,661 | \$142,910 |
| Total Cash Flow | \$6,454,713 | \$4,730,187 | \$4,671,396 | \$4,613,702 |
| Property Resale @ 5\% Cap Rat | \$15,151,640 | \$8,191,728 | \$7,981,695 | \$7,777,523 |
| Total Property Present Value |  | \$12,921,915 | \$12,653,091 | \$12,391,225 |
| Rounded to Thousands |  | \$12,920,000 | \$12,650,000 | \$12,390,000 |
| Per Sq Ft |  | \$630 | \$617 | \$604 |
| Percentage Value Distribution |  |  |  |  |
| Assured Income |  | 35.89\% | 36.21\% | 36.54\% |
| Prospective Income |  | 0.72\% | 0.71\% | 0.69\% |
| Prospective Property Resale |  | 63.39\% | 63.08\% | 62.77\% |
|  |  | 100.00\% | 100.00\% | 100.00\% |

The analysis indicates a range in value estimates, corresponding to the different discount rates, from $\$ 12.39$ million to $\$ 12.92$ million. We have selected the value derived from the mid range of discount rates or $\$ 12.65$ million as the estimated market value of the subject.

## Direct Comparison Approach

In the Direct Comparison Approach, we developed an opinion of value by comparing the subject property with similar, recently sold properties in the market. Inherent in this approach is the principle of substitution, which states that when a property is replaceable in the market, its value tends to be set at the cost of acquiring an equally desirable substitute property, assuming that no costly delay is encountered in making the substitution. By analyzing sales that qualify as arm's-length transactions between willing and knowledgeable buyers and sellers, we can identify value and price trends. The basic steps of this approach are:

Research recent, relevant property sales and current offerings throughout the competitive area;

1. Select and analyze properties that are similar to the property appraised, analyzing changes in economic conditions that may have occurred between the sale date and the date of value, and other physical, functional, or locational factors;
2. Reduce the sale prices to a common unit of comparison such as price per square foot of net rentable area, effective gross income multiplier, or net income per square foot;
3. Make appropriate comparative adjustments to the prices of the comparable properties to relate them to the property being appraised; and
4. Interpret the adjusted sales data and draw a logical value conclusion.

The most widely used and market-oriented unit of comparison for properties such as the subject is the sale price per square foot of net rentable area. All comparable sales were analyzed on this basis.

Below we present a summary of the improved properties that we compared to the subject property.

| DOWNTOWN TORONTO OFFCE BUILDING TRANSACTIONS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Index No. | Property | Date of Sale | Sale Price | GLA | OCR | NOI PSF | Price PSF |
| 1 | 56 The Esplanade, Toronto | Aug-17 | \$60,000,000 | 76,112 | 4.00\% | \$31.53 | \$788 |
| 1 | 70 The Esplanade, Toronto | Oct-17 | \$17,000,000 | 25,699 | 4.00\% | \$26.46 | \$662 |
| 2 | 199 Avenue Road, Toronto | Jan-17 | \$12,000,000 | 15,650 | 4.25\% | \$32.59 | \$767 |
| 3 | 261 Davenport Road, Toronto | Aug-17 | \$6,976,000 | 10,800 | 4.50\% | \$29.07 | \$646 |
| 4 | 240 Logan Avenue, Toronto | Jan-18 | \$7,300,000 | 14,435 | 4.75\% | \$24.02 | \$506 |
| 5 | 22 College Street, Toronto | Apr-17 | \$19,500,000 | 33,514 | 4.00\% | \$23.27 | \$582 |
| Statistics |  |  |  |  |  |  |  |
| Min |  | Jan-17 | \$6,976,000 | 10,800 | 4.00\% | \$23.27 | \$506 |
| Max |  | Jan-18 | \$19,500,000 | 33,514 | 4.75\% | \$32.59 | \$767 |
| Ave |  | Jul-17 | \$12,555,200 | 20,020 | 4.30\% | \$27.08 | \$632 |

## Analysis of Sales Comparables

In completing the analysis, quantitative and qualitative adjustments are required to reflect the following:
Property Rights
Financing
Motivation
Market Condition
Location
Physical
Tenant Profile

- None of the sales discussed in this section require adjustment for property rights, financing or motivation.
- Market conditions for Downtown office building continues to improve.
- Qualitative adjustments have been made on the basis of location, physical and tenant profile.
- Ultimately, these attributes are largely reflected in the comparable sales net operating income per s.f.
- It is the net operating income per s.f. which provides the major distinction between the comparable sales and the subject property, and thus a mathematical adjustment is required:

Fully Leased Subject
NOI Adjustment = Yr1-5 NOI \$/s.f. X Comparable Sale Price $\$ /$ s.f.
Comparable Yr 1-5 NOI \$/s.f.
The unadjusted unit values indicate a range of $\$ 506$ to $\$ 767$ per s.f. The estimated stabilized net operating income is $\$ 29.52$ per square foot for the subject property. Considering the NOI of the subject property, the adjusted unit rates for the sales result in a range of $\$ 600$ to $\$ 650$ per s.f. Utilizing these estimated rates, our estimate of Market Value by the Direct Comparison Approach has been calculated at:

| Building Area (sf) | $\$ \mathbf{p s f}$ | Estim ated Value |
| :---: | :---: | :---: |
| 20,500 | $\$ 600$ | $\$ 12,300,000$ |
| 20,500 | $\$ 625$ | $\$ 12,812,500$ |
| 20,500 | $\$ 650$ | $\$ 13,325,000$ |

If asked for a specific value, we would estimate the market value of subject at the mid-point of the range or $\$ 12,810,000$ (rounded).

## Reconciliation and Final Value Opinion

| Direct Capitalization Method | $:$ | $\$ 12,770,000$ |
| :--- | :--- | :--- |
| Discounted Cash Flow Method : | $\$ 12,650,000$ |  |
| Direct Comparison Approach | $:$ | $\$ 12,810,000$ |

The subject property is an income producing/investment property for which the Income Approach to value is the most appropriate methodology.

The Discounted Cash Flow Analysis serves as a valid approach when estimating market value, particularly in cases where sharp or unusual change is expected to occur in the earnings ability of the property, such as in the case of the subject. It also has a capacity to take into consideration any abnormal vacancy factors, lease renewals or anticipated changes in the economy. This approach also displayed a number of strengths and weakness. Probably the biggest area of concern is the number of assumptions necessary, although if these assumptions are reasonable, this approach enables us to determine the probable performance of the property over the years.

The Discounted Cash Flow analysis is able to address the upcoming lease escalations and their resulting impact on the income stream. For these reasons we would lend the greatest weight to the Discounted Cash Flow method of valuation. We have selected the result of the DCF as our estimate of market value as it is the primary method used by buyers of properties such as the subject.

Therefore, based on all factors that come to bear on the future performance of the property, more particularly those examined in this report, it is our considered opinion that the market value of 1 Niagara Street, Toronto, as of May 15, 2018 was (based on an exposure period between six and twelve months):

# TWELVE MILLION SIX HUNDRED AND FIFTY THOUSAND DOLLARS 

$\$ 12,650,000$

## Addenda Contents

ADDENDUM A: ASSUMPTIONS AND LIMITING CONDITIONS
ADDENDUM B: CERTIFICATION

## Assumptions And Limiting conditions

"Report" means the appraisal report and conclusions stated therein, to which these Assumptions and Limiting Conditions are annexed.
"Property" means the subject of the Report.
"C\&W ULC" means Cushman \& Wakefield ULC or its subsidiary that issued the Report.
"Appraiser(s)" means the employee(s) of C\&W ULC who prepared and signed the Report.
The Report has been made subject to the following assumptions and limiting conditions:
This report has been prepared at the request of Nygard International for the purpose of providing an estimate of the market value of 1 Niagara Street, City of Toronto for mortgage financing purposes. It is not reasonable for any person other than the person or those to whom this report is addressed, to rely upon this appraisal without first obtaining written authorization from the client and the author of this report. This report has been prepared on the assumption that no other person will rely on it for any other purpose and all liability to all such persons is denied.

This report has been prepared at the request of Nygard International and for the exclusive (and confidential) use of the recipient as named herein and for the specific purpose and function as stated herein. All copyright is reserved to the author and this report is considered confidential by the author and the client. Possession of this report, or a copy thereof, does not carry with it the right to reproduction or publication in any manner, in whole or in part, nor may it be disclosed, quoted from or referred to in any manner, in whole or in part, without the prior written consent and approval of the author as to the purpose, form and content of any such disclosure, quotation or reference.

Without limiting the generality of the foregoing, neither all nor any part of the contents of this report shall be disseminated or otherwise conveyed to the public in any manner whatsoever or through any media whatsoever or disclosed, quoted from or referred to in any report, financial statement, prospectus, or offering memorandum of the client, or in any documents filed with any governmental agency without the prior written consent and approval of the author as to the purpose, form and content of such dissemination, disclosure, quotation or reference.

The estimated market value of the real property which is appraised in this report pertains to the value of the leased fee interest. The property rights appraised herein exclude mineral rights, if any.

The estimate of market value contained in this report is founded upon a thorough and diligent examination and analysis of information gathered and obtained from numerous sources. Certain information has been accepted at face value; especially if there was no reason to doubt its accuracy. Other empirical data required interpretative analysis pursuant to the objective of this appraisal. Certain inquiries were outside the scope of this mandate. For these reasons, the analyses, opinions and conclusions contained in this report are subject to all of the assumptions and limiting conditions.

The property has been valued on the basis that title to the real property herein appraised is good and marketable.

The author of this report cannot accept responsibility for legal matters, questions of survey, opinions of title, hidden or unapparent conditions of the property, toxic wastes or contaminated materials, soil or sub-soil conditions, environmental, engineering or other technical matters, which might render this property more or less valuable than as stated herein. If it came to our attention as the result of our investigation and analysis that certain problems may exist, a cautionary note has been entered in the body of the report.

The author of this report is not qualified to comment on environmental issues that may affect the market value of the property appraised, including but not limited to pollution or contamination of land, buildings, water, groundwater or air. Unless expressly stated, the property is assumed to be free and clear of pollutants and contaminants, including but not limited to moulds or mildews or the conditions that might give rise to either, and in compliance with all regulatory environmental requirements, government or otherwise, and free of any environmental condition, past, present or future, that might affect the market value of the property appraised. If the party relying on this report requires information about environmental issues, then that party is cautioned to retain an expert qualified in such issues. We expressly deny any legal liability relating to the effect of environmental issues on the market value of the property appraised.

The legal description and site area of the property were obtained from the Assessment Roll. Further, the plans and sketches contained in this report are included solely to aid the recipient in visualizing the location of the property.

The property has been valued on the basis that the real property is free and clear of all value influencing encumbrances, encroachments, restrictions or covenants except as may be noted in this report and that there are no pledges, charges, lien or social assessments outstanding against the property other than as stated and described herein.

The property has been valued on the basis that there are no outstanding liabilities except as expressly noted herein, pursuant to any agreement with a municipal or other government authority, pursuant to any contract or agreement pertaining to the ownership and operation of the real estate or pursuant to any lease or agreement to lease, which may affect the stated value or salability of the subject property or any portion thereof.

The property has been valued on the basis that all rents referred to in this report are being paid in full and when due and payable under the terms and conditions of the existing leases, agreements to lease or other contractual agreements. Further, it is assumed that all rents referred to in this report represent the rental arrangements stipulated in the leases, agreements to lease or other contractual agreements pertaining to the tenants' occupancy, to the extent that such rents have not been prepaid, abated or inflated to reflect extraordinary circumstances, and are fully enforceable notwithstanding that such documentation may not be fully executed by the parties thereto as at the effective date of valuation, unless such conditions have been identified and noted in this report.

The property has been valued on the basis that the real estate complies in all material respects with any restrictive covenants affecting the site and has been built and is occupied and being operated, in all material respects, in full compliance with all requirements of law, including all zoning, land use classification, building, planning, fire and health by-laws, rules, regulations, orders and codes of all federal, provincial, regional and municipal governmental authorities having jurisdiction with respect thereto. (It is recognized there may be work orders or other notices of violation of law outstanding with respect to the real estate and that there may be certain requirements of law preventing occupancy of the real estate as described in this report. However, such possible circumstances have not been accounted for in the appraisal process.).

Investigations have been undertaken in respect of matters, which regulate the use of land. However, no inquiries have been placed with the fire department, the building inspector, the health department or any other government regulatory agency, unless such investigations are expressly represented to have been made in this report. The subject property must comply with such regulations and, if it does not comply, its non-compliance may affect the market value of this property. To be certain of such compliance, further investigations may be necessary.

The data and statistical information contained herein were gathered from reliable sources and are believed to be correct. However, these data are not guaranteed for accuracy, even though every attempt has been made to verify the authenticity of this information as much as possible.

The estimated market value of the property does not necessarily represent the value of the underlying shares, if the asset is so held, as the value of the shares could be affected by other considerations. Further, the estimated market value does not include consideration of any extraordinary market value of the property, unless the effects of such special conditions, and the extent of any special value that may arise therefrom, have been described and measured in this report.

Should title to the real property presently be held (or changed to a holding) by a partnership, in a joint venture, through a co-tenancy arrangement or by any other form of divisional ownership, the value of any fractional interest associated therewith may be more or less than the percentage of ownership appearing in the contractual agreement pertaining to the structure of such divisional ownership.

In the event of syndication, the aggregate value of the limited partnership interests may be greater than the value of the condominium interest in the real estate, by reason of the possible contributory value of non-realty interests or benefits such as provision for tax shelter, potential for capital appreciation, special investment privileges, particular occupancy and income guarantees, special financing or extraordinary agreements for management services.

Should the author of this report be required to give testimony or appear in court or at any administrative proceeding relating to this appraisal, prior arrangements shall be made, including provisions for additional compensation to permit adequate time for preparation and for any appearances, which may be required. However, neither this nor any other of these assumptions and limiting conditions is an attempt to limit the use that might be made of this report should it properly become evidence in a judicial proceeding. In such a case, it is acknowledged that it is the judicial body that will decide the use of this report, which best serves, the administration of justice.

Because market conditions, including economic, social and political factors, change rapidly and, on occasion, without notice or warning, the estimate of market value expressed herein, as of the effective date of this appraisal, cannot necessarily be relied upon as any other date without subsequent advice of the author of this report.

The value expressed herein is in Canadian dollars.
This report is only valid if it bears the original signature of the author.

## Certification of Appraisal

I certify that, to the best of my knowledge and belief:

- The statements of fact contained in this report are true and correct.
- The reported analyses, opinions and conclusions are limited only by the reported assumptions and limiting conditions, and are my personal, unbiased professional analyses, opinions and conclusions.
- I have no present or prospective interest in the property that is the subject of this report, and I have no personal interest or bias with respect to the parties involved.
- My compensation is not contingent upon the reporting of a predetermined value or direction in value that favours the cause of the client, the amount of the value estimate, the attainment of a stipulated result, or the occurrence of a subsequent event.
- My analyses, opinions and conclusions were developed, and this report has been prepared, in conformity with the Canadian Uniform Standards of Professional Appraisal Practice and with the requirements of the Code of Professional Ethics and Standards of Professional Practice of the Appraisal Institute of Canada.
- The Appraisal Institute of Canada reserves the right to review this report.
- I, Gary Williams, AACI personally inspected the subject on May 15, 2018.
- The Appraisal Institute of Canada has a mandatory Continuing Professional Development program for designated members. As of the date of this report, I have fulfilled the requirements of the program and remained as a member in good standing.
- No one provided significant professional assistance to the person signing this report.
- The value estimate contained in this report applies as of May 15,2018 . This date may be referred to as the effective date of valuation.


## Final Estimate of Value

Having regard to all of the information contained in this report, it is our professional opinion that the market value of 1 Niagara Street, Toronto, at the effective date of valuation, was:

## TWELVE MILLION SIX HUNDRED AND FIFTY THOUSAND DOLLARS

$$
\$ 12,650,000
$$

This market value estimate is based on an exposure period of six (6) to twelve (12) months.

This is Exhibit "B" referred to in the
Affidavit of Greg Fenske
Affirmed before me at the City of


Notary Public in and for the Province of Manitoba

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, MB R3C $3 Z 5$

## APPRAISAL OF

1300 / 1340 Notre Dame Avenue \& 1440 Clifton Street Winnipeg, Manitoba


Appraised by:
Timothy J. Browaty, B.R.S., AACI, P.App.
Kaitlan S. Bertouille, B. Comm. (Honours), AACI, P.App.

PART I - INSTRUCTION

## TABLE OF CONTENTS <br> PART I - INSTRUCTION

Page No.
Title PageTable of ContentsSummary of Salient FactsLetter of Transmittal
Part II - FACTUAL DATA
The Properties ..... 7
Purpose of Report ..... 7
Property Rights ..... 7
Effective Date of Report ..... 7
Intended Use of Report ..... 7
Definition of Market Value ..... 8
Scope of Work ..... 9
Contingent and Limiting Conditions ..... 10
Property Identifications ..... 15
Historical Data ..... 17
Realty Assessment \& Property Taxes ..... 17
City and Regional Data ..... 18
Neighbourhood Data ..... 24
Lot Description ..... 26
Building Description ..... 29
Zoning ..... 33
PART III - ANALYSIS AND CONCLUSION
Highest and Best Use ..... 36
Method of Arriving at Estimate of Value ..... 37
Income Approach to Value ..... 39
Direct Comparison Approach to Value - 1340 Notre Dame ..... 77
Direct Comparison Approach to Value - 1440 Clifton Street ..... 97
Reconciliation and Final Estimate of Value ..... 107
Appraiser's Certification ..... 108PART IV - ADDENDUM
Exhibits
Appraiser's Qualifications

| Subject Properties: | 1300 / 1340 Notre Dame Avenue \& 1440 Clifton Street <br> Winnipeg, Manitoba |
| :---: | :---: |
| Type of Properties: | Two Industrial Buildings \& One Retail Building |
| Effective Date: | April 17, 2018 |
| Ownership: | Nygard Properties Led. |
| Realty Roll Numbers: | 10310475000,13010438100 \& 13010558000 |
| Certificates of Title: | \#1957513, \#1957478 \& \#2286292 |
| Legal Descriptions: | See 'Property Identification' |
| Total 2018 Assessment: | \$3,098,000 (Combined) |
| 2017 Gross Realty Taxes: | \$83,649.11 (Combined) |
| Total Site Areas: | 11,937 Square Feet ( 1300 Notre Dame) 180,446 Square Feet ( 1340 Notre Dame) 7,631 Square Feet (1440 Clifton Street) |
| Total Building Areas: | 6,680 Square Feet ( 1300 Notre Dame) 66,882 Square Feet (1340 Norre Dame) 3,466 Square Feet ( 1440 Clifton Street) |
| Years Built: | $\begin{aligned} & 1949 / 1987 \text { (1300 Notre Dame) } \\ & 1950 / 1957 / 1974 / 1997 \text { (1340 Notre Dame) } \\ & 1904 / 1958 / 1960 / 2004 \text { (1440 Clifton Street) } \end{aligned}$ |
| Zoning: | "M3" - Industrial District |
| Highest and Best Use: | Current Use |

Income Approach to Value:

| -1300 Notre Dame Avenue | $\$ 780,000$ |
| :--- | :--- |
| -1340 Notre Dame Avenue | $\$ 3,860,000$ |
| -1440 Clifton Street | $\$ \mathbf{2 8 8 , 0 0 0}$ |
| Total | $\$ 4,928,000$ |

Direct Comparison Approach to Value:

- 1300 Notre Dame Avenue
- 1340 Notre Dame Avenue
- 1440 Clifton Street

Total

## FINAL ESTIMATES OF VALUE:

- 1300 Notre Dame Avenue $\$ 770,000$
- 1340 Notre Dame Avenue
- 1440 Clifton Street

Total
\$4,925,000 $\$ 3,880,000$
\$ 770,000
\$3,880,000
\$ 275,000
\$ 275,000
$\$ 4,925,000$

# Dennis $\mathscr{T}$.Browaty $\&$ lesociates $^{2}$ d. 

REAL ESTATE APPRAISERS \& CONSULTANTS

May 3, 2018

Nygard Properties Ltd.
1771 Inkster Boulevard
Winnipeg, Manitoba
R2X 1R3

## Attention: Mr. Abe Rubinfeld

Dear Sirs:
Acring on your instructions, this is to advise that we have personally inspected and appraised the subject properties commonly referred to as 1300 / 1340 Notre Dame Avenue \& 1440 Clifton Street, located in the City of Winnipeg, in the Province of Manitoba.

The purpose of this report, as instructed, is to estimate the market value of the fee simple ounership of the subject properties. This appraisal is a Current Market Value, as at April 17, 2018.

This report is intended for use only by Nygard Properties Ltd. This report is intended for internal use and for no other use. Use of this report by others is not intended by the appraiser, and any liability in this respect is strictly denied. A party receiving a copy of an appraisal report does not become an intended user unless authorized by the appraiser and clearly identified as the intended user.

Market value is the major focus of most real property appraisal assignments. Both economic and legal definition of market value have been developed and refined. A current definition in Canada is:
"The most probable price, as of a specified date, in cash, or in terms equivalent to cash, or in other precisely revealed terms, for which the specified property rights should sell after reasonable exposure in a competitive market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably, and for self-interest, and assuming that neither is under undue duress."

The definition may be expanded by adding:
Implicit in this definition is the consummation of a sale as of the specified date and the passing of title from seller to buyer under conditions whereby:

1. Buyer and seller are typically motivated;
2. Both parties are well informed or well advised, and acting in what they consider their best interests;
3. A reasonable time is allowed for exposure in the open market;
4. Payment is made in terms of cash in Canadian dollars or in terms of financial arrangements comparable thereto; and
5. The price represents the normal considerations for the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

This definition of market value was obtained from the Canadian Uniform Standards of Professional Appraisals Practice, effective January 1, 2018.

Based upon the data, analyses and conclusions contained herein, the market value of the interest in the properties described, located at $1300 / 1340$ Notre Dame Avenue $\& 1440$ Clifton Street, in the City of Winnipeg, in the Province of Manitoba, as at April 17, 2018, linked to a reasonable exposure time of approximately six to twelve months, are estimated at:

| 1300 Notre Dame Avenue - | $\$ 770,000$ |
| :--- | ---: |
| 1340 Notre Dame Avenue - | $\$ 3,880,000$ |
| 1440 Clifton Street - | $\$ \_275,000$ |
| Total - | $\$ 4,925,000$ |

The results of our investigations and analyses are enclosed in the following pages of this report.
Respectfully submitted,
DENNIS T. BROWATY \& ASSOCIATES LTD. per:


Timothy J. Browaty, B.R.S., AACI, P.App.


Kaitlan S. Bertouille, B. Comm (Honours), AACI, PAp.

PART II - FACTUAL DATA

## THE PROPERTIES

The subject properties consists of two industrial buildings and one retail building.
1300 Notre Dame Avenue consists of a one storey retail building with a total building area of 6,680 square foor. It was originally constructed 1949 with an addition in 1987. The improvement is situated on a site with an area of 11,937 square feet.

I340 Notre Dame Avenue consists of a one storey, industrial building, which has a building area of 66,882 square feet and was originally constructed in 1950 with additions in 1957, 1974 and 1997. The improvement is situated on a site with an area of 180,446 square feet.

1440 Clifton Street consists of a one storey industrial building with a plan area of 3,466 square feet, plus a 354 square foot basement. It was constructed in 1904, with additions in 1958, 1960, and 2004. It is situated on a site with an area of 7,631 square feet.

Photographs of the subject properties and area are included in the addendum, of this report.

## PURPOSE OF REPORT

The purpose of this report, as instructed, is to estimate the market value of the fee simple ownership of the subject properties. This appraisal is a Current Market Value, as at April 17, 2018.

## PROPERTY RIGHTS

The property rights are those of Fee Simple Estate and are defined as: an absolute ounership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, expropriation, police power, and escheat.

## EFFECTIVE DATE OF REPORT

April 17, 2018, being the date of inspection.

## INTENDED USE OF REPORT

This report is intended for use only by Nygard Properties Ltd. This report is intended for internal use only and for no other use. Use of this report by others is not intended by the appraiser, and any liability in this respect is strictly denied. A party receiving a copy of an appraisal report does not become an intended user unless authorized by the appraiser and clearly identified as the intended user.

## DEFINITION OF MARKET VALUE

Market value is the major focus of most real property appraisal assignments. Both economic and legal definitions of market value have been developed and refined. A current definition in Canada is:
"The most probable price, as of a specified date, in cash, or in terms equivalent to cash, or in other precisely revealed terms, for which the specified property rights should sell after reasonable exposure in a competitive market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably, and for self-interest, and assuming that neither is under undue duress."

The definition may be expanded by adding:

Implicit in this definition is the consummation of a sale as of the specified date and the passing of title from seller to buyer under conditions whereby:

1. Buyer and seller are typically motivated;
2. Both parties are well informed or well advised, and acting in what they consider their best interests;
3. A reasonable time is allowed for exposure in the open market;
4. Payment is made in terms of cash in Canadian dollars or in terms of financial arrangements compatable thereto; and
5. The price represents the normal considerations from the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

Reasonable exposure time is one of a series of conditions in more market value definitions.

Exposure Time - is referred to in most market value definitions. In an appraisal, the term means the estimated length of time the property interest being appraised would have been offered on the market before the hyporhetical consummation of a sale at the estimated value on the effective date of the appraisal; a retrospective estimate based upon an analysis of past events assuming a competitive and open market. It is always presumed to have preceded the effective date of the appraisal. The subject's exposure time is estimared at six to 12 months.

Marketing Time - Marketing time is an opinion on the amount of time it might take to sell a property interest in real estate at the concluded market value level during the period immediately after the effective date of the appraisal. The subject's marketing time is estimated ar six to 12 monchs.

These definitions were obtained from the Canadian Uniform Standards of Professional Appraisal Practice, effective January 1, 2018.

## SCOPE OF WORK

Timorhy J. Browaty, B.R.S., AACI, P.App. and Kaitlan S. Bertouille, B. Comm. (Honours), AACI, P.App. conducted an interior and exterior inspection of the subject properties on April 17, 2018, accompanied by Mr. Marcel Buisse. Our identification of the properties also involved a review of mapping prepared by the local municipality and our earlier files on 1440 Clifton Street. Interior photographs of the subject properties were takend on April 17, 2018 and exterior photographs were taken May 3, 2018. Verbal permission for interior photos of the subject properties was granted by Mr. Marcel Buisse.

This Current Appraisal complies with the Canadian Uniform Standards of Professional Appraisals Practice, effective January 1, 2018, ("The Standards") as developed by the Standards Board of the Appraisal Institute of Canada. The appraiser is competent in this type of appraisal analysis, and has appraised this type of properties previously.

This appraisers received instructions from Mr. Abe Rubinfeld to proceed with this report. Introductory and descriptive information contained within this report is based upon a personal inspection of the subject property, as well as data provided by Economic Development Winnipeg and the City of Winnipeg Planning, Property \& Development Department. Publications produced by the City of Winnipeg provided information on applicable land use controls. Sources of market evidence included, as appropriate, the City of Winnipeg Sale Data (SABRE Program), the local real estate board, Land Title Office transactions - including those reported by local assessors, real estate agents, vendors and purchasers active in the market. Additional data was obtained from The Johnson Report, December 2017 Market Report, Commercial Real Estate by Wayne K. Johnson, C.A. State of title to the properties was obtained through The Property Registry online services.

We did not complete technical investigations such as (where applicable): detailed inspections or engineering review of the structure, roof or mechanical systems; an environmental review of the properties; a site or building survey; investigations into the bearing qualities of soils; or audits of financial and legal arrangements.

The analysis set out in this report relied on written and verbal information obtained from a variety of sources we consideted reliable. Unless otherwise stated herein, we did not verify client-supplied information, which we believe to be correct. The mandate for the appraisal did not require a report prepared to the standard appropriate for court purposes or for arbirration, so we did not fully document or confirm by reference to primary sources of all information herein.

## CONTINGENT AND LIMITING CONDITIONS

The certification that appears in this appraisal report is subject to compliance with the Personal Information and Electronics Documents Act (PIPEDA), Canadian Uniform Standards of Professional Appraisal Practice ("CUSPAP") and the following conditions:

1. This report is prepared at the request of the client and for the specific use referred to herein. It is not reasonable for any other party to rely on this appraisal without first obtaining written authotization from the client, the authors, subject to the qualification below. Liability is expressly denied to any person orher than the client and those who obtain written consent and, accordingly, no responsibility is accepted for any damage suffered by any such person as a result of decisions made or actions based on this report. Diligence by all intended users, is assumed.
2. Because market conditions, including economic, social and political factors change rapidly and, on occasion, wirhout warning, the market value estimate expressed as of the date of this appraisal cannot be relied upon as of any other date except with furcher advice from the appraiser and confirmed in writing.
3. The legal descriptions, which have been furnished by the Winnipeg Land Titles Office, are assumed to be good and marketable, and therefore, no opinion is rendered about the titles. No regisrry office search has been performed and the appraiser assumes that the titles is good and marketable and free and clear of all encumbrances including leases, unless otherwise noted in this report. The properties are appraised on the basis of it being under responsible ownership.
4. The subject properties are presumed to comply with government regulations including zoning, building codes and heafth tegulations and, if it doesn't comply, its non-compliance may affect market value.
5. No survey of the properties has been made. Accordingly, no responsibility is assumed concerning these matters or the technical or engineering techniques, which would be required to discover any inherent or hidden condition of the subject properties. Any sketches, drawings, diagrams, photographs, etc. presented in this report are included for the sole purpose of illustration to assist the readet of the report in visualizing the properties.
6. This report is completed on the basis that testimony or appearance in court concerning this appraisal is not required unless specific arrangements to do so have been made beforehand. Such arrangements will include, but not necessarily be limited to, adequate time to review the appraisal report and data related thereto and that appropriate compensation will be paid for such adequate preparation.
7. Unless otherwise stated in this report, the appraiser has no knowledge of any hidden or unapparent conditions of the properties (including, but not limited to, its soils, physical structure, mechanical or other operating systems, its foundation, etc.) or adverse environmental conditions (on it or a neighbouring property, including the presence of hazardous wastes, toxic substances, etc.), that would make the properties more or less valuable. It has been assumed that there are no such conditions, unless they were observed at the time of inspection, or became apparent during the normal researcb involved, in completing the appraisal. This report should not be construed as an environmental audit or detailed property condition report, as such reporting is beyond the scope of this report, and/or the qualifications of the appraiser. The anthor makes no guarantees or warranties, express or implied, regarding the condition of the properties, and will not be responsible for any such conditions, that do exist or for any engineering or testing that might be required to discover, whether such conditions exist. The bearing capacity of the soil is assumed to be adequate.
8. The appraiser is not qualified to comment on environmental issues that may affect the market value of the properties appraised, including but not limited to pollution or contamination of land, buildings, water, groundwater or air. Unless expressly stated, the properties are assumed to be free and clear of pollutants and contaminants, including but not limited to moulds or mildews or the conditions that might give rise to either, and in compliance with all regulatory environmental requirements, government or otherwise, and free of any environmental condition, past, present or future, that might affect the market value of the properties appraised. If the party relying on this report requires information about environmental issues then that party is cautioned to retain an expert qualified in such issues. We expressly deny, any legal liability, relating to the effect of environmental issues on the market value of the subject properties.
9. The analyses set out in this report relied on written and verbal information obtained from a variety of sources we considered reliable. Unless otherwise stated herein, we did not verify client-supplied information, which we believed to be correct. No responsihility is assumed for the accuracy of such items that were furnished by other parties.
10. The term "inspection" refers to observation and reporting of the general material finishing and conditions seen for the purposes of a standard appraisal inspection. The inspection scope of work includes the identification of marketable characteristics/amenities, offered for comparison and valuation purposes only, in accordance with the CUSPAP.
11. The opinions of value and other conclusions contained herein assume satisfactory completion of any work remaining to be completed in a good and workmanlike manner. Further inspection may be required to confirm completion of such work. The appraiser has not confirmed that all mandatory building inspections have been completed to date, nor has the availability/issuance of an occupancy permit been confirmed. The appraiser has not evaluated the quality of construction, workmanship or materials. It should be cleatly understood that this physical inspection does not imply compliance with any building code requirements as this is beyond the professional expertise of the appraiser.
12. The contents of this report are confidential and will not be disclosed by the author to any party except as provided for by the provisions of the CUSPAP and/or when properly entered into evidence of a duly qualified judicial or quasifjudicial body. The appraiser acknowledges that the information collected herein is personal and confidential and shall nor use or disclose the contents of this report, except as provided for in the provisions of the CUSPAP and in accordance with the appraiser's privacy policy. The client agrees that in accepting this report, it shall maintain the confidentiality and ptivacy of any personal information, contained herein, and shall comply in all material respects with the contents of the appraiser's privacy policy and in accordance with the PIPEDA.
13. The appraiser has agreed to enter into the assignment, as requested by the client named in the report, for the use specified by the client, which is stated in the report. The client has agreed that the performance of this appraisal and the report format are appropriate for the intended use.
14. Written consent from the author and supervisory appraiser must be obtained before all (or any part) of the content of the apptaisal report can be used for any purposes by anyone except; the client specified in the report, the borrower if he or she paid the appraisal fee, the mortgagee or its successors, and assigns and the mortgage insurer. The author's written consent and approval must also be obtained before the appraisal (or any part of it) can be conveyed by anyone to the public through advertising, public relations, news, sales, or other media.

## Dennis $\mathscr{T}$ ©Browaty \& Lssociates Sad.

15. This report form is the property of the Appraisal Institure of Canada (AIC) and for use only by AIC members in good standing. Use by any other person is a violation of AIC copyright. This appraisal report, its content and all attachments/addendums and their content are the property of the author. The client, intended users and any appraisal facilitator are prohibited, strictly forbidden and no permission is expressly or implicitly granted or deemed to be granted, to modify, alter, merge, publish (in whole or in part) screen scrape, database scrape, exploit, reproduce, decompile, reassemble or participate in any other activity intended to separate, collect, store, reorganize, scan, copy, manipulate electronically, digitally, manually or by any other means whatsoever this appraisal report, addendum, all attachments and the data contained within for any commercial, or orher, use.
16. If transmitted electronically, this report will have been digitally signed, and secured with personal passwords, to lock the appraisal file. Due to the possibility of digital modification, only originally signed reports and those reports sent directly by the appraiser, can be relied upon without fault.
17. Cost estimates contained within this report are not valid for insurance purposes.
18. It is assumed that the subject is in compliance with government regulations
19. Where the intended use of this report is for financing or mortgage lending, it is a condition of reliance on this report that the authorized user, has or will conduct, loan underwriting and rigorous due diligence, in accordance with the standards of a reasonable and prudent lender, including but not limited to ensuring the borrower's demonstrated willingness and capacity to service his/her debr obligations on a timely basis, and to conduct such loan underwriting and due diligence in accordance with the standards set out by the Office of the Superintendent of Financial Institutions (OSFI) Residential Mortgage Underwtiting Practices and Procedures B20, even when not otherwise required by law. Liability is expressly denied to those that do not meet this condition.
20. Where the intended use of this report is for mortgage insurance, it is a condition of reliance on this report that the authorized user will conduct loan insutance underwriting and rigorous due diligence in accordance with the standards of a reasonable and prudent mortgage insurer, including but not limited to ensuring the borrower's demonstrated willingness and capacity to service his/her debt obligations on a timely basis, to conduct such loan insurance underwriting and/ due diligence in accordance with the standards set out by the Office of the Superintendent of Financial Institutions (OSFI) Residential Mortgage Insurance Underwriting Practices and Procedures B-21, even when not otherwise required by law. Liability is expressly denied to those that do not meet this condition.
21. The following are Extraordinary Limiting Conditions of this report:

- exclusion of a relevant valuation approach;

Extraordinary Limiting Conditions include the exclusion of a Standard Rule. The Cost Approach to Value, due to the inherent difficulties in estimating acctued depreciation from all source, will not be employed. The Income and Direct Comparison Approaches to Value will be investigated to estimate market value.

## PROPERTY IDENTIFICATIONS

Civic Address:

Ownership:
Realty Roll Number:
Certificate of Title:
Legal Description:

Encumbrances:

## Civic Address:

Ownership:
Realty Roll Number:
Certificate of Title:
Legal Description:

1300 Notre Dame Avenue
Winnipeg, Manitoba
Nygard Properties Ltd.
13010475000
\#1957513
Lots 1 to 4 Block 1 Plan 211 WLTO (W Div) In RL 51 Parish of St. James

There are no instruments registered to this title.

## 1340 Notre Dame Avenue

Winnipeg, Manitoba
Nygard Properties Ltd.
13010438100
\#2286292
Firstly: Parcel A Plan 5012 WLTO In OTM Lot 50 Parish of St. James
Secondly: Lots 111 to 121 Block 1 Plan 211 WLTO (W Div) Exc out of said Lots 111 and 112 all those portions contained within the limits of Parcel C Plan 5012 WLTO In OTM Lot 51 Parish of St. James

Encumbrances:

The following is summary of registrations on title.

| Instrument\# | Jype | Erom/By: |  | In: |
| :---: | :---: | :---: | :---: | :---: |
| $190940 / 1$ | Caveat | The City of Winnipeg |  | Registered |
| $191006 / 1$ | Caveat | Metro Corp. of Greater <br> Winnipeg |  | 28-Oct-63 |
| $1078971 / 1$ | Mortgage | Alandar Properties Limited | North American Life <br> Assurance Company | 17-Oct-88 |
| $1158232 / 1$ | Caveat | North American Life <br> Assurance Company |  | 24-May-89 |
| $1937306 / 1$ | Amendment | North American Life <br> Assurance Company | Alandar Properties Limited | 15-Aug-95 |
| $2128864 / 1$ | Transmission of <br> Mortgage | The Manufacturers Life <br> Insurance Company |  | 4-Apr-97 |
|  |  |  |  |  |

Civic Address:

Ownership:
Realty Roll Number:
Certificate of Tirle:
Legal Description:

1440 Clifton Street
Winnipeg, Manitoba
Nygard Properties Ltd.
13010558000
\#1957478
Lots 122, 123 and 124 Block 1 Plan 211 WLTO (W Div) In RL 51 Parish of St. James

Encumbrances: $\quad$ There are no instruments registered to this title.
No investigation has been conducted against any registrations made on the Certificates of Title. They are assumed to be good and marketable, and therefore, no opinion is rendered about the titles. No responsibility is assumed for matters of a legal nature that affect either the properties being appraised or the titles to it. The properties are appraised on the basis of it being under responsible ownership and based upon the premise that the properties are free and clear of all mortgage indebtedness and that there are no liens or special assessments against the properties except where noted. It is assumed that the properties do not conrain any encroachments, unless orherwise noted.

Computerized printouts of the Title Searches as conducted through The Property Registry online services on April 16, 2018, are included in the addendum of this report.

## HISTORICAL DATA

Ownership has remained unchanged for the past several years. 1300 Notre Dame Avenue previously transferred on July 8, 2003 for $\$ 135,000$. 1440 Clifton Street previously sold on July 8, 2003 for \$105,000.

## REALTY ASSESSMENT \& PROPERTY TAXES

Total 2018 Assessment:

2017 Gross Realty Taxes:
$\begin{array}{lr}\text { Roll \#13010475000-\$ } & 420,000 \\ \text { Roll \#13010438100- } & \$ 2,421,000 \\ \text { Roll \#13010558000- } & \$ 257,000 \\ \text { Total - } & \$ 3,098,000\end{array}$

Roll \#13010475000-\$ 9,679.44
Roll \#13010438100-\$68,395.10
Roll \#13010558000 - \$ 5,574.57
Total - $\$ 83,649.11$

The assessment and taxation of real property in Winnipeg is the responsibility of the City of Winnipeg. Property assessments are set using a market value based system. Reassessments are on a two year cycle with provincial legislation requiring the City to conduct a full reassessment of all properties in theit jurisdiction every two years. Assessments for the years 2018 to 2019, are based on an April I, 2016 market value.

## CITY AND REGIONAL DATA



## General Locale

The City of Winnipeg is the capital and the largest City in Manitoba. It is situated at the junction of the Assiniboine and the Red River, approximately 40 miles south of Lake Winnipeg and 65 miles north of the United States Border. Winnipeg lies almost at the geographical centre of Canada midway between the Atlantic and Pacific coasts.

## History and Growth

Though there have been fur trading posts on the site since 1738, the first permanent settlement of the area occurred in 1812. In the 1860 's, settlers flowed into the Red River Valley and a bitter struggle developed berween farmers and fur traders. Manitoba entered Confederation in 1870 and the City of Winnipeg, was incorporated in 1873. After the construction of the Canadian Pacific Railuay in 1881, the City expanded to become the leading commercial center of central Canada. The arrival of the Canadian Pacific Railway brought a 30 year period of growth and prosperity unequalled in Canadian urban development. A flood of immigrants, high wheat prices, improved farming techniques, and plentiful capital contributed to making Winnipeg the wholesale, administrative and financial centre of western Canada.

Since 1945, Winnipeg has grown steadily, based on its position as a major grain, financial, manufacturing and transportation centre. During the 1960's and 1970's, Winnipeg changed steadily, almost the entire urban landscape was remade. In 1972, a new era began for Winnipeg when the cities, towns and municipalities, which comprised Greater Winnipeg were united into one City.

Winnipeg has a dynamic future where the leaders in business, industry and all levels of government share a vision to actively promote existing and new development. The people of Winnipeg are working together to make this a globally competitive Ciry, that is costeffective for site selection. Effective partnerships are being developed to build our work force, increase our quality of products and services, encourage entrepreneurs and strengthen our infrastructure.

## Population Trends

The Winnipeg Census Metropolitan Area (CMA) includes 11 municipalities including the municipalities of: Macdonald, West St. Paul, East St. Paul, Headingley, Ritchot, Tache, Springfield, Rosser, St. Francois Xavier, St. Clements and Brokenhead First Nation.

| Year | City of Winnipeg | Winnipeg CMA |  |
| :---: | :---: | :---: | :---: |
|  |  |  | Province of Manitoba |
| 2002 | 640,700 | 700,000 | $1,156,600$ |
| 2003 | 644,100 | 704,300 | $1,163,500$ |
| 2004 | 648,900 | 710,300 | $1,173,200$ |
| 2005 | 650,700 | 713,100 | $1,178,300$ |
| 2006 | 652,900 | 715,900 | $1,183,500$ |
| 2007 | 654,700 | 719,100 | $1,189,400$ |
| 2008 | 657,800 | 723,300 | $1,197,800$ |
| 2009 | 663,000 | 729,300 | $1,208,600$ |
| 2010 | 669,400 | 736,400 | $1,220,900$ |
| 2011 | 677,800 | 746,100 | $1,233,700$ |
| 2012 | 689,600 | 759,600 | $1,250,400$ |
| 2013 | 698,700 | 770,400 | $1,265,300$ |
| 2014 | 709,300 | 782,600 | $1,280,200$ |
| 2015 | 718,400 | 793,400 | $1,293,400$ |
| 2016 | 735,600 | 811,900 | $1,315,100$ |
| $2017^{*}$ | 750,000 | 828,000 | $1,335,600$ |
| $2018^{*}$ | 762,000 | 841,700 | $1,355,200$ |
| $2019^{*}$ | 774,200 | 855,700 | $1,375,100$ |
| $2020^{*}$ | 786,200 | 869,600 | $1,395,000$ |
| $2021^{*}$ | 797,900 | 883,100 | $1,415,000$ |
| Forecast |  |  |  |
|  |  |  |  |

Sources:
Population: City of Winnipeg/Statistics Canada
Forecast: Conference Board of Canada, Metropolitan Outlook 1 Report - March 2017

## Climate

Winnipeg has a continental type climate, enjoying four distinct seasons. There are significant temperature variations through the year generally ranging from highs of +35 degrees Celsius ( +95 degrees Fahrenheit) to lows of -40 degrees Celsius ( -40 degrees Fahrenheit).

The average annual precipitation is approximately 1,535 millimetres ( 61 inches) per year, of which about 1,148 millimetres ( 45 inches) falls as snow. Winnipeg is the sunshine capital of Canada, with over 2,300 hours of sun annually.

Winnipeg experienced the "Flood of the Century" in 1997 when the Red River, which is normally no more than 100 to 200 feet in width, overflowed to a point where it exceeded 20 miles in width. The flooding had only a minor effect on Winnipeg, as The Floodway was able to handle the majority of the excess water.

## Transportation Facilities


#### Abstract

Air

The ciry ranks as a key point in Canada's transportation system and is the "Gateway to the West" with a primary market area extending from the head of the lakes to the Rocky Mountains. It is also the centre of activity for northern development and its closeness to the United States border has encouraged many manufacturers of the mid-west United States to locate branch plants here in order to compete more successfully in the western Canadian market.

The Winnipeg James Armstrong Richardson International Airport (YWG) is operated by the Winnipeg Airport Authority Inc. (WAA). YWG is the only Canadian airport between Vancouver and Toronto with a Category Il Instrument Landing System. It is competitively positioned as a 24 hour airport. Only four and a half miles from the city centre, it provides convenient access for Winnipeg business and visitor traffic alike.


YWG offers a broad range of air passenger and cargo services including international carriers, commutet airlines, jet freight carriers, fixed base operators, and various charter operations. $\ln 2016$, it serviced over 4 million passengers, an increase of almost $6.25 \%$ over its 2015 figure. This marks the third consecutive record setting year for the airport. It also continues to handle a large amount of cargo annually, with 2013 handling over 175,000 tonnes of cargo. The Airport has over 800 acres of developable land within four business parks, but only 90 acres is serviced.

Completed near the end of 2011, the new YWG terminal was constructed at a cost of nearly $\$ 600$ million and offers significantly more space than the previous terminal, with 550,000 square feet of floor area. The construction of the terminal, has also led to other redevelopments in the airport, with a new Greyhound bus depor (the depot relocated from its former downtown location), a 1,559 stall parkade, a 270,000 square foot Canada Post mail processing facility (also relocated from its former downtown location), and the 101 suite luxury hotel Grand Winnipeg Airport Hotel. A Marriott hotel was completed in 2014, across from the existing Sheraton Hotel, which increased the total number of suites within the airport campus to 400 . The airport's former terminal has been demolished, after a campaign to save the modernist structure failed.

## Rail

Winnipeg is the only major Ciry between Vancouver, BC and Thunder Bay, ON with direct U.S. rail connections and is on the mainline of Canada's two national rail systems: The Canadian Pacific Railway (CPR) and Canadian National Railway (CNR). Both CPR and CNR maintain extensive and modern yards with major service facilities. At CNR's Symington Yards, over 3,000 cars can be handled in a day. CPR's yard processes an average of 2,000 cars per day. (Economic Development Winnipeg). VIA Rail provides passenger service at 123 Main Street in downtown Winnipeg.

Value of Building Permits (Value in $\$ 000$ )
The following table provides a summary of the total building permits issued for the past five years in the City of Winnipeg.

| Building Type | 2017 | 2016 | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Residential Permits | 7,218 | 6,946 | 5,986 | 5,844 | 5,795 |
| Total Residential | \$1,193,109 | \$839,220 | \$822,229 | \$861,481 | \$768,029 |
| \% Changes Residential | 42.17\% | 2.07\% | -4.56\% | 12.17\% | 0.77\% |
| Number of Non-Residential Permits | 3,641 | 3,267 | 2,835 | 2,751 | 2,666 |
| Total Non-Residential | \$822,433 | \$965,359 | \$613,740 | \$676,234 | \$1,013,908 |
| \% Changes Non-Residential | -14.81\% | 57.29\% | -9.24\% | -33.30\% | 30.17\% |
|  |  |  |  |  |  |

Source: City of Winnipeg - Property, Planning \& Development

The following table indicates the largest building permits issued during 2017:

| Address | Use |  | Type of Permit |
| :--- | :---: | :---: | :---: |
|  |  | Value |  |
| 100 Ed Spencer | Sewage Treatment Plant | Interior Alteration | $\$ 110,255,000$ |
| 242 Hargrave | Office Multi-Use | New Construction | $\$ 75,000,000$ |
| 225 Carlton | Office Multi-Use | New Construction | $\$ 150,000,000$ |
| 130 Sage Creek | Apartments | New Construction | $\$ 23,000,000$ |
| 5429 Roblin | Apartments | New Construction | $\$ 13,000,000$ |
| 97 Dafoe | University/College | New Construction | $\$ 17,000,000$ |
| 1441 Main | Retail Store | Interior and Exterior Alterations | $\$ 18,500,000$ |
| 835 Sterling Lyon | Apartments | New Construction | $\$ 32,000,000$ |
| 145 Locomotive | Park Bldgs | Partial Permit-Foundation | $\$ 15,250,000$ |
| 711 Jefferson | School | Construct Addition | $\$ 6,000,000$ |
| 2405 McGillivray | Church | New Construction | $\$ 9,000,000$ |

## Economic \& Real Estate Summary

According to The Conference Board of Canada's Metropolitan Outlook: Autumn 2017, after rising by 3.2 percent last year, real GDP growth in Winnipeg is expected to reach a solid 3.6 per cent this year, before slowing sharply to 1.4 per cent in 2018.

Winnipeg's labour force growth is expected tor remains steady going forward due to continued job creation. According to the Conference Board of Canada's 2017 Metropolitan Outlook report, "Winnipeg's unemployment rate will drop from $5.8 \%$ in 2017 to $5.5 \%$ by 2021. Growth in potential output in Manitoba may overtake that of all the western provinces, owing in part to the province's considerably younger demographic profile as compared to the rest of Canada."

According to the Conference Board of Canada, Winnipeg's economy is expected to tail off in 2018. The manufacturing sector in Winnipeg is being buoyed by a demand for transportation equipment, demand from the U.S., and a low Canadian dollar. The construction sector has also gotten a lift from residential demand and non-residential projects.

The Winnipeg Free Press' Martin Cash stated on December 30, 2017 that "Old money, family owned businesses in Manitoba were busy this year. The Richardsons' made their first foray overseas, acquiring Europe's second largest oat miller; the Macdonalds cashed out on MacDon for $\$ 1.2$ billion; Gerry Price's Price Industries continues to up its game in the HVAC business with Winnipeg work at the new Apple headquarters and Albert Cohen's kids are taking Gendis private.

The first multi-tenant office bundling since the early 90 's is being built in downtown Winnipeg. True North Square is adding about one million square feer of office, residential and commercial property, most of it occupying the former parking lot for a couple hundred cats. The Portage and Main buildings were also spruced up in 2017. The exteriot of the long-standing premier office address at 360 Main Strect got a high-end facelift and some of its neighbours at Portage and Main also benefited from capital investment. And, as if to show that Winnipeg is capable of bucking development rends, there were also major tetail buildings in 2017. The City's first outlet store small opened, Outlet Collection Winnipeg, with 400,000 square feet and more than 100 stores.

2017, was a year where stronger move up market activity helped offset some drop off in the first time buyer price ranges for single family homes. One clear example of higher end sales gaining ground over 2016 was the fact there were 45 million dollar plus homes sold in comparison to 30 in 2016. Even condominiums saw a spike in million dollar plus sales with six compared to none in 2016. More move up sales activity in 2017 uas a contributing factor in lifting the annual average sale price upward for both residential detached and condominium property types. The residential detached average sale price went from $\$ 302,726$ in 2016 to $\$ 315,720$ in 2017 . The condominium average sale price rose over $\$ 9,000$ to $\$ 244,687$ in 2017. 2017 finished up strong with a total of 13,525 sales, down less than $1 \%$ from the record year of 2016, where 13,632 sales were transacted. A new annual dollar volume record was set in 2017, with $\$ 3.92$ billion worth of MLS sales - an increase of close to $4 \%$ in comparison to 2016 (Winnipeg Realtors).

Winnipeg Realtors is forecasting MLS sales to be flat to down four per cent in 2018, with dollar values flat to up three percent. Next year is likely to be the market's first $\$ 4$ billion dollar year. When True Noth Square gets up and running and some of the other residential developments (including Artis REIT's residential tower south of its 360 Main building and the SkyCity condo towet), other spaces will start to fill up with independent retailers with some of those services that those residents will start to look for at a price point you would get at True North Square. Developments like the $\$ 20$ million James Avenue Pumping Station and new residential development being south for The Railside at The Forks will further shake up the downtown dynamic."

## NEIGHBOURHOOD DATA



Note: Outlined areas are approximate.

The subject properties are located in the central portion of the City of Winnipeg, within the W/est End district. The West End district is bound by the CPR rail yards to the north; Sherbrook Street to the east; Assiniboine River to the sourl; and the CPR La Riviere rail line to the west.

More specifically, the subject is situated on the south side of Notre Dame Avenue, between Clifton Street and Spruce Street.

Notre Dame Avenue is a four lane roadway which commences at Portage Avenue in the Central Business District (CBD) and extends through the West End and St. James districts, ending at Brookside Boulevard. Based on the 2015 City of Winnipeg Traffic Flow Map, Notre Dame Avenue services 43,300 vehicles per weekday at the subject site.

Clifton Street and Spruce Street are notth/south thoroughfares which commences at Notre Dame Avenue (at the subject) and extends south to Portage Avenue. Both streets are developed with industrial buildings notth of Richard Avenue and single family dwellings south of Richard Avenue. Home within the West End district generally sell for less than $\$ 300,000$ and were constructed ptior to 1950 .

The subject's immediate area is developed with industrial and commercial buildings. Manitoba Hydro occupies a latge industrial building along Notre Dame Avenue just northeast of the subject. Other commercial improvements are smaller in size and generally occupied by local businesses.

The Erin/Wall industrial pocket is located just south of the subject. Buildings in this area consists of one storey industrial buildings which are smatler in size.

Overall, the subject is considered to be well-located with frontage along a busy traffic thoroughfare.

## LOT DESCRIPTION



## 1300 Notre Dame Avenue - Roll \#13010475000

The subject is irregular in shape. It has a frontage of 111.00 feet along Notre Dame Avenue and 95.15 feet along Clifton Street. The southern boundary has a length of 102.00 feet and the western boundary has a length of 139.90 feet. According to the City of Winnipeg Assessment Department, the site has a total area of 11,937 square feet.

Portion of the site not covered by improvements are paved and used for parking.
The subject site appears level and adequately graded to provide drainage of surface water.
Access to the site ts available from a curb cut off Notre Dame Avenue and a curb cut off Clifton Street.

The subject is serviced by electricity, natural gas, water, sewer and telephone. Local improvements fronting the subject site include a paved roaduay, paved sidewalk and ornamental street lighting.

## 1340 Notre Dame Avenue - Roll \#13010438100

The subject is irregular in shape. It has a frontage of 290.65 feet along Notre Dame Avenue and a frontage of 673.65 feet along Spruce Street. It has a southern boundary with a length of 383.05 feet. From the southeast corner of the site, the eastern boundary extends north for 237.90 feet, then west for 102.00 feet, then north for 214.90 feet. According to the City of Winnipeg Assessment Department, the site has a total area of 180,446 square feet.

Portion of the site not covered by improvements are paved and gravelled. Areas surrounding the improvement are paved and used for parking, while the southern portion of the site is gravelled covered and used for on-site storage.

The subject site appears level and adequately graded to provide drainage of surface water.

Access to the site is available from a curb cut off Notre Dame Avenue and a cutb cut off Clifton Street and one off Spruce Street.

The subject is serviced by electricity, natural gas, water, sewer and telephone. Local improvements fronting the subject site include a paved roadway, paved sidewalk and ornamental street lighting.

## 1440 Clifton Street - Roll \#13010558000

The subject is rectangular in shape. It has a frontage of 75.00 feet along Clifton Street and a depth of 102.00 feet. According to the City of Winnipeg Assessment Department, the sire has a total atea of 7,631 sqnare feer.

Portion of the site not covered by improvements are paved and used for parking.

The subject site appears level and adequately graded to provide drainage of surface water.

Access to the site is available from a curb cur off Clifton Street.

The subject is serviced by electricity, nanural gas, water, sewer and telephone. Local improvements fronting the subject site include a paved roadway, paved sidewalk and ornamental street lighting.

## BUILDING DESCRIPTION

## 1300 Notre Dame Avenue

The subject improvement consists of a one storey retail building, with a building area of 6,680 square feet. The improvement was originally constructed in 1949 with an addition in 1987.

The improvement is of concrete construction and sits atop a concrete foundation. The front (north) elevation of the building includes several large store front windows, with the remaining clevations being painted masonry block. There are double doors entrances to the building on the east and south elevations. The roof was not inspected, but appears to be flat and presumed to be of built-up tar and gravel construction.

The subject's interior consists of open retail space. There are dressing rooms along the south and west exterior walls and two built-in cashier's counters. Finishes include ceramic tiled floors, painted gyproc walls, a combination of painted wood and suspended tile ceiling, and fluorescent and por lighting. There are exposed vents and wooden columns throughout the building. Men's and women's washrooms are situated near the front of the store.

The subject is considered to be in average overall condition for its chtonological age.

## 1340 Notre Dame Avenue

The subject improvement consists of a one storey industrial building. It has a plan area of 66,882 square feet. It was originally constructed in 1950 with a building area of 54,610 square feet, with additions in 1957 ( 4,788 square feet), 1974 ( 4,152 square feet), and 1997 ( 3,332 square feer).

The improvement is reportedly of masonry (1950 and 1957), steel frame (1974), and wood frame (1997) construction and sits atop a concrete foundation. The exterior of the building is fimished with painted concrete blocks. There are several entrances to the subject, with windows along the front (north) office portion. The roof was not inspected, but appears to be tlat and presumed to be of built-up tar and gravel construction. There are skylights in the western office portion. The improvement has wall heights ranging from 12 to 19 feet.

The subject's interior consists of a combination of office and warehouse space. The office portion located on the south side of the buildings includes a reception area, a private office, a large boardroom, a full kitchen, a gym and an executive suite including a bedroom, walk-in closet, and washroom with shower. Finishes in this section include a combination of carpet and tile floors and a combination of painted gyproc, stucco and wood panel wallis. The remainder of the office space is situated along the west side of the building. It includes a reception/waiting area, private offices, and a lunchroom with kitchen. Finishes in this area include concrete floors and concrete block walls with large windows.

The warehouse is currently utilized as shop and warehouse space which is divided into several sections. The shop space is used for carpentry work, painting, welding, and general repairs to store fixtures. The warehouse space includes floor to ceiling racking, which is not considered to be part of the subject's real estate. Finishes include concrete floor, concrete block walls, a meral deck ceiling with joists, and attached fluorescent lighting. The shop/warehouse area varies from grade level to truck level with stairs leading down to the lower sections.

The entire building is heated by a boiler which is located in the southeast portion of the improvement. It is cooled by a thermal well system. The entire building is sprinklered and equipped with security cameras.

Overall, the subject is considered to be in fair to average condition for its chronological age.

## 1440 Clifton Street

The subject improvement consists of a one storey, plus mezzinine and basement, industrial building. It has a plan area of 3,466 square feet, plus a basement with an area of 354 square feet. It was originally constructed in 1904 ( 354 square feet) with additions in 1958 ( 725 square feet), 1960 ( 1,493 square feet), and 2004 ( 894 square feet).

The improvement is reportedly a combination of metal frame (1904/1960/2004) and wood frame (1958) construction. The original section sits atop a basement ( 354 square feet) while the remainder of the building sits atop a concrete slab foundation. The exterior of the improvement is finished with painted masonry blocks. The improvement includes some windows and multiple entrances. There is a 12 foot overhead door leading to additional storage. The roof was not inspected, but it appears to be flat and presumed to be built-up tar and gravel construction. The improvement has wall heights ranging from 11 to 15 feet.

The subject's interior is developed as open shop space with an office mezzanine. The shop is finished with concrete floors, painted masonry block and metal siding walls, a painted gyproc ceiling, and attached fluorescent lighting. The mezzanine is divided into two private offices. Both offices include laminate floors and painted gyproc walls and ceiling. The subject includes an unfinished basement which is used for storage.

The improvement is heated by suspended space heaters and cooled by a window air conditioning unit.

Overall, the improvement is considered to be in fair to average overall condition.

The following is a copy of the floor plan for 1340 Notre Dame Avenue, which was provided to the writers:
1340 Notre Dame Floor Plan


Dennis T. Mrowaty \& Mssociates Sfd.

## ZONING

According to the City of Winnipeg Zoning By-Law No. 200/2006, effective March 1, 2008 the subject site is zoned "M3" - Industrial District.

The Manufacturing Heavy "M3" District is intended to provide for light or heavy industrial development, including heavy manufacturing, storage, major utilities, and other related uses, particularly those that require very large buildings, frequent heavy truck traffic for supplies or shipments, or that may require substantial mitigation to avoid sound, noise, and odour impacts to neighbouring properties. New "M3" zone districts should not be established within 300 feet of an existing residential zone district.

The following table lists the dimensional standards for Industrial Districts:

|  | Min. Lot Area | Min. Lot Width | Min. Front Yard | Min. Rear Yard | Min. Int. Side Yard | Corner Side Yard | Max. <br> Blidg. Hgt | Floor Area Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MMU | n/a | n/a | $20^{\prime}$ | $0^{\prime}$ | 15' | $20^{\prime}$ | $85^{\prime}$ | 2 |
| M1 | n/a | n/a | $25^{\prime}$ | $0^{\prime}$ | $0^{\prime}$ | $15^{\prime}$ | $50^{\prime}$ | 2 |
| M2 | n/a | n/a | $25^{\prime}$ | $0^{\prime}$ | $0^{\prime}$ | $15^{\prime}$ | $100^{\prime}$ | 2 |
| M3 | n/a | n/a | $25^{\prime}$ | $0^{\prime}$ | $0{ }^{\prime}$ | 15' | $150{ }^{\prime}$ | 3 |
| MP | n/a | n/a | $40^{\prime}$ | $0^{\prime}$ | 15' | $20^{\prime}$ | $85^{\prime}$ | 1 |

## 1300 Notre Dame

The property is currently being used for retail which is not a permitted use under " M 3 " zoning regulations. As the subject predates the current zoning by-law it is presumed considered to be grandfathered use.

Therefore, the property appears to be a legal, non-conforming use.

## 1340 Notre Dame

The subject property is currently being used for light manufacturing and warehouse space, both which are permitted uses under "M3" zoning regulations. The subject is required to have one parking stall per 1,000 square feet of gross floor area, but not less than two spaces. The subject appears to meet this criteria.

Therefore, the subject appears to be a legal, conforming use under current zoning regulations.

## 1440 Clifton

The subject is currently being used as warehouse space, which is a permitred use under "M3" zoning regulations. The subject is required to have one parking stall per 1,000 square feet of gross floor atea, but not less than two spaces. The subject appears to meet this criteria.

Therefore, the subject appears to be a legal, conforming use under current zoning regulations.

Other permitted uses under "M3" zoning regulations include, but ate not limited to, heavy manufacturing, wholesaling, and contractor's establishment.

The subject's zoning is identified on the site plan included under the heading "Lot Description".

PART III - ANALYSIS AND CONCLUSION

## HIGHEST AND BEST USE

May be defined as:
"The reasonably probable use of a property, that is physically possible, legally permissible, financially feasible and maximally ptoductive, and that results in the highest value".

The highest and best use of a property is an economic concept that measures the interaction of four criteria: legal permissibility, physical possibility, financial feasibility, and maximum profitability.

This definition of Highest and Best Use was obtained from the Canadian Uniform Standards of Professional Appraisal Practice, Appraisal Standards Board, effective January 1, 2018.

Estimating the highest and best use of a property is a critical appraisal component that provides the valuation context within, which market participants and appraisers select comparable market information.

Highest and Best Use of land or a site is the use among all reasonable alternative uses that yields the highest present land value, after payment of labour, capital and co-ordination. The concluston assumes that the parcel of land is vacant ot can be made vacant by demolishing any improvements.

The subject sites are locared within the West End district, along a main traffic route through the area. All three sites ate zoned for industrial use, similar to other properties in the area. All three subject sites are considered to be of sufficient size to accommodate a wide tange of potential uses. Therefore, the subject sites highest and best uses, as if vacant would be for some type of permitted industrial use.

## 1300 Notre Dame Avenue

The subject site is currently improved with a one stotey retail building. It appears to be a legal, nonconforming use under current zoning regulations. It appears to be physically possible and financially feasible. The improvement is in overall average condition. With continued repairs and maintenance, the subject would be expected to have a remaining economic life of at least 25 years.

Therefore, the subject's highest and best use is considered to be for a continuation of its current use.

## 1340 Notre Dame Avenue

The subject site is currently improved with a one storey, plus mezzanine, industrial building which is considered to conform to the surrounding neiglubourhood. It appears to be legally permissible and financially feasible. The improvement is in overall fair to average condition. With continued repairs and maintenance, the subject would be expected to have a remaining economic life of at least 25 years.

Therefore, the subject's highest and best use is considered to be for a continuation of its current use.

## 1440 Clifton Street

The subject site is currently improved with a one storey industrial building which is considered to conform to the surrounding neighbourhood. It appears to be legally permissible and financially feasible. The improvement is in overall fair to average condition. With continued repairs and maintenance, the subject would be expected to have a remaining economic life of 25 years.

Therefore, the subject's highest and best use is considered to be for a continuation of its current use.

## METHOD OF ARRIVING AT ESTIMATE OF VALUE

Normally, the three approaches to value are used to arrive at an estimate of value, with the appraiser discussing the merits of each approach in the Reconciliation, resulting in a final estimate of value. Briefly, the three approaches are:

## 1.) Cost Approach

The Theory of the Cost Approach is no one will knowingly pay more for a property than it would cost to build an identical structure, providing there was no costly delay in making the substitution.

Cost Approach entails:

1. Value land as if vacant;
2. Establishing reproduction cost new of the building;
3. Deducting from this the amount of accrued depreciation; and
4. Adding land value to the depreciated cost of the improvements.

## 2.) Income Approach

The Income Approach of valuation is the approach whereby the estimated rental value of a property is capitalized at an appropriate rate in order to arrive at a capital value. The capital value is the price where it is expected a property would realize if offered for sale on the open market and under normal conditions.

Income Approach entails:

1. Ascettaining the gross income of the property;
2. Deducting from this an allowance for vacancy and all expenses as might be incurred by the owner; and
3. Resulting in a net annual income which is capitalized at a rate that investors demand. This rate is secured from the market.

## 3.) Direct Comparison Approach

This approach entails the adjustment of sales data of usually similar and, therefore comparable properties, towards a reasonable degree of identity with the subject properties.

## INCOME APPROACH TO VALUE

## Contract Rent

The subject properties are currently ownet-occupied, therefore, the marketplace will be investigated to estimate the appropriate market rent to apply to the subject.

## Market Rent - 1300 Notre Dame Avenue

## Comparable No. 1

## Address: $\quad 849$ Notre Dame Avenue

This comparable consists of a one storey commercial building which has a building area of 3,130 square feet. The improvement was constructed in 1987 and is situated on a site with an area of 6,190 square feet.

One of the units is under lease from May 1, 2016 to October 31, 2019. The rental rate is $\$ 1,325$ per month or $\$ 15,900$ per annum. The lease is totally net and the rent changes every April $1^{\text {st }}$ by the increase or decrease of the CPI for Manitoba. The rent reflects a rate of $\$ 15.51$ per square foot net, based on a leasable area of 1,025 square feet.

## Comparable No. 2

## Address: $\quad 883$ Notre Dame Avenue

The comparable propetty consists of a two storey, multi-tenant commercial building with a building area of 6,370 square feet, and a leasable area of 4,837 square feet. The improvement was consrructed in 1970 and is situated on a site with an area of 4,458 square feet.

The main floor was leased to two tenants. One unit has a leasable area of 1,087 square feet and was leased for a net rent of $\$ 9.81$ per square foot. The lease expired on January 31, 2017 and it is unknown whether the tenant renewed their lease.

The other unit has a leasable area of 1,250 square feet and is currently leased for a net rent of $\$ 8.90$ per square foot. The lease will expire on October 31, 2020.

## Comparable No. 3

## Address: 1794 Logan Avenue

The comparable consists of a one storey commercial building with an area of 1,946 square feet. The improvement was constructed in 1982 and is situated on a site with an area of 7,340 square feet.

The entire building is currently listed for an asking net rent of $\$ 16.00$ per square foot.

## Comparable No. 4

## Address: 1006 Nairn Avenue

This comparable consists of a one storey, multi-tenant commercial building which has a total building area of 9,211 square feet. It was constructed in 1990 and is situated on a site with an area of 1.5 acres.

One unit of the comparable, with a leasable area 2,855 square feet, is leased tor a net rent of $\$ 15.00$ per square foot. This lease commenced on March 1, 2012 for a term of seven years and six months.

## Comparable No. 5

## Address: 930 Nairn Avenue

This comparable consists of a one storey multi-tenant commercial building with a total building area of 13,407 square feet. It was constructed in 1962 and is situated on a site with an area of 2.2 acres.

A unit with a leasable area of 4,320 square feet is leased out to a renant for $\$ 14.00$ per square foot. This lease commenced on February 1, 2015 for a term of five years.

## Comparable No. 6

## Address: Main Street

The comparable consists of a one storey, plus mezzanine, commercial building, which contains a plan area of 19,962 square feet, and a gross floor area of 21,149 square feet. The improvement was constructed in 1965 and is situated on a site with an area of 63,038 square feet.

The lease commenced on December 1, 2017 for a 12 year term, expiring on November 30, 2029. The entire building is currently leased for a net rent of $\$ 9.75$ per square foot. The tenant's rental rate increases throughout the term.

## Summary of Market Rents - 1300 Notre Dame Avenue

| \# | Address | Leased Area | Net Rent | Commence | Expiry |
| :---: | :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 1 | 849 Notre Dame | 1,025 | $\$ 15.51$ | 1-May-16 | 31-Oct-19 |
| 2a | 883 Notre Dame | 1,087 | $\$ 9.81$ | - | 31-Jan-17 |
| 2b | 883 Notre Dame | 1,250 | $\$ 8.90$ | - | 31-Oct-20 |
| 3 | 1794 Logan | 4,946 | $\$ 16.00$ | Listing | - |
| 4 | 1006 Nairn | 2,855 | $\$ 15.00$ | 1-Mar-12 | 31-Dec-19 |
| 5 | 930 Nairn | 4,320 | $\$ 14.00$ | 1-Feb-15 | 31-Jan-20 |
| 6 | Main | 19,962 | $\$ 9.75$ | 1-Dec-17 | 30-Nov-29 |
|  |  |  |  |  |  |
|  | Subject | $\mathbf{6 , 6 8 0}$ |  |  |  |

## Comparable Analysis - 1300 Notre Dame Avenue

The acrual lease rates charged for space is determining by several factors including; size of space, type of use, degree of finish, length and signing date of lease, responsibility for expenses and ultimately location.

The forgoing comparable indicate a range from $\$ 8.90$ to $\$ 16.00$ per square foot.

Comparable No. 1 consists of a unit within a multi-tenant commercial building. It is located on the same street as the subject, a little more than a kilomerer away. The improvement is of newer construction compared to the subject and is considered to be in overall superior condirion. Ir has a smaller leasable area compared to the subject and a superior amount of onsite parking. The subject's rental rate, would be expected to fall below this comparable, given these factors.

Comparable No. 2 consists of two main floor units within a two storey commercial building. The comparable is situated on the same street as the subject, a little over a kilometer away. Both units have a smaller leasable area compared to the subject. This comparable offers no on-site parking. It is noted that Comparable No. 2a has expired and it is unclear whether the tenant signed a new lease. Comparable No. 2 b is considered to be in superior overall condirion compared to the subject.

Comparable No. 3 is a current listing of a single tenant commercial building. It is situated at the corner of Logan Avenue and Keewatin Street, with a good level of exposure. It has a smaller leasable area compared to rhe subject, but appears to be in overall similar condition with a similar amount of on-site parking. It is noted that this is an asking rent rather than an achieved rent.

Comparable No. 4 is situated along a similar commercial thoroughfare connecting the eastern portion of Winnipeg to the downtown area. Its location would be considered comparable to the subject. The improvement is of newer construction compared to the subject and appears to be in superior condition. The unit has a smaller leasable area compared to the subject and a superior amount of on-site parking. Overall, rhe subject's rental rate would be expected to fall below this comparable.

Comparable No. 5 is located on the same street as Comparable No. 4. 1t is a unit within a multitenant retail building, which has a smaller leasable area compared to the subject. The comparable appears to be in similar condirion compared to the subject, but has a superior amount of on-site parking.

Comparable No. 6 is the only comparable in the above range which has a larger leasable area compared to the subject. The comparable is located along a major commercial thoroughfare within the North End district which would be considered a comparable location to the subject. It consists of a single tenant, retail building which offers a superior amount of on-site patking. Prior to the tenant occupying the building, the comparable underwent an extensive renovation, resulting in like new retail space.

## Conclusions

As previously stated, the subject's rental rate would be expected to fall below Comparables No. I, No. 3, and No. 4.

Comparable No. 2 would require an upward adjustment for its lack of on-site parking, while Comparable No. 5 would require a downard adjustment for its superior amount of on-site parking. However, both comparables would require downward adjustments for their smaller leasable areas.

Comparable No. 6 would require an upward adjustment for its larger leasable area, but a larger downward adjustment for its like new condition.

The subject property is considered to be well-located along a major traffic thoroughfare connecting the downtown area to the West End district. The subject is a one storey, single tenant retail building which is considered to be in overall average condition. It offers sufficient on-site parking for its use.

Based on the above factors, an estimated rental rate below Comparable No. 6, near the low end of the range, would be considered reasonable for the subject.

Therefore, an estimated rental rate of $\$ 9.00$ per square foot will be applied to 1300 Notre Dame Avenue.

## Vacancy Allowance - 1300 Notre Dame Avenue

To estimate the vacancy allowance for the subject properties, 'The Johnson Report', December 2017 Market Report, Commercial Real Estate, Winnipeg, Manitoba prepared by Wayne K. Johnson, C.A. was consulted. This report states:
"Winnipeg's current retail investment inventory is over 22 million square feet and consists of enclosed malls, shopping centres, strip centres, storefronts and restaurants. Over 5 million square feet, mostly power centre and strip mall developments, has been added to the inventory since the end of 2000 .

The Stores category comprises approximately $25 \%$ of the inventory, but accounts for only $12 \%$ of the overall vacant space while Malls, as a result of the Sears closures, are $20 \%$ of the inventory but 43\% vacancy.

Moderate variations in retail vacancy have occurred over the past 10 years but this sector has consistently remained a top performer. The red hot Retail Sector has finally tumbled towards a "normal vacancy". Performance has fallen short of the previous 20 years results. First exasperated by the closing of Target and now, just as the former Target space is successfully leased Sears closes.

This market achieved its lowest vacancy in recent memory in 2011 but the last 5 years have seen a substantial increase in retail vacancy that erased the past 2 decades of gains. Only the closing of Sears prevented 2017 from being a very positive year for the retail sector.

While Strip Malls have remained stable throughout this past decade Malls and Power Centres have had a marked increase in their vacancy. The vacancy rate has trended downward most of this decade but has now climbed back to a rate not seen in the last 2 decades. However, during this time period the market has successfully added nearly 4 million sq. ft. of product and has maintained an acceptable vacancy rate below $6 \%$."

| District | $\mathbf{2 0 1 Z}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Central | $\mathbf{4 . 7} \%$ | $5.2 \%$ | $2.1 \%$ | $2.2 \%$ | $\mathbf{1 . 7 \%}$ |
| Charleswood | $3.7 \%$ | $2.4 \%$ | $3.0 \%$ | $4.8 \%$ | $5.2 \%$ |
| Downtown | $5.9 \%$ | $5.9 \%$ | $\mathbf{8 . 0} \%$ | $7.3 \%$ | $8.5 \%$ |
| East Kildonan | $2.6 \%$ | $3.0 \%$ | $4.2 \%$ | $3.4 \%$ | $4.7 \%$ |
| Elmwood | $12.6 \%$ | $\mathbf{1 2 . 6 \%}$ | $14.4 \%$ | $13.8 \%$ | $8.7 \%$ |
| Fort Garry | $5.1 \%$ | $7.0 \%$ | $5.7 \%$ | $6.9 \%$ | $6.2 \%$ |
| Garden City | $7.9 \%$ | $7.0 \%$ | $9.4 \%$ | $5.5 \%$ | $4.4 \%$ |
| North End | $0.9 \%$ | $3.1 \%$ | $4.3 \%$ | $3.4 \%$ | $2.1 \%$ |
| North Kildonan | $6.6 \%$ | $9.0 \%$ | $6.2 \%$ | $5.0 \%$ | $7.6 \%$ |
| Osborne Vlge Fort Rouge | $5.3 \%$ | $3.0 \%$ | $6.2 \%$ | $7.9 \%$ | $4.2 \%$ |
| River Heights | $1.1 \%$ | $5.3 \%$ | $2.8 \%$ | $2.8 \%$ | $5.0 \%$ |
| St. Boniface | $1.7 \%$ | $2.4 \%$ | $2.7 \%$ | $3.0 \%$ | $2.4 \%$ |
| St. James | $9.0 \%$ | $8.3 \%$ | $7.9 \%$ | $3.1 \%$ | $3.6 \%$ |
| St. Vital | $7.0 \%$ | $2.9 \%$ | $1.8 \%$ | $1.3 \%$ | $1.1 \%$ |
| Transcona | $7.7 \%$ | $6.0 \%$ | $6.9 \%$ | $3.7 \%$ | $3.2 \%$ |
| Westwood | $2.0 \%$ | $2.8 \%$ | $2.8 \%$ | $3.4 \%$ | $2.5 \%$ |
| Overall | $\mathbf{5 . 9 \%}$ | $\mathbf{5 . 8 \%}$ | $5.8 \%$ | $\mathbf{4 . 4 \%}$ | $\mathbf{4 . 3} \%$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

The subject property is currently owner-occupied, resulting in no vacancy.
The subject is considered to be well-located along a major traffic thoroughfare connecting the West End district and the downtown area. It consists of a one storey retail building which is considered to be in overall average condition. The improvement offers on-site parking.

The city has an average of $5.9 \%$ for retail buildings. A study of the West End district was not completed in the December 2017 edition of 'The Johnson Report', however, the June 2017 edition shows the following West End averages over the past five years:

| District | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| West End | $\mathbf{1 . 2 \%}$ | $1.9 \%$ | $3.7 \%$ | $6.3 \%$ | $4.7 \%$ |
|  |  |  |  |  |  |

Considering the subject's location, condition, and use, an estimated vacancy rate above the most recent West End average, but below the city wide average would be considered reasonable for the subject.

An estimated vacancy rate of $4.5 \%$ will be applied.

## Expenses - 1300 Notre Dame Avenue

All rental rates quoted are on a triple net basis with the tenant responsible for all expenses excepting structural reports. Management companies gencrally allow between $\$ 0.10$ to $\$ 0.15$ per square foot for anntal structural reports depending upon the age and condition of the properties. Considering the age and overall condition of the subject building, a rate of $\$ 0.15$ per square foot is considered reasonable to apply.

The owner would also be responsible for operating costs during vacancy. Based upon information available in our files, it is estimated that the operating costs for the subject properties will be in the area of $\$ 6.00$ per square foor.

## Capitalization Rate-1300 Notre Dame Avenue

To convert the net operating income indicated from the subject properties into a value, the net operating income is divided by a capitalization rate. Capitalization rates are obtained from the market by investigating sale and net operating incomes that are derived from the investment properties. Information is from sources deemed reliable.

The following are some recent sales of investment properties and the resulting capitalization rates.

## Comparable No. 1

Address:
Sale Date:
Sale Price:
Overall Rate:

858 Corydon Avenue
October 16, 2017
$\$ 650,000$
5.29\%

This comparable is a one and two storey, commercial building, with a pattial basement of 742 square feet. This comparable previously sold on Marclı 5,2015 , for $\$ 506,288$. The comparable is used as a bakery.

## Comparable No. 2

| Address: | 2979 Pembina Highway |
| :--- | :--- |
| Sale Date: | February 8,2017 |
| Sale Price: | $\$ 3,100,000$ |
| Overall Rate: | $7.91 \%$ |

The comparable consists of a two storey, multi-tenant commercial building, with a building area of 26,400 square feet, and a leasable area of 24,157 square feet. The improvement was constructed in 1977 and is situated on a site with an area of 33,750 square feet.

## Comparable No. 3

| Address: | 883 Notre Darne Avenute |
| :--- | :--- |
| Sale Date: | August 9,2016 |
| Sale Price: | $\$ 535,000$ |
| Overall Rate: | $6.75 \%$ |

The comparable consists of a two storey, multi-tenant commercial building, with a building area of 6,370 square feer, and a leasable area of 4,837 square feet. The improvement was constructed in 1970 and is situated on a site with an area of 4,458 square feet.

## Comparable No. 4

| Address: | 390 Provencher Boulevard |
| :--- | :--- |
| Sale Date: | June 1,2016 |
| Sale Price: | $\$ 4,750,000$ |
| Overall Rate: | $6.22 \%$ |

The comparable is a one storey, multi-tenant strip centre, with a total building area of 27,554 square feet, plus a standalone restaurant with an additional 2,250 square feet. This results in a total building area of 29,804 square feet and reportedly has a leasable area of 29,666 square feet. The strip mall was constructed in 1968 and restaurant in 1994. The entire comparable is situated on a site of 103,212 square feet, or 2.36 acres.

## Comparable No. 5

| Address: | 353 Provencher Boulevard |
| :--- | :--- |
| Sale Date: | April 12,2016 |
| Sale Price: | $\$ 1,300,000$ |
| Overall Rate: | $6.60 \%$ |

The subject property consists of a one storey commercial strip mall, with a total floor area of 8,036 square feet and constructed in 1986. The improvement is situated on a site measuring $20,200+/$-square feet.

## Comparable No. 6

Address:
Sale Date:
Sale Price:
Overall Rate:

200 Graham Avenue
December 29, 2015
$\$ 45,300,000$ (Sworn Value)
5.70\%

This comparable is an 11 storey, 'Class A ', office building, has a reported total leasable area of 148,164 square feet. The building is connected to the skywalk system and was constructed in 1989. The reported sale price was $\$ 1$, with the above sworn value. The comparable had a vacancy rate of $15.5 \%$ at the time of sale, with the majority occupied by a new' tenant shortly after the sale.

## Comparable No. 7

| Address: | 233 Kennedy Street |
| :--- | :--- |
| Sale Date: | November 5,2015 |
| Sale Price: | $\$ 7,900,000$ |
| Overall Rate: | $7.00 \%$ |

This comparable is known as the Medical Arts Building and consists of a 15 storey medical office building, an adjacent surface parking lot ( 54 stalls), and a six storey parkade ( 384 stalls), connected to the office building. The office building contains a gross building area of 154,785 square feet, including basement, and a leasable area of 115,578 square feet and was constructed in 1972. The adjoining parkade contains a gross floor area of 167,300 square feet and was constructed in 1961. The comparable had a vacancy rate of $49 \%$ at the time of sale and the above capitalization rate is based on the actual revenue strean at the time of sale.

## Comparable No. 8

Address:
Sale Date:
Sale Price:
Overall Rate:

1565/1571 Regent Avenue West
October 2015
\$9,500,000
5.68\%

The comparable consists of a multi-tenant strip centre, with a gross area of 21,868 square feet, and a reported leasable area of 21,532 square feet, plus a fast food restaurant of 4,200 square feet. The improvement is situated on a site measuring 95,493 square feet and was constructed in 1982.

## Comparable No. 9

Address:
Sale Date:
4910 Roblin Boulevard

Sale Price:
May 2015

Overall Rate:
\$7,900,000
5.75\%

The comparable consists of a neighbourhood shopping centre, with a gross area of 34,747 square feet and a reported leasable area of 34,783 square feet. The improvement is situated on a site measuring 83,315 square feet and was constructed in 1978.

## Capitalization Rate Summary - 1300 Notre Dame Avenue

| \# | Address | Sale Date | Sale Price | Overall Rate | Type |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 858 Corydon | 20171016 | \$650,000 | 5.29\% | 2 Stry. Comm. Bldg. |
| 2 | 2979 Pembina | 20170208 | \$3,100,000 | 7.91\% | 2 Stry. Comm. Bldg. |
| 3 | 883 Notre Dame | 20160809 | \$535,000 | 6.75\% | 2 Stry. Comm. Bldg. |
| 4 | 390 Provencher | 20160601 | \$4,750,000 | 6.22\% | Strip Mall \& Restaurant |
| 5 | 353 Provencher | 20160412 | \$1,300,000 | 6.60\% | Strip Centre |
| 6 | 200 Graham | 20151229 | \$45,300,000 | 5.70\% | Office Building |
| 7 | 233 Kennedy | 20151105 | \$7,900,000 | 7.00\% | Off. Bldg./Parkade |
| 8 | 1565/1571 Regent. | 2015 10- | \$9,500,000 | 5.68\% | Strip Mall \& Restaurant |
| 9 | 4910 Roblin | 201505 - | \$7,900,000 | 5.75\% | Shopping Centre |

## Capitalization Rate Analysis - 1300 Notre Dame Avenue

A capitalization rate is an expression of risk. It considers the quality of the income stream, which includes borh the financial strength and length of lease of the tenants.

The above properties provide an indication as to what an investor requires in the way of a return for an investment property. The quality and condition of the improvements are considered in the selection of a capitalization rate.

The capitalization rates indicate a range from $5.29 \%$ to $7.91 \%$.

Comparable No. I is the most recent sale, has the lowest capitalization rate and is considered to be well located in the 'Corydon Village' neighbourhood. This comparable is a former residence, which is older in terms of age. The comparable is known to have been extensively renovated. It is noted that the improvement was purchased by the tenant, which could result in a motivation by the purchaser.

Comparable No. 2, consists of a rwo storey, multi-tenant strip centre located on a major commercial thoroughfare. It was experiencing some vacancy at the time of sale, which contributed to the higher capitalization rate.

Comparable No. 3 consists of a two storey, multi-tenant commercial building, which had a fairly high level of vacancy at the time of sale.

Comparables No. 4 and No. 5, consists of one storey strip centres, located across the street from each other. Both comparable were mostly occupied by local tenants, along with some nation/international tenants.

Comparables No. 6 and No. 7, are large, downtown office buildings.

Comparable No. 8, has one of the lowest capitalization rates. This comparable is a strip centre, located across the street from the Kildonan Place shopping centre, with strong tenants, low vacancy rates and which sold for a large sale price.

Comparable No. 9, also has a low capitalization rate, which is partially due to the fact they have a strong lease with the City of Winnipeg for a library.

In addition to these comparables, the CBRE - Q4 Canadian Cap Rates report states strip centre space has capitalization rates from $6.50 \%$ to $7.00 \%$ and neighbouthood shopping centre space has capitalization rates from $6.50 \%$ to $7.00 \%$. These rates appear to be similar to the previously listed comparables.

## Conclusions

The subject property consists of a one storey retail building, that is currently zoned for industrial use. It is considered to be well-located along a main traffic route connected the downtown area and the West End district. The subject is currently owner occupied and considered to be in average overall condition.

The subject would be considered most similar to Comparable No. 3, in terms of location, as they are situated on the same street. Comparable No. 3 is a two storey, multi-tenant, retail building, which was experiencing vacancy at the time of sale, while the subject is a one storey, single tenant building, which is owner occupied. The subject's industrial zoning is considered an inferior feature compared to this comparable. A capiralization near Comparable No. 3, similat to the CBRE range, would be considered reasonable for the subject.

A capitalization rate of $7.00 \%$ will be applied to the subject.

Summary of Income Approach to Value - 1300 Notre Dame Avenue

| Potential Gross Income |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Area | Rate |  |
|  | 6,680 | \$9.00 | \$60,120 |
| Less: Vacancy |  | 4.50\% | \$2,705 |
| Effective Gross Income |  |  | \$57,415 |
| Less: Expenses |  |  |  |
| Structural Repairs |  | \$0.15 | \$1,002 |
| Vacancy Expense |  | \$6.00 | \$1,804 |
|  |  |  | \$2,806 |
|  |  |  |  |
| Net Operating Income |  |  | \$54,609 |
| Capitalized Value |  | 7.00\% | \$780,129 |
| Rounded To: |  |  | \$780,000 |
|  |  |  |  |

## Market Rent - 1340 Notre Dame Avenue

## Comparable $\mathrm{NO}_{+}$I

## Address: 1395/1397 Spruce Street

The comparable consists of a one storey industrial building, which contains a gross building area of 37,520 square feet. The improvement is situated on a site measuring 72,667 square feet, and was constructed between 1970 and 1973.

The entire improvement was leased to a single tenant based on a leasable area of 37,500 square feet. The lease commenced on February 1, 2011 and expired on January 31, 2016. In the final year of the lease, the tenant paid a net rent of $\$ 5.25$ per square foot.

## Comparable No. 2

Address: $\quad 1777$ Ellice Avenue

This comparable consists of a commercial building originally containing 53,953 square feet plus a 26,770 foot addition or a total of 80,723 square feet.

The building was leased commencing December 1, 1999 for a twenty year term and expiring on November 30 , 2019. Years 1 to 5 leased are leased at $\$ 4.95$ per square foot and is stepped up each five years to reach $\$ 7.00$ per square foot in the final five year term.

## Comparable No. 3

## Address: 1221 Sherwin Road

The comparable consists of a one storey single tenant industrial building containing a total area of 57,399 square feet, situated on a site containing approximately 172,756 square feet. The improvement was constructed between 1966 and 1991.

The comparable was leased to a single tenant for a 15 year term, which commenced in 2007. The renant pays a net rent of $\$ 4.75$ during years one to five, $\$ 5.25$ per square foot net during years six to 10 , and $\$ 5.75$ per square foot net during years 11 to 15 .

## Comparable No. 4

## Address: 200 Saulteaux Crescent

The comparable is a one and two storey office located in the Murray Industrial Park. The building was constructed in 1981 and 1986, and contains a net leasable area of 80,560 square feet. The improvements are situated on a site measuring 5.92 acres.

The entire building was leased to a single tenant. The lease commenced on April 1, 1998 for a 20 year term, expiring on March 31, 2018. The comparables rent increased over the term and the tenant paid $\$ 5.20$ per square foot during the last year of the lease, based on a leasable area of 80,560 square feet.

## Comparable No. 5

## Address: $\quad 230$ Panet Road

The comparable is a 95,331 square foot industrial building which was constructed in 1990 , and is situated on a site measuring 203,740 square feet. The building area reportedly includes 6,239 square feet of mezzanine space. The average wall height is a reported 30 feet.

The uriter is aware of a single tenant lease that commenced April 1, 2012 for a ten year period. The lease calls for a net rental rate of $\$ 5.25$ per square foot.

## Comparable No. 6

## Address: 1370 Sony Place

The comparable is a 380,394 square foot mutti-tenant industrial building which was converted from a previous single tenant use. The improvement was constructed in 1988, and is situated on a site measuring 875,361 square feet.

A unit with a leasable area of 54,923 square feet is currently leased for a net rent of $\$ 5.50$ per square foor. The lease commenced on December 1, 2016 for a five year term.

## Summary of Market Rents - 1340 Notre Dame Avenue

| $\#$ | Address | Leased Area | Net Rent | Commence | Expiry |
| :--- | :--- | :---: | :---: | :---: | :---: |
| 1 | 1395/1397 Spruce | 37,500 | $\$ 5.25$ | 1-Feb-11 | 31-Jan-16 |
| 2 | 1777 Ellice | 53,953 | $\$ 7.00$ | 1-Dec-99 | 30-Nov-19 |
| 3 | 1221 Sherwin | 57,399 | $\$ 5.75$ | 2007 | 2022 |
| 4 | 200 Saulteaux | 80,560 | $\$ 5.20$ | 1-Apr-98 | 31-Mar-18 |
| 5 | 230 Panet | 95,331 | $\$ 5.25$ | 1-Apr-12 | 31-Mar-22 |
| 6 | 1370 Sony | 54,923 | $\$ 5.50$ | 1-Dec-16 | 30-Nov-21 |
|  | Subject | $\mathbf{6 6 , 8 8 2}$ |  |  |  |
|  |  |  |  |  |  |

## Comparable Analysis - 1340 Notre Dame Avenue

The actual lease rates charged for space is determining by several factors including; size of space, type of use, degree of finish, length and signing date of lease, responsibility for expenses and ultimately location. In addition, important factors particular to industrial/warehouse buildings must be considered and include; ceiling height, type of loading facilities, sprinklered and whether trackage is available.

The forgoing comparable indicate a range from $\$ 5.20$ to $\$ 7.00$ per square foot.
Comparable No. 1, consists of a single tenant industrial building, located within the subject's immediate neighbourhood. It consists of a one storey office/warehouse building, which has a smaller leasable area compared to the subject. The comparable is considered to be in good overall condition. It is noted that the comparables lease has expired and it is unknown whether the tenant signed a new lease. If the tenant were to sign a new lease, it would likely see an increased rental rate.

Comparable No. 2, consists of a one storey office/warehouse building located in the St. James Industrial Park. The comparable's location would be considered superior to the subject's location. It has a smaller building area compared to the subject and appears to be in good overall condition. It offers a good amount of on-site parking. The subject's rental rate would be expected to fall below this comparable, given its good location and condition.

Comparable No. 3, consists of a one storey industrial building located in the northern portion of the St. James Inclustrial Park. This comparable has the most similar leasable area compared to the subject, but appears to be in overall superior condition. It consists of open warehouse space which would be considered more desirable compared to the subject's divided layout.

Comparable No. 4, has the lowest rental rate in the above range. It consists of a single tenant industrial building located in the Murray Industrial Park. The comparable's low rental rate can be partially attributed to the fact that it was signed several years ago and has recently expired. It is assumed that if the tenant were to sign a new lease, a higher rental rate would be seen. The comparable has a larger leasable area compared to the subject and appears to be in superior condition.

Comparable No. 5 , consists of a one storey industrial building located in the eastern portion of Winnipeg. Similar to the subject, this comparable is not located within a major industrial park. This comparable has a larger leasable area compared to the subject and appears to be in superior overall condition.

Comparable No. 6, consists of a multi-tenant industrial building located within the Fort Garry Industrial Park. The comparable unit has a smaller lcasable area compared to the subject, but is believed to be in superior condition. The comparable is situated within a multi-tenant building which would be considered less desirable compared to the subject's single tenancy.

## Conclusions

As previously stated, the subject's rental rate would be expected to fall below Comparable No. 2, given its good location.

The remaining comparables create a tight range from $\$ 5.20$ to $\$ 5.75$ per square foot.
The subject property is not located within a major industrial park, but is considered to be welllocated along a major traffic route, connecting the downtown area to the West End district. It is located within close proximity to Route 90 , which is a major trucking route through Winnipeg, however, it would still be considered inferior to those comparables situated within major industrial parks. The subject property was constructed in several stages, resulting in varying ceiling heights, floor heights, and several interior dividing walls creating a divided interior. In general, open warehouse space is considered more desirable, compared to divided warehouse space. The subject is considered to be in overall fair to average condition, but offers a large amount of on-site parking and srorage. The subject's leasable area falls within the range created by the comparables.

Considering the subject's location, divided layout, and overall condition, an estimated rental rate slightly below the range would be considered reasonable for the subject.

An estimated rental rate of $\$ 5.00$ per square foot will be applied to 1340 Notre Dame Avenue.

## Vacancy Allowance - 1340 Notre Dame Avenue

To estimate the vacancy allowance for the subject properties, 'The Johnson Report', December 2017 Market Report, Commercial Real Estate, Winnipeg, Manitoba prepared by Wayne K. Johnson, C.A. was consulted. This report states:
"The Winnipeg industrial building inventory is approximately 78 million square feet, of which $65 \%$ of 51 million square feet is owner occupied, with 28 million square feet used primarily for manufacturing purposes, 19 million square feet for warehouse space and 3 million square feet of service type buildings. Investment properties represent $35 \%$ of the inventory, or approximately 27 million square feet, used primarily for warehousing and distribution.

The St. James District has the highest concentration of industrial space in the City at 18 million square feet, followed by St. Boniface, Ft Garry, Central, Inkster Districts and with about 10 million square feet each.

Industrial vacancy is a good indicator of the health of the industrial market and the overall health of the city's commerce. The marker has been stable in the 1.5 million to 2.5 million $\mathrm{sq} . \mathrm{ft}$. vacancy range for more than a decade. Following three years of significant increases in vacancy, there has been only modest improvement.

Investment vacancies have increased into the mid to highest end range of their historical performance. The number of Industrial buildings for sale at the end of 2017, that are unoccupied has jumped to numbers not seen since June of 2007. As a result, overall vacancy remains elevated.

The past decade has had a series of low vacancy rates, when combining the Investment market, with the User Owned market for Industrial buildings in Winnipeg. Following a half dozen years of vacancy rates in the $3-4 \%$ range, the next 6 years averaged $2.4 \%$ while the last 4 years have has hovered around $3 \%$.

| District | 2017 | 2016 | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Central | 5.7\% | 11.6\% | 6.4\% | 5.9\% | 6.5\% |
| East Kildonan | 6.7\% | 7.3\% | 0.0\% | 0.0\% | 1.1\% |
| Elmwood | 8.0\% | 11.1\% | 9.3\% | 2.5\% | 3.4\% |
| Exchange | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Fort Garry | 1.0\% | 4.0\% | 2.6\% | 4.6\% | 7.0\% |
| Inkster | 5.4\% | 4.5\% | 9.1\% | 11.1\% | 9.8\% |
| Murray Park | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 11.0\% |
| St. Boniface | 9.3\% | 7.6\% | 5.9\% | 3.3\% | 2.8\% |
| St. James | 8.5\% | 7.1\% | 6.9\% | 8.6\% | 3.8\% |
| Transcona | 24.1\% | 24.5\% | 22.2\% | 20.7\% | 21.8\% |
| West End | 4.6\% | 2.3\% | 5.8\% | 5.4\% | 11.7\% |
| Overall | 7.3\% | 7.2\% | 7.3\% | 8.0\% | 6.9\% |
|  |  |  |  |  |  |

The subject property is currently owner-occupied, resulting in no vacancy.
The subject property is considered to be well-located along a main traffic route connecting the downtown area to the West End district. The subject property is not located within one of Winnipeg's major industrial parks. The subject consists of a one storey industrial building, which includes a combination of office and warehouse space. The improvement is divided into several section and is considered to be in overall fair to average condition. Given the subject's unique layout with varying ceiling heights, floor heights, and divided areas, it may appeal to a limited number of potential tenants.

According to 'The Johnson Report', the West End district has an average vacancy rate of 4.6\%, which falls below the city wide average of $7.3 \%$.

Considering the subject's location, overall condition, and layout, an estimated vacancy rate between the West End average and the city wide average, would be considered reasonable for the subject.

A vacancy rate of $6.5 \%$ will be applied to the subject.

## Expenses - 1340 Notre Dame Avenue

All rental rates quoted are on a triple net basis with the tenant responsible for all expenses excepting structural reports. Management companies generatly allow between $\$ 0.10$ to $\$ 0.15$ per square foot for annual structural reports depending upon the age and condition of the properties. Considering the age and overall condition of the subject building, a rate of $\$ 0.15$ per square foot is considered reasonable to apply.

The owner would also be responsible for operating costs during vacancy. Based upon information available in our files, it is estimated that the operating costs for the subject properties will be in the area of $\$ 3.00$ per square foot.

## Capitalization Rate - 1340 Notre Dame Avenue

To convert the net operating income indicated from the subject properties into a value, the net operating income is divided by a capitalization rate. Capitalization rates are obtained from the market by investigating sale and net operating incomes that are derived from the investment properties. lnformation is from sources deemed reliable.

The following are some recent sales of investment properties and the resulting capitalization rates.

## Comparable No. 1

Address:
276 Holden Street
Sale Date:
July 5, 2017
Sale Price:
\$540,000
Overall Rate:
7.32\%

The comparable property consists of a one storey industrial building with a total building area of 7,256 square feet. The improvement was constructed in 1960 and is situated on a site with an area of 12,232 square feet.

## Comparable No. 2

| Address: | 1100 Waverley Screet |
| :--- | :--- |
| Sale Date: | August 2017 |
| Sale Price: | $\$ 24,000,000$ |
| Overall Rate: | $5.26 \%$ |

The comparable consists of a four, flex-industrial buildings, with a total combined building plan area of 138,899 square feet. The improvements were originally constructed in 1973 and are located on a site of 386,898 square feet ( 8.88 acres).

## Comparable No. 3

Address:
Sale Date:
Sale Price:
Overall Rate:

25 Keenleyside Street
March 30, 2016
\$825,000
7.67\%

The comparable consists of a two industrial buildings, with total building areas of 9,000 and 3,024 square feet. The improvements were constructed in 1969 and 1996 and are located on a site of 28,943 square feet.

## Comparable No. 4

Address: 1546 St. James Street
Sale Date:
January 19, 2016
Sale Price: $\quad \$ 1,260,000$
Overall Rate:
$6.85 \%$
The comparable property consists is a one storey, plus mezzanine, office/warehouse building with a gross upper floor area of 14,900 square foot. The improvement was constructed in 1963 and is situated on a site measuring 23,539 square feet.

## Comparable No. 5

Address:
Sale Dare:
Sale Price:
Overall Rate:

1248 Wilkes Avenue
June 23, 2015
$\$ 1,680,000$
9.32\%

The comparable property is a multi-building industrial complex located in the Tuxedo Industrial Park. It consists of three buildings with areas of 2,838 square feet, 1,885 square feet and 1,344 square feet, which is a combined total of 6,067 square feet. They were constructed in 1967, 1974 and 1969 , respectively. The buildings are situated on 124,498 square fect of land which is primarily used for storage/parking.

## Comparable No. 6

Address: 1550 King Edward Street
Sale Date:
Sale Price:
April 4, 2014
$\$ 1,310,000$
Overall Rate:
6.26\%

The comparable property consists of a one storey industrial building, which contains a rentable area of 18,000 square feet. The improvement is situated on a site measuring 61,101 square feet and was constructed in 1961.

## Comparable No. 7

Address:
160/170 Murray Park Road
Sale Date:
January 3, 2014
Sale Price:
$\$ 1,842,275$
Overall Rate:
7.10\%

The comparable is a multiple sale, which consists of two single tenant industrial buildings. They include buildings of 10,000 square feer ( 160 Murray Park) and 10,050 square feet ( 170 Murray Park). The improvements were constructed in 1988/1990 and are situated on a site with a total building area of 76,644 square feet.

## Capitalization Rate Summary

| Address |  | Sale Date |  | Sale Price | Overall Rate |
| :--- | :--- | :--- | ---: | ---: | :--- |
|  |  |  |  |  | Type |
| 1 | 276 Holden | 20170705 | $\$ 540,000$ | $7.32 \%$ | Single Tenant Off/Wrhse. |
| 2 | 1100 Waverley | $201708-$ | $\$ 24,000,000$ | $5.26 \%$ | Four Multi-Tenant Bldgs. |
| 3 | 25 Keenleyside | 20160330 | $\$ 825,000$ | $7.67 \%$ | 2 Ind. Bldgs. |
| 4 | 1546 St. James | 20160119 | $\$ 1,260,000$ | $6.85 \%$ | Single Tenant Off/Wrhse. |
| 5 | 1248 Wilkes | 20150623 | $\$ 1,680,000$ | $9.32 \%$ | Multi-Tenant Off/Wrhse. |
| 6 | 1550 King Edward | 20140404 | $\$ 1,310,000$ | $6.26 \%$ | Multi-Tenant Off/Wrhses. |
| 7 | $160 / 170$ Murray Park | 20140103 | $\$ 1,842,275$ | $7.10 \%$ | 2 Ind. Bldgs. |
|  |  |  |  |  |  |

## Capitalization Rate Analysis - 1340 Notre Dame

A capitalization rate is an expression of risk. It considers the quality of the income stream, which includes both the financial strength and length of lease of the tenants.

The above properties provide an indication as to what an investor requires in the way of a return for an investment property. The quality and condition of the improvements are considered in the selection of a capitalization rate.

The capitalization rates indicate a range from $5.26 \%$ to $9.32 \%$.
Comparable No. 1 is the most recent sale in the above range. It consists of a single tenant building, which is not located within a major industrial park. This comparable consists mostly of warehouse space, with a small amount of office space. It has less excess land compared to the subject, but it similar in terms of being an office/warehouse building.

Comparable No. 2 has the lowest capitalization rate of the above comparables, by a fairly wide margin. It is comprised of four, stand alone, multi-tenant improvements. These buildings are quasicommercial in nature, which contributes to the low capitalization rate. Other factors contributing to the rate include the high level of occupancy and good location. The subject would be considered inferior compared to this comparable.

Comparable No. 3 consists of two multi-tenant industrial building located in a small industrial cluster. The comparable is known to have been in poor condition at the time of sale. The subject would be considered superior to this comparable.

Comparable No. 4 , consists of an industrial building, with a smaller building area compared the subject. The comparable's location would be considered superior to the subject, given it is situated within one of the most desirable industrial parks in Winnipeg.

Compatable No. 5 set the highest point of the above range. This comparable is not located in one of the major industrial parks and is a large parcel of land, with a relatively small amount of building space. This comparable has the highest rate, in part, due to accessibility issues with the site and motivared vendor/purchaser. This comparable is included for information purposes and little weight is placed on it.

Comparable No. 6 consists of a multi-tenant industrial building, which is considered to be welllocated along Route 90. Its low capitalization tate can be in part attributed ro its good location.

Comparable No. 7 has two industrial buildings, which have a smaller building area comapred to the subject. This comparable is located within a smaller industrial area within fairly close proximtiy to the subject.

In addition to the above information, the Q4 2017 Cap Rate Report by CBRE states class ' A ' industrial properties have a steady capitalization rate range from $6.00 \%$ to $6.50 \%$, with class ' $B$ ' properties having an upward trend and lying between $6.50 \%$ to $7.25 \%$. These ranges of rates are similar to the rates seen by the above comparables.

## Conclusions

The subject property consists of a one storey industrial building. It is considered to be well-located along a main traffic thoroughfare connecting the downtown area to the West End district. However, the subject is not located within a major industrial park which would be considered less desirable. The subject building includes a combination of office and warehouse space which is considered to be in overall fair to average condition. The subject was constructed over several stages, resulting in varying ceiling heights, floor heights, and several interior dividing walls. If the subject were to become vacant, it may be difficult to find a new tenant, given its divided interior.

The subject's capitalization rate would be expected to lie near the high end of the comparable properties, with the exception of Comparable No. 5 , as well as near the high end of the rates stated by CBRE.

Therefore, an estimated capitalization rate of $7.50 \%$ is considered reasonable and will be applied to the 1340 Notre Dame Avenue.

## Summary of Income Approach to Value - 1340 Notre Dame Avenue

| Potential Gross Income |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Area | Rate |  |
|  | 66,882 | \$5.00 | \$334,410 |
|  |  |  |  |
| Less: Vacancy |  | 6.50\% | \$21,737 |
|  |  |  |  |
| Effective Gross Income |  |  | \$312,673 |
|  |  |  |  |
| Less: Expenses |  |  |  |
| Structural Repairs |  | \$0.15 | \$10,032 |
| Vacancy Expense |  | \$3.00 | \$13,042 |
|  |  |  | \$23,074 |
|  |  |  |  |
| Net Operating Income |  |  | \$289,599 |
|  |  |  |  |
| Capitalized Value |  | 7.50\% | \$3,861,321 |
|  |  |  |  |
| Rounded To: |  |  | \$3,860,000 |
|  |  |  |  |

## Market Rent - 1440 Clifton Street

## Comparable No. 1

## Address: 1347 - 1393 Border Street

The comparable consists of a five building, nulti-tenant industrial developed. Two units are currently leased for lease.

1866 Notre Dame Avenue has a leasable area of 4,912 square feet and is currently listed for an asking net rent of $\$ 7.25$ per square foot. The unit includes a combination of office/showroom and warehouse space.

1347 Border Street has a leasable atea of 4,500 square feet and is listed for an asking net rent of $\$ 7.25$ per square foot. This unit consists of warehouse space with an 18 foot ceiling height.

## Comparable No. 2

## Address: 1439 Erin Street

The comparable consists of multi-tenant industrial building with a total building area of 10,892 square foot. It was constructed in 1966 and is situated on a site with an area of 17,781 square feet.

Unit 1 has a leasable area of 2,651 square feet and is currently listed for an asking rent of $\$ 2,375$ per month semi-gross, or $\$ 10.75$ per square foot, semi-gross. The unit is approximately 700 square feet of office space and 1,900 square feet of warehouse space. It has a 10 foot ceiling height.

## Comparable No. 3

## Address: 1355 Richard Avenue

The comparable consists of a one storey multi-tenant industrial building which is primarily being used for automotive repair. The improvement has an area of 6,675 square feet and was constructed in 1977. It is situated on a site with an area of 9,282 square feet.

Two bays ate currently occupied by a single tenant, which results in a combined leasable area of 3,675 square feet. This unit is currently being leased for a net rent of $\$ 7.84$ per square foot. A single bay with a leasable area of 1,500 square feet is currently being leased for a ner rent of $\$ 8.80$ per square foot. The terms of these leases are unknown, but were current in 2015.

## Comparable No. 4

## Address: 325 Logan Avenue

The comparable consists of one storey, industrial building with a building area of 4,772 square feet. It was constructed in 1984 and is situated on a site with an area of 11,693 square feet.

A majoriry of the improvement is occupied by a single tenant ( 4,770 square feet). The lease commenced on July 1, 2017 for a three year period, expiring on July 31, 2020. For the first year of the lease the tenant will pay a net rent of $\$ 42,000$ per annum, or $\$ 8.81$ per square foot. The rent will increase to $\$ 43,200$ per annum ( $\$ 9.06$ per square foor) in Year 2, and $\$ 44,400$ per annum ( $\$ 9.31$ per square foot) in Year 3.

## Comparable No. 5

## Address: $\quad 44$ Archibald Street

The comparable is a one storey industrial, metal building which was built in 1972 and has a total area of 4,850 square feet. It is located on a site area of 14,842 square feet.

The entire building is currently leased for a net rent of $\$ 7.07$ per square foot. The lease commenced on June 1, 2013 and will expire on May 31, 2018, with an option to renew for a further five years.

## Comparable No. 6

## Address: 276 Holden Street

The comparable consists of a one storey industrial building with a total building area of 7,256 square feet. The improvement was constructed in 1960 and is situated on a site with an area of 12,232 square feet.

The comparable property is currently leased at $\$ 3,600$ per month net until the end of December, 2018. Based on the 7,256 square feet of building, this represents a net rental rate of $\$ 5.95$ per square foot.

## Summary of Market Rents - 1440 Clifton Street

| \# | Address | Leased Area | Net Rent | Commence | Expiry |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a | 1866 Notre Dame | 4,912 | \$7.25 | Listing | - |
| 1 b | 1347 Border | 4,500 | \$7.25 | Listing | - |
| 2 | 1439 Erin | 2,651 | \$10.75* | Listing | - |
| 3 a | 1355 Richard | 3,675 | \$7.84 | Current ('15) | - |
| 3b | 1355 Richard | 1,500 | \$8.80 | Current ('15) | - |
| 4 | 325 Logan | 4,770 | \$8.81 | 1-Jul-17 | 31-Jul-20 |
| 5 | 44 Archibald | 4,850 | \$7.07 | 1-Jun-13 | 31-May-18 |
| 6 | 276 Holden | 7,256 | \$5.95 | - | 31-Dec-18 |
|  | Subject | 3,466 |  |  |  |

*denotes semi-gross rent

## Comparable Analysis - 1440 Clifton Street

The actual lease rates charged for space is determining by several factors including; size of space, type of use, degree of finish, length and signing date of lease, responsibility for expenses and ultimately location. In addition, important factors particular to industrial/warehouse buildings must be considered and include; ceiling height, type of loading facilities, sprinklered and whether trackage is available.

The forgoing comparable indicate a range from $\$ 5.95$ to $\$ 10.75$ per square foot.
Comparable No. 1 is a current listing of two units within a multi-tenant complex. It is located on the same street as the subject, but closer to the St. James Industrial Park. Both units have similar leasable areas compared to the subject. This comparable would require a downward adjustment as it is an asking rent rather than an achieved rent. Overall, the subject's rental rate would be expected to fall below this comparable.

Comparable No. 2 is a current listing of a unit within a multi-tenant industrial building located in the subject's immediate neighbourhood. The comparable has a similar leasable area compared to the subject and appears to he in similar condition. It is noted that this comparable would require a downward adjustment for being a semi-gross rent as well as for being an asking rent rather than an achieved rent. Overall, the subject's rental rate would be expected to fall below this comparable.

Comparable No. 3, consists of a multi-tenant industrial building located within the subject's immediate neighbourhood. The comparable consists of two units which are currently used for automotive repair. Comparable No. 3a, has a similar leasable area compared to the subject, while Comparable No. 3b has a smaller leasable area. Similar to the subject, the comparable has a limited amount of excess land. It is considered to be in overall similar condition to the subject.

Compatable No. 4 is a single tenant industrial building, which is located on the outskirts of the Exchange District. Its location is considered to be comparable to the subject. lr has a similar leasable area compared to the subject and appears to be in overall similar condition.

Comparable No. 5 , consists of a one storey industrial building, which has a similar leasable area compared to the subject. Similar to the subject, this comparable is not located within a major industrial park. It is a single tenant improvement, similar to the subject. The comparable appears to be in overall similar condition to the subject, within minimal finished office space.

Comparable No. 6 is a one storey, single tenant industrial building. Similar to the subject, it is not located within one of Winnipeg major industrial parks. The comparable has a larger leasable area compared to the subject, but is considered to be in overall similar condition. The comparable has minimal excess land,

## Conclusions

While Comparables No. 1 and No. 2 are considered similat to the subject in terms of location, they both require downward adjustments for being asking rent rather than achieved rents. Comparable No. 2 requires a second downward adjustment for its semi-gross nature.

Comparables No. 3 through No. 6 have a narrowed range from $\$ 5.95$ to $\$ 8.81$ per square foot.

The subject is not situated within one of Winnipeg's major industrial parks, but is considered to be well-located near Notre Dame Avenue and Route 90. The subject's original structure is overall 100 years old, however, it has received renovations and upgrades over the year and is considered to be comparable to the comparables in terms of overall condition. The subject's leasable area is similar to most of the comparables, with the exception of Comparables No. 3b and No. 6.

Considering the subject's location, leasable area, and overall condition, an estimated rental rate between the low end and the midpoint of the narrowed range would be considered reasonable for the subject.

An estimated rental rate of $\$ 6.75$ per square foot will be applied to 1440 Clifton Street.

## Vacancy Allowance - 1440 Clifton Street

To estimate the vacancy allowance for the subject properties, 'The Johnson Report', December 2017 Market Report, Commercial Real Estate, Winnipeg, Manitoba prepared by Wayne K. Johnson, C.A. was consulted. This report states:
"The Winnipeg industrial building inventory is approximately 78 million square feet, of which 65\% of 51 million square feet is owner occupied, with 28 million square feet used primarily for manufacturing purposes, 19 million square feet for watehouse space and 3 million square feet of service type buildings. Investment properties represent $35 \%$ of the inventory, or approximately 27 million square feet, used primarily for warehousing and distribution.

The St. James District has the highest concentration of industrial space in the City at 18 million square feet, followed by St. Boniface, Ft Garry, Central, Inkster Districts and with about 10 million square feet each.

Industrial vacancy is a good indicator of the health of the industrial market and the overall health of the city's commerce. The market has been stable in the 1.5 million to 2.5 million sq. fr. vacancy range for more than a decade. Following three years of significant increases in vacancy, there has been only modest improvement.

Investment vacancies have increased into the mid to highest end range of their historical performance. The number of Industrial buildings for sale at the end of 2017, that are unoccupied has jumped to numbers not seen since June of 2007. As a result, overall vacancy remains elevated.

The past decade has had a series of low vacancy rates, when combining the Investment market, with the User Owned market for Industrial buildings in Winnipeg. Following a half dozen years of vacancy rates in the $3-4 \%$ range, the next 6 years averaged $2.4 \%$ while the last 4 years have has hovered atound $3 \%$.

| District | 2017 | 2016 | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Central | 5.7\% | 11.6\% | 6.4\% | 5.9\% | 6.5\% |
| East Kildonan | 6.7\% | 7.3\% | 0.0\% | 0.0\% | 1.1\% |
| Elmwood | 8.0\% | 11.1\% | 9.3\% | 2.5\% | 3.4\% |
| Exchange | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Fort Garry | 1.0\% | 4.0\% | 2.6\% | 4.6\% | 7.0\% |
| Inkster | 5.4\% | 4.5\% | 9.1\% | 11.1\% | 9.8\% |
| Murray Park | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 11.0\% |
| St. Boniface | 9.3\% | 7.6\% | 5.9\% | 3.3\% | 2.8\% |
| St. James | 8.5\% | 7.1\% | 6.9\% | 8.6\% | 3.8\% |
| Transcona | 24.1\% | 24.5\% | 22.2\% | 20.7\% | 21.8\% |
| West End | 4.6\% | 2.3\% | 5.8\% | 5.4\% | 11.7\% |
| Overall | 7.3\% | 7.2\% | 7.3\% | 8.0\% | 6.9\% |
|  |  |  |  |  |  |

The subject property is currently owner-occupied, resulting in no vacancy.

The subject property is considered to be well-located near a main traffic route connecting the downtown area to the West End district, but it is not located within one of Winnipeg's major industrial parks. The comparable is located near Notre Dame Avenue, but does not have frontage along Notre Dame Avenue. The subject consists of a one storey industrial building which is considered to be in overall fair to average condition. The subject consists mostly of shop space, with a smaller amount of office space and basement space, which would likely appeal to a wide range of business, if the space were to become vacant.

According to 'The Johnson Report', the West End district has an average vacancy rate of $4.6 \%$ which falls below the city wide average of $7.3 \%$.

Considering the subject's location, potential use, and overall condition, an estimated vacancy rate between the West End average and the city wide average, would be considered reasonable for the subject.

A vacancy rate of $6.00 \%$ will be applied to the subject.

## Expenses - 1440 Clifton Street

All rental rates quoted are on a triple net basis with the tenant responsible for all expenses excepting structural reports. Management companies generally allow' between $\$ 0.10$ to $\$ 0.15$ per square foot for annual structural reports depending upon the age and condition of the properties. Considering the age and overall condition of the subject building, a rate of $\$ 0.15$ per square foor is considered reasonable to apply.

The owner would also be responsible for operating costs during vacancy. Based upon information available in our files, it is estimated that the operating costs for the subject properties will be in the area of $\$ 3.00$ per square foot.

## Capitalization Rate - 1440 Clifton Street

To convert the net operating income indicated from the sulbject properties into a value, the net operating income is divided by a capitalization rate. Capitalization rates are obtained from the market by investigating sale and net operating incomes that are derived from the investment properties. Information is from sources deemed reliable.

The following are some recent sales of investment properties and the resulting capitalization rates.

## Comparable No. 1

Address:
276 Holden Street
Sale Date:
July 5, 2017
Sale Price:
Overall Rate:
\$540,000
7.32\%

The comparable property consists of a one storey industrial building with a total building area of 7,256 square feet. The improvement was constructed in 1960 and is situated on a site wirh an area of 12,232 square feet.

## Comparable No. 2

| Address: | 1100 Waverley Street |
| :--- | :--- |
| Sale Date: | August 2017 |
| Sale Price: | $\$ 24,000,000$ |
| Overall Rate: | $5.26 \%$ |

The comparable consists of a four, flex-industrial buildings, with a total combined building plan area of 138,899 square feet. The improvements were originally constructed in 1973 and ate located on a site of 386,898 square feet ( 8.88 acres).

## Comparable No. 3

| Address: | 25 Keenleyside Street |
| :--- | :--- |
| Sale Date: | March 30,2016 |
| Sale Price: | $\$ 825,000$ |
| Overall Rate: | $7.67 \%$ |

The comparable consists of a two industrial buildings, with total building areas of 9,000 and 3,024 square feet. The improvements were constructed in 1969 and 1996 and are located on a site of 28,943 square feet.

## Comparable No. 4

| Address: | 1546 St. James Street |
| :--- | :--- |
| Sale Date: | January 19, 2016 |
| Sale Price: | $\$ 1,260,000$ |
| Overall Rate: | $6.85 \%$ |

The comparable properry consists is a one storey, plus mezzanine, office/warehouse building with a gross upper floor area of 14,900 square foot. The improvement was constructed in 1963 and is situated on a site measuring 23,539 square feet.

## Comparable No. 5

Address:
Sale Date:
Sale Price:
Overall Rate:

1248 Wilkes Avenue
June 23, 2015
\$1,680,000
9.32\%

The comparable property is a multi-building industrial complex located in the Tuxedo Industrial Park. It consists of three buildings with areas of 2,838 square feet, 1,885 square feet and 1,344 square feet, which is a combined total of 6,067 square feet. They were constructed in 1967, 1974 and 1969 , respectively. The buildings are situated on 124,498 square feet of land which is primarily used for storage/parking.

## Comparable No. 6

| Address: | 1550 King Edward Street |
| :--- | :--- |
| Sale Date: | April 4, 2014 |
| Sale Price: | $\$ 1,310,000$ |
| Overall Rate: | $6.26 \%$ |

The comparable property consists of a one storcy industrial building, which contains a rentable area of 18,000 square feet. The improvement is situated on a site measuring 61,101 square feet and was constructed in 1961.

## Comparable No. 7

Address:
Sale Date:
Sale Price:
Overall Rate:

160/170 Murray Park Road
January 3, 2014
\$1,842,275
7.10\%

The comparable is a multiple sale which consists of two single tenant industrial buildings. They include buildings of 10,000 square feet ( 160 Murray Park) and 10,050 square feet ( 170 Murray Park).
The improvements were constructed in 1988/1990 and are situated on a site with a total building area of 76,644 square feet.

## Capitalization Rate Summary

| Address |  | Sale Date |  | Sale Price | Overall Rate |
| :--- | :--- | :--- | ---: | ---: | :--- |
|  |  |  |  | Type |  |
| 1 | 276 Holden | 20170705 | $\$ 540,000$ | $7.32 \%$ | Single Tenant Off/Wrhse. |
| 2 | 1100 Waverley | $201708-$ | $\$ 24,000,000$ | $5.26 \%$ | Four Multi-Tenant Bldgs. |
| 3 | 25 Keenleyside | 20160330 | $\$ 825,000$ | $7.67 \%$ | 2 Ind. Bldgs. |
| 4 | 1546 St. James | 20160119 | $\$ 1,260,000$ | $6.85 \%$ | Single Tenant Off/Wrhse. |
| 5 | 1248 Wilkes | 20150623 | $\$ 1,680,000$ | $9.32 \%$ | Multi-Tenant Off/Wrhse. |
| 6 | 1550 King Edward | 20140404 | $\$ 1,310,000$ | $6.26 \%$ | Multi-Tenant Off//Vrhses. |
| 7 | $160 / 170$ Murray Park | 20140103 | $\$ 1,842,275$ | $7.10 \%$ | 2 Ind. Bldgs. |
|  |  |  |  |  |  |

## Capitalization Rate Analysis - 1340 Notre Dame

A capitalization rate is an expression of risk. It considers the quality of the income stream, which includes both the financial strength and length of lease of the tenants.

The above properties provide an indication as to what an investor requires in the way of a return for an investment property. The quality and condition of the improvements are considered in the selection of a capitalization rate.

The capitalization rates indicate a range from $5.26 \%$ to $9.32 \%$.

Comparable No. 1 is the most recent sale in the above range. It consists of a single tenant building which is not located within a major industrial park. This comparable consists mostly of warehouse space, with a small amount of office space.

Comparable No. 2 has the lowest capitalization rate of the above comparables, by a fairly wide margin. It is comprised of four, stand alone, multi-tenant improvements. These buildings are quasicommercial in nature, which contributes to the low capitalization rate. Other factors contributing to the rate include the high level of occupancy and good location. The subject would be considered inferior compared to this comparable.

Comparable No. 3, consists of two multi-tenant industrial building located in a small industrial cluster. The comparable was reportedly in poor condition at the time of sale.

Comparable No. 4, consists of an industrial building, with a larger building area compared the subject. The comparable's location would be considered superior to the subject, given it is situated within one of the most desirable industrial parks in Winnipeg.

Comparable No. 5 set the highest point of the above range. This comparable is not located in one of the major industrial parks and is a large parcel of land, with a relatively small amount of building space. This compatable has the highest rate, in part, due to accessibility issues with the site and motivated vendor/purchaser.

Comparable No. 6, consists of a multi-tenant industrial building, which is not located within one of Winnipeg's major industrial parks. It has a larger building area compared the subject.

Comparable No. 7, has two industrial buildings, which have a lager building area comapred to the subject. This comparable is located within a smaller industrial area within fairly close proximtiy to the subject.

In addition to the above information, the Q4 2017 Cap Rate Report by CBRE states class ' $A$ ' industrial properties have a steady capitalization tate range from $6.00 \%$ to $6.50 \%$, with class ' B ' properties having an upward trend and lying between $6.50 \%$ to $7.25 \%$. These ranges of rates are similar to the rates seen by the above comparables.

## Conclusions

The subject property consists of a one storey, plus mezzanine, industrial building. It is located with close proximity and easy access to Notre Dame Avenue, but does not have frontage along this street. The subject is not located within a major industrial park, which would be considered less desirable. The improvement is almost exclusively shop space, with a two private offices situated in the mezzanine area. The improvement is consideted to be in overall fair to average condition with minimal excess land.

The subject's capitalization rate would be expected to lie near Comparables No. I and No. 3, given their condition at their times of sale.

The subject's capitalization rate would be expected to fall above Comparable No. 4 , given its superior location within the St. James Industrial Park. The subject would also be expected to lie neat the high end of the CBRE range.

Therefore, an estimated capitalization rate of $7.25 \%$ is considered teasonable and will be applied to 1440 Clifton Street.

Summary of Income Approach to Value - 1440 Clifton Street


## DIRECT COMPARISON APPROACH TO VALUE - 1300 Notre Dame Avenue

The following sale are considered to be comparable to the subject properties:

Comparable No. 1


Location:
Sale Date:
Sale Price:
Rentable Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

1280 Notre Dame Avenue
January 17, 2017
\$1,400,000
2,618 Square Feet
\$534.76
67,760 Square Feet
M3
2000

Remarks: This comparable is located on the southwest corner of Notre Dame Avenue and Erin Street. It previously sold on April 15, 2011 for $\$ 1,100,000$.

Comparable No. 2


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
No. of Storeys:

939 Notre Dame Avenue
December 20, 2017
\$230,000
2,542 Square Feet
\$90.48
3,669 Square Feet
C2
1953 / 1974
1

Remarks: This comparable consists of a one storey retail buildings.

## Comparable No. 3



| Location: | 849 Notre Dame Avenue |
| :--- | :--- |
| Sale Date: | March 7,2017 |
| Sale Price: | $\$ 480,000$ |
| Building Area: | 3,130 Square Feet |
| Sale Price/Sq.Ft.: | $\$ 153.35$ |
| Site Area: | 6,156 Square Feet |
| Zoning: | C2 |
| Year Constructed: | 1987 |
| No. of Storeys: | 1 |

Remarks: This comparable consists of a one storey, multi-tenant office building.

## Comparable No. 4



Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

1695 Ellice Avenue
November 8, 2017
\$2,700,000
19,740 Square Feet
\$136.78
81,809
C2
1967

Remarks: One-storey commercial building which formerly held a Value Village retailer.

Comparable No. 5


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
No. of Storeys:

577 Sargent Avenue
December 27, 2017
\$390,000
4,000 Square Feet
\$97.50
4,966 Square Feet
C2
1929/2002
1

Remarks: This comparable consists of a one storey, plus partial basement, retail building. The basement has an area of 544 square feet. It previously sold on December 5, 2008 for $\$ 320,000$.

Comparable No. 6


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
No. of Storeys:

595 Sargent Avenue
February 14, 2018
\$1,010,000
9,551 Square Feet
\$105.75
9,994 Square Feet
C2
1958
1

Remarks: This comparable consists of a one storey, plus basement, retail building. It was listed for \$I,890,000 and previously sold on September 13, 2002 for $\$ 190,000$.

## Comparable No. 7



Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
No. of Storeys:

1820 Arlington Street
January 11, 2017
\$340,000
4,083 Square Feet
\$83.27
6,284 Square Feet
C1
1953
1

Remarks: This comparable consists of a one storey commercial building.

## Summary of Sales

| \# | Address | Sale Date | Sale Price | Bldg.Area | S.P./sf | Site Area | Age | Flr. Area Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1280 Notre Dame | 17-Jan-17 | \$1,400,000 | 2,618 | \$534.76 | 67,760 | 2000 | 25.88 |
| 2 | 939 Notre Dame | 20-Dec-17 | \$230,000 | 2,542 | \$90.48 | 3,669 | 1953/74 | 1.44 |
| 3 | 849 Notre Dame | 7-Mar-17 | \$480,000 | 3,130 | \$153.35 | 6,156 | 1987 | 1.97 |
| 4 | 1695 Ellice | 8-Nov-17 | \$2,700,000 | 19,740 | \$136.78 | 81,809 | 1967 | 4.14 |
| 5 | 577 Sargent | 27-Dec-17 | \$390,000 | 4,000 | \$97.50 | 4,966 | 1929/02 | 1.24 |
| 6 | 595 Sargent | 14-Feb-18 | \$1,010,000 | 9,551 | \$105.75 | 9,994 | 1958 | 1.05 |
| 7 | 1820 Arlington | 11-Jan-17 | \$340,000 | 4,083 | \$83.27 | 6,284 | 1953 | 1.54 |
|  | Subject |  |  | 6,680 |  | 11,937 | 1949/87 | 1.79 |
|  |  |  |  |  |  |  |  |  |

## Comparable Analysis

The above comparables indicate sale prices ranging from $\$ 83.27$ to $\$ 534.76$ per square foot.

Comparable No. 1 is situated directly east of the subject and has the highest sale price per square foot in the above range, but a large margin. While the comparable was improved with a restaurant, the majority of the value is in the comparable's land. Dividing the sale price by the site area, results in a value of $\$ 20.66$ per square foot for the land, which is considered somewhat reasonable for the site. Overall, this comparable is not a good indicator of value for the subject, but was included given its proximity to the subject.

Comparable No. 2 is located approximately one and a half kilometers east of the subject, on the same street. It consists of a one storey retail building, which has a smaller building area compared to the subject. The comparable is similar to the subject in terms of age and condition, but has an inferior floor area ratio. As a result, the subject would be expected to fall slightly above this sale price per square foor.

Comparable No. 3, consists of a one storey office building located on the same street as the subject, approximately one and a half kilometers to the east. The comparable has a smaller building area compared to the subject and a similar floor area ratio. It is of newer construction compared to the subject and is considered to be in overall superior condition. Overall, the subject's value per square foot would be expected to fall below this comparable given its newer age and superior condition.

Comparable No. 4, consists of a one storey retail building located in the St. James district. The comparable's location would be considered superior to the subject's location, given its close proximity to the CF Polo Park shopping centre. It has a latger building area compared to the subject and a superior floor area ratio. This comparable is of newer construction compared to the subject's original section and appears to be in overall superior condition. Overall, the subject's value per square foot would be expected to fall below this comparable, given its superior location and overall condition.

Comparable No. 5, consists of a one storey, plus partial basement, retail building located in a comparable neighbourhood to the subject. It has a smaller building area compared to the subject and an inferior floor area ratio. The comparable's original structure is of older construction compared to the subject's original structure. It appears to be in inferior condition to the subject.

Comparable No. 6 , consists of a one storey, plus basement, retail building which was currently used as a grocery store. It is situated within a comparable location to the subject. The comparable has a larger building area compared to the subject and an inferior floor area ratio. Given its former use, the comparable would be expected to have a lower level of finish compared to the subject.

Comparable No. 7, has the lowest sale price per square foot in the above range. While it is considered to be located in a comparable neighbourhood to the subject, it has a lower level of exposure, resulting in an upward adjustment. The comparable has a smaller building area compared to the subject and a fairly similar floor area ratio. It appears to be in similar physical condition to the subject. Overall, the subject's value per square foot would be expected to fall above this comparable, given its lack of exposure.

## Conclusions

As previously stated, Comparable No. 1 is not considered to be a good indicator of value for the subject and will be eliminated from the range. This results in tighter range from $\$ 83.27$ to $\$ 153.35$ per square foot. It is noted that these remaining comparables all have commercial zonings, while the subject is zoned for industrial use.

As previously stated, the subject's value per square foot would be expected to fall below Comparables No. 3 and No. 4, but above Comparables No. 2 and No. 7.

The subject property is considered to be well-located along a major route connecting the downtown area and the West End district. It consists of a one storey retail store which is considered to be in overall average condition. The subject's floor area ratio is similar to the comparables, with the exception of Comparables No. 1 and No. 4 which are considered to have quite high floor area ratios.

Overall, an estimated value above Comparable No. 7, but below Comparables No. 1, No. 3, and No. 4 is considered reasonable for the subject.

Therefore, an estimated value of $\$ 115$ per square foot is considered reasonable for 1300 Notre Dame Avenue.

Applying this value to the subject's total building area of 6,680 square feet, results in a total estimated value of $\$ 768,200$, rounded to $\$ 770,000$.

## DIRECT COMPARISON APPROACH TO VALUE - 1340 Notre Dame Avenue

The following sale are considered to be comparable to the subject properties:

Comparable No. 1


Location:
1270 Notre Dame Avenue
Sale Date:
February 22, 2018
Sale Price:
\$1,300,000
Building Area:
Sale Price/Sq.Ft.:
68,583 Square Feet
\$18.96
Site Area:
39,145 Square Feet
Zoning:
Year Constructed:
Ceiling:
M2
1921/ 1935 / 1941 / 1947 / 1971
Office Space:
13 Feet
N/A

Remarks: This comparable consists of a multi-storey, plus full basement ( 21,730 square feet). The improvement is reportedly fully sprinklered. It previously sold on May 30,2012 for $\$ 860,000$ and on June 11, 2007 for $\$ 700,000$.

## Dennis $\mathscr{T}$. Browaty \& Mssociates LAd.

Comparable No. 2


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1586 Wall Street
July 4, 2016
\$2,200,000
69,696 Square Feet
\$31.57
110,266 Square Feet
M2
1956
14 Feet
15\%

Remarks: This comparable consists of a two storey, single tenant, industrial building. At the time of sale, the office portion had recently been renovated and is considered to be in good condition. The second floor has a total area of 34,848 square feet, which is included in the above building area. The improvement is known to have contained asbestos in 2016. It previously sold on January 15, 2010 for $\$ 1,400,000$, October 17, 2005 for $\$ 1,050,000$, and October 3, 2003 for $\$ 740,000$.

## Comparable No. 3



Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1525 Erin Street
April 2, 2015
\$3,100,000
54,564 Square Feet
\$56.81
80,800 Square Feet
M2
1952/1964/1975
20 Feet
N/A

Remarks: This comparable consists of a one storey, plus mezzanine, industrial building with a plan area of 54,564 square feet, plus a mezzanine of 3,744 square feet which is not included in the above building area.

Comparable No. 4


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1034 Arlington Street
October 4, 2017
\$1,840,000
33,226 Square Feet
\$55.38
93,321 Square Feet
M2
1921/1951/1966/1980
N/A
N/A

Remarks: This comparable consists of a one storey industrial building. This comparable previously sold on October 13, 2016 for $\$ 1,672,000$.

Comparable No. 5


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

58 Weston Street
January 5, 2016
\$2,450,000
41,157 Square Feet
\$59.53
126,808 Square Feet
M2
1966/1967/1979/1997
20 Feet (Approximately)
N/A

Remarks: This comparable is comprised of two free standing industrial buildings. It reportedly has a small mezzanine area of 2,985 square feet, which is included in the above building area.

Comparable No. 6


## Location:

Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

51 Aikins Street
September 11, 2017
\$1,750,000
53,606 Square Feet
\$32.65
87,191 Square Feet
M2
1941/1969/1971/1976
15-28 Feet
10.5\%

Remarks: This comparable is a one and two storey building with a gross area of 53,606 square feet. The improvement was originally constructed in 1941, but received additions in 1969, 1971 and 1976. This comparable consists of main floor warehouse space as well as second floor office space. The comparable contains a mezzanine with an area of 5,100 square feet, which is fully developed with office space. It is equipped with two, three tone cranes. This comparable previously sold on August 5, 2014 for $\$ 1,715,000$, on November 6, 2007 for $\$ 1,350,000$ and on December 13, 2004 for \$900,000.

## Comparable No. 7



Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1205 Sherwin Road
April 15, 2016
\$3,800,000
54, 094 square feet
\$70.25
120,809 square feet
M2
1966/2005
16 to 24 feet
12\%

Remarks: This comparable is a one storey office/warehouse building, and also features 1,780 square feet of mezzanine space (not included in the above area). The comparable was severely damaged by a fire in January 2012. The comparable had an asking price of $\$ 5,300,000$ prior to this sale and was owner occupied at the time. It reportedly has both dock and grace loading and is fully sprinklered. It previously sold on June 4, 2013 for $\$ 1,357,500$, on November 2, 2007 for $\$ 1$ (sworn value: $\$ 3,595,000$ ).

Summary of Sales

| \# | Address | Sale Date | Sale Price | Bldg.Area | S.P./sf | Site Area | Age | Flr. Area Ratio | Ceil. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1270 Notre Dame | 22-Feb-18 | \$1,300,000 | 68,583 | \$18.96 | 39,145 | 1921-71 | 0.57 | $13^{\prime}$ |
| 2 | 1586 Wall | 4-Jul-16 | \$2,200,000 | 69,696 | \$31.57 | 110,266 | 1956 | 1.58 | $14^{\prime}$ |
| 3 | 1525 Erin | 2-Apr-15 | \$3,100,000 | 54,564 | \$56.81 | 80,800 | 1952-75 | 1.48 | $20^{\prime}$ |
| 4 | 1034 Arlington | 4-Oct-17 | \$1,840,000 | 33,226 | \$55.38 | 93,321 | 1921-80 | 2.81 | - |
| 5 | 58 Weston | 5-Jan-16 | \$2,450,000 | 41,157 | \$59.53 | 126,808 | 1966-97 | 3.08 | $20^{\prime}$ |
| 6 | 51 Aikins | 11-Sep-17 | \$1,750,000 | 53,606 | \$32.65 | 87,191 | 1941-76 | 1.63 | 15'-28' |
| 7 | 1205 Sherwin | 15-Apr-16 | \$3,800,000 | 54,094 | \$70.25 | 120,809 | 1966/05 | 2.23 | 16'-24' |
|  | Subject |  |  | 66,882 |  | 180,446 | 1950-97 | 2.70 | 12'-19' |

## Comparable Analysis

The above comparables indicate sale prices ranging from $\$ 18.96$ to $\$ 70.25$ per square foot.
Comparable No. 1 is the most recent sale in the above range and is situated two blocks east of the subject. The comparable is similar to the subject in terms of building area, however, it is a multistorey building. It appears to be in overall poor condition with minimal excess land. Given this comparables poor condition and multi-storey design, it is not considered to be a good indicator of value for the subject, but was included as it is a very recent sale which is located within the subject's immediate area.

Comparable No. 2 is located a few blocks east of the subject, with exposure along Notre Dame Street. This comparable consists of a two storey industrial building with a similar building area compared to the subject. In general, two storey space is considered less desirable compared to single-storey space. The comparable is similar to the subject's original section in terms of age, but the comparable was constructed in one stage, while the subject was added to over the years. The comparable's floor area ratio is inferior to the subject.

Comparable No. 3 is the most dated sale in the above range, and would require an upward time adjustment. It consists of a one storey, plus mezzanine, industrial building located less than one kilometer south of the subject. The comparable has a similar building area compared to the subject, but a superior ceiling height. It has an inferior floor area ratio compared to the subject. Similar to the subject, the comparable was constructed in several stages around the same time as the subject. It appears to be in similar condition.

Comparable No. 4, consists of a one storey industrial building located in the West End district. The comparable is not located along a major route, resulting in an inferior level of exposure compared to the subject. It has a smaller building area compared to the subject, but a similar floor area ratio. Similar to the subject, the comparable was constructed in several stages and appears to be in similar overall condition.

Comparable No. 5 consists of rwo free standing industrial building located in the West End district. The comparable is not located along a major route, resulting in an inferior level of exposure compared to the subject. The comparable is superior to the subject in terms of floor area ratio and ceiling height. It has a smaller building area compared to the subject, which was constructed in stages.

Comparable No. 6, consists of a one storey, plus mezzanine, industrial building located within the Jarvis/Dufferin industrial pocker. Similar to the subject, the comparable is not located within a major industrial park, however, the comparable's location would be considered inferior to the subject. Similar to the subject, the comparable was constructed in several stages around the same time as the subject's stages. It has an inferior floor area ratio compared to the subject, but a higher maximum ceiling height.

Comparable No. 7, consists of a one storey, plus mezzanine, industrial building located in the northern portion of the St. James Industrial Park. The comparables location would be considered slightly superior to the subject. It has a smaller building area compared to the subject and an inferior ceiling height. The comparable appears to be in overall good condition, with a greater maximum ceiling height compared to the subject.

## Conclusions

As previously mentioned, the subject's value per square foot would be expected to fall well above Comparable No. 1, given its inferior condition and multi-storey design.

The subject would also be expected to fall above Comparable No. 2, due to its two storey layout, and Comparable No. 6 , due to its inferior location.

The subject's value per square foot would be expected to fall below Comparable No. 7, given its superior location.

The remaining three comparables create a range from $\$ 55.38$ to $\$ 59.53$ per square foot.
The subject property is not located within one of Winnipeg's major industrial parks. It is considered to be well-located along a major traffic thoroughfare. The subject improvement was constructed in several stages which has resulted in the interior being choppy with varying ceiling heights, floor heights, and interior walls. It consists of a combination of office and warehouse space which is considered to be in overall fair to average condition. The subject's floor area ratio falls near the high end of the range, resulting in a good amount of on-site parking and storage. Overall, an estimated value per square foot similar to Comparables No. 3, No. 4, and No. 5, would be considered reasonable for the subject.

An estimated value of $\$ 58.00$ per square foor is considered reasonable for 1340 Norre Dame Avenue.
Applying this value to the subject's total building area of 66,882 square feet, results in a total value of $\$ 3,879,156$, rounded to $\$ 3,880,000$.

## DIRECT COMPARISON APPROACH TO VALUE - 1440 Clifton Street

The following sale are considered to be comparable to the subject properties:

Comparable No. 1


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

1069 Notre Dame Avenue \& 1090 Winnipeg Avenue
October 25, 2016
\$430,000
7,610 Square Feet
\$56.50
8,360 Square Feet
C2 \& M2
1951/1979

Remarks: This comparable consists of a multiple sale of two industrial buildings 1069 Notre Dame Avenue was constructed in 1951 with a building area of 2,810 square feet and a C2 zoning. 1090 Winnipeg Avenue was constructed in 1979 , with a building area of 4,800 square feet and a M2 zoning.

Comparable No. 2


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

1049 Erin Street
September 7, 2016
\$325,000
6,480 Square Feet
$\$ 50.15$
7,540 Square Feet
M1
1946

Remarks: This comparable consists of a one storey, single tenant industrial building. The comparable has a ceiling height of 12 feet and approximately $7 \%$ office space. It previously sold on July 13, 2006 for $\$ 101,250$.

Comparable No. 3


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

1150 Wall Street
November 23, 2016
\$730,000
8,434 Square Feet
\$86.55
18,093 Square Feet
M1
1957/1959/1960

Remarks: This comparable consists of a one storey industrial building with a 700 square foot basement. It has a ceiling height which ranges from 10 to 15 feet and approximately $8 \%$ office space. The comparable's exterior appears to have been updated prior to this sale. It previously sold on December 31, 2013 for $\$ 405,000$ and on May 1, 2007 for $\$ 275,000$.

Comparable No. 4


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:

731 Wall Street
February 1, 2016
\$415,000
5,280 Square Feet
\$78.60
6,403 Square Feet
M1
1955/1956

Remarks: This comparable consists of a one storey industrial building. Its ceiling height ranges from 12 to 14 feet and it includes approximately $21 \%$ office space. This comparable previously sold on March 13, 2007 for $\$ 210,000$ and on November 18, 2014 for $\$ 259,999$.

Comparable No. 5


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
731 Ellice Avenue
September 19, 2016
\$125,000
1,974 Square Feet
\$63.32
7,590 Square Feet
Zoning:
C2
Year Constructed:
1953

Remarks: This comparable consists of a one storey automotive repair shop. It previously sold on November 6, 2012 for $\$ 250,000$.

Comparable No. 6


| Location: | 64 Salter Street |
| :--- | :--- |
| Sale Date: | August 9,2017 |
| Sale Price: | $\$ 823,000$ |
| Building Area: | 8,440 Square Feet |
| Sale Price/Sq.Ft.: | $\$ 97.51$ |
| Site Area: | 22,165 Square Feet |
| Zoning: | M1 |
| Year Constructed: | 1925 |

Remarks: This comparable consists of a one storey automotive repair shop.

Comparable No. 7


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
300 Stanley Street
April 10, 2017
\$140,000
1,536 Square Feet
\$91.15
4,901 Square Feet
Year Constructed:
M21983

Remarks: The comparable property improvement consists of a one storey concrete block office warehouse building, built on slab, with a gross building area of 1,536 square feet. The building height is approximately 14 feet with the roof being flat tar and gravel type on metal deck supported by steel web trusses. It previously sold on March 2,2001 for $\$ 77,000$.

## Summary of Sales

| \# | Address | Sale Date | Sale Price | Bldg.Area | S.P./sf | Site Area | Age | Flr. Area Ratio | Ceil. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1069 Notre Dame, etc. | 25-Oct-16 | \$430,000 | 7,610 | \$56.50 | 8,360 | 1951/79 | 1.10 | - |
| 2 | 1049 Erin | 7-Sep-16 | \$325,000 | 6,480 | \$50.15 | 7,540 | 1946 | 1.16 | 12' |
| 3 | 1150 Wall | 23-Nov-16 | \$730,000 | 8,434 | \$86.55 | 18,093 | 1957-60 | 2.15 | 10'-15' |
| 4 | 731 Wall | 1-Feb-16 | \$415,000 | 5,280 | \$78.60 | 6,403 | 1955-56 | 1.21 | 12'-14' |
| 5 | 731 Ellice | 19-Sep-16 | \$125,000 | 1,974 | \$63.32 | 7,590 | 1953 | 3.84 | - |
| 6 | 64 Salter | 9-Aug-17 | \$823,000 | 8,440 | \$97.51 | 22,165 | 1925 | 2.63 | - |
| 7 | 300 Stanley | 10-Apr-17 | \$140,000 | 1,536 | \$91.15 | 4,901 | 1983 | 3.19 | - |
|  | Subject |  |  | 3,466 |  | 7,631 | 1904-04 | 2.20 | 13'-15' |
|  |  |  |  |  |  |  |  |  |  |

## Comparable Analysis

The above comparables indicate sale prices ranging from $\$ 50.15$ to $\$ 97.51$ per square foot.
Comparable No. 1 is a multiple sale of two industrial buildings located in the West End district. The comparables have similar building areas to the subject individually, but are larger combined. The comparables were constructed during the same period of some of the subject's additions, but the subject's original structure is much older. The comparables have an inferior floor area ratio compared to the subject. Overall, the subject's value per square foot would be expected to fall above this comparable, given its inferior floor area ratio and the fact that it consists of two buildings with a larger total building area.

Comparable No. 2, consists of a one storey, industrial building, located approximately one and a half kilometers south of the subject, in the Erin/Wall industrial pocket. Its location would be considered comparable to the subject. The comparable has a larger building area compared to the subject and a similar ceiling height. It is of newer construction compared to the subject's original section, similar to its additions. The comparable has an inferior floor area ratio compared to the subject.

Comparable No. 3, consists of a one storey, industrial building, located approximately one and a half kilometers south of the subject, in the Erin/Wall industrial pocket. The comparable has a larger building area compared to the subject, but is similar in terms of floor area ratio and overall condition. Similar to the subject, this comparable includes a small amount of basement space. Its ceiling height is fairly similar to the subject and is similar in terms of age to the subject's additions.

Comparable No. 4 , consists of a one storey, industrial building, located approximately two and a half kilometers south of the subject, in the Erin/W/all industrial pocket. The comparable has a larger building area compared to the subject, which appears to be in good overall condition. It is similar to the subject in terms of ceiling height, but has an inferior floor area ratio. The comparable is similar to the subject's additions in terms of age.

Comparable No. 5, consists of a one storey, automotive repair shop, located in the West End district. Its location would be considered comparable to the subject. This comparable has a smaller building area, compared to the subject, and a superior floor area ratio. The comparable is similar to the subject's additions in terms of age and appears to be in overall similar condition.

Comparable No. 6, consists of a one storey, automotive repair shop, located in the North End district, which is considered comparable to the subject's location. It has a larger building area compared to the subject and a superior floor area ratio. This comparable has the oldest construction date in the above range, but it is still more recent compared to the subject's original section. It appears to be in good overall condition, which would be considered superior to the subject's condition. Overall, the subject's value per square foot would be expected to fall below this comparable given its good condition.

Comparable No. 7, consists of a one storey, automotive repair shop, located on the outskirts of the Exchange district. Its location would be considered comparable to the subject. This comparable has a smaller building area, and superior floor atea ratio, compared to the subject. It is of newer construction compared to the subject, but appears to be in fairly similar condition.

## Conclusions

Comparables No. 1 through No. 4, are most similar to the subject in terms of location. All four comparables are fairly similar in terms of ceiling height.

As previously stated, the subject's value per square foot would be expected to fall above Comparable No. 1, given its inferior floor area ratio, and the fact that it consists of two buildings, with a larger total building area.

Comparable No. 3 is most similar to the subject in terms of floor area ratio, however, it includes more finished office space, compared to the subject, resulting in a downward adjustment.

Out of the first four comparables, Comparable No. 4 is most similar to the subject in terms of building area. However, it would require an upward adjustment for its inferior floor area ratio.

Overall, the subject's value per square foot would be expected to fall above Comparables No. 1, No. 2 , and No. 4, but below Comparable No. 3.

An estimated value of $\$ 80.00$ per square foot is considered reasonable for the subject.
Applying this value to the subject's total building area of 3,466 square feet, results in a total value of $\$ 277,280$, rounded to $\$ 275,000$.

## RECONCILIATION \& FINAL ESTIMATE OF VALUE

Two approaches to value have been investigated and produced the followings results:
Income Approach to Value:

| 1300 Notre Dame Avenue - | $\$ 780,000$ |
| :--- | ---: |
| 1340 Notre Dame Avenue - | $\$ 3,860,000$ |
| 1440 Clifton Street - | $\$ \underline{288,000}$ |
| Total - | $\$ 4,928,000$ |

Direct Comparison Approach to Value:
1300 Notre Dame Avenue - $\$ 770,000$
1340 Notre Dame Avenue - $\$ 3,880,000$
1440 Clifton Street - $\$ \underline{275,000}$
Total . \$4,925,000
Two approaches to value were applied to arrive at the estimated market value of the subject, the Income and Direct Comparison Approaches.

The Income Approach considered market rental rates for similar buildings and a market rent was estimated for the subject. Deductions were made for vacancy, operating expenses during the vacancy and a structural repair allowance. The resulting net operating income was then capitalized by a rate found in the market.

The Direct Comparison Appronch considered sales of properties in the neighbourhood, and other comparable locations, and adjustments were made for physical differences between the subject and these sales. Based on what properties were considered superior and inferior, the square foot range was narroued to a reasonable range, from which, a square foot rate, was applied to the subject.

Both approaches result in similar estimates of value and are considered to be reliable. The subject properties are currently owner-occupied and are not used as an income producing property. Therefore, more emphasis will be put on the Direct Comparison Approach.

Therefore, the final estimares of value are:

$$
\begin{array}{lr}
1300 \text { Notre Dame Avenue - } & \$ 770,000 \\
1340 \text { Notre Dame Avenue - } & \$ 3,880,000 \\
1440 \text { Clifton Street - } & \$ \underline{275,000} \\
\text { Total - } & \$ 4,925,000
\end{array}
$$

## APPRAISER'S CERTIFICATION

We certify to the best of our knowledge and belief that:

- the statements of fact contained in this report are true and correct;
- the reported analyses, opinions, and conclusions are limited only by the reported assumptions and limiting conditions, and are my personal impartial, and unbiased professional analyses, opinions, and conclusions;
- we have no present or prospective interest in the properties that is the subject of this report, and no personal interest with respect to the parties involved;
- we have no bias with respect to the propertics that is the subject of this report or to the parties involved with this assignment;
- our engagement in and compensation for this assignment were not contingent upon developing or reporting predetermined results, the amount of the value estimate, or a conclusion favouring the client;
- our analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the Canadian Uniform Standards of Professional Appraisal Practice and IVS;
- we have the knowledge and experience to complete the assignment competently (with respect to Section 5.4 in the 2018 edition of the CUSPAP);
- no one provided significant professional assistance to the person(s) signing this report;
- as of the date of this report, the undersigned have fulfilled the requirements of The Appraisal Institute of Canada Continuing Professional Development Program for members;
- the undersigned is are members in good standing of the Appraisal Institute of Canada; and
- we did personally inspect the subject properties of the report under review on April 17, 2018.

The appraiser's qualifications are located in the addendum of this report.

Based on the data, analyses and conclusions contained herein, the market value of the interest in the properties described, located at $1300 / 1340$ Notre Dame Avenue $\& 1440$ Clifton Street, in the City of Winnipeg, in the Province of Manitoba, as at April 17, 2018, linked to a reasonable exposure time of approximately six to twelve months, are estimated at:

| 1300 Notre Dame Avenue - | $\$ 770,000$ |
| :--- | :--- |
| 1340 Notre Dame Avenue - | $\$ 3,880,000$ |
| 1440 Clifton Street - | $\$ 275,000$ |
| Total - | $\$ 4,925,000$ |

DENNIS T. BROWATY \& ASSOCIATES LTD.
Dated: May 3, 2018


Timothy, J. Browaty, B.R.S., AACI, P.App.


Kaitlan S. Bertouille, B.Comm. (Honours), AACI, P. App.

PART IV - ADDENDUM

Photographs of the Subject Property and Area


1300 Notre Dame Avenue - North and West Elevations


1300 Notre Dame Avenue - North and East Elevations


1300 Notre Dame Avenue - South and East Elevations


1300 Notre Dame Avenue - South Elevation


1340 Notre Dame Avenue - North and East Elevations


1340 Notre Dame Avenue - North and East Elevations


1340 Notre Dame Avenue - North Elevation


1340 Notre Dame Avenue - North and West Elevations


1340 Notre Dame Avenue - South and West Elevations


1340 Notre Dame Avenue - South and East Elevations


1340 Notre Dame Avenue - East Elevation


1440 Clifton Street - East Elevation


1440 Clifton Street


1440 Clifton Street - South and West Elevations


1340 Notre Dame Avenue - Subject Site


Looking East on Notre Dame Avenue


Looking West on Notre Dame Avenue


Looking North on Clifton Street


Looking South on Clifton Street


1300 Notre Dame Avenue - Retail Space


1300 Notre Dame Avenue - Retail Space


1300 Notre Dame Avenue - Retail Space


1300 Notre Dame Avenue - Retail Space


1300 Notre Dame Avenue - Retail Space


1300 Notre Dame Avenue - Rear Entrance


1340 Notre Dame Avenue - Reception


1340 Notre Dame Avenue - Reception


1340 Notre Dame Avenue -Boardroom


1340 Notre Dame Avenue - Executive Suite


1340 Notre Dame Avenue - Executive Suite


1340 Notre Dame Avenue - Executive Suite


1340 Notre Dame Avenue - Office Area


1340 Notre Dame Avenue - Office Area


1340 Notre Dame Avenue - Office Area


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse


1340 Notre Dame Avenue - Warehouse Washroom


1340 Notre Dame Avenue - Heating System


1440 Clifton Street - Shop


1440 Clifton Street - Shop


1440 Clifton Street - Shop


1440 Clifton Street - Mezzanine


1440 Clifton Street - Mezzanine


1440 Clifton Street - Basement

STATUS OF TITLE
Title Number 1957478/1
Title Status Accepted
Client File NotreDame1300.1340\&Clifton. 1440

1. REGISTERED OWNERS, TENANCY AND LAND DESCRIPTION

NYGARD PROPERTIES LTD.

IS REGISTERED OWNER SUBJECT TO SUCH ENTRIES RECORDED HEREON IN THE FOLLOWING DESCRIBED LAND:

LOTS 122, 123 AND 124 BLOCK 1 PLAN 211 WLTO (W DIV)
IN RL 51 PARISH OF ST JAMES

The land in this title is, unless the contrary is expressly declared, deemed to be subject to the reservations and restrictions set out in section 58 of The Real Property Act.
2. ACTIVE INSTRUMENTS

No active instruments
3. ADDRESSES FOR SERVICE

NYGARD PROPERTIES LTD.
1771 INKSTER BLV
WINNIPEG, MANITOBA
R2X 1 R3
4. TITLE NOTES

No title notes
5. LAND TITLES DISTRICT

Winnipeg
6. DUPLICATE TITLE INFORMATION

Duplicate not produced
7. FROM TITLE NUMBERS

1656392/1 All
8. REAL PROPERTY APPLICATION / CROWN GRANT NUMBERS

No real property application or grant information
9. ORIGINATING INSTRUMENTS

| Instrument Type: | Transfer Of Land |
| :--- | :--- |
| Registration Number: | $\mathbf{2 8 6 6 3 7 9 / 1}$ |
|  |  |
| Registration Date: | 2003-07-08 |
| From/By: | 3637108 MANITOBA LTD. |
| To: | NYGARD PROPERTIES LTD. |
| Consideration: | $\$ 105,000.00$ |

10. LAND INDEX

Lot 122 Block 1 Plan 211
RL51JA W DIV

Lot 123 Block 1 Plan 211
RLS1JA W DIV

Lot 124 Block 1 Plan 211
RL51 JA W DIV

## CERTIFIED TRUE EXTRACT PRODUCED FROM THE LAND TITLES DATA STORAGE SYSTEM OF TITLE NUMBER 1957478/1

## STATUS OF TITLE

Title Number
Title Status 1957513/1

Client File

## 1. REGISTERED OWNERS, TENANCY AND LAND DESCRIPTION

NYGARD PROPERTIES LTD.
IS REGISTERED OWNER SUBJECT TO SUCH ENTRIES RECORDED HEREON IN THE FOLLOWING DESCRIBED LAND:

LOTS 1 TO 4 BLOCK 1 PLAN 211 WLTO (W DIV)
IN RL 51 PARISH OF ST JAMES

The land in this title is, unless the contrary is expressly declared, deemed to be subject to the reservations and restrictions set out in section 58 of The Real Property Act.
2. ACTIVE INSTRUMENTS

No active instruments
3. ADDRESSES FOR SERVICE

NYGARD PROPERTIES LTD.
1771 INKSTER BLVD
WINNIPEG MB
R2X 1R3
4. Title notes

No title notes
5. LAND TITLES DISTRICT

Winnipeg
6. DUPLICATE TITLE INFORMATION

Duplicate not produced
7. FROM TITLE NUMBERS

1570490/1 All
8. REAL PROPERTY APPLICATION / CROWN GRANT NUMBERS

No real property application or grant information
9. ORIGINATING INSTRUMENTS

| Instrument Type: | Transfer Of Land |
| :--- | :--- |
| Registration Number: | $\mathbf{2 8 6 6 3 7 6 / 1}$ |
|  |  |
| Registration Date: | 2003-07-08 |
| From/By: | 3637108 MANITOBA LTD. |
| To: | NYGARD PROPERTIES LTD. |
| Consideration: | $\$ 135,000.00$ |

10. LAND INDEX

Lot 1 Block 1 Plan 211
RL 51 JA (W DIV)

Lot 2 Block 1 Plan 211
RL 51 JA (W DIV)

Lot 3 Block 1 Plan 211
RL 51 JA (W DIV)

Lot 4 Block 1 Plan 211
RL 51 JA (W DIV)

## CERTIFIED TRUE EXTRACT PRODUCED FROM THE LAND TITLES DATA STORAGE SYSTEM OF TITLE NUMBER 1957513/1

STATUS OF TITLE
Title Number
Title Status
Client File

2286292/1
Accepted

## 1. REGISTERED OWNERS, TENANCY AND LAND DESCRIPTION

NYGARD PROPERTIES LTD.

IS REGISTERED OWNER SUBJECT TO SUCH ENTRIES RECORDED HEREON IN THE FOLLOWING DESCRIBED LAND:

FIRSTLY: PARCEL A PLAN 5012 WLTO
IN OTM LOT 50 PARISH OF ST JAMES

SECONDLY: LOTS 111 TO 121 BLOCK 1 PLAN 211 WLTO (W DIV)
EXC OUT OF SAID LOTS 111 AND 112 ALL THOSE PORTIONS CONTAINED WITHIN
THE LIMITS OF PARCEL C PLAN 5012 WLTO
IN OTM LOT 51 PARISH OF ST JAMES

The land in this title is, unless the contrary is expressly declared, deemed to be subject to the reservations and restrictions set out in section 58 of The Real Property Act.
2. ACTIVE INSTRUMENTS

Instrument Type: Caveat
Registration Number: 190940/1
Instrument Status: Accepted

Registration Date: 1963-10-28
From/By: THE CITY OF WINNIPEG
To:

Amount:

Notes:
Description:

No notes
No description

| Instrument Type: | Caveat |
| :---: | :---: |
| Registration Number: | 191006/1 |
| Instrument Status: | Accepted |
| Registration Date: | 1963-11-04 |
| From/By: | METRO CORP. OF GREATER WINNIPEG |
| To: |  |
| Amount: |  |
| Notes: | No notes |
| Description: | No description |
| Instrument Type: | Mortgage |
| Registration Number: | 1078971/1 |
| Instrument Status: | Accepted |
| Registration Date: | 1988-10-17 |
| From/By: | ALANDAR PROPERTIES LIMITED |
| To: | NORTH AMERICAN LIFE ASSURANCE COMPANY |
| Amount: | \$1,300,000.00 |
| Notes: | No notes |
| Description: | No description |
| INSTRUMENTS THAT | T AFFECT THIS INSTRUMENT |
| Registration Number | Instrument Type Status |
| 1937306/1 | Agreement To Extend/Amend Mortgage Accepted |
| 2128864/1 | Transmission Of Mortgage Accepted |
| Instrument Type: | Caveat |
| Registration Number: | 1158232/1 |
| Instrument Status: | Accepted |
| Registration Date: | 1989-05-24 |
| From/By: | NORTH AMERICAN LIFE ASSURANCE COMPANY |
| To: |  |
| Amount: |  |
| Notes: | No notes |
| Description: | ASSIGNMENT OF LEASES AND RENTS |


9. ORIGINATING INSTRUMENTS

| Instrument Type: | Request To Issue Title <br> Registration Number: <br> $\mathbf{3 5 8 6 6 4 4 / 1}$ |
| :--- | :--- |
|  |  |
| Registration Date: | 2008-03-12 |
| From/By: | ALANDAR PROPERTIES LTD. |
| To: | NYGARD PROPERTIES LTD. |
| Amount: |  |

10. LAND INDEX
```
Lot 111 Block 1 Plan 211
OTM LOT 51 JA W DIV EXC PARCEL C PL 5012
Lot 112 Block 1 Plan 211
OTM LOT 51 JA W DIV EXC PARCEL C PL 5012
Lot 113 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 114 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 115 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 116 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 117 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 118 Block 1 Plan 211
OTM LOT 51 JA W DIV
```

Lot 119 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 120 Block 1 Plan 211
OTM LOT 51 JA W DIV
Lot 121 Block 1 Plan 211
OTM LOT 51 JA W DIV

## CERTIFIED TRUE EXTRACT PRODUCED FROM THE LAND TITLES DATA STORAGE SYSTEM OF TITLE NUMBER 2286292/1

## QUALIFICATIONS OF APPRAISER

## TIMOTHY J. BROWATY, B.R.S. AACI, P.App.

1. The Appraiser is a member in good standing of the Appraisal Institure of Canada and is an Accredited Appraiser of the Appraisal Institute of Canada under Cerrificate No. 4260.
2. The Appraiser graduated from the University of Manitoba in 2003 with a Bachelor of Recreation Studies.
3. Between 2003 and 2009, the Appraiser was enrolled in the University of British Columbia Real Estate Division. The Appraiser completed all of the courses required for and AACI, P.App. designation.
4. The Appraiser has been employed at Dennis T. Browaty \& Associates Ltd. since 2005, and has apprenticed under the tutelage of Mr. Dennis T. Browaty, AACI, P.App. prior to receiving his designation.
5. Since 2005, the Appraiser has been involved in valuing numerous different types of commercial and residential properties throughout Winnipeg and Manitoba.
6. The Appraiser's clienrele includes several major financial instirutions/various real estate companies.

## QUALIFICATIONS OF APPRAISER

## KAITLAN S. BERTOUILLE, B. Comm. (Honours), AACI, P.App.

1. The Appraiser is in good standing of the Appraisal Institute of Canada and is a Candidate Member of the Appraisal Institute of Canada under Certificate No. 909201.
2. The Appraiser graduated from the University of Manitoba in April 2014 with a Bachelor of Commerce (Honours).
3. In December 2014, the Candidate Member enrolled in the University of British Columbia Real Estate Division. The Candidate Member is currently working towards the completion on all of the courses required for an $\mathrm{AACl}, \mathrm{P} . \mathrm{App}$. designation.
4. The Appraiser las been employed at Dennis T. Browaty \& Associates Ltd. since March 2015, and apprenticed under the tutelage of Mr. Timothy J. Browary, B.R.S., AACI, P.App. prior to receiving her designation.
5. The Appraiser received her AACl, P.App. designation in February 2018.
6. Since 2015, the Candidate Member has been involved in valuing numerous different types of commercial properties throughout Winnipeg and Manitoba.

This is Exhibit " $C$ " referred to in the

## Affidavit of Greg Fenske

Affirmed before me at the City of
Winnipeg, this 11帾 day of March, 2020


Notary Public in and for the Province of Manitoba

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, MB R3C 375

APPRAISAL OF
1771 Inkster Boulevard Winnipeg, Manitoba


Appraised by:
Timothy J. Browaty, B.R.S., AACI, P.App.
Kaitlan S. Bertouille, B. Comm. (Honours), AACI, P.App.

## PART I - INSTRUCTION

## TABLE OF CONTENTS

## PARTI-INSTRUCTION

Page No.
Title Page
Table of Contents
Summary of Salient Facts
Letter of Transmittal
Part II - FACTUAL DATA
The Property ..... 7
Purpose of Report ..... 7
Property Rights ..... 7
Effective Date of Report ..... 7
Intended Use of Report ..... 7
Definition of Market Value ..... 8
Scope of Work ..... 9
Contingent and Limiting Conditions ..... 10
Property Identification ..... 15
Historical Data ..... 16
Realty Assessment \& Property Taxes ..... 16
City and Regional Data ..... 17
Neighbourhood Data ..... 23
Lot Description ..... 25
Building Description ..... 26
Zoning ..... 30PART III - ANALYSIS AND CONCLUSION
Highest and Best Use ..... 32
Method of Arriving at Estimate of Value ..... 33
Income Approach to Value ..... 34
Direct Comparison Approach to Value ..... 48
Reconciliation and Final Estimate of Value ..... 58
Appraiser's Certification ..... 59PART IV - ADDENDUM

Exhibits
Appraiser's Qualifications

## SUMMARY OF SALIENT FACTS

| Subject Property: | 1771 Inkster Boulevard Winnipeg, Manitoba |
| :---: | :---: |
| Type of Property: | Office/Warehouse Building |
| Effective Date: | April 17, 2018 |
| Ownership: | Nygard Properties Ltd. |
| Realty Roll Number: | 14062730100 |
| Certificate of Title: | 2286531/1 |
| Legal Description: | See 'Properry Identification' |
| Total 2018 Assessment: | \$7,317,000 |
| 2017 Gross Realty Taxes: | \$159,324.71 |
| Total Site Area; | 8.6 Acres ( 376,203 Square Feet) |
| Total Building Area: | 120,500 Square Feet (Gross Floor Area) |
| Year Built: | 1974/2018 |
| Zoning: | "M2" - Industrial District |
| Highest and Best Use: | Current Use |
| Income Approach to Value: | \$8,465,000 |
| Direct Comparison Approach to Value | \$8,435,000 |
| FINAL ESTIMATE OF VALUE: | \$8,435,000 |

May 3. 2018

Nygard Properties Ltd.
1771 Inkster Boulevard
Winnipeg, Manitoba
R2X1R3

## Attention: Mr. Abe Rubinfeld

Dear Sirs:
Acting on your instructions, this is to advise that we have personally inspected and appraised the subject property commonly referred to as $\mathbf{1 7 7 1}$ Inkster Boulevard, located in the City of Winnipeg, in the Province of Manitoba.

The purpose of this report, as instructed, is to estimate the market value of the fee simple ownership of the subject property. This appraisal is a Current Market Value, as at April 17, 2018.

This report is intended for use only by Nygard Properties Ltd. This report is intended for internal use only and for no other use. Use of this report by others is not intended by the appraiser, and any liability in this respect is strictly denied. A party receiving a copy of an appraisal report does not become an intended user unless authorized by the appraiser and clearly identified as the intended user.

Market value is the major focus of most real property appraisal assignments. Both economic and legal definition of market value have been developed and refined. A current definition in Canada is:
"The most probable price, as of a specified date, in cash, or in terms equivalent ro cash, or in other precisely revealed terms, for which, the specified property rights should sell after reasonable exposure in a competitive market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably, and for self-interest, and assuming that neither is under undue duress."

The definition may be expanded by adding:
Implicit in this definition is the consummation of a sale as of the specified date and the passing of title from seller to buyer under conditions whereby:

1. Buyer and seller are typically motivated;
2. Both parties are well informed or well advised, and acting in what they consider their best interests;
3. A reasonable time is allowed for exposure in the open market;
4. Payment is made in terms of cash in Canadian dollars or in terms of financial arrangements comparable thereto; and
5. The price represents the normal considerations for the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

This definition of market value was obtained from the Canadian Uniform Standards of Professional Appraisals Practice, effective January 1, 2018.

Based upon the data, analyses and conclusions contained herein, the market value of the interest in the property described, located at 1771 Inkster Boulevard, in the City of Winnipeg, in the Province of Manitoba, as at April 17, 2018 is estimated at EIGHT MILLION FOUR HUNDRED THIRTY FIVE THOUSAND $(\$ 8,435,000)$ DOLLARS, linked to a reasonable exposure time of approximately six to twelve months.

The results of our investigations and analyses are enclosed in che following pages of this report.
Respectfully submitted,
DENNIS T. BROWATY \& ASSOCIATES LTD. per:


Timothy J. Browaty, B.R.S., AACI, P.App.


Kaitlan S. Bertouille, B. Comm (Honours), AACl, P. App.

PART II - FACTUAL DATA

## THE PROPERTY

The subject property consists of a one storey, plus mezzanine, office/warehouse building, with a gross building area of approximately 120,500 square fect. The improvement was constructed in 1974 with an addition in 2017. The improvement is situated on a site with an area of 8.6 acces.

Photographs of the subject property and area are included in the addendum, of this report.

## PURPOSE OF REPORT

The purpose of this report, as instructed, is to estimate the market value of the fee simple ownership of the subject properry. This appraisal is a Current Market Value, as at April 17, 2018.

## PROPERTY RIGHTS

The property rights are those of Fee Simple Estate and are defined as: an absolute ownership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, expropriation, police power, and eschear.

## EFFECTIVE DATE OF REPORT

April 17, 2018, being the date of inspection.

## INTENDED USE OF REPORT

This report is intended for use only by Nygard Properties Ltd..

This report is intended for internal use only and for no other use. Use of this report by others is not intended by the appraiser, and any liabiliry in this respect is srrictly denied. A party receiving a copy of an appraisal reporr does not become an intended user unless authorized by the appraiser and clearly identified as rhe intended user.

## DEFINITION OF MARKET VALUE

Market value is the major focus of most real property appraisal assignments. Both economic and legal definitions of market value have been developed and refined. A current definition in Canada is:
"The most probable price, as of a specified date, in cash, or in terms equivalent to cash, or in other precisely revealed terms, for which the specified property rights should sell after reasonable exposure in a competitive market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably, and for self-inrerest, and assuming thar neither is under undue duress."

The definition may be expanded by adding:

Implicit in this definition is the consummation of a sale as of the specified date and the passing of ritle from seller to buyer under conditions whereby:

1. Buyer and seller are rypically motivated;
2. Both parties are well informed or well advised, and acting in what they consider their hest interests;
3. A reasonable time is allowed for exposure in the open market;
4. Paymenr is made in terms of cash in Canadian dollars or in terms of financial arrangements comparable thereto; and
5. The price represents the normal considerations from the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

Reasonable exposure time is one of a series of conditions in more market value definitions.

Exposure Time - is referred to in most market value definitions. In an appraisal, the term means the estimated length of time the property interest being appraised would have been offered on the market before the hypothetical consummation of a sale at the estimated value on the effective date of the appraisal; a retrospective estimate based upon an analysis of past events assuming a competitive and open market. It is always presumed ro have preceded the effecrive date of the appraisal. The subject's exposure time is estimated at six to 12 months.

Marketing Time - Marketing time is an opinion on the amount of time it might take to sell a property inrerest in real estate at the concluded market value level during the period immediately after the effective date of the appraisal. The subject's marketing time is estimated at six to 12 months.

These definitions were obrained from the Canadian Uniform Standards of Professional Appraisal Practice, effective January 1, 2018.

## SCOPE OF WORK

Timothy J. Browary, B.R.S., AACI, P.App, and Kaitlan S. Bertouille, B. Comm. (Honours), AACI, P.App. conducted an interior and exterior inspection of the subject property on April 17, 2018, accompanied by Mr. Marcel Buisse. Our identification of the property also involved a review of mapping prepared by the local municipality. Photographs of the subject propetty and the neighbourhood, were taken on the same date. Verbal permission for interior photos of the subject property was granted by Mr. Marcel Buisse.

This Current Appraisal complies with the Canadian Uniform Standards of Professional Appraisals Practice, effective January 1, 2018, ("The Standards") as developed by the Standards Board of the Appraisal Instirute of Canada. The appraiser is competent in this rype of appraisal analysis, and has appraised this rype of property previously.

This appraisers received instructions from Mr. Abe Rubinfeld to proceed with this report. Introductory and descriptive information contained within this report is based upon a personal inspection of the subject property, as well as data provided by Economic Development Winnipeg and the City of Winnipeg Planning, Property \& Development Department. Publications produced by the City of Winnipeg provided information on applicalle land use controls. Sources of marker evidence included, as appropriate, the City of Winnipeg Sale Data (SABRE Program), the local real estate board, Land Title Office transactions - including those reported by local assessors, real estate agents, vendors and purchasers active in the market. Additional data was obtained from The Johnson Report, December 2017 Market Report, Commercial Real Estate by Wayne K. Johnson, C.A. State of title to the property was obtained through The Property Registry online services.

We did not complete technical investigations such as (where applicable): detailed inspections or engineering review of the structure, roof or mechanical systems; an environmental review of the property; a site or building survey; investigations into the bearing qualities of soils; or audits of financial and legal arrangements.

The analysis ser out in this report relied on written and verbal information obtained from a variety of sources we considered reliable. Unless otherwise stated herein, we did nor vetify client-supplied information, which we believe to be correct. The mandate for the appraisal did not require a report prepared to the standard appropriate for court purposes or for arbirration, so we did not fully document or confirm by reference to primary sources of all information herein.

## CONTINGENT AND LIMITING CONDITIONS

The certification that appears in this appraisal report is subject to compliance with the Personal Information and Electronics Documents Act (PPPEDA), Canadian Uniform Standards of Professional Appraisal Practice ("CUSPAP") and the following conditions:

1. This report is prepared at the request of the client and for the specific use referred to herein. It is not reasonable for any other party to rely on this appraisal withour first obtaining written authorization from the client, the authors, subject to the qualification below. Liability is expressly denied to any person other than the client and those who obrain written consent and, accordingly, no responsibility is accepted for any damage suffered by any such person as a result of decisions made or actions based on this report. Diligence by all intended users, is assumed.
2. Because market conditions, including economic, social and political factors change rapidly and, on occasion, without warning, the market value estimate expressed as of the date of this appraisal cannot be relied upon as of any other date except with further advice from the appraiser and confirmed in writing.
3. The legal description, which has been furnished by the Winnipeg Land Titles Office, is assumed to be good and marketable, and therefore, no opinion is rendered about the tirle. No registry office search has been performed and the appraiser assumes that the title is good and marketable and free and clear of all encumbrances including leases, unless otherwise noted in this report. The properry is appraised on the basis of it being under responsible ownership.
4. The subject property is presumed to comply with government regulations including zoning, building codes and health regulations and, if it doesn't comply, its non-compliance may affect market value.
5. No survey of the property has been made. Accordingly, no responsibility is assumed concerning these matters or the technical or engineering techniques, which would be required to discover any inherent or hidden condition of the subject property. Any sketches, drawings, diagrams, photographs, etc. presented in this report are included for the sole purpose of illustration to assist the reader of the report in visualizing the property.
6. This report is completed on the basis that testimony or appearance in cour concerning this appraisal is not required unless specific arrangements to do so have been made beforehand. Such arrangements will include, but not necessarily be limited to, adequate time to review the appraisal report and data related thereto and that appropriate compensation will be paid for such adequate preparation.
7. Unless otherwise stated in this report, the appratser has no knowledge of any hidden or unapparent conditions of the property (including, but not limited to, its soils, physical structure, mechanical or other operating systems, its foundation, etc.) or adverse environmental conditions (on it or a neighbouring property, including the presence of hazardous wastes, toxic substances, etc.), that would make the property more or less valuable. It has been assumed that there are no such conditions, unless they were observed at the time of inspection, or became apparent during the notmal research involved, in completing the appraisal. This report should not be construed as an environmental audit or detailed property condition report, as such reporting is beyond the scope of this report, and/or the qualifications of the appraiser. The author makes no guaranrees or warranties, express or implied, regarding the condition of the property, and will not be responsible for any such conditions, that do exist or for any engineering or testing that might be requited to discover, whether such conditions exist. The bearing capacity of the soil is assumed to be adequate.
8. The appraiser is not qualified to comment on environmental issues that may affect the market value of the property appraised, including but not limited to pollution or contamination of land, buildings, water, groundwater or air. Unless expressly stated, the property is assumed to be free and clear of pollutants and contaminants, including but not limited to moulds or mildews or the conditions that might give rise to either, and in compliance with all regulatory environmental requirements, government or otherwise, and free of any environmental condition, past, present or future, that might affect the market value of the property appraised. If the party relying on this report requires information about environmental issues then that party is cautioned to retain an expert qualified in such issues. We expressly deny, any legal liabiliry, relating to the effecr of environmental issues on the market value of rhe subject property.
9. The analyses set out in this report relied on written and verbal information obtained from a variety of sources we considered reliable. Unless otherwise stated hercin, we did not verify clientsupplied information, which we believed to be correct. No responsibility is assumed for the accuracy of such irems thar were furnished by other parties.
10. The term "inspection" refers to observation and reporting of the general material finishing and conditions seen for the purposes of a standard appraisal inspection. The inspection scope of work includes the identification of marketable characteristics/amenities, offered for comparison and valuation purposes only, in accordance with the CUSPAP.
11. The opinions of value and other conclusions contained herein assume satisfactory completion of any work remaining to be completed in a good and workmanlike manner. Further inspection may be required to confirm completion of such work. The appraiser has not confirmed that all mandatory building inspections have been completed to date, nor has the availability/issuance of an occupancy permit been confirmed. The appraiser has not evaluated the quality of construction, workmanship or materials. It should be clearly understood that this physical inspection does not imply compliance with any building code requirements as this is beyond the professional expertise of the appraiser.
12. The contents of this report are confidential and will not be disclosed by the author to any party except as provided for by the provisions of the CUSPAP and/or when properly entered into evidence of a duly qualified judicial or quasi-judicial body. The appraiser acknowledges that the information collected herein is personal and confidential and shall not use or disclose the contents of this report, excepr as provided for in the provisions of the CUSPAP and in accordance with the appraiser's privacy policy. The client agrees that in accepting this report, it shall maintain the confidentiality and privacy of any personal information, contained herein, and shall comply in all material respects with the contents of the appraiser's privacy policy and in accordance with the PIPEDA.
13. The appraiser has agreed to enter inro the assignment, as requested by rhe client named in the report, for the use specified by the client, which is stated in the report. The client has agreed that the performance of this appraisal and the report format are appropriate for the intended use.
14. Written consent from the author and supervisory appraiser must be obtained before all (or any part) of the content of the appraisal report can be used for any purposes by anyone except; the client specified in the report, the bortower if he or she paid the appraisal fee, the morgagee or its successors, and assigns and the mortgage insurer. The author's written consent and approval must also be obtained before the appraisal (or any part of it) can be conveyed by anyone to the public through advertising, public relations, news, sales, or other media.
15. This report form is the property of the Appraisal Institure of Canada (AIC) and for use only by AIC members in good standing. Use by any other person is a violation of AlC copyright. This appraisal report, its content and all attachments/addendums and their content are the property of the author. The client, intended users and any appraisal facilitator are prohibited, strictly forbidden and no permission is expressly or implicitly granted or deemed to be granted, ro modify, alter, merge, publish (in whole or in part) screen scrape, database scrape, exploit, reproduce, decompile, reassemble or participate in any orher activity intended to separate, collect, store, reorganize, scan, copy, manipulare electronically, digitally, manually or by any other means whatsoever this appraisal report, addendum, all attachments and the data contained within for any commercial, or other, use.
16. If transmitted electronically, this report will have been digitally signed, and secured with personal passwords, to lock the appraisal file. Due to the possibility of digital modification, only originally signed reports and those reports senr directly by the appraiser, can be relied upon withour fault.
17. Cost estimates contained within this report are not valid for insurance purposes.
18. It is assumed that the subject is in compliance with government regulations
19. Where the intended use of this report is for financing or mortgage lending, it is a condition of reliance on tbis report that the authorized user, has or will conduct, loan underwriting and rigorous due diligence, in accordance with the standards of a reasonable and prudent lender, including but not limited to ensuring the borrower's demonstrated willingness and capacity to service his/her debt obligations on a timely basis, and to conduct such loan underwriting and due diligence in accordance with the srandards set out by the Office of the Superintendent of Financial Institutions (OSFI) Residential Mortgage Underwriting Practices and Procedures B20, even wben not orherwise required by law. Liability is expressly denied to those that do not meet this condition.
20. Where the intended use of this report is for mortgage insurance, it is a condition of reliance on this report that the authorized user will conduct loan insurance underwriting and rigorous due diligence in accordance with the standards of a reasonable and prudent mortgage insurer, including but not limited to ensuring the borrower's demonstrated willingness and capacity to service his/ther debt obligations on a timely basis, to conduct such loan insurance underwriting and/ due diligence in accordance with the standards set out hy the Office of the Superintendent of Financial Institutions (OSFI) Residential Mortgage Insurance Underwriting Practices and Procedures B-21, even when not otherwise required by law. Liability is expressly denied to those that do not meet this condition.
21. The following are Extraordinary Assumptions of this report:

> - area of addition is correct;

The original building area is based on information from the City of Winnipeg, while the area of the addition is approximated, due to construction work being completed on this area at the time of construction. It is an Extraordinary Assumption of this appraisal that the area of the addition is correct.
22. The following are Extraordinary Limiting Conditions of this report:

- exclusion of a relevant valuation approach;

Extraordinary Limiting Conditions include the exclusion of a Standard Rule. The Cost Approach to Value, due to the inherent difficulries in estimating accrued depreciation from all source, will not be employed. The Income and Direct Comparison Approaches to Value will be investigated ro estimare market value.

## PROPERTY IDENTIFICATION

| Civic Address: | 1771 Inkster Boulevard <br> Winnipeg, Manitoba |
| :--- | :--- |
| Realty Roll Number: | 14062730100 |
| Certificate of Title: | $2286531 / 1$ |
| Ownership: | Nygard Properties Ltd. |
| Legal Description: | Firstly: SP Lot 6 Plan 26533 WLTO in OTM Lots 2 and 3 <br> Parish of Kildonan <br> Secondly: Parcel 3 Plan 11773 WLTO exc out of said parcel <br> all mines and minerals whether solid liquid or gaseous and <br> the right to work the same in said parish |
| Encumbrances: | The following is summary of registrations on title. |


| Instrument井 | Iype | Erom/Ry: | To: | Registered |
| :---: | :---: | :---: | :---: | :---: |
| $228203 / 1$ | Caveat | The City of Winnipeg |  | 26-Oct-73 |
| $228344 / 1$ | Caveat | The City of Winnipeg |  | $6-$ Nov-73 |
| $1122591 / 1$ | Caveat | The Great-West Life Assurance | By agent: Richard H.G. Adams | 13-Feb-89 |

No investigation has been conducted against any registrations made on the Certificate of Title. It is assumed to be good and marketable and, therefore, no opinion is rendered about the title. No responsibility is assumed for matter of a legal nature that affect either the property being appraised or the title to it. The property is appraised on the basis of it being under responsible ownership and based upon the premise that the property is free and clear of all mortgage indebtedness and that there are no liens or special assessments against the property except where noted. It is assumed that the property does not contain any encroachments, unless otherwise noted.

A computerized printout of the Title Search as conducted through The Property Registry online services on April 11, 2018 is included in the addendum of this report.

## HISTORICAL DATA

Ownership has remained unchanged for the past several years.

## REALTY ASSESSMENT \& PROPERTY TAXES

Total 2018 Assessment
2017 Gross Realty Taxes:
\$7,317,000
$\$ 159,324.71$

The assessment and taxation of teal property in Winmipeg is the responsibility of the Ciry of Winnipeg. Property assessments are set using a market value based system. Reassessments are on a two year cycle with provincial legislation requiring the City to conduct a full reassessment of all properties in their jurisdiction every two years. Assessments for the years 2018 to 2019, are based on an April I, 2016 market value.

## CITY AND REGIONAL DATA



## General Locale

The City of Winnipeg is the capital and the largest City in Manitoba. It is situated at the junction of the Assiniboine and the Red River, approximately 40 miles south of Lake Winnipeg and 65 miles north of the United States Border. Winnipeg lies almost at the geographical centre of Canada midway between the Atlantic and Pacific coasts.

## History and Growth

Though there have been fur trading posts on the site since 1738 , the first permanent settlement of the area occurred in 1812 . In the 1860 's, settlers flowed into the Red River Valley and a bitter struggle developed between farmers and fur rraders. Manitoba entered Confederation in 1870 and the City of Winnipeg, was incorporated in 1873. After the construction of the Canadian Pacific Railway in 1881, the Ciry expanded to become the leading commercial center of central Canada. The arrival of the Canadian Pacific Railway brought a 30 year period of growth and prosperity unequalled in Canadian urban development. A flood of immigrants, high wheat prices, improved farming techniques, and plentiful capital contributed to making Winnipeg the wholesale, administrative and financial centre of western Canada.

Since 1945, Winnipeg has grown steadily, based on its position as a major grain, financial, manufacturing and transportation centre. During the 1960's and 1970's, Winnipeg changed steadily, almost the entire urban landscape was remade. In 1972, a new era began for Winnipeg when the cities, towns and municipalities, which comprised Greater Winmipeg were united into one City.

Winnipeg has a dynamic future where the leaders in husiness, industry and all levels of government share a vision to actively promote existing and new development. The people of Winnipeg are working together to make this a globally competitive City, that is costeffective for site selection. Effective partnerships are being developed to build our work force, increase our quality of products and services, encourage entrepreneurs and strengthen our infrastructure.

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## Population Trends

The Winnipeg Census Metropolitan Area (CMA) includes 11 municipalities including the municipalities of: Macdonald, West St. Paul, East St. Paul, Headingley, Ritchot, Tache, Springfield, Rosser, St. Francois Xavier, St. Clements and Brokenhead First Nation.

| Year | City of Winnipeg | Winnipeg CMA | Province of Manitoba |
| :---: | :---: | :---: | :---: |
| 2002 | 640,700 | 700,000 | $1,156,600$ |
| 2003 | 644,100 | 704,300 | $1,163,500$ |
| 2004 | 648,900 | 710,300 | $1,173,200$ |
| 2005 | 650,700 | 713,100 | $1,178,300$ |
| 2006 | 652,900 | 715,900 | $1,183,500$ |
| 2007 | 654,700 | 719,100 | $1,189,400$ |
| 2008 | 657,800 | 723,300 | $1,197,800$ |
| 2009 | 663,000 | 729,300 | $1,208,600$ |
| 2010 | 669,400 | 736,400 | $1,220,900$ |
| 2011 | 677,800 | 746,100 | $1,233,700$ |
| 2012 | 689,600 | 759,600 | $1,250,400$ |
| 2013 | 698,700 | 770,400 | $1,265,300$ |
| 2014 | 709,300 | 782,600 | $1,280,200$ |
| 2015 | 718,400 | 793,400 | $1,293,400$ |
| 2016 | 735,600 | 811,900 | $1,315,100$ |
| $2017^{*}$ | 750,000 | 828,000 | $1,335,600$ |
| $2018^{*}$ | 762,000 | 841,700 | $1,355,200$ |
| $2019^{*}$ | 774,200 | 855,700 | $1,375,100$ |
| $2020^{*}$ | 786,200 | 869,600 | $1,395,000$ |
| $2021^{*}$ | 797,900 | 883,100 | $1,415,000$ |
| Forecast |  |  |  |
|  |  |  |  |

Sources:
Population: City of Winnipeg/Statistics Canada
Forecast: Conference Board of Canada, Metropolitan Outlook 1 Report - March 2017

## Climate

Winnipeg has a continental type climate, enjoying four distinct seasons. There are significant remperature variations through the year generally ranging from highs of +35 degrees Celsius ( +95 degrees Fahrenheit) to lows of -40 degrees Celsius ( -40 degrees Fahrenheit).

The average annual precipitation is approximately 1,535 millimetres ( 61 inches) per year, of which about 1,148 millimetres ( 45 inches) falls as snow. Winnipeg is the sunshine capital of Canada, with over 2,300 hours of sun annually.

Winnipeg experienced the "Flood of the Century" in 1997 when the Red River, which is normally no more than 100 to 200 feet in width, overflowed to a point where it exceeded 20 miles in width. The flooding had only a minor effect on Winnipeg, as The Floodway was able to handle the majority of the excess water.

## Transportation Facilities

## Air

The city ranks as a key point in Canada's transportation system and is the "Gateway to the West" with a primary market area extending from the head of the lakes to the Rocky Mountains. It is also the centre of activity for northern development and its closeness to the United States border has encouraged many manufacturets of the mid-west United States to locate branch plants here in order to compete more successfully in the western Canadian market.

The Winnipeg James Armstrong Richardson International Airport (YWG) is operated by the Winnipeg Aitport Authority Inc. (WAA). YWG is the only Canadian airport between Vancouver and Toronto with a Category II Instrument Landing System. It is competitively positioned as a 24 hour airport. Only four and a half miles from the city centre, it provides convenient access for Winnipeg husiness and visitor traffic alike.

YWG offers a broad range of air passenger and cargo services including international carriets, commuter airlines, jet freight carriers, fixed base operators, and various charter operations. In 2016, it serviced over 4 million passengers, an increase of almost $6.25 \%$ over its 2015 figure. This marks the third consecutive record setting year for the aipport. It also continues to handle a large amount of cargo annually, with 2013 handling over 175,000 tonnes of cargo. The Airport has over 800 acres of developable land within four business parks, bur only 90 acres is serviced.

Completed near the end of 2011 , the new YWG terminal was constructed at a cost of nearly $\$ 600$ million and offers significantly more space than the previous rerminal, with 550,000 square feet of floor area. The construction of the terminal, has also led to other redevelopments in the aitport, with a new Greyhound bus depot (the depot relocated from its former downtown location), a 1,559 stall parkade, a 270,000 square foor Canada Post mail processing facility (also relocated from its former downtown location), and the 101 suite luxury hotel Grand Winnipeg Aitpor Hotel. A Marriott horel was completed in 2014, across from the existing Sheraton Horel, which increased the total number of suites within the airport carmpus to 400 . The aitport's formet terminal has been demolished, after a campaign to save the modernist structure failed.

## Rail

Winnipeg is the only major City between Vancouver, BC and Thunder Bay, ON with direct U.S. rail connections and is on the mainline of Canada's two national rail systems: The Canadian Pacific Railway (CPR) and Canadian Naticnal Railway (CNR). Both CPR and CNR maintain extensive and modern yards with major service facilities. At CNR's Symington Yards, over 3,000 cars can be handled in a day. CPR's yard processes an average of 2,000 cars per day. (Economic Development Winnipeg). VIA Rail provides passenger service at 123 Main Street in downtown Winnipeg.

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## Value of Building Permits (Value in \$000)

The following table provides a summary of the total building permits issued for the past five years in the City of Winnipeg.

| Building Type | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Number of Residential Permits | 7,218 | 6,946 | 5,986 | 5,844 | 5,795 |
| Total Residential | $\$ 1,193,109$ | $\$ 839,220$ | $\$ 822,229$ | $\$ 861,481$ | $\$ 768,029$ |
| \% Changes Residential | $42.17 \%$ | $2.07 \%$ | $-4.56 \%$ | $12.17 \%$ | $0.77 \%$ |
| Number of Non-Residential Permits | 3,641 | 3,267 |  |  |  |
| Total Non-Residential | $\$ 822,433$ | $\$ 965,359$ | $\$ 613,740$ | $\mathbf{2 , 7 5 1}$ | 2,666 |
| \% Changes Non-Residential | $-14.81 \%$ | $57.29 \%$ | $-9.24 \%$ | $-33.30 \%$ | $\$ 1,013,908$ |
|  |  |  |  |  | $30.17 \%$ |

Source: City of Winnipeg - Property, Planning \& Development

The following table indicates the largest building permits issued during 2017:

| Address | Use | Iype of Permit | Value |
| :---: | :---: | :---: | :---: |
| 100 Ed Spencer | Sewage Treatment Plant | Interior Alteration | \$110,255,000 |
| 242 Hargrave | Office Multi-Use | New Construction | \$75,000,000 |
| 225 Carlton | Office Multi-Use | New Construction | \$150,000,000 |
| 130 Sage Creek | Apartments | New Construction | \$23,000,000 |
| 5429 Roblin | Apartments | New Construction | \$13,000,000 |
| 97 Dafoe | University/College | New Construction | \$17,000,000 |
| 1441 Main | Retail Store | Interior and Exterior Alterations | \$18,500,000 |
| 835 Sterling Lyon | Apartments | New Construction | \$32,000,000 |
| 145 Locomotive | Park Bldgs | Partial Permit-Foundation | \$15,250,000 |
| 711 Jefferson | School | Construct Addition | \$6,000,000 |
| 2405 McGillivray | Church | New Construction | \$9,000,000 |

## Economic \& Real Estate Summary

According to The Conference Board of Canada's Metropolitan Outlook: Autumn 2017, after rising by 3.2 percent last year, real GDP growth in Winnipeg is expected to reach a solid 3.6 per cent this year, before slowing sharply to 1.4 per cent in 2018.

Winnipeg's labour force growth is expected tor remains steady going forward due to continued job creation. According to the Conference Board of Canada's 2017 Metropolitan Outlook report, "Winnipeg's unemployment rate will drop from $5.8 \%$ in 2017 to $5.5 \%$ by 2021. Growth in potential output in Manitoha may overtake that of all the western provinces, owing in part to the province's considerably younger demographic profile as compared to the rest of Canada."

According to the Confetence Board of Canada, Winnipeg's economy is expected to tail off in 2018. The manufacturing sector in Winnipeg is being buoyed by a demand for transportation equipment, demand from the U.S., and a low Canadian dollar. The construction sector has also gotten a lift from residential demand and non-residential projects.

The Winnipeg Free Press' Martin Cash stated on December 30, 2017 that "Old money, family owned businesses in Manitoba were busy this year. The Richardsons' made their first foray overseas, acquiring Europe's second largest oat miller; rhe Macdonalds cashed out on MacDon for $\$ 1.2$ billion; Gcrry Price's Price Industries continues to up irs game in the HVAC business with Winnipeg work at the new Apple headquarters and Albert Cohen's kids are taking Gendis private.

The first multitenant office bundling since the early 90's is being built in downtown Winnipeg. True North Square is adding about one million square feet of office, residential and commercial property, mosr of it occupying the former parking lot for a couple hundred cars. The Portage and Main buildings were also spruced up in 2017. The exterior of the long-standing premier office address at 360 Main Street gor a highend facelift and some of its neighbours at Portage and Main also benefited from capital investment. And, as if to show that Winnipeg is capable of bucking development rends, there were also major retail buildings in 2017. The City's first outlet store small opened, Outlet Collection Wimipeg, with 400,000 square feet and more than 100 stores.

2017, was a year where stronger move up market activity helped offset some drop off in the first time buyer price ranges for single family homes. One clear example of higher end sales gaining ground over 2016 was the fact there were 45 million dollar plus homes sold in comparison to 30 in 2016. Even condominiums saw a spike in million dollar plus sales with six compared to none in 2016. More move up sales activity in 2017 was a contributing factor in lifting the annual average sale price upward for both residential detached and condominium property types. The residential detached average sale price went from $\$ 302,726$ in 2016 to $\$ 315,720$ in 2017 . The condominium average sale price rose over $\$ 9,000$ to $\$ 244,687$ in 2017. 2017 finished up strong with a total of 13,525 sales, down less than $1 \%$ from the record year of 2016 , where 13,632 sales were transacted. A new annual dollar volume record was set in 2017 , with $\$ 3.92$ billion worth of MLS sales - an increase of close to $4 \%$ in comparison to 2016 (Winnipeg Realtors).

Winnipeg Realrors is forecasting MLS sales to be flat to down four per cent in 2018, with dollar values flat to up three percent. Next year is likely to be the market's first $\$ 4$ billion dollar year. When True North Square gets up and running and some of the other residential developments (including Arris REIT's residential tower south of its 360 Main building and the SkyCity condo tower), orher spaces will start to fill up with independent retailers with some of those services that those residents will start to look for at a price point you would get at True North Square. Developments like the $\$ 20$ million James Avenue Pumping Station and new residential development being south for The Railside at The Forks will further shake up the downtown dynamic."

## NEIGHBOURHOOD DATA



Note: Outlined area is approximate.
The subject property is located in the northwest quadrant of the City of Winnipeg, in the northwest corner of the Inkster Industrial Park. The Inkster Industrial Park occupies a total land area of approximately 567 acres, and is zoned "M2". The industrial park is hound by Keewatin Street on the west, the Maples residential subdivision on the north, the Manitoba Hydro Transmission Line on the east and by Burrows Avenue and Redwood Avenue on the south.

More specifically, the subject is located on the north side of Inkster Boulevard, between Paramount Road and Wyatt Road.

Inkster Boulevard is a major traffic thoroughfare through the northwest quadrant of Winnipeg. It commences just east of Main Streer and extends west of Route 90 where it becomes CentrePort Canada Way. Development along Inkster Boulevard includes residential, commercial and industrial buildings. At the subject site, Inkster Boulevard is a four lane, divided roadway which is developed with industrial buildings.

The industrial park is developed with a combination of owner-occupied, mulri-tenant and single tenant industrial buildings, primarily used for manufacturing or warehousing purposes. In total, the Inkster Industrial Park contains 9,279,931 square feet of industrial space (Johnson Report), making it the fourth largest industrial park in Winnipeg behind St. James, Sc. Boniface and Fort Garry. The park is nearly $100 \%$ developed, with very few parcels of undeveloped land remaining.

The subject's immediate area includes single and multi-tenant industrial buildings of a similat vintage. Development in the subject area has been very limited, with only a handful of buildings constructed over the last several years. The majority of the existing buildings were generally constructed between the 1960's and the 1970's. Roads in the area easily link-up to the Perimeter Highway, which in turn links to the Trans-Canada Highway as well as Highway No. 75. Highway No. 75 is the major transportation route to the United States. In addition, the subject properties are located approximately four kilometres northeast of the Winnipeg J.A.R. International Airport.

Located to the west of the subject is the CentrePort Canada development. CenrrePort Canada is Canada's first inland port and will be comprised of a 20,000 acre parcel of land adjacent to the Winnipeg J.A.R. International Airport. The land will be used for distribution, warehousing and manufacturing plants, due to Winnipeg's central location and additional benefits of the conditions that will be set in place. It is being developed as a sustainable transportation and distribution center. Since CentrePort's inceprion, over 250 acres have been sold to at least 44 new companies in two business parks on the CentrePort footprint.

The subject's area is a carefully planned industrial park characterized by a high standard of strictly controlled industrial uses. The park was established by the City of Winnipeg with the objective of stimulating industrial development. There have been ongoing attempts to maintain the high level of development in the park.

Overall, the subject property is considered to be well-located.

## LOT DESCRIPTION



The subject site is irregular in shape. It has a frontage of 581.96 feet along Inkster Boulevard. It has a western boundary with a length of 750 feet, a northern boundary with a length of 421.71 feet, and an eastern boundary with a length of 767.10 feet. It has a reported total site area of 8.6 acres, or 376,203 square feet.

Portion of the site not covered by improvements are paved, gravelled, and landscaped. The southern portion of the site, fronting along Inkster Boulevard is landscaped. The northern portion of the site is gravel covered and used for parking and on-site storage. The middle portion of the site is paved and used for onsite parking and loading. It is noted that paving is generally in poor condition. The subject's on-site parking stalls are electrified. Portions of the site along the north side of the improvement are dug out to allow for truck level loading.

The subject site appears level and adequately graded to provide drainage of surface water.

Access to the site is available from three curb cuts off Inkster Boulevard,

The subject is serviced by electricity, natural gas, water, sewer and telephone. Local improvements fronting the subject site include a paved roadway, paved sidewalk and ornamental street lighting.

## BUILDING DESCRIPTION

The subject property consists of a one storey, plus mezzanine, industrial building. It had a plan area of 101,000 square feet, plus an 18,000 square foot mezzanine. The improvement was originally constructed in 1974. The subject is currently receiving an addition which is almost complete. The addition is approximately 1,500 square feet, resulting in a plan area of 102,500 square feet, and a gross floor area of 120,500 square feet.

The subject property is of concrete block construction and sits atop a reinforced concrete slab foundation. The subject's exterior is finished with a combination of scored and painted concrete blocks with some metal siding on the south elevation. There are several entrance to the improvement, but the main entrance is on the west elevation, through the new addirion. There are several overhead doors on the north and east elevations. There are windows along the south and west elevations. The roof was not inspected, but appears to be flat and presumed to be of built-up tar and gravel construction. There are skylights throughout the building. The subject has a wall height of 22 feet.

The subject's consists of a combination of office and warehouse space. The subjecr's office area is considered to be of good qualiry and includes a number of different areas. The main floor includes a reception area, a sample show room, a gym area, a photography studio and a cafeteria. The subjecr's 18,000 square foor mezzanine is located above the office portion, but does nor cover the entire main floor commercial space.

The office portion is developed with several private offices, work rooms, boardrooms, classrooms (with sradium searing), and srorage areas. The work rooms are large in site and are used to create samples as well as featuring several computer work stations. The main floor and mezzanine have similar finishes including a combination of polished concrete, vinyl and carpeted floors, painted gyproc and glass walls, a metal deck ceiling with joists, and attached fluorescent and pot lights.

The warehouse section also includes mezzanine space, however, it is created by metal racking and would not be considered part of the subject's real estate or building area. The warehouse has extensive racking systems for product movement, however, this is also nor included in the subject's real estate. The warehouse is used for product distribution including shipping, receiving, and storage. It is finished with rreated concrete floors, a combination of painted gyproc and painted concrete block walls, a metal deck ceiling with joists, and hanging fluorescent lighting. There are two loading docks located in the warehouse (north and east elevations) which include multiple loading doors each. The clear ceiling height in the warehouse is 20 feet.

There are several staircases between the main floor and mezzanine as well as an elevator. There are several men's and women's washrooms located throughout the building. The office area includes an air-making up unit. The entire building is sprinklered. There are several security cameras situated throughout the subject.

Overall, the subject is considered to be in good condition for its chronological age.
The following ate copies of floor plans provided to the utiters of the main floor and mezzanine level:

## Main Floor



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## Mezzanine Level



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## ZONING

According to the City of Winnipeg Zoning By-Law No. 200/2006, effective March 1, 2008 the subject site is zoned "M2" - Industrial District.

The Manufacturing General "M2" District is intended to provide for light manufacturing, processing, service, storage, wholesale and distribution operations, with some limited outside operations and storage.

The following table lists the dimensional standards for Industrial Districts:

|  | Min. lnt Area | Min. Lot Width | Min. Front Yard | Min. Rear Yard | Min. Int. Side Yard | Corner Side Yard | Max Bidg. Hgt | Floor Area Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MMU | n/a | n/a | $20^{\circ}$ | $0^{\prime}$ | $15^{\prime}$ | $20^{\prime}$ | $85^{\prime}$ | 2 |
| M1 | N/a | n/a | $25^{\prime}$ | $0^{\prime}$ | $0^{\prime}$ | 15' | $50^{\prime}$ | 2 |
| M2 | n/a | n/a | $25^{\prime}$ | $0^{\prime}$ | 0 | 15' | 100' | 2 |
| M3 | n/a | r/a | $25^{\prime}$ | $0^{\prime}$ | $0^{\prime}$ | 15' | 150' | 3 |
| MP | n/a | n/a | $40^{\prime}$ | $0^{\prime}$ | $15^{\circ}$ | $20^{\prime}$ | 85' | 1 |

The subject's current use appears to be an office/warehouse, which is a permitted use under "M2" zoning regulations. The subject is required to have one parking stall per 1,000 square feet of gross floor area, but not less than two spaces. The subject appears to meet this criteria.

Overall, the subject appears to be a legal, conforming use under current zoning regulations.

Other permitred uses under "M2" zoning regulations include, but are not limited to, auto parts and supplies sales, light manufacturing, warehouse.

The subject's zoning is identified on the site plan included under the heading "Lot Description".

PART III - ANALYSIS AND CONCLUSION

## HIGHEST AND BEST USE

May be defined as:
"The reasonally probable use of a property, that is physically possible, legally permissible, financially feasible and maximally productive, and that results in the highest value".

The highest and best use of a property is an economic concept that measures the interaction of four criteria: legal permissibility, physical possibility, financial feasibility, and maximum profitability.

This definition of Highest and Best Use was obtained from the Canadian Uniform Standards of Professional Appraisal Practice, Appraisal Standards Board, effective January 1, 2018.

Estimating the highest and best use of a property is a critical appraisal component that provides the valuation context within, which market parricipants and appraisers select comparable market information.

Highest and Best Use of land or a site is the use among all reasonable alternative uses that yields the highest present land value, after payment of labour, capital and coordination. The conclusion assumes that the parcel of land is vacant or can be made vacant by demolishing any improvements.

The subject site is located along the main street through the Inkster Industrial Park. It is zoned for industrial use, which is the same as all other sites within the park. The site is of sufficient size to accommodate a wide range of potential uses. Overall, the subject's highest and best use, as if vacant, would be for some type of permitted industrial use.

The subject site is currently improved with a one storey, plus mezzanine, industrial huilding which conforms to the surrounding neighbourhood. The improvement is considered to be a legal, conforming use under currenr zoning regulations and appears to be financially feasible. The improvement physically exists and is considered maximally productive. The subject is considered to be in overall good condition and with continued repairs and maintenance, would have a remaining economic life of at least 25 years.

Therefore, rhe subjecr's highest and besr use is considered to be for a continuation of its current use.

## METHOD OF ARRIVING AT ESTIMATE OF VALUE

Normally, the three approaches to value are used to arrive at an estimate of value, with the appraiser discussing the merits of each approach in the Reconciliation, resulting in a final estimate of valuc. Briefly, the three approaches are:

## 1.) Cost Approach

The Theory of the Cost Approach is no one will knowingly pay more for a property than it would cost to build an identical strucrure, providing there was no costly delay in making the substitution.

Cost Approach entails:

1. Value land as if vacanr;
2. Establishing reproduction cost new of the building;
3. Deducting from this the amount of accrued depreciation; and
4. Adding land value to the depreciated cost of the improvements.

## 2.) Income Approach

The Income Approach of valuation is the approach whereby the esrimated tental value of a property is capitalized at an appropriate rate in order to arrive at a capital value. The capital value is the price where it is expected a property would realize if offered for sale on the open market and under normal conditions.

Income Approach entails:

1. Ascertaining the gross income of the property;
2. Deducting from this an allowance for vacancy and all expenses as mighr be incurred by the owner; and
3. Resulting in a net annual income which is capiralized at a rate that investors demand. This rate is secured from the market.

## 3.) Direct Comparison Approach

This approach entails the adjustment of sales data of usually similar and, therefore comparable properties, towards a reasonable degree of identity with the subject property.

## INCOME APPROACH TO VALUE

## Contract Rent

The subject property is currently owner-occupied, therefore, the marketplace will be investigated to estimate the appropriate market rent to apply to the subject.

## Market Rent

## Comparable No. 1

## Address: $\quad$ IO Hutchings Srreet

The comparable consists of an industrial building with a plan area of 177,494 square foot. The improvement was constructed in 1974 and is situated on a site with an area of 357,554 square feet. The comparable also has 5,493 square feet of office mezzanine space, which is not included in the above area.

The entire building is currently listed for lease for an asking net rent of $\$ 6.55$ per square foot, based on a leasable area of 177,742 square feet (not including mezzanine). The improvement includes approximately $6 \%$ office space and has a 24 foot ceiling height.

## Comparable No. 2

## Address; 1370 Sony Place

The comparable is a 380,394 square foot multi-tenant industrial building, which was converted from a previous single cenant use. The improvement was constructed in 1988 , and is situated on a site measuring 875,361 square feet.

The comparable has a unit with a leasable area of 192,968 square feet, which is currendy leased for a net rent of $\$ 5.00$ per square foot. The lease commenced on July 1, 2008 and will expire on December 31, 2018. The comparahle experienced as step up after five years.

The comparable also has a unit with a leasable area of 54,923 square feet, which is current leased for a net rent of $\$ 5.50$ per square foot. The lease commenced on December 1,2016 for a live year term.

## Comparable No. 3

## Address: 1451 Sarkatchewan Avenue

The comparable consists of a multi-tenant, industrial building, with a total building area of 93,591 square feet. The improvemenr was constructed in stages from 1977 to 1983 and is situated on a site with an area of 189,395 square feet.

In 2017, Unit A has a leasable area of 35,280 square feer, which includes office and warehouse, space. The unit includes seven dock level loading doors and ceiling heights of 14 and 30 feer. It was lisred for an asking net rent of $\$ 5.95$ per square foot, in 2017.

In 2017, Unit B has a leasable area of 61,100 square feet, which includes office, warehouse, and mezzanine space. The unit includes three 18 foot overhead doors and one, ten foot overhead door, and a 30 foot ceiling height. It was listed for an asking ner rent of $\$ 5.95$ per square foot, in 2017.

It is noted that the entire building could have been leased to a single tenant for an asking net rent of $\$ 5.95$ per square foot, based on a leasable area of 96,380 square feet.

## Comparable No. 4

Addresss $\quad 410$ De Baets Streer

The comparable property consists of an industrial building, with a total plan area of 84,745 square feet. The improvement was constructed in 2002 and is situated on a site with an area of 4.4 acres.

A portion of the improvement $(60,180$ square feer) is leased for a ner renral rate of $\$ 6.16$ per square foot. The lease commenced on February 7, 2003 for a 20 year and 11 month term.

## Comparable No. 5

## Address: 770 Pandora Awenue East

The comparable consists of a large, single tenant improvennent with a total building area of 346,746 square feet. It is comprised of 35,009 square feet of office space and 311,737 square feet of production space. This comparable contains ceiling height from 20 to 30 feet and a large amount of on-site parking.

A portion of the building with a leasable area of 120,000 square feet is currently listed for lease. The warehouse/manufacturing space is listed for a modified gross lease of $\$ 6.25$ per square foot. The comparable has a ceiling height of 18.5 feet.

## Comparable No. 6

Address: $\quad 55$ Rothwell Road
The subject property consists of an office warehouse building containing a total of 189,280 square feet and situated on a site containing approximately 18 acres or 784,080 square feet.

The majority of the building is currently being leased to a single tenant for a net rent of $\$ 4.10$ per square foot (based on a leasable area of 184,280 square feet) in 2016, with step-ups each year. The lease commenced on March 14, 2006 for a 20 year term.

## Summary of Market Rents

| \# | Address | Leased Area | Net Rent | Commence | Expiry |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 10 Hutchings | 177,742 | \$6.55 | Current Listing | - |
| 2a | 1370 Sony | 192,968 | \$5.00 | 1-Jul-08 | 31-Dec-18 |
| $2 b$ | 1370 Sony | 54,923 | \$5.50 | 1-Dec-16 | 30-Nov-21 |
| 3a | 1451 Saskatchewan | 35,280 | \$5.95 | Listing ('17) | - |
| 3b | 1451 Saskatchewan | 61,100 | \$5.95 | Listing ('17) | - |
| 3c | 1451 Saskatchewan | 96,380 | \$5.95 | Listing ('17) | - |
| 4 | 410 DeBaets | 60,180 | \$6.16 | 7-Feb-03 | 2024 |
| 5 | 770 Pandora | 120,000 | \$6.25* | Current Listing | - |
| 6 | 55 Rothwell | 184,280 | \$4.10 | 14-Mar-06 | 13-Mar-26 |

*Denotes modified gross lease

## Comparable Analysis

The actual lease rates charged for space is determining by several factors including; size of space, type of use, degree of finish, length and signing date of lease, responsibility for expenses and ultimately location. In addition, important factors particular to industrial/warehouse buildings must be considered and include; ceiling height, type of loading facilities, sprinklered and whether trackage is available.

The forgoing comparable indicate a range from $\$ 4.10$ to $\$ 6.55$ per square foot.
Comparable No. 1 is a current listing of a single tenant industrial building located within the subject's immediate neighbourhood. Similar to the subject, it is a one storey building, with an office mezzanine. However, the comparable bas a larger building area compared to the subject and less office space. It is similar to the subject in terms of age and is considered to be in good overall condition.

Compatable No. 2, consists of a multi-tenant industrial building located in the Fort Garry lndustriai Park. The comparable improvement is larger in size and occupied by multiple tenants. Comparable No. la, has a larger leasable atea compared to the subject, while Comparable No. 1b, has a smaller leasable area. It is noted that the leasable area for Comparable No. 2a, does not include a covered loading dock, which is used by the tenant. Comparable No. 2 a consists almost exclusively of warehouse space, while Comparable No. 2 b , includes a combination of office and warehouse space. Given that Comparable No. 2 is a multi-tenant building, which would be considered less desirable compared to the subject's single tenant occupancy, the subject's rental rate would be expected to fall above this comparable.

Comparable No. 3 is a former listing of an industrial building, located in the St. James Industrial Park. The comparable was listed for lense in 2017, but has since sold and is no longer listed for lease. The comparable's total building area is similar in size compared to the subject, while its leasable area would be less than the subject if it were divided into two units. It is of newer construcrion compared ro the subject, but appears to be in overall inferior condition wirh an inferior floor area ratio.

Comparable No. 4 consists of multi-tenant industrial building located in the St. Boniface Industrial Park. The comparable is of newer construction compared to the subject, but appears to be in similar condition. It has an inferior floor area ratio compared to the subject, resulting in less onsite parking, loading, and srorage. It is noted that the subjecr's lease was signed some time age.

Comparable No. 5 is a current listing of a multi-tenant industrial building located in the western portion of Winnipeg. The improvement is situated within the Transcona district, which is not one of Winnipeg's major industrial parks, resulting in an inferior location. It has a fairly similar leasable area compared to the subject and consists of a combination of office and warehouse space. The asking rent for this comparable is given as a modified gross lease and would require a downward adjustment to make ir a ner amount.

Comparable No. 6, consists of a single tenanr industrial building (with the exceprion of 5,000 square feer) which is located within the Tuxedo Industrial area. Tbe improvement is almost exclusively warehouse space wbich is in overall similar condition to the subject. The comparable has a larger building area compared to the subject.

## Conclusions

The subject's rental rate would be expected to fall above Comparable No. 2 , given its multi-tenant layour and Comparable No. 6, given its larger leasable area.

Comparable No. 1 is most similar to the subject in terms of location and being single tenant in nature. It has a larger leasable area compared to the subject, which would require an upward adjustment to account for. However, it would require a downwatd adjustment for being an asking rent rather than an achieved rent. The subject includes a large mezzanine, which is developed as good quality office space. The subject has a superior amount of office space and has been well maintained. Overall, an estimated rental rate similar to Comparable No. 1 would be considered reasonable for the subject.

The subject property includes a mezzanine, which is developed as good quality office space. Comparable No. 1, also features good quality office mezzanine space, but does not appear to be included in the leasable area. As a result, rhe estimated value will be applied to the subject's plan area only.

An estimated rental rate of $\$ 6.50$ pet square foot will be applied to the subject's plan area of 102,500 square feet.

## Vacancy Allowance

To estimate the vacancy allowance for the subject property, 'The Johnson Report', December 2017 Market Report, Commercial Real Estate, Winnipeg, Manitoba prepared by Wayne K. Johnson, C.A. was consulted. This report states:
"The Winnipeg industrial building inventory is approximately 78 million square feet, of which $65 \%$ of 51 million square feet is owner occupied, with 28 million square feer used primarily for manufacturing purposes, 19 million square feer for warehouse space and 3 million square feet of service type buildings. Investment properties represent $35 \%$ of the inventory, or approximately 27 million square feet, used primarily for warehousing and distribution.

The St. James District has the highest concentration of industrial space in the City at 18 million square feet, followed by St. Boniface, Ft Garry, Central, Inkster Districts and with about 10 million square feet each.

Industrial vacancy is a good indicator of the health of the industrial market and the overall health of the ciry's commerce. The market has been stable in the 1.5 million to 2.5 million square feet, vacancy range, for more than a decade. Following three years of significant increases in vacancy, there has been only modest improvement.

Investment vacancies have increased into the mid to highest end range of their historical performance. The number of Industrial buildings for sale at the end of 2017, that are unoccupied has jumped to numbers not seen since June of 2007. As a result, overall vacancy remains elevated.

The past decade has had a series of low vacancy rates, when combining the Investment market, with the Uset Owned market for Industrial buildings in Winnipeg. Following a half dozen years of vacancy rates in the $3-4 \%$ range, the next 6 years averaged $2.4 \%$ while the last 4 years have has hovered around $3 \%$.

| District | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Central | $\mathbf{5 . 7} \%$ | $\mathbf{1 1 . 6} \%$ | $\mathbf{6 . 4} \%$ | $5.9 \%$ | $6.5 \%$ |
| East Kildonan | $\mathbf{6 . 7} \%$ | $7.3 \%$ | $0.0 \%$ | $0.0 \%$ | $\mathbf{1 . 1} \%$ |
| Elmwood | $\mathbf{8 . 0} \%$ | $11.1 \%$ | $9.3 \%$ | $2.5 \%$ | $3.4 \%$ |
| Exchange | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Fort Garry | $\mathbf{1 . 0} \%$ | $4.0 \%$ | $2.6 \%$ | $4.6 \%$ | $7.0 \%$ |
| Inkster | $\mathbf{5 . 4} \%$ | $\mathbf{4 . 5 \%}$ | $\mathbf{9 . 1 \%}$ | $\mathbf{1 1 . 1 \%}$ | $\mathbf{9 . 8} \%$ |
| Murray Park | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $\mathbf{1 1 . 0} \%$ |
| St. Boniface | $9.3 \%$ | $7.6 \%$ | $5.9 \%$ | $3.3 \%$ | $2.8 \%$ |
| St. James | $8.5 \%$ | $7.1 \%$ | $6.9 \%$ | $8.6 \%$ | $3.8 \%$ |
| Transcona | $24.1 \%$ | $24.5 \%$ | $22.2 \%$ | $20.7 \%$ | $21.8 \%$ |
| West End | $4.6 \%$ | $\mathbf{2 . 3} \%$ | $5.8 \%$ | $5.4 \%$ | $11.7 \%$ |
| Overall | $\mathbf{7 . 3} \%$ | $7.2 \%$ | $\mathbf{7 . 3} \%$ | $\mathbf{8 . 0} \%$ | $\mathbf{6 . 9 \%}$ |

The subject property is currently owner-occupied, resulting in no vacancy. It is situated within the Inkster Industrial Park which has a vacancy rate of $5.4 \%$, which falls below the city wide average of 7.3\%.

The subject property consists of a one storey, plus mezzanine, industrial building, which is currently occupied by a single tenant (the owner). It is considered to be well-located along the main route through the Inkster Industrial Park. The subject is also located within close proximity to Route 90 which provides access to the Perimeter Highway, the Winnipeg J.A.R. International Airport, and other industrial parks. The improvement includes a combination of good quality office space and warehouse space. The subject is considered to be in overall good condition and offers a large amount of on-site parking.

Considering the subject's large size, it would likely have an extended vacancy should it become vacant. As a result, an estimated vacancy rate slightly above the current Inkster district average, but still below the city wide average would be considered reasonahle for the subject.

Therefore, an estimated vacant rate of $6.0 \%$ will be applied.

## Expenses

All rental rates quoted are on a triple net basis with the tenant responsible for all expenses excepting structural reports. Management companies generally allow between $\$ 0.10$ to $\$ 0.15$, per square foot, for annual structural reports depending upon the age and condition of the property. Considering the age and overall condition of the subject building, a rare of $\$ 0.15$ per square foot is considered reasomable to apply.

The owner would also be responsible for operating costs during vacancy. Based upon information available in our files, it is estimated that the operating costs fot the subject property will be in the area of $\$ 3.00$ per square foot.

## Capitalization Rate

To convert the net operating income indicated from the subject property into a value, the net operating income is divided by a capitalization rate. Capitalization rates are obtained from the market by investigating sale and net operating incomes that are derived from the investment properties. Information is from sources deerned reliable.

The following are some recent sales of investment properties and the resulting capitalization rates.

## Comparable No. 1

Address:
Sale Date:
Sale Price:
Overall Rare:

276 Holden Street
July 5, 2017
\$540,000
7.32\%

The comparable property consists of a one storey industrial building with a toral building area of 7,256 square feet. The improvement was constructed in 1960 and is situated on a sire with an area of 12,232 square feet.

## Comparable No. 2

Address: 1100 Waverley Street
Sale Date:
August 2017
Sale Price:
Overall Rate:
\$24,000,000
5.26\%

The comparable consists of a four, flex-industrial buildings, with a total combined building plan area of 138,899 square feet. The itmprovements were originally constructed in 1973 and are located on a site of 386,898 square feet ( 8.88 actes).

## Comparable No. 3

Address:
Sale Date:
Sale Price:
Overall Rate:

25 Keenleyside Street
March 30, 2016
\$825,000
7.67\%

The comparable consists of a two industrial buildings, with total building areas of 9,000 and 3,024 square feet. The improvements were constructed in 1969 and 1996 and are located on a site of 28,943 square feet.

## Comparable No. 4

Address:
Sale Date:
Sale Price:
Overall Rate:

1546 St. James Street
January 19, 2016
$\$ 1,260,000$
6.85\%

The comparable properry consists is a one storey, plus mezzanine, office/warehouse building with a gross upper floor area of 14,900 square foot. The improvement was constructed in 1963 and is situated on a site measuring 23.539 square feet.

## Comparable No. 5

Address:
Sale Date:
1248 Wilkes Avenue
Sale Price:
June 23, 2015
\$1,680,000
Overall Rate:
9.32\%

The comparable property is a multi-building industrial complex located in the Tuxedo Industrial Park. It consists of three buildings with areas of 2,838 square feet, 1,885 square feet and 1,344 square feet, which is a combined total of 6,067 square feet. They were constructed in 1967, 1974 and 1969, respectively. The buildings are situated on 124,498 square feet of land which is primarily used for storage/parking.

## Comparable No. 6

Address: 1550 King Edward Street
Sale Date:
April 4, 2014
Sale Price:
\$1,310,000
Overall Rate:
6.26\%

The comparable property consists of a one storey industrial building which contains a rentable area of 18,000 square feet. The improvement is situated on a site measuring 61,101 square feet and was constructed in 1961.

## Comparable No. 7

Address:
160/170 Murray Park Road
Sale Date:
January 3, 2014
Sale Price:
$\$ 1,842,275$
Overall Rate:
7.10\%

The comparable is a multiple sale, which consists of two single tenant industrial buildings. They include buildings of 10,000 square feet ( 160 Muray Park) and 10,050 squate feet ( 170 Murray Park). The improvements were constructed in 1988/1990 and are situated on a site with a total building area of 76,644 square feet.

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## Capitalization Rate Summary

|  | Address | Sale Date | Sale Price | Overall Rate | Type |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 276 Holden | 20170705 | \$540,000 | 7.32\% | Single Tenant Off/Wrhse. |
| 2 | 1100 Waverley | 201708 - | \$24,000,000 | 5.26\% | Four Multi-Tenant Bldgs. |
| 3 | 25 Keenleyside | 20160330 | \$825,000 | 7.67\% | 2 Ind. Bldgs. |
| 4 | 1546 St. James | 20160119 | \$1,260,000 | 6.85\% | Single Tenant Off/Wrhse. |
| 5 | 1248 Wilkes | 20150623 | \$1,680,000 | 9.32\% | Multi-Tenant Off/Wrhse. |
| 6 | 1550 King Edward | 20140404 | \$1,310,000 | 6.26\% | Multi-Tenant Off/Wrhses. |
| 7 | 160/170 Murray Park | 20140103 | \$1,842,275 | 7.10\% | 2 Ind. Bldgs. |

## Capitalization Rate Analysis

A capitalization rate is an expression of risk. It considers the quality of the income stream, which includes both the financial strength and length of lease of the tenants.

The above properties provide an indication as to what an investor requires in the way of a return for an investment property. The quality and condition of the improvements are considered in the selection of a capitalization rate.

The capitalization rates indicate a range from $5.26 \%$ to $9.32 \%$.

Comparable No. 1 is the most recent sale in the above range. It consists of a single tenant building which is not located in a major industrial park. This comparable consists mostly of warehouse space, with a small amount of office space. It has a significantly smaller building area compared to the subject.

Comparable No. 2, has the lowest capitalization rate of the above comparables, by a fairly wide margin. It is comprised of four, stand alone, multi-tenant improvements. These buildings are quasicommercial in nature, which contributes to the low capitalization rate. Other factors contributing to the rate include rhe high level of occupancy and good location. The subject would be considered inferior compared to this comparable.

Comparable No. 3, consists of two multi-tenant industrial building located in a small industrial cluster. The comparable is known to have been in poor condition at the time of sale. The subject would be considered superior to this comparable.

Comparable No. 4, consisrs of an industrial building, with a smaller buildings area compared the subject. The contpatable's location would be considered slightly superior to the subject, given it is situated within one of the most desirable industrial parks in Winnipeg.

Comparable No. 5 , set the highest point of the above range. This comparable is not located in one of the major industrial parks and is a large parcel of land, with a relatively small amount of building space. This comparable has the highest rate, in part, due to accessibility issues with the site and motivared vendor/purchaser. This comparable is included for information purposes and litrle weight is placed on it.

Comparable No. 6, consists of a multi-tenant industrial building, which is considered to be welllocated along Route 90. Its low capitalization rate can be in part attributed to its good location.

Comparable No. 7, has two industrial buildings, which have a smaller building area comapred to the subject. This comparable is located within a smaller industrial area within faitly close proximtiy to the subject.

In addition to the above information, the Q4 2017 Cap Rate Report by CBRE states class ' A ' industrial properties have a steady capitalization rate range from $6.00 \%$ to $6.50 \%$, with class ' $B$ ' properties having an upward trend and lying between $6.50 \%$ to $7.25 \%$. These ranges of rates are similat to the rates seen by the above comparables.

## Conclusions

The subject property consists of a one storey, plus mezzanine, industrial building, which is considered to be well-located. It is situated along the main route through rhe Inkster Industrial Park, within close proximity to Route 90 . The subject consists of a combination of good quality office and warehouse space which is considered to be in overall good condition. It is currently owneroccupied and set up for single tenant occupancy. The subject is situated on a large parcel of land which allows for on-site parking, loading and storage.

The subject has a significantly larger building area compared to most of the above comparables. These comparables represent various types of industrial investment properties. The subject is a good quality building, which is well located, but its single tenant design and large size are considered to be less desirable features. Considering its large size, good location, and overall condition, a capitalization rate closer to the high end of the comparables and the CBRE range would be considered reasonable for the subject.

An estimated capitalization rate of $7.00 \%$ will be applied.

## Summary of Income Approach to Value

| Potential Gross Income |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Area | Rate |  |
|  | 102,500 | \$6.50 | \$666,250 |
| Less: Vacancy |  | 6.00\% | \$39,975 |
| Effective Gross Income |  |  | \$626,275 |
| Less: Expenses |  |  |  |
| Structural Repairs |  | \$0.15 | \$15,375 |
| Vacancy Expense |  | \$3.00 | \$18,450 |
|  |  |  | \$33,825 |
| Net Operating Income |  |  | \$592,450 |
| Capitalized Value |  | 7.00\% | \$8,463,571 |
| Rounded To: |  |  | \$8,465,000 |

## DIRECT COMPARISON APPROACH TO VALUE

The following sale are considered to be comparable to the subject property:
Comparable No. 1


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:
255 Hutchings Street
July 21, 2016
\$3,200,000
81,392 Square Feet
$\$ 39.32$
140,000 Square Feet
M2
1968 / 1970 / 1972
14 to 22 Feet
11\%
Remarks: This comparable was constructed in several stages. It conrains a combination of office and warehouse space. The office space occupies approximately 8,800 square feet of the improvement and consists of 11 private offices, lunchroom, showroom, boardroom, and training room. The warehouse fearures four overhead doors. The comparable was occupied by American Standard Brands, which decided to close this plant. Prior to this sale, the comparable was listed with an asking price of $\$ 5,200,000$, which was then lowered to $\$ 4,455,000$. It previously sold on February 11, 2005 for $\$ 405,084$.

Comparable No. 2


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1551 Church Avenue
February 20, 2018
\$3,600,000
83,454 Square Feet
\$43.14
251,748 Square Feet
M2
1970/1974
20 Feet
23\%

Remarks: This comparable is located on the northeast corner of Church Avenue and Hutchings Street. It consists of a single tenant warehouse which has 9,795 square feet of mezzanine office space which is included in the above building area. The comparable reportedly sold in September 2008 for $\$ 3,100,000$. It also sold on March 2, 2004 for $\$ 2,680,000$ and on November 4, 2002 for $\$ 2,200,000$.

Comparable No. 3


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

89 Bunting Street
September 5, 2017
\$3,900,000
65,938 Square Feet
$\$ 59.15$
232,474 Square Feet
M2
1964/1967
24 to 26 Feet
13\%

Remarks: This comparable consists of a one storey, plus partial basement and mezzanine, industrial building. The basement has an area of 4,323 square feet. It has a 12 inch floor and has been utilized for heavy manufacturing. The improvement previously sold on October 5, 2010 for $\$ 2,400,000$.

Comparable No. 4


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

879 Keewatin Street
August 4, 2015
\$8,200,000
100,267 Square Feet
\$81.78
314,514 Square Feet
M2
1968
Up To 20 Feet
N/A

Remarks: This comparable consists of a one storey, plus mezzanine, industrial building. The improvement includes a mezzanine with an area of 5,268 square feet, which is included in the above building area. The comparable includes some finished showroom space, however, the exact amount is unknown.

Comparable No. 5


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1451 Saskatchewan Avenue
August 29, 2017
\$7,250,000
93,595 Square Feet
\$77.46
189,395 Square Feet
M3
1977/1983
14 to 30 Feet
10\%

Remarks: This comparable consists of a one storey, plus mezzanine, multi-tenant industrial building. The comparable has a plan area of 91,431 square feet which mostly consists of warehouse space. The mezzanine has an area of 2,160 square feet (included in above building area) and is finished as office space. The improvement is fully sprinklered and includes ten dock level overhead doors, plus one, 18 foot overhead door and one, ten foot overhead door. This comparable previously sold on August 24, 2015 for $\$ 6,000,000$.

Comparable No. 6


Location:
Sale Date:
Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
Zoning:
Year Constructed:
Ceiling:
Office Space:

1 Warman Road
March 1, 2018
\$11,012,500
122,016 Square Feet
$\$ 90.25$
1,030,826 Square Feet
M3
1997/2004
28 Feet
N/A

Remarks: This comparable consists of office space and processing plant. It previously sold on October 13, 2015 for $\$ 5,100,000$ and on March 6,2001 for $\$ 15,850,000$. It was formerly occupied by Maple Leaf Foods (prior to 2015 sale). The improvement includes a mezzanine with an area of 18,552 square feet, which is included in the above building area. It appears the comparable was completely vacanr at the time of the 2015 sale.

Comparable No. 7


Location:
Sale Date:
230 Panet Road

Sale Price:
Building Area:
Sale Price/Sq.Ft.:
Site Area:
December 15, 2017
\$7,950,000
96,670 Square Feet
\$82.24
Zoning:
203,740 Square Feet
Year Constructed:
M3
1990 / 1998 / 2000 / 2001 / 2003
Ceiling:
Office Space:

18 to 30 Feet
$>7 \%$

Remarks: This comparable consists of a one storey, plus mezzanine, industrial building. The improvement has a mezzanine with an area of 6,239 square feet which is included in the above building area. The comparable previously sold on March 1, 2012 for $\$ 6,850,000$.

## Summary of Sales

| 4 | Address | Sale Date | Sale Price | Bldg. Area | S.P./sf | Site Area | Age | Fir. Area Batio | Ceil. | Office |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 255 Hutchings | 21-Jul-16 | \$3,200,000 | 81,392 | \$39.32 | 140,000 | 1968-72 | 1.72 | 14'-22' | 11\% |
| 2 | 1551 Church | 20-Feb-18 | \$3,600,000 | 83,454 | \$43.14 | 251,748 | 1970/74 | 3.02 | $20^{\circ}$ | 23\% |
| 3 | 89 Bunting | 5-Sep-17 | \$3,900,000 | 65,938 | \$59.15 | 232,474 | 1964/67 | 3.53 | 24'-26' | 13\% |
| 4 | 879 Keewatin | 4-Aug-15 | \$8,200,000 | 100,267 | \$81.78 | 314,514 | 1968 | 3.14 | $<20^{\circ}$ | - |
| 5 | 1451 Saskatchewan | 29-Aug-17 | \$7,250,000 | 93,595 | \$77.46 | 189,395 | 1977/83 | 2.02 | 14'-30' | 10\% |
| 6 | 1 Warman | 1-Mar-18 | \$11,012,500 | 122,016 | \$90.25 | 1,030,826 | 1997/04 | 8.45 | $28^{\prime}$ | - |
| 7 | 230 Panet | 15-Dec-17 | \$7,950,000 | 96,670 | \$82.24 | 203,740 | 1990-03 | 2.11 | $18^{\prime}-30^{\prime}$ | > $7 \%$ |
|  | Subject |  |  | 120,500 |  | 376,203 | 1974/17 | 3.12 | $20^{\prime}$ |  |

## Comparable Analysis

The above comparables indicate sale prices ranging from $\$ 39.32$ to $\$ 90.25$ per square foot, and are industrial buildings located throughout the city.

Comparable No. 1 has the lowest sale price per square foot in the above range. It consists of an industrial building located within the subject's immediate neighbourhood. The comparable is not located along the main thoroughfare through the industrial park, resulting in an inferior level of exposure. The improvement is similar to the subject in terms of age, but has a smaller arnount of finished space compared to the subject. It has a smaller building area compared to the subject and an inferior floor area ratio. The comparahle's maximum ceiling height is greater compared to the subject.

Comparable No. 2 is a recent sale of a one storey, plus mezzanine, industrial building located within the Inkster Industrial Park. The comparable is not located along rbe main thoroughfare through rhe industrial park, resulting in an inferior level of exposure. It is similar to the subject in terms of age and ceiling height, but it has a smaller building area compared to the subject. The comparable has an inferior floor area ratio compared to the subject.

Comparable No. 3 consists of a one storey, plus mezzanine, industrial building located in the lnkster Industrial Park. The comparable is not located along the main thoroughfare tbrough the industrial park, resulting in an inferior level of exposure. It is similar to the subject in terms of age, but it has a smaller building area. The comparable has a superior floor area ratio and ceiling height compared ro the subject.

Comparable No. 4 consists of a one storey, plus mezzanine, industrial building located in the Inkster Industrial Park. Keewatin Street is a major traffic route through the area, resulting in a similar level of exposure compared to the subject. This comparable has a smaller building area compared to the subject, but is similar in terms of floor area ratio, age and ceiling height.

Comparable No. 5, consists of a one storey, plus mezzanine, industrial building locared in the St . James Industrial Park. The St. James Industrial Park is one of Winnipeg's most desirable industrial parks, resulting in a superior location compared to the subjecr. The improvement has a smaller building area compared to the subject, but a superior maximum ceiling height. The comparable is similar to the subject in rerms of age, but is considered to be in overall inferior condition with an inferior floor area ratio. The subjecr's value per square foot would be expected to fall below this comparable, given its superior location.

Comparable No. 6 , has the highest sale price per square foot in the above range and is also the most recent sale. The comparable is a one storey, plus mezzanine, industrial building. This comparable has a similar building area compared to the subject and includes a large amount of mezzanine space, similar to the subject. The comparable is of newer construction compared to the subjecr and has a superior floor area ratio and ceiling height. Overall, the subject's value per square foot would be expected to fall slightly below this comparable, given iss much greater floor area ratio and ceiling height.

Comparable No. 7, consists of a one storey, plus mezzanine, industrial building which is located near Comparable No. 6. It has a smaller building area compared to the subject. It is of newer construction compared to the subject, but appears to be in overall similar condition. The comparable has an inferior floor area ratio compared to the subject, but a superior maximum ceiling height.

## Conclusions

The subject property would be considered most physically similar to Compatable No. 6, given they have a similar building area and the comparable includes a large amount of mezzanine space. However, the comparable would require a large downward adjustment for its newer age, far superior floor area ratio, and superior ceiling height.

The subject's value per square foor would be expected to fall below Comparable No. 5 , given its superior location within the St. James Industrial Park.

Comparables No. 1 through No. 4 are most similar to the subject in rerms of location within the Inkster Industrial Park. Comparables No. 1 through No. 3 would require upward adjustments for their inferior level of exposure. The range would require an overall downward adjustment for buildings area, as stnaller buildings generally sell for more per square foot compared to larger buildings, all other factors considered equal. All four comparables are considered similar to the subject in terms of age. However, the suhject includes a larger mezzanine which is developed as good quality office space. The exact percentage of office space the subject has is not known, but it is above $30 \%$. This is superior compared to all of the comparables.

The subject's floor area ratio and ceiling height falls within the range created by Comparables No. i through No. 4.

Overall, an estimated value per square foot above Comparables No. 1, No. 2, and No. 3, but below Comparable No. 4 would be considered reasonable for the subject.

An estimated value of $\$ 70$ per square foot would be considered reasonable for the subject.

Applying this value to the subject's rotal building area of 120,500 square feet, results in a total value of $\$ 8,435,000$.

## RECONCILIATION \& FINAL ESTIMATE OF VALUE

Two approaches to value have been investigated and produced the followings results:
Income Approach to Value $\$ 8,465,000$
Direct Comparison Approach to Value $\$ 8,435,000$

Two approaches to value were applied to anive at the estimated market value of the subject, the Income and Direct Comparison Approaches.

The Income Approach considered market rental rates for similar buildings and a market rent was estimated for the subject. Deductions were made for vacancy, operating expenses during the vacancy and a structural repair allowance. The resulting net operaring income was then capitalized by a rate found in the market.

The Direct Comparison Approach considered sales of properties in the neighbourhood, and other comparable neighbourhoods, and adjustments were made for physical differences berween the subject and these sales. Based on what properties were considered superior and inferior, the square foot range was narrowed to a reasonable range, from which, a square foot rate, was applied to the subject.

Borh the Income Approach and the Direct Comparison Approach resulted in similar values and are both considered to be reliable. The subject property is currently owneroccupied. The subject's interior is developed to accommodate the needs of the owner and it is unlikely to be rented out in the near future. Therefore, the Direct Comparison Approach will be relied upon.

Therefore, the final estimate of value is $\$ 8,435,000$.

## APPRAISER'S CERTIFICATION

We certily to the best of our knowledge and behef that:

- the statements of fact contained in this report are true and correct;
- the reported analyses, opinions, and conclusions are limited only by the reporred assumptions and limiting conditions, and are my personal impartial, and unbiased professional analyses, opinions, and conclusions;
- we have no present or prospective interest in the property that is the subject of this report, and no personal interest with respect to the parties involved;
- we have no bias with respect to the property that is the subject of this report or to the parties involved with this assignment;
-our engagement in and compensation for this assignment were not contingent upon developing or reporting predetermined results, the amount of the value estimate, or a conclusion favouring the client;
- our analyses, opinions, and conclusions were developed, and this reporr has been prepared, in conformity with the Canadian Uniform Standards of Professional Appraisal Practice and IVS;
- we have the knowledge and experience to complete the assignment comperently (with respect to Section 5.4 in the 2018 edition of the CUSPAP);
- no one provided significant professional assistance to the person(s) signing this report;
- as of the date of this report, the undersigned have fulfilled the requirements of The Appraisal Institute of Canada Continuing Professional Development Program for members;
-the undersigned is are members in good standing of the Appraisal Institure of Canada; and - we did personally inspect the subject property of the report under review on April 17, 2018.

The appraiser's qualifications are located in the addendum of this report.

Based on the data, analyses and conclusions contained herein, the market value of the interest in the property described, located at 1771 Inkster Boulevard, in the City of Winnipeg, in the Province of Manitoba, as at April 17, 2018, is estimated EIGHT MILLION FOUR HUNDRED THIRTY FIVE THOUSAND ( $\$ 8,435,000$ ) DOLLARS, linked to a reasonable exposure time of approximately six to twelve months.

## DENNIS T. BROWATY \& ASSOCIATES LTD.

Dated: May 3, 2018


Timothy, J. Browaty, B.R.S., AACI, P.App.


Kaitlin S. Bertouille, B.Comm. (Honours), AACL, P. App.

## PART IV - ADDENDUM

## ADDENDA

## 1. Photographs of the Subject Property \& Area

2. Copy of Title Search
3. Qualifications of Appraisers

## Photographs of the Subject Property and Area



South and West Elevations


Addition on West Elevation


North and West Elevations


North Elevation


North and East Elevations


East and South Elevations


Subject Parking


Subject Parking


Looking West on Inkster Boulevard


Looking East on Inkster Boulevard


Addition Entrance


Addition Reception


Addition Entrance


Cafeteria


Sample Retail Display


Sample Retail Display


Main Floor - Hallway


Main Floor - Work Room


Main Floor - Open Work Space


Main Floor - Work Room


Main Floor - Distribution Warehouse


Main Floor - Distribution Warehouse


Main Floor - Distribution Warehouse


Distribution Warehouse Mezzanine


Distribution Warehouse Mezzanine


Mezzanine - Work Room


Mezzanine - Common Work Space


Mezzanine - Work Room


Mezzanine - Boardroom


Typical Washroom

## STATUS OF TITLE

Title Number 2286531/1
Title Status Accepted
Client File

The Property Registry

## 1. REGISTERED OWNERS, TENANCY AND LAND DESCRIPTION

NYGARD PROPERTIES LTD.

IS REGISTERED OWNER SUBJECT TO SUCH ENTRIES RECORDED HEREON, IN THE FOLLOWING DESCRIBED LAND:

FIRSTLY: SP LOT 6 PLAN 26533 WLTO IN OTM LOTS 2 AND 3 PARISH OF KILDONAN

SECONDLY: PARCEL 3 PLAN 11773 WLTO
EXC OUT OF SAID PARCEL ALL MINES AND MINERALS WHETHER SOLID LIQUID OR GASEOUS AND THE RIGHT TO WORK THE SAME IN SAID PARISH

The land in this title is, unless the contrary is expressly dectared, deemed to be subject to the reservations and restrictions set out in section 58 of The Regl Property Act.
2. ACTIVE INSTRUMENTS

| Instrument Type: | Caveat |
| :--- | :--- |
| Registration Number: |  |
| Instrument Status: | 228203/1 |
| Accepted |  |$\quad$| Registration Date: | 1973-10-26 |
| :--- | :--- |
| From/By: | THE CITY OF WINNIPEG |
| To: |  |
| Amount: | No notes <br> Notes: <br> Description: |


9. ORIGINATING INSTRUMENTS

| Instrument Type: | Request To Issue Title <br> Registration Number: <br> $\mathbf{3 5 8 6 6 5 3 / 1}$ |
| :--- | :--- |
| Registration Date: |  |
| From/By: | 2008-03-12 |
| To: |  |
| NYGARD PROPERTIES LTD. |  |
| Amount: |  |

10. LAND INDEX

Lot 3 Plan 11773
EXC RES

Lot 6 Plan 26533

## CERTIFIED TRUE EXTRACT PRODUCED FROM THE LAND TITLES DATA STORAGE SYSTEM OF TITLE NUMBER 2286531/1

## QUALIFICATIONS OF APPRAISER

## TIMOTHY J. BROWATY, B.R.S. AACI, P.App.

1. The Appraiser is a member in good standing of the Appraisal Institute of Canada and is an Accredited Appraiser of the Appraisal Institute of Canada under Certificate No. 4260.
2. The Appraiser graduated from the University of Manitoba in 2003 with a Bachelor of Recreation Studies.
3. Between 2003 and 2009, the Appraiser was enrolled in the University of British Columbia Real Estate Division. The Appraiser completed all of the courses required for and AACl, P.App. designation.
4. The Appraiser has been employed at Dennis T. Browaty \& Associates Ltd. since 2005, and has apprenticed under the tutelage of Mr. Dennis T. Browaty, AACI, P.App. prior to receiving his designation.
5. Since 2005, the Appraiser has been involved in valuing numerous different types of commercial and residential properties throughout Winnipeg and Manitoba.
6. The Appraiser's clientele includes several major financial institutions/various real estate companies.

## QUALIFICATIONS OF APPRAISER

## KAITLAN S. BERTOUILLE, B. Comm. (Honours), AACI, P.App.

1. The Appraiser is in good standing of the Appraisal Institute of Canada and is a Candidate Member of the Appraisal Institute of Canada under Certificate No. 909201.
2. The Appraiser graduated from the Universiry of Manitoba in April 2014 with a Bachelor of Commerce (Honours).
3. In December 2014, the Candidate Member enrolled in the Universiry of British Columbia Real Estate Division. The Candidate Member is currently working towards the completion on all of the courses required for an AACI, P.App. designation.
4. The Appraiser has been employed at Dennis T. Browary \& Associates Ltd. since March 2015, and apprenticed under the turelage of Mr. Timothy J. Browary, B.R.S., AACI, P.App. prior to receiving her designation.
5. The Appraiser received her AACI, P.App. designation in February 2018.
6. Since 2015, the Candidate Member has been involved in valuing numerous different types of commercial properties throughout Winnipeg and Manitoba.

This is Exhibit " $D$ " referred to in the Affidavit of Greg Fenske

Affirmed before me at the City of


Notary Public in and for the Province of Manitoba

WAYNE ONCHULENKO
Notary Pubic and
fir tising Manitoba Lawer
73t 330 St. Mary Avenue
:Ninnipeg, MB R3C 325

## 702 Broadway

Roll Number: 12097678100
West Broadway
The Assessment and Taxation Department does not warrant or make any representations as to the quality, content, accuracy, or completeness of the information, text, graphics, links and other items contained on this website ("winnipegassessment.com") or any other website. Such materials have been compiled from a variety of sources and are subject to change without notice from the Assessment and Taxation Department.
2020 Assessment Roll (Market value as at April 1,2018)

| Property Class(es) | Status(es) | Assessed Value |
| :--- | :--- | :--- |
| Other | Taxable | $\$ 1,800,000$ |

Property Information
Property Use Code
Assessed Land Area

## Zoning

Water Frontage Measurement
Sewer Frontage Measurement
Property Influences

CMRST - Store
$21,776 \mathrm{sq} . \mathrm{ft}$.
C2-Com-Community
300.20 ft .
300.20 ft .

Heavy Traffic
External Corner
Bus Route
Bus Stop
Traffic Lights

This is Exhibit "E" referred to in the
Affidavit of Greg Fenske
Affirmed before me at the City of


WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, MB R3C $3 Z 5$

## OREA Anaria Apal Entate Agreement of Purchase and Sale <br> Commercial

## Form 500

for usa in the Province of Ontario

| This Agreement of Purchase and Sole dated this ......................... day of ................................................ |  |  |  |
| :---: | :---: | :---: | :---: |
| BUYER: ...New York Brand gtudio Inc. In Trust <br> ['Fulil legal names of all Buyers) |  |  |  |
| SELLER: NYGARD PROPERTIES LTD. the following <br> (fívil lagal names of al Sellers) |  |  |  |
| REAL PROPERTY: |  |  |  |
|  |  |  |  |
|  |  |  |  |
| in the ................................................................................................. |  |  |  |
| ond having a frontage of ............110...(as...per MPAC)............. more or less by a depth of ............... (as...Per................... more or tess |  |  |  |
| and legally described as PT. LT 18 BEC A PL KILITART REGERYE TORONTO AS IN CT603366, EXCEPT TAE ERSERENT THBREINY CITI OF TORONTO |  |  |  |
| (Legal descriplion of land including eosements nal describsd elsowhere) |  |  |  |
|  |  |  |  |
| Thenty-Four Mi 11ifon........................................................................ Do. Dilars |  |  |  |
|  |  |  |  |
|  |  |  |  |
| F゙ive Hundred Thousand |  |  |  |
| by negotiable cheque payable to.. Royal Le.............................................................................................................. "Deposit Holder" |  |  |  |
| to be held in trust pending completion or other termination of this Agreement and to be credited toward the Purchase Price on completion. For the purposes |  |  |  |
| of this Agreement, "Upon Acceptance" shall mean that the Buyer is required to deliver the deposit to the Deposit Holder within 24 hours of the acceptonce of this Agreement. The parties to this Agreement hereby acknowledge that, urless otherwise provided for in this Agreement, the Deposit Holder shall place the deposit in trust in the Deposit Holder's non-interest bearing Real Estate Trust Account and no interest shall be eorned, received or paid on the deposit. |  |  |  |
|  |  |  |  |
| Buyer agrees to pay the balance as more partleularty set out in Schedule A attached. |  |  |  |
| SCHEDULE(S) A .............................................................................................attached hereto form(s) part of this Agreement. |  |  |  |
| 1. IRREVOCABILITY: This offer shall be irrevocable by Buyer $\qquad$ until $\qquad$ (Seller/Buyer) $\qquad$ <br> March 20.20 after which time, if not accepted, this offer shall be null and woid and the deposit shall be returned to the Buyer in fill without interest. |  |  |  |
|  |  |  |  |
|  |  |  |  |

2. COMPLETION DATE: This Agreement shall be completed by no later than 6:00 p.m. on the $\qquad$ -.... $\qquad$ day of $\qquad$

See Schedule A..........., 20,-~.
Upon completion, vacant possession of the property shall be given to the Buyer unless otherwise provided for in this Agreement.

## INITIALS OF BUYER(S):



INITIALS OF SELLERS(S):


[^4] The Conocian Real Estale Assaciation (GREA) and trentity the reol astala protessionals wha afe members of CREA ond the qualily of services they provide. Used under license.
3. NOTICES: The Seller hereby appoints the Listing Brokerage as agent for the Seller for the purpose of giving and receiving notices pursuant to this Agreement. Where a Brokerage (Buyer's Brokerage) has entered into a representation agreement with the Buyer, the Buyer heraby appoints the Buyer's Brokerage as agent for the purpose of giving and receiving notices pursuant to this Agreement. Where a Brokerage represents both the Seller and the Buyer (multiple representation), the Brokerage shall not be appointed or authorized to be agent for elther the Buyer or the Seller for the purpose of giving and receiving notices. Any notice relating hereto or provided for herein shall be in writing. In addition to any provision contained herein and in any Schedule hereto, this offer, any counteroffer, notice of acceptance thereof or any notice to be given or received pursuant to this Agreement or any Schedule hereto [any of them, "Document") shall be deemed given and received when delivered personally or hand delivered to the Address for Service provided in the Acknowledgentent below, or where a facsimile number or email address is provided herein, when transmitted electronically to that facsimile number or email address, respectively, in which case, the signature(s) of the party (parties) shall be deemed to be original.


FAX No.: ...............................416-743-7195
Email Addrass: .....................notsehjoe@gmail. com
4. CHATTELS INCLUDED:

All Light Fixtures, All Window Coverings, All HVAC Systems, all those belonging to the seller and have to do with maintenance of the property and all other items used to operate the building.

Unless otherwise stated in this Agreement or any Schedule hereto, Seller agrees to convey all fixtures and chattels included in the Purchase Price free from all liens, encumbrances or claims affecting the said fixtures and chattels.

## 5. FIXTURES EXCLUDED: <br> n/a

6. RENTAL ITEMS (Including Lease, Lease to Own): The Following equipment is renled and nof included in the Purchase Price. The Buyer agrees to assume the rental contracif(s), if assumable: n/a

The Buyer agrees to co-operate and execute such documentation as may be required to facilitate such assumption.
7. HST: If the sale of the property (Real Property as described above) is subjert to Harmonized Sales Tax (HST), then such tox shall be in addifion to the Purthase Price. The Seller will not collect HST if the Buyer provides to the Seller a warfanty that the Buyer is registered under the Excise Tax Act ["ETA"|, together with a capy of the Buyer's EJA registration, a warranty that the Buyer shall selforssess and remil the HST payable and file the prescribed form and shall indemnity the Seller in respect of any HST payable. The foregoing warranties shall not merge but shall survive the campletion of the Iransaction. If the sale of the property is not subject to HST, Seller agrees to cerrify on or before closing, that the transaction is not subject to HST. Any HST on chattels, If applicable, is not included in the Purchase Price.

## INITIALS OF BUYER(S):


|NITLALS OF SELLERS(S):

8. JITLE SEARCH: Buyer shall ba allowed until 6:00 p.m. on the day of.................................................. $\qquad$ (Requisition Date) to examine the title to the property at his own expense and until the earlier of. (i) thirty days from the later of the Requisition Date or the date on which the conditions in this Agreement are fulfilled or otherwise waived or; (ii) five days prior to completion, to satisty himself that there
are no outstanding work orders or deficiency notices affecting the property, that its present use (......................................... $\qquad$ ) may be lawfully continued and that the principal building may be insured against risk of fire. Seller hereby consents to the municipality or other governmental agencies releasing to Buyer details of all outstanding work orders and deficiency notices affecting the property, and Seller agrees to execute and deliver such further authorizations in this regard as Buyer may reasonably require.
9. FUTURE USE: Seller and Buyer agree that there is no representation or warranty of any kind that the future infended use of the property by Buyer is or will be lawful except as may be specifically provided for in this Agreement.
10. TITLE: Provided that the fifle to the property is good and free from all registered restrictions, charges, liens, and encumbrances except as otherwise specifically provided in this Agreement and save and except for (a) any registered restrictions or covenants that run with the land providing that such are complied with; (b) any registered municipal agreements and registered agreements with publicly regulated ulilifies providing such have been complied with, or security has been posted to ensure compliance and completion, as evidenced by a lefter from the relevant municipality or regulated utility; (c) any minor easements for the supply of domestic witility or telecommunication services to the property or adjacent properties; and (d) any easements for drainoge, storm or sanitary sewers, public utility lines, teleconmmunication lines, cable television lines or of her services which do not materially affect the use of the praperty. If within the specified times referred to in paragraph 8 any valid objection to tifle or to any outstanding work order or deficiency notice, or to the fact the said present use may not lawfully be continued, or that the principal building may not be insured against risk of fire is made in writing to Seller and which Seller is unable or unwilling to remove, remedy or satisfy or obtain insurance save and except againsi risk of fire (Title Insurance) in favour of the Buyer and any mortgagee, (with all related costs at the expense of the Seller), and which Buyer will not waive, this Agreement notwithstanding any intermediate acts or negotiations in respect of such objections, shall be at an end and all monies paid shall be returned without interest or deducion and Seller, Listing Brokerage and Co-operating Brokerage shall not be liable for any costs or damages. Save as to any valid objection so made by such day and except for any objection going to the root of the fitle, Buyer shall be conclusively deemed to have accepted Seller's title to the property.
11. CLOSING ARRANGEMENTS: Where each of the Seller and Buyer retain a lawyer to complete the Agreement of Purchase and Sale of the property, and where the transaction will be completed by electronic registration pursuant to Part lll of the Land Registration Reform Act, R.S.O. 1990, Chapter L4 and the Electronic Registration Acl, S.O. 1991. Chapter 44, and any amendments thereto, the Seller and Buyer acknowledge and agree that the exchange of closing funds, non-registrable documents and other items the "Requisite Deliveries") and the release thereof to the Seller and Buyer will (a) not occur at the same time as the registration of the transfer/deed (and any other documents intended to be registered in connection with the completion of this transaction) and (b) be subject to conditions whereby the lawyer(s) receiving any of the Requisite Deliveries will be required to hold same in trust and not release sama except in accordance with the terms of a document registration agreement between the soid lawyers. The Seller and Buyer irrevocably instruct the said lawyers to be bound by the document registration agresment which is recomnnended from time to time by the Law Society of Ontario. Unless otherwise agreed to by the lawyers, such exchange of Requisite Deliveries shall occur by the delivery of the Requisite Deliveries of each party to the office of the lawyer for the other party or such other locatian agreeable to both lawyers.
12. DOCUMENTS AND DISCHARGE: Buyer shall not call for the production of any title deed, abstract, survey or other evidence of tite to the properly except such os are in the possession or control of Seller. If requested by Buyer, Seller will deliver any sketch or survey of the property within Seller's control to Buyer as somn as possible and prior to the Requisition Date. If a discharge of any Charge/Mortgage held by a corporation incorporated pursuant to the Trust And Loan Companies Ast (Canada), Chartered Bank, Trust Company, Credit Union, Caisse Populaire or Insurance Company and which is not to be assumed by Buyer on completion, is not ovailable in registrable form on completion, Buyer agrees to accept Seller's lowyer's personal undertaking to obtain, out of the closing funds, a discharge in registrable form and to register same, or cause same to be registered, on hitle within a reasonable periad of time after completion, provided that on or before completion Seller shall provide to Buyer a morigage statement prepared by the morgagee setting out the bolance required to obtain the discharge, and, where a real-time electronic cleared funds transfer system is not being used, a direction executed by Seller directing payment to the mortgagee of the amount required to obtain the discharge out of the balance due on completion.
13. INSPECTION: Buyer acknowledges having had the opportunily to inspect the property and understands that upan accaptance of this offer there shall be a binding agreament of purchase and sale between Buyer and Seller.
14. INSURANCE: All buildings on the property and all other things being purchased shall be and remain until completion at the risk of Seller. Pending completion, Seller shall hold all insurance policies, if any, and the proceeds thereof in trust for the parties as their interests may appear and in the event of substantial damage, Buyer may either terminate this Agreement and have all monies paid returned without interest or deduction or else take the proceeds of any insurance and complete the purchase. No insurance shall be transferred on completion. If Seller is taking back a Charge/ Mortgage, or Buyer is assuming a Charge/Mortgage, Buyer shall supply Seller with reasonable evidence of adequate insurance to protect Seller's or other morigagee's interest on completion.

## INITIALS OF BUYER(S):



## INITIALS OF SELLERS(S):


15. PLANNING ACT: This Agreement shall be effective to create an interest in the property only if Seller complies with the subdivision control provisions of the Planning Act by completion and Seller covenants to proceed diligently at his expense to obtain any necessary cansent by completion.
16. DOCUMENT PREPARATION: The Transfer/Deed shall, save for the Land Transfer Tax. Affidavit, be prepared in registrable Form of the expense of Seller, and any Charge/Mortgage to be given back by the Buyer to Seller at the expense of the Buyer. If requested by Buyer, Seller covenants that the Transfer/Deed to be dalivered on completion shall contain the statements contemploted by Section 50(22) of the Planning Act, R.S.O.1990.
17. RESIDENCY: \{a\} Subject to $\{b\}$ below, the Seller represents and warrants that the Seller is not and on completion will not be a non-resident under the non-residency provisions of the Income Tax Act which representation and warranty shall survive and not merge upon the completion of this transaction and the Seller shall deliver to the Buyer a stotutory declaration that Seller is not then a mon-resident of Canada;
(b) provided that if the Seller is a non-resident under the non-residency provisions of the Income Tax Act, the Buyer shall be credited fowards the Purcluase Price with the amount, if any, necessary for Buyer to pay to the Minister of Notional Revenue to salisty Buyer's liability in respect of tax payable by Seller under the non-residency provisions of the Income Tax Act by reason of ihis sale. Buyer shall not claim such credit if Seller delivers on completion the prescribed certificate.
18. ADJUSTMENTS: Any rents, mortgage interest, realty taxes including locat improvement rates and unmetered public or privole utility charges and unmetered cost of tuel, as applicable, stall be apportioned and allowed to the day of completion, the day of completion itself to be apportioned to Buyer.
19. TIME LIMITS: Time shall in all respects be of the essence hereof provided that the time for doing or complating of any matter provided for herein may be extended or abridged by an agreement in wititing signed by Seller and Buyer or by their respective lawyers who may be specifically authorized in that regord.
20. PROPERTY ASSESSMENT: The Buyer and Seller hereby acknowledge that the Province of Ontario has implemented current value assessment and properties may be re-assessed on an annual basis. The Buyer and Seller agree that no claim will be made against the Buyer or Seller, or any Brokerage, Broker or Salesperson, for any changes in property tax as a result of a re-assessment of the praperty, save and except any property taxes that accrued prior to the completion of this transaction.
21. TENDER: Any tender of documents or money hereunder may be made upon Seller or Buyer or their respective lawryers on the day set for completion. Money shall be tendered with funds drawn on a lawyer's trust account in the form of a bank draft, certified cheque or wire fransfer using the large Value Transler System.
22. FAMILY LAW ACT; Seller warrants that spousal consent is not necessary to this transaction under the provisions of the Family Law Act, R,S.O. 1990 unless the spouse of the Seller has executed the consent hereinafter provided.
23. UFFI: Seiler represents and warrants to Buyer that during the time Seller has owned the property, Seller has not caused any building on the property to be insulated with insulation containing ureaformaldehyde, and that to the best of Seller's knowledge no building on the property contains or has ever contained insulation that contains ureoformaldehyde. This warranty shall survive and not merge on the completion of this transaction, and if the building is part of a multiple unit building, this warranty shall only apply to that part of the building which is the subject of this transaction.
24. LEGAL, ACCOUNTING AND ENVIRONMENTAL ADVICE: The parties acknowledge that any information provided by the brokerage is not legal, tax or environmental advice, and that it has been recommended that the parties oblain independent professional advice prior to signing this document.
25. CONSUMER REPORTS: The Buyer is hereby notifled that a consumer report containing credit and/or personal information may be referred to in connection with this fransaction.
26. AGREEMENT IN WRITING: If there is conflict or discrepancy between any provision added ta this Agreement lincluding any Schedule altached haretol and any provision in the standard pre-set portion hereof, the added provision shall supersede the standard preset provision to the extent of such conflict or discrepancy. This Agreement including any Schedule attactied hereto, shall constitute the entire Agreement between Buyer and Seller. There is no representation, warranty, colicteral agreement or condition, which affects this Agreement other than as expressed herein. For the purposes of this Agreement, Seller means vendor and Buyer means purchaser. This Agreement shall be read with all changes of gender or number required by the context.
27. TIME AND DATE: Any reference to a time and date in this Agreement shall mean the time and date where the property is located.

28. SUCCESSORS AND ASSIGNS: The heirs, executors, administrators, successors and assigns of the undersigned are bound by the terms herein. SIGNED, SEALED AND DELIVERED in the presence of: IN WITNES5 whereof 1 have hereunto set my hand and seal:


1, the Undersigned Seller, agree to the above offer. I hereby irrevocably instruct my lawyer to pay directly to the brokerage(s) with whom I have agreed to pay commission, the unpaid balance of the commission together with applicable Harmonized Sales Tax (and any other toxes as may hereafter be applicable), from the proceeds of the sole prior to any payment to the undersigned on completion, as advised by the brokerage $\{\mathrm{s}$ ) 10 my lawyer.
SIGNED, SEALED AND DELIVERED in the presence of: IN WITNESS whereof 1 have hereunto set my hand and seal:
Nygard Properties Ltd.

| [Winess] |  | (Date) |
| :---: | :---: | :---: |
| (Wingess) | (Selier/Authorized Signing Officer) | (Date) |

SPOUSAL CONSENT: The undersigned spouse of the Seller hereby consents to the disposition evidenced herein pursuant to the provisions of the Family Law Act, R.S.O. 1990, and hereby agrees to execute all necessary or incidental documents to give fill force and effect to the sale evidenced herein.
[Wingexs]

CONFIRMATION OF ACCEPTANCEs Notwithstanding anything contained herein ta the contrary, I canfirm this Agreement with all changes both typed and written was finally accepted by all parties at $\qquad$ this
day of.
20.

## (a.m./p.m.)

[signature of Sölier or Buyer]

| INFORMATION ON BROKERAOE(S) |  |
| :---: | :---: |
| Listing Brokerage ............................................................................................................ | Teli.No. |
| [Salosperson/Broker/Broker of Record Name] |  |
| Coop/Buyer Brokerage ..............Yal LePege Regl Estate Professionals . . . . . . . . |  |
| Joe Notsch-Kupcho \& Jason Notsch-Kupcho |  |
| [Solesperson/Broker/Broker of Record Name] |  |

## ACKNOWLEDGEMENT

I acknowledge receipt of my signed copy of this accepted Agreement of Purchase and Sale and I authorize the Brokerage to forward a copy to my lawyer.

I acknowledge receipt of my signed copy of this accepted Agreement of Purchase and Sale and I outhorize the Brokerage to forward a copy to my lawyer.


| COMMISSTON TRUST AGREEMENT |  |
| :---: | :---: |
| To: Cooperating Brokerage shown on the foregoing Agreement of Purchase and Sale: <br> In cansideration for the Cooperating Brokerage procuring the foregoing Agreement of Purchate and Sole, 1 hereby deciare that all moneys received or receivable by me in consection wh the Transaction as contemplated in the Mis* Rules and Regulations of my Real Estale Board shall be receivable and held in trust. This agreement shall canslitute a Commission Trust Agreement as defined in the MLS* Rules and shall be subject to and governed by the MLS Rules pertaining to Commission Trust. |  |
| DATED as of the date und lime of the acceptance of the foregoing Agreement of Purchase and Sole |  |
| (Authorized to bind the listing | Majorized lo bind the Cotbperaling Brokerege) |

Achorized to bind the Listing Brokeroge)
The fademarks REALTORG, REAITORSE, MLSO, Mbliple listing Sarvicesse and associaled logos afe owned or controned by
The Conodian Recl Estare Astacialion KREA and iden ify the resl estole profassionals who ore members of CREA and the
quality of services they provide. Used under license.
92020, Ontario Real Estate Assaciation |"OREA $\%$. All rights rasarvad. This Form was devalopad by OREA for the usa and raproduckion
by tis members and licensees only. Any oher use of repraduclion is prochitited except with prior writen consent of OREA. Do not alter
when prinling or repraducing the standaré preset portion. OREA baors no liabiliyy for your use of this form.

## Form 500

for use in the Province of Onlario

## Schedule A

Agreement of Purchase and Sale - Commercial

This Schedule is attached to and forms part of the Agreement of Purchase and Sale between:
BUYER: Hew York Brand studio Inc. In Trust and

SELLER: $\qquad$ NYGARD PROPERTIES LTD.
for the purchase and sale of ................................ st
$\qquad$ dated the
11
day of
March $\qquad$ 2020

Buyar agrees to pay the balance as follows:

1. Buyer agrees to pay the halance of the purchase price in cash, oertified ohegua or by bank draft or by wire transfer from solicitors trust account, to the Seller upon alosing, subject to the usual adjustments.
2. For the purpose of this agrement, the terms "husiness days" or "hanking days" shall mean any day other than a Saturday, Sunday, or Statutory Holiday in the Province of Ontario.
3. Seller agrees to discharge any mortgages, liens or other encumhrances now registered againgt the properties on or before alosing.
4. The buyer agrees to pay a further sum of five hundred thousand dollars ( $\$ 500,000$ ), to "Royal LePage Real Estate Professionals, In Trust", hy oertified cheque, within 5 business days of notification of fulfillment or removal of the conditions pertaining to gaid property, as an addition deposit to he hold in trust pending oompletion or othes termination of this agreement, this amount is to be eredited towards the purchase prioe on completion of this transaction.
5. The Seller ghall keep this Agreement and all information that the Seller receives regarding the property confidential but may provide this Agreament and such informatiop to its legal counsel and other advisors on a "need to know" basis provided buah persons agree to keep any information so provided confidential.
6. This Agreement shall, when signed and accopted as aforesaid, constitute the ontire Agroement between the Buyer and Seller, and there is no representation, warranty, follateral agreement or condition affecting this Agreement or the Property or supported herehy othor than as is in writing and signed hy hoth parties. The provisions hereof shall not merge on closing, but shall continue to ensure to the henefit of and be binding upon the parties hereto and thelr respeative suocessors and assigns (who shall from time to time upon request execute furthor doouments to give full force and effect to the intent apd fair meaning hereof).
7. The Buyer shall have the right to view the interior of the property Three (3) times prior to completion, at a mutually agread upon time, providing twenty Four (24) hour notioe. The seller agrees to provide aooess to the property for the purpose of this viawing.
8. The seller agrees in the event that the Buyer does not waive the conditions within the dates and times as set out in this agrement and its amendments, the seller give the Deposit Eolder, the hrokerage or other party holding the deposit an irrevocable direction to releaee the deposit to the buyer without the necessity of a Mutual Release signed by aither party.
9. The Buyer shall have the right at any time prior to closing, to assign the within offer to any person, persons or oorporations, either existing or to be incorporated, and upon deliver to the Seller of potice of such assignment, together with the assignee's coverant in favor of the seller to be bound herehy as Buyer, the huyer hereiv before named shall stand released from all prior liability bereunder.

This form must be initialed by all parties to the Agreement of Purchase and Sale,

## INITIALS OF BUYYR(5):



INITIALS OF SELLERS(\$):

## Form 500

for use in the Province of Ontario

## Schedule A

## Agreement of Purchase and Sale - Commercial

This Schedule is altached to and forms part of the Agreement of Purchase and Sale between:
$\qquad$
SELLER: HIGARD PROPGRTIES LTD.

dated the ...................... day of
Mazch
2020
Buyer agrees to pay the bolance as follows:
10. Seller agrees and warrants that there are no Agreements of any kind whatsoever made between the Seller heretn, or its predecessors on title and any abutting landowners that may withhold or delay, or cause to withhold or delay the use of the heretn properties directly or indirectly.
11. The Buyor represents that it is now or will by no later than the closing date be registared for the purpose of tbe Harmonized Tax ("FST") in accordance with the applicable provisions in that regard pursuant to the ExCise Tax Act of Canada, as amended. The Buyer covenants to deliver a statutory Declaration on closing confirming itg $E s T$ registration mumber, which shall be conclusive of such HST registration, and shall prealude the seller from collection of Est from the Buyer on closing. The Buyer further coverants to deliver an indemity in favor of the seller on closing as to any obligation or liability for payment of HST arising from completion of this Agreemont.
12. The seller agrees to deliver to the Buyer within two (2) business days after the confirmation of fuceptance date of this Agreement, the following documents (the 'Deliveries")
a) An existing survey of the property completed by a registered ontario Land surveyor showing the structures situated hereon, land elevation, and any rights of way, encroachments, easements or other encumbrances if in the sellers possession;
b) Copies of all the "as built" plans, specifications and appraisals, and all plans for mechantcal, electrical and structural systems if in the sellers possessioy;
13. The Agreement shall be completed thirty (30) days after the seller'e receipt in writing of the Buyer's waifer or satisfaction of the Euyers Conditions identified herein, or as otherwise matually agreed upod by the parties. If that day falls on a saturday, sunday, or btatutory holiday in the providce of ontario, the elosing will move the the next business day following.
14. This offer is conditional for thirty days (30) 'Due Diligence Period" to satisfy itgelf in its absolute and unfettered discretion with but not limitad to:
a) The physical condition of the property is accoptable to the buyer in the buyers absolute and unfetterad discretion;
b) The suitability, feasibility and viability is satisfactory to the buyer for the buyers intemded use, in the buyers absolute atd unfettered discretion

During the Buyer 'Due Diligence Period' the Seller agrees to allow the Buyer access to the property providing twenty Four (2A) hour notice to the beller for any needs for fulfilling the conditions, In the event the Buyer in satisfied in its absolute and unfottared disoretion, the buyer must notify the seller in writing within the aforementioned timo limit that the condition is waived and the Agreement shall continue in full force and effect. If no such notice is deliverea within the said time period stated herain, or the Buyer gives notice of its dissatisfaction with any of the foregoing items within such time limit, this Agreement shall be considered mull and void and suyer's deposit ghall be returned without interest, deduction or penalty.

This form must be initialed by all parties to the Agreement of Purchase and Sade.

## INITIALS OF BUYER(S):



INITIALS OF SELLERS(\$):


This Schedule is attached to and forms part of the Agreement of Purchase and Sale between:

```
BUYER: ..New York Brand Studio Inc. In Trust ..................................................................................................................................................
seller: .............................
```

for the purchase and sale of
1 Niagara St
dared the ..................... day of ............................................................................................

## TRUST DEPOSIT INTEREST AGREEMENT AND DIRECTION

In accordance with Subsection 27 of the Real Estate and Business Brokers Act, 202, (the "Act"), Royal LePage Real Estatc Professionals (the "Brokerage"), will be the deposit holder of the Buyer's deposit which is given to the Brokerage to be held in trust with respect to this transaction. The deposit will be held by Royal LePage Real Estate Professionals and will be placed in the Brokerage's non interest bearing Real Estate Trust Account.

If the deposit to be held in Trust by the Brokerage is One Hundred Thousand Dollars ( $\$ 100,000,00$ ) or greater and will be held for 60 days or more, the Brokerage shall place the deposit in a Term Deposit.

The Brokerage shall pay to the beneficial owner of the trust money upon completion of this transaction (referred to above) any interest it receives on the deposit provided that the total interest earned on the deposit is greater than $\$ 100.00$. The Brokerage shall be entilled to retain any interest earned on the deposil which is less than or equal to $\$ 100.00$. If required, a 55 will be issued for the interest amount as soon as possible after the closing or following the end of each calendar year, whichever comes first. Any interest cheques issued by the Brokerage and not negotiated within 6 months following completion of this transaction shall be forfeited to the Brokerage,

No interest shall be paid to the Buycr unless the Buyer provides the Brokerage with a Social Insurance Number prior to the completion of this transaction. Buyer's Social Insurance Number is: $\qquad$
All deposit cheques to be held for (15) banking days from the date of deposit or verification that the funds have cleared from the bank.

For the purpose of this Agreement, the terms "banking days" or "business days" shall mean any day other than a Saturday or a Sunday or Statutory Holiday in the Province of Ontario.

Buyer shall submit deposit by one of the following: eilher certified chcque, money order, or bank draft, payable to Royal LePage Real Estate Professionals Brokerage (exact name in full). Personal cheques or cash will not be aceepted.

In the event no deposit is received by the Listing Brokerage's office by the next business day following the date of acceptance of this Agreement of Purchase and Sale, the Seller shall have the option to exercise his right to unilateraliy declare this Agreement of Purchase and Sale null and void, at which time the Seller shall be at liberty to accept a new offer, in the absence of a Mutual Release executed by the Buyer.

This form must be initialed by all parties to the Agreement of Purchase and Sale.


INITIALS OF SELLER(\$)


## Schedule

This Schedule is attached to and forms part of the Agreement of Purchase and Sale between:
$\qquad$
BUYER: New York Brand Studio Inc. In Trust Nygard Properties Ltd.
SELLER: $\qquad$
for the purchase and sale of $\qquad$ dated the March $\quad 11$ doy of.....................................................................................

In the event no waiver(s) signed by the Buyer anrived at the Listing Brokerage's office within the time limit for each and every condition provided herein, as evidenced by the Seller's or his agent's acknowledgement otherwise, the Seller shall exercise his right by yirtue of the condition, to unilaterally declare this Agreement of Purchase and Sale null and void, at which time the Seller shall be at liberty to accept a new offer, in the absence of a Mutual Release executed by the Buyer.

This form must be initialed by all parties to the Agreement of Purchase and Sale.



# (3) J/A Dntarion Real Entato <br> Confirmation of Co-operation and Representation <br> <br> Form 320 

 <br> <br> Form 320}
lor use in the Province of Onlaria
$\qquad$
BUYER: ...... New Fork Erand studio Inc. In Trust

SELLER:
NYGARD PROPERTIES LTD.

For the transaction on the property known as: ...... 1..........iagara ....
DEFINITIONS AND INTERPRETATIONS: For the purposes of this Confirmation of Co-operation and Representation:
"Seller" includes a vendor, a landlord, lessor, or a prospective, seller, vendor, landford or lessor and "Buyer" includes a purchaser, a tenant, lessee or a prospective, buyer, purchaser, tenant or lessee and "sale" includes a lease, and "Agreement of Purchase and Sale" includes an Agreement to Lease. Commission shall be deomed to include other remuneration.
The following information is confirmed by the undersigned salesperson/broker representatives of the Brokeragels). (f a Co-operating Brokerage is involved in the tronsaction, the brakerages agree to co-oparate, in consideration of, and on the tarms and conditions os set out below.

DECLARATION OF INSURANCE: The undersigned salesperser/broker representative(s) of the Brokerage(s) hareby declare that he/she is insured as required by the Real Estale and Business Brokers Act, 2002, (REBBA).

## 1. LISIING BROKERAGE

a) $\square$ The Listing Brokerage represents the interests of the Seller in this transaction. It is hurther understood and agreed that:

1) The Listing Brokerage is not representing or providing Customer Service to the Buyer. (If the Buyer is working with a Cooperating Brokerage, Section 3 is to be completed by Co-aperating Brokerage)
2) $\square$ The Listing Brokerage is providing Customer Service to the Buyer.
b)

MULTIPLE REPRESENTATION: The Listing Brokerage has entered into o Buyer Representation Agreement with the Buyer and represents the interests of the Seller and the Buyer, with their conseni, For this transaction. The Listing Brokerage must be impartial and equally protect the interests of the Seller and the Buyer in this transaction, The Listing Brokerage has a duty of full disclosure to both the Seller and the Buyer, including a requirement to disclose all factual information obout the proparty known to the Listing Brokerage. However, the Listing Brokerage shall not disclose:

- That the Seller may or will accept less than the listed price, unless atherwise instructed in writing by the Seller;
- Thal the Buyer may or will poy more than the offered price, unless otherwise instructed in writing by the Buyer;
- The motivation of or personal information about the Seller or Buyer, unless atherwise instructed in writing by the party to which the information applies, or unless failure to disciose would constitute faudulent, unlawful or unethical practice;
- The price the Buyer should offer or the price the Seller should accept:
- And; the listing Brokerage shall not disclose to the Buyer the ferms of any other offer.

However, it is understood that laclual market information about comparable properties and information known to the bisting Brokerage concerning potential uses for the property will be disclosed to both Seller and Buyer to assist them to come to their own conclusions.
Additional comments and/or disclosures by Listing Brokerage: (e.g. The Listing Brokerage represents more than one Buyer offering on this property.)

## 2. PROPERTY SOLD BY BUYER BROKERAGE - PROPERTY NOT LISTED

$\boxed{~}$
The Brokerage ..........does
represent the Buyer and the property is not listed with any real estate brokerage. The Brokerage will be paid (does/does noli)

| $X$ | by the Seller in accordance with a Seller Customer Service Agreement |
| :--- | :--- |
| $\square$ by the Buyer directly |  |

or: $\quad \square \quad$ by the Buyer directly
Additional conments and/or disclosures by Buyer Brokerage: (e.g. The Buyer Brokerage represents more than one Buyer offering on this property.)
The Seller Agrees To Pay The Buyers Agent 1.5\% Plus hst of the Final Sale Price.

INITIALS OF BUYER(S)/SELLER(S)/BROKERAGE REPRESENTATIVE(S) (Whare applicable)


BUYER


CO-OPE /ATING/BUYER BROKLRAGE


SELER


LISTING BROKERAGE
 The Conadian Real Estate Association (CREAI ond identify the real astate prolessionals who are mambers of CREA and Ihe qunliy of services they provide, Used urddar license.
© 2020, Ontorio Reol Estate Associalion "OREA"]. All rights tesarved. This torm wos developad by OREA lor the use and reproduction by its members and licansees onty. Any other use or reproduction is probitititsd except wilh prior withen consent of OREA, Do not allar
when printing or reproducing the standard praset porlion. OREA bears no liability for your use of this form.
3. Co-operating Brokerage completes Section 3 and Listing Brokerage complefes Section 1. CO-OPERATING BROKERAGE-REPRESENTATION:
a) $\square$ The Co-operating Brokerage represents the interests of the Buyer in this transaction.
b) The Co-operating Brokerage is providing Customer Service to the Buyer in this transaction.
c) The Co-operating Brokerage is not representing the Buyer and has not entered into an agreement to provide customer service(s) to the Buyer.

CO-OPERATING BROKERAGE-COMMISSION:
a) $\square$ The Listing Brokerage will pay the Co-operating Brokerage the commission as indicated in the MIS® information for the property
$\qquad$ to be paid from the amount paid by the Seller to the Listing Brokerage
(Commission As Indicated In MLS ${ }^{\ominus}$ Information)
b) The Co-operating Brokerage will be paid as follows:

Additional comments and/or disclosures by Co-operating Brokerage: (e.g., The Co-operating Brokerage represents more than one Buyer offering on this praperty.)

Commission will be payable as described above, plus applicable taxes.
COMMISSION TRUST AGREEMENT: If the above Co-operating Brokerage is receiving payment of commission from the Listing Brokerage, then the agreement between Listing Brokerage and Cooperating Brokerage further includes a Commission Trust Agreement, the consideration for which is the Co-operating Brokerage procuring an offer for a trade of the property, acceptable to the Seller. This Commission Trust Agreement shall be subject to and gaverned by the MLS* rules and regulations pertaining to commission trusts of the Listing Brokerage's local real estate board, if the local board's MLS rules and regulations so provide. Otherwise, the provisions of the OREA recommended MLS ${ }^{\infty}$ rules and regulations shall apply to this Commission Trust Agreement. For the purpose of this Commission Trust Agreement, the Commission Trust Amount shall be the amount noted in Section 3 above. The Listing Brokerage hereby declares that all monies received in connection with the trade shall constitute a Commission Trust and shall be held, in trust, for the Co-operating Brokerage under the terms of the applicable MLS rules and regulations.

## SIGNED BY THE BROKER/SALESPERSON REPRESENTATIVE(S) OF THE BROKERAGE(S) (Where applicable)

Royal LePage Real Estate Professionals (Name of Cooperaling/Buyer Brokerage)



## CONSENT FOR MULTIPLE REPRESENTATION (To be completed only if the Brokerage represents more than one client for the transaction)

The Buyer / Seller consent with their initials to their Brokerage representing more than one client for this transaction.

BUYER'S INITIALS

SELLER'S INITIALS

## ACKNOWLEDGEMENT



[^5]This is Exhibit "F" referred to in the

## Affidavit of Greg Fenske

Affirmed before me at the City of
Winnipeg, this 11th day of March, 2020
 Manitoba

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer 700-330 St. Mary Avenue
Winnipeg, MB R3C 325

## TIGER <br> ASSET INTELLIGENT

## Nygård International Partnership

Inventory Appraisal
Net Orderly Liquidation Value

PREPARED FOR Nygård International Partnership INVENTORY DATE August 31, 2019


# Nvaano 

| Appraisal Facts |  |
| :--- | :--- |
| Company Name | Nygård International Partnership |
| Industry | Women's Apparel and Accessories |
| Corporate Office | 1771 Inkster Blvd. <br> Winnipeg, MB R2X 1R3 |
| No. of Stores | 169 throughout Canada. 2 in the U.S. |
| Major Inv. Categories | Pants, Blouses/Shirts/Tunic, and Sweaters |
| Fiscal Year End | January |
| Cost Methodology | Invoice Cost, FIFO |
| Inventory Date | August 31,2019 |


| Key Indicators (CAD \$ in 000s) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 12 Month <br> Business Indicators | Wholesale |  | Direct to Consumer | Total |
|  | Canada | U.S. |  |  |
| Sales to 3rd Party | \$29,106 | \$103,464 | \$109,026 | \$241,596 |
| Intracompany Sales | 59,141 | 1,030 | N/A | N/A |
| Total Sales | \$88,247 | \$104,495 | \$109,026 | \$301,768 |
| Gross Margin (1) | 37.7\% | 45.3\% | 46.2\% | 43.5\% |
| Inv. Turnover (1) | 3.1 | 2.7 | 3.1 | 2.9 |

(1) Includes intracompany and e-commerce sales.

| Current Pro Forma (CAD \$ in 000s) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Assumptions | Warehouse | In-Transit | Retail | Total |
| Eligible Inv. at Cost | \$29,077 | \$10,138 | \$17,908 | \$57,123 |
| Projected GOLV | 23,669 | 8,583 | 20,299 | 52,550 |
| \% of Cost | 81.4\% | 84.7\% | 113.4\% | 92.0\% |
| Liquidation Expenses | 4,498 | 3,250 | 9,977 | 17,725 |
| \% of Cost | 15.5\% | 32.1\% | 55.7\% | 31.0\% |
| Projected NOLV | \$19,170 | \$5,333 | \$10,322 | \$34,825 |
| \% of Cost | 65.9\% | 52.6\% | 57.6\% | 61.0\% |
| Estimated Sale Term | 12.0 Weeks | 12.0 Weeks | 6.6 Weeks | N/A |
| Multiplier | N/A |  | 1.54 | N/A |
| Monthly Pro Forma (nolv\% of Cost) |  |  |  |  |
| Sale Start Date | Warehouse | In-Transit | Retail | Total |
| September 2019 | 65.9\% | 52.6\% | 57.6\% | 61.0\% |
| October | 65.4\% | 52.5\% | 57.0\% | 60.4\% |
| November | 65.7\% | 51.8\% | 60.0\% | 61.1\% |
| December 2019 | 64.9\% | 48.9\% | 60.3\% | 60.4\% |
| January 2020 | 65.0\% | 53.1\% | 51.0\% | 57.1\% |
| February | 66.1\% | 53.4\% | 52.2\% | 57.2\% |
| March | 66.0\% | 52.2\% | 56.4\% | 60.0\% |
| April | 64.4\% | 50.5\% | 59.9\% | 60.5\% |
| May | 64.1\% | 50.7\% | 62.1\% | 60.4\% |
| June | 64.2\% | 51.5\% | 64.6\% | 62.3\% |
| July | 64.6\% | 52.0\% | 59.7\% | 60.8\% |
| August 2020 | 66.5\% | 53.6\% | 57.8\% | 60.8\% |
| Average | 65.2\% | 52.0\% | 58.5\% | 60.2\% |

## Collateral Snapshot

Headquartered in Winnipeg, Manitoba, Nygård International Partnership is a distributor and retailer of Company-branded women's apparel. Nygård sells on a wholesale basis ( $\$ 133.6$ million in sales during the 12 months ended August 2019), with customers consisting of department stores, big-box retailers, apparel retailers, and discount retailers. The Company also sells directly to consumers through its retail stores (171 locations as of the appraisal date, $\$ 103.2$ million in sales), and through its e-commerce site, Nygård.com ( $\$ 5.9$ million in sales). Nygård operates three distribution centers: one each in Winnipeg, Manitoba; Vaughan, Ontario; and Gardena, Calif.

## Key Valuation Considerations

Separate NOLVs - Tiger provided separate NOLVs for warehouse inventory, inventory at retail stores, and in-transit inventory; Tiger has assumed that in a liquidation, products on hand at stores would be sold through their respective locations, with no further replenishment from warehouses. Tiger further separated NOLVs for warehouse inventory by age. The Company tracks aging by lot and provided reporting categorizing inventory into three aging classifications: aged less than 196 days, aged between 197 and 365 days, and aged more than 365 days.

Sales Trend - Sales through all three channels during the 12 months ended August 2019 declined compared to the year prior. The Company's wholesale sales declined by $13.6 \%$, retail store comparable sales declined by $5.9 \%$, and e-commerce sales declined by $14.4 \%$.

Wholesale - Tiger has assumed that in a liquidation, customers that purchase on a wholesale basis would continue purchasing SKUs they currently carry in quantities sufficient to keep store shelves stocked but would not increase purchasing velocity. Warehouse and in-transit inventory not sold to current customers would be marketed to opportunistic buyers, including e-tailers, discount retailers that do not currently purchase from the Company, and jobbers; opportunistic buyers would require lower prices than current customers to encourage purchases.

Retail - Tiger has assumed that retail inventory would be liquidated under a court-protected going-out-of-business sale, in which the Company would be permitted to use highly promotional signage; Tiger has assumed that the liquidator would employ sign walkers at freestanding stores and stores within power centers and utilize liquidation signage advertising available discounts to drive traffic to stores, with discounts increasing as the sale progresses.

Customer Concentration - During the 12 months ended August 2019, top customer Dillard's accounted for $87.0 \%$ of wholesale sales in the U.S. Tiger has assumed that in a liquidation, Dillard's would continue purchasing; Tiger cautions that if Dillard's stopped purchasing from the Company prior to the start of a liquidation, or declined to participate in a liquidation sale, recovery values would be negatively affected.
Scope of Work ..... 1
Company Overview ..... 2
Eligible Inventory ..... 5
Inventory Availability ..... 5
Gross Inventory ..... 6
Ineligible Inventory ..... 6
Inventory Cost Methodology ..... 6
Inventory Aging ..... 6
Inventory at Sell Price ..... 6
Information Systems ..... 7
Inventory by Location ..... 7
Nature of Inventory ..... 8
Sales and Inventory History .....  9
Inventory by Season. ..... 10
Value Conclusions ..... 11
Projected Net Orderly Liquidation Value ..... 11
Liquidation Strategy ..... 11
Liquidation Costs ..... 13
Financial Trends - Wholesale ..... 14
Financial Trends - Retail ..... 16
Collateral Monitoring Points ..... 17
Field Visit Evaluations ..... 18
Statement of Limitations ..... 25
Engagement Letter ..... 26
List of Exhibits ..... 28

## Scope of Work

## Client / Company

Tiger Valuation Services, LLC ("Tiger") has been retained by Peter Nygard of Nygård International Partnership ("Nygård" or the "Client") to provide a Net Orderly Liquidation Value ("NOLV") for Nygård International Partnership’s ("Nygård " or the "Company") inventory. The following appraisal focuses on the realizable value of the eligible inventory from an orderly liquidation sale. Tiger understands that this appraisal will be used for asset-based lending purposes by a Lender.

## Basis of Sale

Tiger has assumed that the liquidation would be conducted on a non-guaranteed commission basis. A guaranteed equity bid would result in lower net recovery values.

For businesses with both wholesale and retail operations, it is common that following bankruptcy, the retail portion of the business liquidates, while the wholesale business remains in operation. In its analysis, Tiger has assumed that in a liquidation, inventory would not be transferred from the warehouses to the Company's retail locations. Tiger notes that both the retail wholesale businesses liquidate, it is likely that at least a portion of the inventory in-transit and at the Company's Canada warehouses would be sold through retail stores.

Tiger has assumed that retail store inventory would be sold under the guidance and protections of a court-authorized going-out-of-business ("GOB") sale, in which the inventory would be sold to the general public through the Company's retail locations in a widely advertised liquidation event. Court protection provides the Company with the ability to use highly promotional store signage that is otherwise prohibited within lease agreements, the ability to vacate stores, and other rights to maximize the value of its assets.

## Management Discussions

Tiger conducted management interviews with the following key personnel:

| Name | Position Title |
| :--- | :--- |
| Sajjad Hudda | Chief Executive Officer |
| Kevin Carkner | Director of Finance |

## Site Visits

Nygård operates three distribution centers - one in Winnipeg, Canada and one in Gardena, Calif. - and 171 retail stores: 169 locations in Canada and two in the U.S. Tiger conducted onsite evaluations of the Gardena and Vaughan distribution centers and 31 retail stores.

## Information Sources

Tiger based its analysis on the Company's reported eligible inventory as of August 31, 2019. Also presented in the report
are sales and gross margin data for the 12 months ended August 2019. Liquidation expenses were calculated using operating expenses for the 12 months ended August 2019. Company-provided documents can be furnished for review upon request.

## Currency

Nygård records sales and inventory in both USD and CAD. Consistent with the borrowing base, Tiger has presented all figures in CAD.

## Expenses

The expenses budgeted in Tiger's model include only those that would be incurred during the sale term. Expenses do not include any payroll or other payments in arrears nor does the analysis give credit for any prepaid expenses such as insurance or property taxes. Budgeted occupancy costs assume quiet, unencumbered use of the Company's corporate office, stores, and warehouses. It is assumed that the liquidator could vacate Company facilities with standard notice, incurring no further occupancy costs for the locations.

## Payment Terms

Tiger has assumed that in a liquidation, payment terms would be extended to credit-worthy wholesale customers that have received terms from the Company in the past. Tiger has assumed that sales to all other buyers would be made with cash-on-delivery payment terms.

## Ineligible Inventory

Tiger has considered certain inventory to be ineligible. Further information about ineligible inventory is presented in the Eligible Inventory section of this report (page 5).

## Monthly Pro Forma

Nygård's sales are highest in fall and spring, when wholesale customers place initial orders, and are significantly lower in the winter. Inventory also fluctuates seasonally, with levels typically highest in the months ahead of the peak selling season, and lowest at the end of the winter. In order to account for the changes in sales and inventory levels, Tiger has projected monthly NOLVs for the 12 months ended August 2020. When developing monthly NOLVs, Tiger utilized Company-provided projections for store count. Inventory at cost projections were provided by the Company and adjusted for expected ineligible merchandise. Tiger estimated rollforward warehouse inventory at sell price using the maintained markup (MMU) as of August 31, 2019, and estimated rollforward retail store inventory at retail using the initial markup (IMU) as of the same date (Exhibit I-2).

## Confidentiality

The contents of this appraisal and valuation are to be considered confidential and for the use of the Client only and shall not be transmitted to any third party without the express written consent of Tiger.

## Company Overview

Headquartered in Winnipeg, Manitoba, Nygård International Partnership is a distributor and retailer of women's apparel. Founded by Peter Nygård in 1967, Nygård International Partnership originally specialized in women's sportswear; over the years, the Company expanded its product selection, and today sells a wide variety of women's apparel, such as jeans, sweaters, shirts, outerwear, swimwear, and accessories.

Nygård utilizes three Company-operated facilities for all inventory storage and distribution; two of the Company's distribution centers are located in Canada with one in Winnipeg, Manitoba and one in Vaughan, Ontario - while the third is located in Gardena, Calif. The The two distribution centers in Canada are used to fulfill wholesale orders for customers in Canada, replenish stores in Canada, and fulfill Canada e-commerce orders, while the U.S. warehouse is used to replenish U.S. stores and fulfill wholesale and e-commerce orders for customers in the U.S.

## Products

Nygård sells apparel under six Company-owned brand names - Nygård SLIMS, Peter Nygård, Bianca Nygård, Alia, TanJay, and ADX. Each brand is differentiated from the others by target consumer or product type. For example, Peter Nygård products are designed for women between the ages of 25 and 45 , while Alia-branded products are intended for women age 65 and older. The Nygård SLIMS, ADX, and Bianca Nygård brands, meanwhile, are differentiated by product type; Nygård SLIMS and ADX products consist primarily of shapewear pants, while Briana Nygård products consist primarily of sweaters.

Products sold under each brand include both core styles, which are generally carried for multiple years, and seasonal styles. The Company has two seasonal fashion lines - fall and spring - and introduces new styles for each season every year. Management stated that the Company presents the new styles for a given season to wholesale customers a few months ahead of each fashion season; the same styles are rolled out in stores throughout the season, with new products typically arriving every four weeks.


Nygård SLIMS pants, TanJay shirt, and Alia pants

## Sales Channels

Nygård sells both on a wholesale basis and directly to consumers through retail stores and a Company-operated e-commerce website. The Company sells largely the same products through all three channels; when inventory is transferred to retail stores, it is sold by the wholesale division to the retail division at an intracompany margin.

The table below shows eligible inventory as of the appraisal date, as well as sales, gross margin, and turnover for the 12 months ended August 2019.

| Key Metrics |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| Division <br> Name | Average <br> Inventory | Net Sales | Gross <br> Margin \% | Inventory <br> Turnover | Days Sales <br> in Inv. |  |
| Wholesale |  |  |  |  |  |  |
| Canada | $\$ 17,734$ | $\$ 88,247$ | $37.7 \%$ | 3.1 | 118 |  |
| United States | 21,442 | 105,525 | $45.3 \%$ | 2.7 | 136 |  |
| Subtotal | $\mathbf{3 9 , 1 7 6}$ | $\mathbf{1 9 3 , 7 7 2}$ | $\mathbf{4 1 . 9 \%}$ | $\mathbf{2 . 9}$ | $\mathbf{1 2 7}$ |  |
| Retail | $\mathbf{1 9 , 2 5 6}$ | $\mathbf{1 0 9 , 7 4 1}$ | $\mathbf{4 6 . 2 \%}$ | $\mathbf{3 . 1}$ | $\mathbf{1 1 9}$ |  |
| Total | $\mathbf{\$ 5 8 , 4 3 2}$ | $\mathbf{\$ 3 0 3 , 5 1 3}$ | $\mathbf{4 3 . 5 \%}$ | $\mathbf{2 . 9}$ | $\mathbf{1 2 4}$ |  |

## Wholesale

Nygård sells on a wholesale basis to retailers in both the U.S. and Canada, with customers in both countries consisting primarily of department stores, big-box retailers, and club stores. During the 12 months ended August 2019, Nygård's top wholesale customers was Dillard's, which accounted for $87.0 \%$ of sales in the U.S.

The majority of Nygård's customers purchase the same products that the Company sells through its retail stores and website. Costco and Walmart, meanwhile, purchase products made specifically for their stores; the Costco and Walmart items are typically similar in style to the Company's other products, but have different labels, are made from less-expensive materials, and generally sell at lower retail price points.

Retailers of all types stock the Company's products. Most retailers - with the exception of Costco - place regular replenishment orders for core styles throughout the year; customers also place initial orders for seasonal products ahead of each season, followed by replenishment orders throughout the season. Costco, meanwhile, purchases more intermittently, generally selling through all merchandise on hand before placing a new order.

The order submission process varies by customer. Nygård sends sales representatives to some customers' corporate offices to take initial orders for seasonal goods and plan replenishment; other customers submit orders via EDI.

The Company fulfills the majority of orders from on hand inventory, while initial shipments for Walmart are drop shipped directly from vendors to Walmart's facilities. Management stated that drop shipments account for about $5 \%$ of annual wholesale sales.

The Company regularly reviews warehouse inventory to identify past season products and excess core inventory. The Company sells products from past seasons and slow-moving core inventory primarily on a wholesale basis to discount retailers located in Canada; management stated that the Company occasionally transfers goods from the U.S. to Canada for sale to close out customers, but noted that Nygård generally only transfers inventory that has been marked down (see Inventory Cost Methodology, page 6).

Belk is Nygård 's top closeout customer, although the retailer has reduced purchases from the Company in recent years; other discount retailers the Company sells to include Winners, Ross Stores, and Red Apple Stores.

Management stated that Nygård also sells slow-moving warehouse inventory at warehouse sales and estimated that each warehouse sale generates approximately \$500 thousand in sales.

The following chart summarizes the Company's wholesale sales by customer during the 12 months ended August 2019:


Nygård provides 60-day payment terms to Dillard's and 30-day terms to most other customers; the Company requires other retailers to pay before items are shipped.

## Retail

The Company operates its stores under six banners: Nygård, Nygård Fashion Park, Nygård Fashion, Nygård Fashion World, Alia N TanJay, and Jay Set. The product mix in stores varies by banner. Stores under the four Nygård banners carry products from all six of the Company's brands; some Alia $N$ TanJay stores - typically higher-volume locations - also carry products from all brands, while others carry a more limited selection of labels - generally only the TanJay, Alia, and ADX brands. JaySet stores, meanwhile, are outlet locations; Jay Set stores carry excess and past season products from all brands.

The Company regularly marks down seasonal inventory in its stores; mark downs on core inventory, meanwhile, are limited. Markdowns for products at full price stores are based on target sell through rates determined by management. Products are first marked down by $30 \%$, with the initial mark down occurring as early as three
weeks after introduction and as late as 16 weeks postintroduction, according to management. If they still do not meet sell through targets, the Company then marks the products down by $50 \%$; products that remain unsold after the $50 \%$ mark down are transferred to Jay Set stores.

The mark down cadence at Jay Set stores is based on how long products are on hand. The Company marks products at Jay Set stores down by $25 \%$ if they are still on hand after four weeks, followed by a $50 \%$ markdown after eight weeks; any inventory that remains unsold after the $50 \%$ mark down is first reduced to $75 \%$ off and then offered at $\$ 2$ to $\$ 3$ dollars.

## E-Commerce

Nygård sells products from all of its brands through its e-commerce website, Nygård.com. The prices for products on the website are the same as those in stores; management stated that when an item is marked down in stores, the web price is also typically reduced.

Nygård uses the Magento Cloud e-commerce platform and maintains the site in house.


Nygård.com homepage as of November 2019

## Vendors

Nygård sources inventory from overseas garment manufacturers, including vendors in China, Indonesia, Jordan, Bangladesh, India, and Vietnam. Vendors offer 30-day terms.

Nygård determines the quantity of inventory to source by utilizing wholesale customers' initial orders and replenishment forecasts as well as the Company's internal forecasts for its retail stores. Management stated that orders typically have a lead time of size months.

## Marketing

Nygård markets both to wholesale customers and to consumers. The Company employs 10 wholesale salespeople and also utilizes third-party sale representatives to market to wholesale customers. Both Company-employed and contract salespeople manage relationships with existing customers and market to potential customers. Company-employed sales personnel are compensated with salary and commission, while third-party representatives are compensated solely with commissions.

Nygård markets inventory to consumers with the following methods:

- VIP Contacts: Nygård has a customer contact database containing names and contact information for frequent customers. The Company also sends emails to customer contact, and sales associates at each store call contacts on their lists. Social Media: The Company promotes its merchandise on social media platforms, including Facebook, Twitter, Instagram, and Snapchat; Nygård manages its social media marketing in house.


## Returns

The Company's return policy varies by channel:

- Wholesale: Nygård does not accept returns of items purchased on a wholesale basis; the Company provides customers with credits for slow-moving and consumer returns.
- Retail: Nygård's return policy varies by store type. At full price stores, the Company accepts returns of non-clearance items within 30 days of purchase when the item is accompanied by a receipt and its original product tags. Nygård provides a refund via the original method of purchase; for returns without a receipt, store managers may provide store credit. Items purchased from clearance locations cannot be refunded, although they may be exchanged within 14 days of the purchase date if accompanied by a receipt.
Nygård did not provide information on returns and customer credits by sales channel, but did provide the total returns, credits, and discounts issued by the Company. During the 12 months ended January 2019, credits, discounts, and allowances totaled $34.8 \%$ of gross sales.


## Eligible Inventory

## Inventory Availability

As part of its diligence, Tiger reconciled the inventory in the Company's borrowing base certificate to the reporting provided by the Company to Tiger. The table below summarizes the Company's borrowing base certificate and the perpetual inventory report used in the analysis (also shown in Exhibit B).

| Inventory Items | Wholesale |  |  |  |  | Retail | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Finished Goods |  |  | Raw |  |  |  |
|  | On-Hand | In-Transit | Total | Materials |  |  |  |
| Borrowing Base Certificate |  |  |  |  |  |  |  |
| Gross Inventory |  |  |  |  |  |  |  |
| Perpetual Reports | \$29,276 | \$10,138 | \$39,414 | \$224 | \$39,639 | \$18,453 | \$58,091 |
| Ineligible Inventory |  |  |  |  |  |  |  |
| Raw Material | - | - | - | (224) | (224) | - | (224) |
| Mark Up-Retail Inventory | - | - | - | - |  | $(6,491)$ | $(6,491)$ |
| Closed Retail Stores | - | - | - |  |  | (21) | (21) |
| Retail Stores < \$50M | - | - | - |  |  | (99) | (99) |
| Test Count reserve @ 5\% | - | - | - |  |  | (511) | (511) |
| Consignment Inventory | - | $(8,516)$ | $(8,516)$ |  | $(8,516)$ | - | $(8,516)$ |
| >52 Weeks | (465) | - | (465) |  | (465) | $(1,614)$ | $(2,079)$ |
| Provision for Shrink | (199) | - | (199) |  | (199) | - | (199) |
| Subtotal | (665) | $(8,516)$ | $(9,181)$ | (224) | (9,405) | $(8,735)$ | $(18,140)$ |
| Eligible Inventory | \$28,611 | \$1,622 | \$30,234 | \$0 | \$30,234 | \$9,718 | \$39,951 |
|  |  |  |  |  |  |  |  |
| Tiger Valuation's Analysis |  |  |  |  |  |  |  |
| Gross Inventory |  |  |  |  |  |  |  |
| Perpetual Reports | \$29,276 | \$10,138 | \$39,414 | \$224 | \$39,639 | \$18,539 | \$58,177 |
| Ineligible Inventory |  |  |  |  |  |  |  |
| Raw Material |  |  |  | (224) | (224) | - | (224) |
| Mark Up-Retail Inventory |  |  |  | - | - | - |  |
| Closed Retail Stores |  |  |  | - | - | (21) | (21) |
| Retail Stores < \$50M |  |  |  | - | - | (99) | (99) |
| Test Count reserve @ 5\% |  |  |  | - | - | (511) | (511) |
| Consignment Inventor |  |  |  | - | - | - | - |
| >52 Weeks |  |  | - | - | - | - | - |
| Provision for Shrink (199) |  |  | (199) | - | (199) | - | (199) |
| Subtotal | (199) | - | (199) | (224) | (423) | (631) | $(1,054)$ |
| Eligible Inventory | \$29,077 | \$10,138 | \$39,215 | \$0 | \$39,215 | \$17,908 | \$57,123 |


| Report Variances |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Inventory |  |  |  |  |  |  |  |
| Perpetual Reports | \$0 | \$0 | \$0 | \$0 | \$0 | (\$86) | (\$86) |
| Ineligible Inventory |  |  |  |  |  |  |  |
| Raw Material | - | - | - | - | - | - | - |
| Mark Up-Retail Inventory | - | - | - | - | - | $(6,491)$ | $(6,491)$ |
| Closed Retail Stores | - | - | - | - | - | - | - |
| Retail Stores < \$50M | - | - | - | - | - | - | - |
| Test Count reserve @ 5\% | - | - | - | - | - | - | - |
| Consignment Inventory | - | $(8,516)$ | $(8,516)$ | - | $(8,516)$ | - | $(8,516)$ |
| >52 Weeks | (465) | - | (465) | - | (465) | $(1,614)$ | $(2,079)$ |
| Provision for Shrink | - | - | - | - | - | - | - |
| Subtotal | (465) | $(8,516)$ | $(8,982)$ | - | $(8,982)$ | $(8,104)$ | $(17,086)$ |
| Eligible Inventory | (\$465) | (\$8,516) | $(\$ 8,982)$ | \$0 | (\$8,982) | $(\$ 8,190)$ | (\$17,172) |

## Gross Inventory

As of the appraisal date, $\$ 10.1$ million of inventory at cost was in transit from vendors to the Company's warehouses. It typically takes four weeks for in-transit inventory to arrive at the Company's facilities.

## Ineligible Inventory

The following categories are considered ineligible on the borrowing base certificate or in Tiger's analysis:

- Raw Materials - Nygård has raw materials on hand remaining from when the Company used to manufacture apparel in Canada; consistent with the borrowing base, Tiger considered raw materials to be ineligible.
- Mark Up Retail Inventory - When inventory is transferred to retail stores, it is sold by the wholesale division to the retail division at an intracompany margin. Inventory at the retail stores is recorded at gross cost (including the intracompany margin). The borrowing base includes a reserve for the intracompany margin; however, at the Client's request, Tiger valued inventory at gross cost and did not match the reserve.
- Closed Retail Stores - A portion of inventory was located at retail stores that the Company had closed; inventory at closed stores was considered ineligible on the borrowing base and in Tiger's analysis.
- Retail Stores < \$50M - Inventory at stores with less than $\$ 50$ thousand of inventory at cost on hand was considered ineligible.
- Test Count Reserve - The borrowing base includes a reserve to account for the potential difference in the amount of retail inventory recorded on the perpetual report and the amount observed to be on hand during test counts; Tiger matched the reserve in its analysis.
- Consignment Inventory - Inventory classified as Consignment on the borrowing base consists of in-transit products for which the Company has not yet paid vendors. At the Client's request, Tiger did not match the Consignment ineligible.
- >52 Weeks - Inventory that had been on hand for more than 52 weeks was considered ineligible on the borrowing base; at the Client's request, Tiger considered this inventory to be eligible.
- Provision for Shrink - The borrowing base includes a reserve to account for potential missing and damaged items. Tiger matched the reserve in its analysis but notes that in a liquidation, actual shrink could be significantly lower or higher than the provided estimate. In GOB proceedings, it is typical for a physical inventory count to be performed to determine actual on-hand inventory amounts.


## Inventory Cost Methodology

When products are designated for sale through retail stores, the items are sold by the wholesale division to the retail division at an intracompany margin. The cost of inventory at the warehouse - including in-transit products - includes the invoice price of the product and capitalized freight and duty; no other expenses are included in the cost of inventory. Inventory at retail stores is recorded at the price paid to the wholesale division, including the intracompany margin.

The Company writes down the perpetual cost of seasonal inventory at the warehouse based on how long it has been on hand. The first write-down is typically done after the inventory has been on hand for 13 weeks, with additional write-downs at 28 weeks, 39 weeks, and 52 weeks.

## Inventory Aging

Nygård tracks inventory aging by lot, categorizing inventory into three age classifications: 0 to 196 days, 197 to 365 days, and over 365 days old; Tiger provided separate NOLVs for each aging classification.

## Inventory at Sell Price

Tiger utilized the gross margin by category for the 12 months ended August 2019 to estimate the selling price for warehouse inventory on hand as of the appraisal date; the Company provided the original ticketed retail price for inventory at retail stores.

## Information Systems

The Company uses Microsoft Dynamics AX to maintain its perpetual inventory and for financial reporting. Tiger found the Company's information systems to be sufficient to support a liquidation sale.

## Inventory by Location

Nygård operates three distribution centers and 171 retail stores. The distribution centers - which are located in Winnipeg, Manitoba; Vaughan, Ontario; and Gardena, Calif. - are all utilized both to fulfill wholesale and e-commerce orders and to replenish the retail stores. Eligible on-hand wholesale inventory was located at the distribution centers, while retail inventory was located in stores. The table summarizes the wholesale and retail inventory on hand by location as of the appraisal date.

| Inventory by Location |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Location Name | Address | City | State | Inventory at Cost |  |
|  |  |  |  | \$ | \% of Total |
| Corporate Office |  |  |  |  |  |
| Corporate Headquarters | 1771 Inkster Blvd | Winnipe | MB | \$4,324 | 9.1\% |
| Company-Operated Warehouses |  |  |  |  |  |
| Vaughn Warehouse | 239 Chrislea Road | Vaughan | O | 7,001 | 14.7\% |
| Gardena Warehouse | 14702 S Maple Avenue | Gardena | CA | 0 | 0.0\% |
| Gardena Warehouse | 312 S Rosecrans Avenue | Gardena | CA | 2,410 | 5.1\% |
| Gardena Warehouse | 332 S Rosecrans Avenue | Gardena | CA | 4,354 | 9.1\% |
| Gardena Warehouse | 14401 S San Pedro Street | Gardena | CA | 11,187 | 23.5\% |
| Subtotal |  |  |  | 24,952 | 52.3\% |
| Retail Stores |  |  |  |  |  |
| Canada | N/A | N/A | N/A | 18,138 | 38.0\% |
| United States | N/A | N/A | N/A | 283 | 0.6\% |
| Subtotal |  |  |  | 18,421 | 38.6\% |
| Total |  |  |  | \$47,697 | 100.0\% |

## Nature of Inventory

Both wholesale and retail inventory consist of products from Nygård 's six Company-owned brands: Nygård, Nygård Fashion Park, Nygård Fashion, Nygård Fashion World, Alia N TanJay, and Jay Set. Tthe Company sells a broad assortment of apparel - ranging from shirts and sweaters to shorts and jeans - under both the Nygård labels and the Alia brand, and carries a smaller selection of product types under the Nygård SLIMS, ADX, and Bianca Nygård brands. The top product categories are summarized in the table below.

## Products

| Category |
| :--- |
| Pants ( $38.5 \%$ of |
| eligible wholesale |
| inventory as of the |
| appraisal date, |
| 16.7\% of retail |
| inventory) |
| Shorts/Capri/Crops |
| (6.5\%, $2.9 \%$ ) |

Cut \& Sew/T-Shirts (11.3\%, 11.0\%)

## Description

## Image

Nygård sells a variety of women's pants, such as jeans, leggings, jeggings, and boot cut pants. Many of the Company's pants including all jeans - are made from stretch fabrics; Nygård SLIMS pants in particular are made from 360-degree stretch fabric meant to provide form control, similar to shapewear.

In addition to full-length pants, Nygård offers shorts, capris, and cropped pants, with many products made from rayon, nylon, spandex, and other stretch fabrics.

The Cut\&Sew/T-Shirts category consists of casual shirts, such as tank tops and t-shirts, in a variety of cuts, colors, and patterns.


## 而




Blouses/Shirts/Tunic (11.4\%, 5.3\%)

Sweaters (10.9\%, 6.0\%)

Nygård's sells cardigans, capes, ponchos, and cowl-neck sweaters, among various other sweater styles. Nygård's sweaters are made from materials such as cotton, acrylic, polyester, and rayon.


Other (11.5\%, 8.2\%) Other products the Company sells include accessories, jackets, vests, and knitwear.

## Sales and Inventory History

Tiger examined Nygård 's sales and inventory history for the 24 months leading up to the appraisal date in order to establish whether there are patterns or trends to the changes in the Company's monthly sales and inventory levels; for some of the months requested, the Company did not provide inventory data.

Sales and inventory levels for both wholesale and retail products fluctuate throughout the year, driven primarily by the introduction of new seasonal products. Wholesale inventory is highest in the late winter/early spring and late summer, when the Company receives shipments of seasonal products from vendors, while sales are higher in the early spring and fall when wholesale customers receive their initial orders. Sales at the Company's retail stores, meanwhile, are higher in the spring and fall, when new styles are introduced; sales also spike in December, during the holiday shopping season.


## Inventory by Season

## Definition

Tiger examined the Company's inventory by season classification. Nygård carries both core items, which are typically carried for multiple years, and seasonal items, which are carried for a single season; the Company introduces seasonal products ahead the spring, summer, fall, and winter holiday seasons.

## Data Sources

Tiger received the following reporting from the Company:

- Perpetual inventory report as of Augst 31, 2019 - Nygård tracks season by SKU in its perpetual report.


## Data Interpretation

The table below summarizes wholesale inventory composition by season classification for both Canada and the U.S.

| Inventory By Season |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Season | Canada |  | United States | Total |  |
|  | \$ | \% of Total | \$ \% of Total | \$ | \% of Total |
| Core | \$5,444 | 48.1\% | \$12,849 71.6\% | \$18,293 | 62.5\% |
| Holiday 20 | 0 | 0.0\% | $3 \bigcirc 0.0 \%$ | 4 | 0.0\% |
| Fall 20 | 4,411 | 39.0\% | 3,910 21.8\% | 8,322 | 28.4\% |
| Spring 19 | 1,290 | 11.4\% | $999-5.6 \%$ | 2,289 | 7.8\% |
| Holiday 19 | 119 | 1.0\% | 152 0.8\% | 271 | 0.9\% |
| Older than Holiday 19 | 61 | 0.5\% | 37 0.2\% | 99 | 0.3\% |
| Total | \$11,325 | 100.0\% | \$17,951 100.0\% | \$29,276 | 100.0\% |

## Conclusions

The majority of wholesale inventory on hand as of the appraisal date consisted of core styles ( $48.1 \%$ of eligible warehouse inventory in Canada and $71.6 \%$ in the U.S.) and current seasonal items (Fall and Holiday 2020: 21.8\% of inventory in the U.S. and $39.0 \%$ in Canada). Seasonal styles from past seasons, meanwhile, only accounted for a minimal proportion of inventory. Management stated that the Company typically writes down the cost of past season items and sells the products both at discounts to wholesale customers and through its outlet stores. Management noted that the Company had an excess supply of wholesale core items on hand as of the appraisal date; management stated that the Company had sourced a selection of core styles - primarily consisting of Nygård SLIMS pants - for wholesale customers that went out of business or otherwise declined to purchase the inventory. The Company subsequently reduced sourcing of core items, and has been selling through the products on hand.

In a liquidation, the excess core products in wholesale inventory - as well as most products from past seasons - would be sold primarily to opportunistic buyers, which would require lower prices than current customers to encourage purchases. Tiger took inventory by season into consideration when determining the proportion of inventory that would be sold to opportunistic buyers in a liquidation.

## Value Conclusions

## Projected Net Orderly Liquidation Value

The net orderly liquidation value (NOLV) represents the proceeds from the liquidation of inventory after all associated operating costs and other fees have been deducted. In a liquidation, there are expenses that are directly related to a certain asset type, as well as general expenses that are incurred regardless of the inventory type. For example, landing costs are directly related to in-transit goods, while corporate overhead, such as occupancy and utilities, is not related to any specific asset type. Expenses that are directly related to an inventory type were allocated to these assets. General expenses were allocated based on the eligible inventory mix.

Consistent with the borrowing base certificate, Tiger has presented separate NOLVs for inventory aged less than 196 days, inventory aged between 197 and 365 days, and inventory aged over 365 days. The Company tracks inventory by lot, and, as a result, a portion of SKUs are present in multiple aging classifications; Tiger has assumed that orders for SKUs present in multiple aging classifications would be fulfilled first with the newer products.

## Monthly Pro Forma

Over the course of the year, changing inventory levels and sales capacities impact achievable recovery values; in order to account for such factors, Tiger has projected monthly NOLVs for the 12 months ending August 2020. The optimal starting point for most GOB events is just prior to a company's busiest sales seasons. Nygård's wholesale sales volumes tend to peak prior to the winter holiday selling season and during the late winter, when customers place orders for new spring collections. Store and e-commerce sales volumes, meanwhile, are typically highest during the winter holiday shopping season and in the spring, when new styles are made available to consumers. NOLVs for warehouse and in-transit inventory are therefore expected to be highest for sales commencing during the months of July through March, while NOLVs for retail inventory are projected to be highest from April through June and October through December.

Tiger's projected NOLVs for each of the 12 months ending August 2020 are presented on Exhibit A.

## Liquidation Strategy

Tiger has assumed that the Company's inventory would be liquidated under an Orderly Liquidation Sale.

## On-Hand and In-Transit Wholesale Inventory

Nygård sells on a wholesale basis to department stores; big-box retailers; apparel retailers; club stores, including Costco; and discount retailers. Most retailers, with the exception of Costco, place regular replenishment orders throughout the year for core styles, and place initial orders for seasonal products ahead of each fashion season, followed by regular replenishment orders throughout the season. Costco, meanwhile, purchases intermittently, generally selling through all merchandise on hand before placing a new order.

Tiger has assumed that in a liquidation, retailers that buy on a regular basis would continue purchasing, but would not increase purchase velocities; Tiger has assumed that Costco, meanwhile, would not participate in a liquidation. Payment terms would be extended to credit-worthy customers that had received terms in the past, while all other buyers would be required to pay in cash; discounts would be offered to current customers to account for final sale terms, early delivery, and the partial completion of some orders.

In-transit inventory typically takes four weeks to arrive at the Company's distribution centers, and Tiger has assumed that it would arrive within the first four weeks of the sale term; in-transit inventory would be marketed to current customers along with on-hand inventory.

In the normal course of business, the Company arranges for Walmart's initial orders to be drop shipped directly from vendors; replenishment orders of these same SKUs are shipped from Nygård's warehouses. Tiger has assumed that drop shipments would cease at the start of a liquidation.

The Company typically sells excess core inventory and past season products to discount retailers, including Winners, Ross Stores, and Red Apple Stores. Tiger has considered the Company's relationship with these buyers to be beneficial, as they would already be familiar with Nygård's products. In a liquidation, warehouse and in-transit inventory not sold to current customers would be marketed to opportunistic buyers, including discount retailers that have purchased the Company's products in the past, as well as other discount retailers, e-tailers, and jobbers. Tiger notes that in a liquidation, sales to current customers would consist primarily of the fastest-turning core products and current season merchandise, while sales to secondary buyers would consist primarily of slower-moving core inventory and past season goods; opportunistic buyers would require lower prices than those offered to current customers to encourage purchases of these items, leading to lower recovery values on sales made through this channel.

## Retail Inventory

As of the appraisal date, the Company operated 169 stores throughout Canada and two stores in the U.S. - one each in New York City and Los Angeles. Tiger has assumed that in a liquidation, all products on hand at stores would be sold through their respective locations; there would be no further replenishment from warehouses. The liquidator would employ sign walkers at freestanding stores and stores within power centers, and utilize liquidation signage advertising available discounts to drive traffic to stores, with discounts offered on merchandise increasing as the sale progressed.

## Liquidation Costs

Tiger has budgeted only for direct liquidation costs that would be incurred during the sale period, including payroll, advertising, and occupancy.

## Employee Retention

Warehouse, finance, and administrative staffing would be gradually reduced throughout the sale in order to minimize liquidation expenses. Core administrative employees would be retained to handle accounting and other general support functions. Store sales associates would also be retained to facilitate sales to customers and continue other store operations.

Payroll costs assume an employee incentive program budgeted at $10 \%$ of base wages in order to secure employment of "key" employees for the duration of the sale and minimize inventory shrinkage

## Advertising and Marketing

Nygård employs salespeople to market its products to wholesale customers and markets products to consumes using email campaigns, social media, and instore signage. Tiger has assumed that the liquidator would use print advertising, email campaigns, and direct mail to drive sales. At stores, the liquidator would utilize promotional sign packages and sign walkers to generate customer traffic.

The liquidator would also market to opportunistic wholesale buyers through the use of print advertising, web advertising, email campaigns, and direct mail.

## Facilities

As of the appraisal date, $61.4 \%$ of eligible on-hand inventory was located at warehouses, while $38.6 \%$ was on hand at retail stores (Exhibit H-1 and H-2).

Tiger has assumed that in a liquidation, warehouses would remain open for the duration of the sale term, while stores would remain open for an average of 6.7 weeks. Tiger budgeted for the cost to continue operating the Company's distribution centers and stores in the liquidation expenses of this report.

## In-Transit

As of the appraisal date, $25.9 \%$ of the Company's wholesale inventory was in transit. This inventory typically takes four weeks to arrive at the Company's distribution centers. Management stated that landing costs typically amount between $15 \%$ and $20 \%$ of the cost of in-transit inventory. Tiger has assumed that intransit inventory would arrive within the first four weeks of the sale term and has accounted for the cost to receive in-transit inventory in its budgeted expenses.

## Transportation and Logistics

The Company typically ships orders to wholesale customers via third-party carriers, with customers paying for freight.

Tiger has assumed that shipments to current wholesale customers would continue using historical methods, while opportunistic wholesale buyers would be responsible for arranging and paying for freight on purchases.

## Staffing and Management

In the event of a liquidation, a liquidating agent would provide an on-site management team for the duration of the sale. For the wholesale sale, this would include one Lead Liquidator, two Assistant Lead Liquidators, two Field Consultant, and two distribution center Consultants. For the retail store sale, the management team would include one Lead Liquidator, one Assistant Lead Liquidator, 19 Field Consultants, and one F\&A Lead. In addition, Tiger has assumed that the liquidating agent would charge a fee of $2.0 \%$ of gross proceeds.

## Financial Trends - Wholesale

## Sales Trend

Nygård 's wholesale sales in Canada, meanwhile, totaled \$29.1 million during the 12 months ended August 2019, a decrease of $\$ 10.2$ million, or $25.9 \%$, from the year prior. Nygård 's wholesale sales in the U.S., meanwhile, totaled $\$ 104.5$ million during the 12 months ended August 2019, a decrease of $\$ 10.9$ million, or $9.4 \%$, from the year prior.



## Sales by Category

Tiger also examined the Company's wholesale sales history by category (Exhibit E). During the 12 months ended August 2019, the top-selling inventory categories in Canada were Cut \& Sew/T-Shirts ( $25.0 \%$ ), Pants (21.3\%), and Sweaters (15.7\%).


During the 12 months ended August 2019, the topselling inventory categories in the U.S. were Pants (33.6\%), Blouses/Shirts/Tunics (19.3\%), and Cut \& Sew/T-Shirts (16.2\%).


## Gross Margin

During the 12 months ended August 2019, the Company achieved a gross margin of $37.7 \%$ on wholesale sales in Canada. Cut \& Sew/T-Shirts had a gross margin of $39.9 \%$. Pants had a margin of $35.4 \%$ and Sweaters had a margin of $41.2 \%$.


During the 12 months ended August 2019, the Company achieved a gross margin of $45.3 \%$ on wholesale sales in the U.S. Pants had a gross margin of $41.8 \%$. Blouses/Shirts/Tunics had a margin of $53.3 \%$ and Cut \& Sew/T-Shirts had a margin of $46.7 \%$.


During the normal course of business, the Company provides its wholesale customers with various credits. Most customers receive credits to account for slow-moving inventory in stores, consumer returns, and early payment. Top customer Dillard's receives additional discounts; the Company guarantees Dillard's margin on Nygård products and provides the retailer with credits when Dillard's lowers the selling prices of the products in its stores. Management stated that as a part of the Company's agreement with Dillard's, the retailer cannot discount products without Nygård's permission.

During the 12 months ended August 2019, discounts and allowances totaled $35.6 \%$ of gross sales. The table below shows discounts and other allowances made during this period.


## Inventory Turnover

Tiger calculated the turnover of wholesale based on cost of sales and average inventory for the 12 months ended August 2019. The Company's Canada wholesale inventory exhibited an average inventory turnover of 3.1, which translates to 136 days' sales in inventory. Cut \& Sew/T-Shirt generated turns of 4.1 times per annum (88 days' sales). Pants had turns of 1.7 (216 days' sales) and Sweaters had turns of 2.9 (127 days' sales).


The Company's U.S. wholesale inventory exhibited an average inventory turnover of 2.7, which translates to 136 days' sales in inventory. Pants generated turns of 1.8 times per annum (207 days' sales). Blouses/Shirts/Tunics had turns of 3.4 (108 days' sales) and Cut \& Sew/T-Shirts had turns of 7.4 (49 days' sales).


## Financial Trends - Retail

## Sales Trend

Nygård's retail sales totaled \$103.2 million during the 12 months ended August 2019, a decrease of $\$ 6.0$ million, or $3.6 \%$, from the year prior. Nygård's e-commerce sales totaled $\$ 5.9$ million during the 12 months ended August 2019, a decrease of $\$ 989$ thousand, or $12.8 \%$, from the year prior.

## Sales by Department

Tiger also examined the Company's retail sales history by category (Exhibit E). During the 12 months ended August 2019, the top-selling inventory categories were Pants (25.4\%), Cut \& Sew/T-Shirts (24.7\%), and Sweaters (14.4\%).


## Gross Margin

During the 12 months ended August 2019, the Company achieved an overall gross margin of $46.2 \%$ on retail and e-commerce sales. Pants had a gross margin of $54.2 \%$. Cut \& Sew/T-Shirts had a margin of $44.1 \%$ and Sweaters had a margin of $38.1 \%$.


The retail gross margin during the 12 months ended August 2019 has increased by 0.5 percentage points from the year prior.

## Inventory Turnover

Tiger calculated the turnover for inventory at retail stores based on cost of sales and average inventory for the 12 months ended August 2019. The Company exhibited an average inventory turnover of 3.1, which translates to 119 days' sales in inventory. Pants generated turns of 2.0 times per annum ( 183 days' sales). Cut \& Sew/T-Shirts had turns of 3.6 (102 days' sales) and Sweaters had turns of 4.2 (86 days' sales).


## Collateral Monitoring Points

## Frequency and Timing

In the calculation of NOLV, Tiger utilized inventory as of August 31, 2019, as well as sales and gross margin for the 12 months ended August 2019. Any material change in inventory mix, sales mix, or gross margin could significantly impact the value of the inventory in a liquidation. Tiger recommends this appraisal be updated semi-annually.

## Monitoring Points

The following items should be reviewed on a regular basis. Tiger has listed the current metric or ratio for the monitoring point:

| Factor | Current Metric | Exhibit | Significance |
| :---: | :---: | :---: | :---: |
| Sales Trend | Wholesale: Decrease of 25.9\% for Canada and 9.4\% for U.S. during the 12 months ended August 2019 <br> Retail Stores: Decrease of 3.9\% <br> E -Commerce: Decrease of 14.4\% | Exhibits F, F-1, and F-2 | A significant increase or decrease in sales may impact the NOLV. |
| Intracompany Markup | Approximately 40\% for inventory on hand as of the appraisal date | N/A | Tiger recommends that the any potential Lender monitor the intracompany markup on transfers from the warehouse to retail stores, as changes could affect retail NOLVs as a percentage of cost. |
| Gross Margin | Wholesale: $45.3 \%$ for the U.S. and $37.7 \%$ for Canada during the 12 months ended August 2019 <br> Retail: 46.2\% | Exhibit E, E 1, and E-2 | A significant change in gross margin could indicate a change in business strategy or material prices, and the effect may be positive or negative depending on the situation. |
| Inventory <br> Turnover | Wholesale: 3.1 for Canada and 2. . 7 times per annum for the U.S. <br> Retail: 3.1 times per annum | xhibit E, Eand $\mathrm{E}-2$ | A material change in the inventory turnover ratio could indicate a change in the potential sales capacity, which would affect the amount of inventory that could be sold to current customers and therefore affect GOLVs. |
| Customer Concentration | Canada: Top three customers $21.5 \%$ of sales <br> U.S.: Top customer Dillard's 87.0\% of sales | Exhibit G-1 and G-2 | The loss of a major customer could negatively impact the projected liquidation value. |
| Returns, Discounts, and Allowances | Wholesale: $35.6 \%$ of gross sales during the 12 months ended August 2019 |  | An increase in returns or discounts during the normal course of business would lead to an increase in discounts that would be required in a liquidation, negatively impacting recovery values. |

## Field Visit Evaluations

## Distribution Center

Tiger visited the Company's leased distribution center in Vaughan, Ontario on October 23, 2019. The facility measures 117,000 square feet, including 10,000 square feet of office space and a 11,700 square-foot retail store.


Facility exterior

## General Operations

The Company utilizes the Vaughan warehouse to distribute to wholesale customers in Eastern Canada and to replenish retail stores in the same area. In addition to distribution, the Company receives e-commerce sales at this facility.

The facility is in operation from 7 a.m. to 4 p.m. Sunday through Friday, with Saturday hours added during peak periods. At the time of Tiger's visit, there were three managers, three supervisors, and between thirty and forty warehouse workers. The managers receive salaries; Some of the other warehouse workers are compensated hourly, while some - such as pickers, packers, and loaders - are paid by the piece. Management stated that the Company occasionally hires temporary workers for projects, such as reticketing, and during busy periods.

## Receiving

Inventory arrives pre-ticketed from the Company's vendors. Nygård classifies incoming inventory into two categories - Certified and Uncertified - depending on the vendor. Products from certified vendors - which have an established history of sending complete and correct shipments - are entered into inventory immediately upon receipt, although management noted that approximately $10 \%$ of items are spot checked. Uncertified products, meanwhile, are inspected and scanned piece-by-piece into the system.


Pre-ticketed products
Approximately 55\% of incoming inventory - generally consisting of new seasonal products for both Nygård stores and wholesale customers - is prepacked for a specific destination. Most other inventory is on hanging racks, with a small proportion is in pouch packs. Hanging products are stored on the facility's mezzanine, while prepacked boxed item are stores on the lower level.


Boxed goods on the floor level and hanging garments on the mezzanine

## Shipping

The picking and shipping process is different for retail and wholesale orders. Workers at the facility pick orders for retail stores on Mondays, Wednesdays, and Fridays, and pick orders for wholesale customers on Tuesdays and Thursdays. Retail replenishment orders are typically picked in break packs, while initial orders for retail stores and all wholesale orders are picked in full cases. Management stated that overall, retail orders account for 60\% of shipments; wholesale orders account for 35\%, and e-commerce orders account for 5\%.

The Company ships approximately 5,000 cases per day from the Vaughan facility. Orders are shipped via Purolator, FedEx, Canadian Post, Fabtrans, and NSD.


Shipping doors

## Security and Loss Prevention

The facility is equipped with security cameras, perimeter and fire alarms, and a locked cage for jewelry and high-end items. The Company performs cycle counts three times per week.

## Distribution Center

Tiger visited the Company's distribution center in Gardena, Calif. on October 29, 2019. The distribution center is located in an industrial area approximately 15 miles from Los Angeles.

There are four separate warehouse facilities - $6 \mathrm{U}, 7 \mathrm{U}$, 8 U , and 9 U - on the site, measuring 80,000 square feet in total. Building 6 U devoted almost entirely to Dillard's merchandise; the other facilities housed a variety of merchandise for a variety of wholesale customers. Each building has two levels; the first level used for shipping, receiving, and storage of boxed inventory, while the mezzanine level is utilized for hanging storage.

There is also a 3,000 square-foot outlet store located at the site, where the Company sells merchandise to consumers at markdowns. The store is open Monday through Saturday from 10 a.m. to 6 p.m.


## General Operations

At the time of Tiger's visit, there were 45 employees. The facility is in operation Monday through Friday from 7 a.m. to 3:30 p.m., with a four-and-a-half-hour shift for e-commerce distribution on Saturdays.

## Receiving

Buildings 7U, and 8U each have four receiving doors and four shipping doors, while 6 U has four doors total, all of which are used for both receiving and shipping. truckaccessible bays. Building $9 U$ has 12 bays in total, with six used for receiving and

Inventory arrives daily to all buildings in full containers, with all products pre-ticketed by vendors. Nygård classifies incoming inventory into two categories Certified and Uncertified - depending on the vendor. Products from certified vendors - which have an established history of sending complete and correct shipments - are entered into inventory immediately upon receipt, although management noted that approximately $10 \%$ of items are spot checked.

Approximately $60 \%$ of inventory - including all orders for Dillard's - is pre-packed for delivery to a designated location; these items are typically cross docked and shipped within a week, with only a small subset of items unpacked and checked. Cross docked inventory is labeled both with a pre-pack label and an MH10 shipping label.


Labels on cross-docked box for Dillard's
For non-cross docked inventory - which includes all shipments arriving at the $7 \mathrm{U}, 8 \mathrm{U}$, and 9 U buildings most products are unboxed and hung on garment racks, while other items remain in boxes and flat packs. Each un-boxed piece is individually scanned and received against the purchase order, after which it is checked for quality. Once the products pass inspection, they can be put away; garment-on-hanger merchandise is scanned to a trolley, which is marked with a donut that indicates the location code. The trolley is then wheeled to a storage location and a single item on the trolley is scanned to the warehouse location.

Boxed goods, meanwhile, are palletized and scanned to a warehouse shelf location. Stored inventory is generally organized by brand and style. Once inventory has been scanned to a location, the products are available for picking.

The Company classifies inventory at each facility into "divisions;" some divisions correspond to the Company's brands - such as SLIMS and Bianca Nygard while others correspond to customer type (Mass Retail). At the time of Tiger's visit there was inventory from numerous divisions on hand at each building. For example, inventory at the 6U facility included SLIMS, Mass Retail, and Alia inventory while the inventory at 9 U consisted primarily of SLIMS and Mass Retail products.


Boxed product storage

In addition to receiving vendors' shipments, the Company also received e-commerce returns from consumers. E-commerce returns are inspected for damages and typically sent to the Company's retail stores for resale.

## Picking

The picking produces varies by building. Inventory at 6 U is primarily cross docked, while products at the other three buildings are manually picked out of storage. When an order comes in, the inventory system generates pick tickets; workers then pick the designated items, with picking routes organized by route efficiency and customer. Once the items for an order have been picked, workers prepare the shipping manifest, compare it to the order, and send the products to the shipping area.

## Shipping

Items are boxed and labeled at the shipping area; once items are boxed, workers stage the order for shipment and invoice the customer, at which point items are removed from the system.


## Security and Loss Prevention

The Company has closed-circuit cameras and alarms for security, and all employees and visitors to the facility are required to enter and exist through a single gate.

Employees conduct cycle counts on a regular basis, as directed by corporate. Count information is then reviewed by the Company's auditing firm.

## Retail Stores

As part of its diligence, Tiger visited 31 of the Company's stores.

NOTE: Tiger did not note any significant changes in merchandising strategy, staffing levels, or discounting since the field visits conducted in February 2019 for the previous report.

Nygård 's stores are located in shopping malls and in urban and suburban areas as freestanding locations. Store operating hours vary slightly by location, but in general are from 9:30 a.m. to 9 p.m., Monday through Friday; 9:30 a.m. to 6 p.m. on Saturday; and 12 p.m. to 6 p.m. on Sunday.


Alia N Tanjay storefront

## Layout

Sales floor layouts for all full price stores are determined by the corporate office, although store managers have some leeway in adjusting floor merchandise as inventory sells through. Management updates floor plans for full price stores twice per year, for the spring and fall fashion seasons. Floor plans for outlet stores, meanwhile, are determined by store managers, although the corporate office sets rules and limitations for the layout; for example, managers are instructed to keep the store organized by collection and season.


Salesfloor

The décor and fixtures are also consistent across stores. The Company's retail locations typically feature gray or white tile floors and purple neon accent lighting. Products are displayed on tables, hanging racks, mannequins, wall racks, and shelving units. Field representatives noted display fixtures to be in good condition.


Salesfloor

## Merchandising

The Company's stores carry a variety of women's apparel, including pants, tops, sweaters, footwear, handbags, and jewelry. The product mix varies by banner. While all stores can carry products from all of the Company's brands, the Company's Nygård banners are targeted at women between the ages of 25 and 45, while the Alia and TanJay stores are targeted at women aged over 45. All of the visited stores offered regular sizes ranging from 8 to 18 , as well as petite sizes ranging from 6 to 18. Nygård stores also carry plus sizes.


Assortment of tops

## Personnel

The store base is divided into four regions, each of which is overseen by a regional director; each region also has regional managers who are each responsible for 10 to 12 stores and who report to the regional directors. Store's staff typically includes a store manager, an
assistant manager, and between four and 20 sales associates, some of whom are full-time. Store managers are paid salaries, while all other employees receive hourly wages. All employees also receive commissions based on sales made and hours worked.

## Replenishment

Some stores receive replenishment shipments on a weekly basis, while others receive daily shipments. When a shipment arrives, store employees scan products into the system. The vast majority of the inventory that arrives is moved directly to the sales floor; stores also have small stockrooms where a portion of inventory is stored prior to being moved to floors.


## Stockroom

## Ticketing

Merchandise is pre-ticketed by manufacturers. If an item needs reticketing, store employees handwrite the product information on a blank tag. Product tickets typically contain the item's style number, size, color, unique product code, description, and retail price.


Tickets on SLIMS pants

## Discounting

The Company utilizes hard markdowns to sell through inventory. Products are first marked down by $30 \%$, with the initial mark down occurring as early as three weeks after introduction and as late as 16 weeks postintroduction, according to management. The Company then marks products down by $50 \%$, and adds a red tag to the ticket; if they still do not meet sell through targets; products that remain unsold after the $50 \%$ mark down are transferred to outlet stores, where they are further discounted as needed to sell through the products. Tiger's representatives noted that most inventory at the outlet stores was marked at $50 \%$ off, with some $50 \%$ off items marked down by another $25 \%$.; store management noted that sometimes the Company will mark products down to $90 \%$ off to sell through inventory.

In addition to hard markdowns, the Company runs temporary promotional events. At the time of Tiger's visits, Alia N TanJay stores were offering $30 \%$ off Outerwear, and a two-vests for $\$ 60$ promotion, $30 \%$ off suede products, and two seaters for $\$ 30$ each, among other discounts.


## Returns

Nygård accepts returns of products bought at full-price stores within 30 days of purchase; for a full refund, merchandise must have tags and be accompanied by a receipt. If an item is returned without a receipt, store managers may issue store credit.

Items purchased from clearance stores cannot be returned, although they may be exchanged within 14 days of the purchase date if accompanied by a receipt.

## Loss Prevention

The Company's store security measures generally only include using customer service techniques - such as approaching all customers - to deter theft.

## Inventory Control

A physical inventory count is conducted at each store once per year by third-party firm RGIS.

## Statement of Limitations

The following assumptions are subject to economic, competitive, and operational risks that may significantly change the NOLV and are beyond the control of either the Company or Tiger Valuation:

- Eligible inventory subject to liquidation would be approximately \$57.1 million at cost as of August 31, 2019. Changes in the eligible inventory level or the inventory mix could significantly affect both the GOLV and NOLV.
- Inventory would be liquidated based on sale conditions outlined in the Exit Strategy. Previous customer incentives and discounts would not be honored during the sale term. All liquidation sales would be final and not subject to the Company's customary return and warranty policies.
- Inventory would not be returned to the vendors. It is assumed that suppliers would apply a credit against any outstanding accounts payable.
- All selling, general, and operating expenses have been considered in the calculation of the NOLV. These expenses include payroll and related benefits and taxes, sales incentives and commissions, occupancy, advertising, and sales supervision and liquidation cost and fees. An employee incentive program may be considered to retain key associates during the duration of the sale. Employee severance costs have not been factored into the cost structure.
- The liquidation agent would be given uninterrupted access to the distribution facilities and offices without interference from creditors and landlords. Furthermore, the agent would be able to vacate the facilities at the end of the sale, thus incurring no further occupancy costs
- The NOLV in this appraisal report applies to the eligible inventory of the Company on a lot basis. A partial liquidation of the inventory may produce a significantly different result.
- Environmental clean-up costs have not been considered in the appraisal report.
- The Company's current financial condition and inventory costs are factored into the NOLV. A significant deterioration of inventory prior to the sale would materially affect the inventory mix and adversely affect the projected NOLV.
- Collateral access agreements or landlord waivers are assumed to be in place for all inventory located at Company-operated facilities in order to ensure access in a liquidation event.
- The projected NOLV is subject to Tiger Valuation's certification and limitations (refer to the Appraisal Certification and Limitations of Appraisal sections).


## Engagement Letter

# TIGER 

Cthober 1, 2015
Mr. Peter Nygard
Chairman and Foundert
Nygard International Parthership
1771 lokster Bivd
Winnipeg, MB R2X IR3
Dothaystand aygari com
RE: Nygord International Partnership Inventorv Appraisal

Dhat Peter:
This letter will set forth a proposal by Tiger Valuäuen Services, LLC (Thiger) to prowide Nygard minternational Partinership the "Client" wath an assess ment of the Net Orderiy Liqiddation Value of the Company's inventory, for the most recent penod for which financial dafa is avallable, which is expected to be August 2019

The Net Orderly Liquidation Value ("NOLV") represents a professional, unbased opinion of the proceeds that could be expected from the fiquiciation of inventory after all associated operating costs and other lees have been deducteo. The NOLV provided will be based on the assumption that the invertory would be sold in a scenario in which a liguidation firm wauid manage the sale on a "fee" basis.

The inveniony appraisal proceas may inciutie, but will nat necestarly be limited to, the foilowing due difgence:
a) The request of finantial statements and detailed internal management reports,
b) Onsite management interyiew(s) and facility cour(s).
c) The develagnient of a GOLV and NoLV suppartow by the informarion provided by the Company, and
d] Documenting the assumptions and il mieing conditions upan which the conclusions of the appraisal ware based.

## Fee E Timing

Tger's fee for the appraisal described will be Iplus actual qut-df pocket expenses

Unof receipt of the signed engagement tetter, we will contact the sugbested inaividuak at the Company. Tiger estimates sumpletion of the report will be apgoximately mree weeks from recelpt of the requested information, with a target delisery datc of November 1, 2019. This is only possible with the Company's timely deivery of necessary Information and Company management's availability for interviows and site visits.

## Deposit

We require a deposit in the amount of o arior to beginning the diligence process, vou will be invoiced the balance of the fee and the travel costs as the repurt nears completion. The appraital report will be forwarded upon completion and recuipt of the intial payment.

Please remit payment by electronic wire transfer or check to the following address/actount:

| Othice Lacation | Hank.Information |
| :---: | :---: |
| Tiger Valuation Serviges, LLC | Wells Fargo |
| Aton: Michelle Chin | 111 W. Ocean Blvd |
| 60 State Street, $11^{\text {th }}$ Floor | tong feach, CA 90802 |
| Bostor, MA 02109 | Acctu: 4320728983 |
| [617) 523-1003 | AgAL 121000248 |

## Confidentiality

Tiger will be requesting information from the Company concernigg its inventory ard finandial perforrnance, including sales, gross margin. and operating expenses. We acknowiedge that intormption and documentation received in conjunction with this engagement is proprietary and confidential, including bul without smitation, non public linancial and business Information iurnighed by the Company. We agree not to disclose, distribute publish or retease any of the information:; witheut written consent of the Comdany, to any third-party except as diegeted to by law or to our representatives for the purpose of eyaluating the possible bransactian, In which event such regresentativer will agree to be bound by this confidentielity aereement.

## Dellyarce of Fovilfiphar

Tigor will email a PDF version of the apprablat report unon completion of the project. In the event that you would like hound coplies of the appraisal report, we will dvernight thern upon request.

If the terms and conditions of this fetter are acceptable. please acknowidge your acceptance below by executing and returaing this betur via omall to [ae whenerouicom.

If yDU have any questions, plezse do not hesikne co contact me at (617) 523-7022. We look forward to worforg with you on this projert.

Very truly yours.


0ate Oe5 2. 2019

## List of Exhibits

A - Monthly Pro Forma Summary - Total Company
A-1 - Monthly Pro Forma Summary - Wholesale
A-2 - Monthly Pro Forma Detail - Wholesale
A-3 - Monthly Pro Forma Detail - Retail Stores
A-4 - Projected Net Orderly Liquidation Value - Wholesale
A-5 - Projected Net Orderly Liquidation Value - Retail Stores
B - Inventory Reconciliation
B-1 - Eligible Inventory - Wholesale
B-2 - Eligible Inventory - Retail Stores
C-1 - Projected Gross Orderly Liquidation Value - Wholesale
C-2 - Projected Gross Orderly Liquidation Value - Retail
D - Inventory History - Total Company
D-1 - Inventory History - Retail Stores
D-2 - Inventory by Season - Wholesale
D-3 - Inventory Demand Analysis
E - Sales, Gross Margin, and Inventory Turnover by Category - Wholesale
E-1 - Sales, Gross Margin, and Inventory Turnover by Category - Wholesale-Comparison
E-2 - Sales, Gross Margin, and Inventory Turnover by Category-Retail
F - Monthly Sales Comparison - Total Company
F-2 - Graphs: Sales by Month / Sales Comparison - Wholesale - U.S.
F-3 - Graphs: Sales by Month / Sales Comparison - Wholesale - Canada (switch)
F-4 - Seasonality and Comparable Store Sales - Retail Stores
F-5 - Graphs: Sales by Month / Sales Comparison - Retail Stores
G-1 - Customer Profile - Canada
G-2 - Customer Profile - U.S.
H-1 - Inventory by Location - Wholesale
H-2 - Location Profile - Retail Stores
H-3 - Location Map - Wholesale
H-4 - Location Map - Retail Stores
I-1 - Inventory Forecast - Wholesale
I-2 - Inventory Forecast - Retail Stores
I-3 - Capacity Analysis - Retail Stores
J-1 - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S.
J-1a - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged < 196 Days
J-1b - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged 196-365 Days
J-1c - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged > 365 Days
J-2 - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - Canada
J-2a - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged < 196 Days
J-2b - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged 196-365 Days
J-2c - Inventory Composition - Top 50 SKUs - Wholesale - On-Hand - U.S. - Aged > 365 Days
J-3 - Inventory Composition - Top 50 SKUs - Wholesale - In-Transit- U.S
J-4 - Inventory Composition - Top 50 SKUs - Wholesale - In-Transit- Canada

## Nygård International Partnership

Total Company
Monthly Pro Forma Summary
Projected for the 12 Months Ending August 2020
( $\$ \mathrm{in} 000 \mathrm{~s}$ )

| Sale Start Date (1) | Wholesale |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Retail |  |  | Total Inventory |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | On-Hand |  |  |  |  |  |  |  |  |  |  |  | In-Transit |  |  | Total |  |  |  | NoLv |  | Cost \$ | NoLv |  |
|  | Aged < 196 Days |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | NOLV \$ | \% of Cost |
|  | Cost \$ | NoLv |  | Cost \$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Nolv \$ | \% of Cost |  |  |  |
|  |  | Notv \$ | \% of Cost |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| September 2019 | \$22,287 | \$18,030 | 80.9\% | \$2,573 | \$600 | 23.3\% | \$4,217 | \$540 | 12.8\% | \$29,077 | \$19,170 | 65.9\% |  | \$10,138 | \$5,333 |  | 52.6\% | \$39,215 | \$24,503 | 62.5\% | \$17,908 | \$10,322 | 57.6\% | \$57,123 | \$34,825 | 61.0\% |
| October | 20,181 | 16,223 | 80.4\% | 2,349 | 547 | 23.3\% | 3,853 | 495 | 12.8\% | 26,383 | 17,265 | 65.4\% |  | 9,132 | 4,797 |  | 52.5\% | 35,515 | 22,062 | 62.1\% | 17,924 | 10,208 | 57.0\% | 53,439 | 32,270 | 60.4\% |
| November | 18,406 | 15,040 | 81.7\% | 2,219 | 494 | 22.2\% | 3,652 | 427 | 11.7\% | 24,277 | 15,960 | 65.7\% | 9,686 | 5,015 | 51.8\% | 33,963 | 20,975 | 61.8\% | 19,544 | 11,731 | 60.0\% | 53,507 | 32,706 | 61.1\% |
| December 2019 | 17,264 | 13,997 | 81.1\% | 2,127 | 461 | 21.7\% | 3,507 | 394 | 11.2\% | 22,899 | 14,852 | 64.9\% | 8,793 | 4,302 | 48.9\% | 31,692 | 19,155 | 60.4\% | 19,437 | 11,720 | 60.3\% | 51,129 | 30,875 | 60.4\% |
| January 2020 | 14,458 | 11,644 | 80.5\% | 1,643 | 312 | 19.0\% | 2,688 | 248 | 9.2\% | 18,789 | 12,204 | 65.0\% | 11,009 | 5,844 | 53.1\% | 29,797 | 18,048 | 60.6\% | 16,732 | 8,536 | 51.0\% | 46,529 | 26,585 | 57.1\% |
| February | 12,256 | 10,050 | 82.0\% | 1,437 | 306 | 21.3\% | 2,359 | 254 | 10.8\% | 16,052 | 10,610 | 66.1\% | 15,999 | 8,548 | 53.4\% | 32,052 | 19,158 | 59.8\% | 17,043 | 8,903 | 52.2\% | 49,094 | 28,061 | 57.2\% |
| March | 23,339 | 18,785 | 80.5\% | 2,579 | 650 | 25.2\% | 4,209 | 455 | 10.8\% | 30,127 | 19,891 | 66.0\% | 15,589 | 8,132 | 52.2\% | 45,716 | 28,022 | 61.3\% | 17,351 | 9,790 | 56.4\% | 63,067 | 37,812 | 60.0\% |
| April | 22,260 | 17,440 | 78.4\% | 2,468 | 572 | 23.2\% | 4,029 | 512 | 12.7\% | 28,756 | 18,524 | 64.4\% | 10,146 | 5,128 | 50.5\% | 38,902 | 23,652 | 60.8\% | 19,021 | 11,385 | 59.9\% | 57,923 | 35,038 | 60.5\% |
| May | 18,687 | 14,641 | 78.3\% | 2,136 | 494 | 23.1\% | 3,497 | 447 | 12.8\% | 24,320 | 15,582 | 64.1\% | 12,938 | 6,564 | 50.7\% | 37,258 | 22,146 | 59.4\% | 20,410 | 12,681 | 62.1\% | 57,668 | 34,827 | 60.4\% |
| June | 18,386 | 14,571 | 79.2\% | 2,159 | 481 | 22.3\% | 3,545 | 419 | 11.8\% | 24,090 | 15,471 | 64.2\% | 9,173 | 4,724 | 51.5\% | 33,264 | 20,195 | 60.7\% | 22,043 | 14,242 | 64.6\% | 55,307 | 34,437 | 62.3\% |
| July | 17,864 | 14,266 | 79.9\% | 2,066 | 437 | 21.1\% | 3,386 | 360 | 10.6\% | 23,316 | 15,062 | 64.6\% | 7,595 | 3,950 | 52.0\% | 30,912 | 19,012 | 61.5\% | 19,090 | 11,389 | 59.7\% | 50,002 | 30,401 | 60.8\% |
| August 2020 | 18,909 | 15,391 | 81.4\% | 2,153 | 504 | 23.4\% | 3,525 | 451 | 12.8\% | 24,587 | 16,346 | 66.5\% | 11,735 | 6,287 | 53.6\% | 36,322 | 22,633 | 62.3\% | 18,135 | 10,476 | 57.8\% | 54,457 | 33,109 | 60.8\% |
| Weighted Avg. | \$18,691 | \$15,007 | 80.3\% | \$2,159 | \$488 | 22.6\% | \$3,539 | \$417 | 11.8\% | \$24,389 | \$15,911 | 65.2\% | \$10,995 | \$5,719 | 52.0\% | \$35,384 | \$21,630 | 61.1\% | \$18,720 | \$10,949 | 58.5\% | \$54,104 | \$32,579 | 60.2\% |

$\frac{\text { Note(s): }}{\text { (1) Tiger Valuation's rollforward analysis represents a sale starting at the beginning of each of the } 12 \text { months ending August } 2020 .}$

Monthly Pro Forma Summary
Projected for the 12 Months Ending August 2020
(CAD \$ in 000s)


Note(s):
(1) Tiger Valuation's rollforward analysis represents a sale starting at the beginning of each of the 12 months ending August 2020.

## Nygård International Partnership

## Wholesale

Monthly Pro Forma Detail
Projected for the 12 Months Ending August 2020
( $\$$ in 000s)

| Assumptions | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | Jan 2020 | Feb 2020 | Mar 2020 | Apr 2020 | May 2020 | Jun 2020 | Jul 2020 | Aug 2020 | 12 Month Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Eligible Inv. at Cost IMU (\%) <br> Eligible Inv. at Selling Price | $\begin{array}{r}\$ 39,215 \\ 41.7 \% \\ \$ 67,207 \\ \hline\end{array}$ | $\begin{array}{r}\$ 35,515 \\ 41.6 \% \\ \$ 60,848 \\ \hline\end{array}$ | $\begin{array}{r}\$ 33,963 \\ 41.9 \% \\ \$ 58,426 \\ \hline\end{array}$ | $\begin{array}{r}\$ 31,692 \\ 42.0 \% \\ \$ 54,676 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$29,797 } \\ 41.4 \% \\ \$ 50,863 \\ \hline\end{array}$ | $\begin{array}{r}\$ 32,052 \\ 41.5 \% \\ \$ 54,808 \\ \hline\end{array}$ | $\begin{array}{r}\$ 45,716 \\ 41.2 \% \\ \$ 77,813 \\ \hline\end{array}$ | $\begin{array}{r}\$ 38,902 \\ 41.3 \% \\ \$ 66,238 \\ \hline\end{array}$ | $\begin{array}{r}\$ 37,258 \\ 41.5 \% \\ \$ 63,647 \\ \hline\end{array}$ | $\begin{array}{r}\$ 33,264 \\ 41.7 \% \\ \$ 57,043 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$30,912 } \\ 41.6 \% \\ \$ 52,922 \\ \hline\end{array}$ | $\begin{array}{r}\$ 36,322 \\ 41.4 \% \\ \$ 62,034 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$35,384 } \\ 41.6 \% \\ \$ 60,544 \\ \hline\end{array}$ |
| Gross Recovery | \$32,251 | \$29,581 | \$28,561 | \$26,545 | \$25,787 | \$27,768 | \$36,778 | \$31,380 | \$30,309 | \$27,675 | \$26,197 | \$30,606 | \$29,453 |
| Gross Recovery \% of Cost | 82.2\% | 83.3\% | 84.1\% | 83.8\% | 86.5\% | 86.6\% |  | 80.7\% | 81.3\% | 83.2\% | 84.7\% | 84.3\% | 83.2\% |
| Gross Recovery \% of Selling Price | 48.0\% | 48.6\% | 48.9\% | 48.5\% | 50.7\% | 50.7\% | 47. | 47.4\% | 47.6\% | 48.5\% | 49.5\% | 49.3\% | 48.6\% |
| Liquidation Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll | \$1,694 | \$1,694 | \$1,694 | \$1,694 | \$1,694 | \$1,694 | \$1,694 | 1,694 | \$1,694 | \$1,694 | \$1,694 | \$1,694 | \$1,694 |
| Commissions | 33 | 30 | 30 | 27 | 28 |  |  | 31 | 30 | 28 | 27 | 32 | 30 |
| Benefits \& Taxes | 311 | 310 | 310 | 310 | 310 | 310 | 311 | 310 | 310 | 310 | 310 | 311 | 310 |
| Incentive \& Retention | 173 | 172 | 172 | 172 | 172 | 172 | 173 | 172 | 172 | 172 | 172 | 173 | 172 |
| Subtotal: Payroll | 2,210 | 2,207 | 2,206 | 2,203 | 2,203 | 2,206 | 2,215 | 2,208 | 2,207 | 2,204 | 2,203 | 2,209 | 2,207 |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Occupancy | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 | 2,336 |
| Operating | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 | 433 |
| Advertising | 85 | 78 | 75 | 70 | 68 | 73 | 97 | 83 | 80 | 73 | 69 | 81 | 78 |
| Landing Costs | 1,673 | 1,507 | 1,598 | 1,451 | 1,816 | 2,640 | 2,572 | 1,674 | 2,135 | 1,514 | 1,253 | 1,936 | 1,814 |
| Subtotal: Other | 4,526 | 4,353 | 4,442 | 4,289 | 4,653 | 5,481 | 5,438 | 4,525 | 4,983 | 4,355 | 4,091 | 4,785 | 4,660 |
| Liquidator Costs and Fees |  |  |  |  |  |  |  |  |  |  |  |  |  |
| On-site Supervision | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 |
| Agent Fees | 645 | 592 | 571 | 531 | 516 | 555 | 736 | 628 | 606 | 554 | 524 | 612 | 589 |
| Subtotal: Liq. Costs and Fees | 1,012 | 959 | 938 |  | 883 | 923 | 1,103 | 995 | 973 | 921 | 891 | 979 | 956 |
| Total Liquidation Expenses: | \$7,748 | \$7,519 | \$7,586 | \$7,390 | \$7,739 | \$8,610 | \$8,755 | \$7,728 | \$8,163 | \$7,480 | \$7,185 | \$7,973 | \$7,823 |
| Liquidation Exp. \% of Cost | 19.8\% | 21.2\% | 22.3\% |  | 26.0\% | 26.9\% | 19.2\% | 19.9\% | 21.9\% | 22.5\% | 23.2\% | 22.0\% | 22.1\% |
| Liquidation Exp. \% of Selling Price | 11.5\% | 12.4\% | 13.0\% | 13.5 | 15.2\% | 15.7\% | 11.3\% | 11.7\% | 12.8\% | 13.1\% | 13.6\% | 12.9\% | 12.9\% |
| NOLV(S) | \$24,503 | \$22,062 | \$20,975 | \$19,155 | \$18,048 | \$19,158 | \$28,022 | \$23,652 | \$22,146 | \$20,195 | \$19,012 | \$22,633 | \$21,630 |
| NOLV \% of Cost | 62.5\% | 62.1\% | 61.8\% | 60.4\% | 60.6\% | 59.8\% | 61.3\% | 60.8\% | 59.4\% | 60.7\% | 61.5\% | 62.3\% | 61.1\% |
| NOLV \% of Selling Price | 36.5\% | 36.3\% | 35.9\% | 35.0\% | 35.5\% | 35.0\% | 36.0\% | 35.7\% | 34.8\% | 35.4\% | 35.9\% | 36.5\% | 35.7\% |

## Nygård International Partnership <br> Retail Stores

Monthly Pro Forma Detail
Projected for the 12 Months Ending August 2020
(CAD \$ in 000s)

| Assumptions | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | Jan 2020 | Feb 2020 | Mar 2020 | Apr 2020 | May 2020 | Jun 2020 | Jul 2020 | Aug 2020 | 12 Month Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Eligible Inv. at Cost IMU (\%) <br> Eligible Inv. at Retail | $\$ 17,908$ $66.6 \%$ $\$ 53,653$ | $\begin{array}{r}\text { \$17,924 } \\ 66.6 \% \\ \$ 53,700 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$19,544 } \\ 66.6 \% \\ \$ 58,554 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$19,437 } \\ 66.6 \% \\ \$ 58,233 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$16,732 } \\ 66.6 \% \\ \$ 50,130 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$17,043 } \\ 66.6 \% \\ \$ 51,059 \\ \hline\end{array}$ | $\begin{array}{r}\$ 17,351 \\ 66.6 \% \\ \$ 51,983 \\ \hline\end{array}$ | $\begin{array}{r}\text { \$19,021 } \\ 66.6 \% \\ \$ 56,986 \\ \hline\end{array}$ | $\begin{array}{r}\$ 20,410 \\ 66.6 \% \\ \$ 61,149 \\ \hline\end{array}$ | \$22,043 $66.6 \%$ $\$ 66,042$ | $\begin{array}{r}\text { \$19,090 } \\ 66.6 \% \\ \$ 57,194 \\ \hline\end{array}$ | \$18,135 $66.6 \%$ $\$ 54,332$ | $\begin{array}{r}\$ 18,720 \\ 66.6 \% \\ \$ 56,085 \\ \hline\end{array}$ |
| Gross Recovery | \$20,299 | \$20,317 | \$22,154 | \$22,032 | \$18,966 | \$19,318 | \$19,667 | \$21,560 | \$23,135 | \$24,986 | \$21,639 | \$20,556 | \$21,219 |
| Gross Recovery \% of Cost | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% |
| Gross Recovery \% of Retail | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% |
| Liquidation Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll and Benefits |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Admin Payroll | \$434 | \$434 | \$434 | \$434 | \$484 | \$480 | \$434 | \$434 | \$434 | \$434 | \$434 | \$434 | \$442 |
| Store Payroll | 2,427 | 2,498 | 2,484 | 2,456 | 2,739 | 2,717 | 2,427 | 2,427 | 2,441 | 2,441 | 2,456 | 2,456 | 2,498 |
| Commissions | 187 | 188 | 205 | 203 | 175 |  | 182 | 199 | 214 | 231 | 200 | 190 | 196 |
| Benefits \& Taxes | 435 | 447 | 447 | 442 | 485 | 482 | 434 | 437 | 442 | 445 | 442 | 440 | 448 |
| Incentive \& Retention | 243 | 250 | 248 | 246 | 274 | 272 | 243 | 243 | 244 | 244 | 246 | 246 | 250 |
| Subtotal | 3,726 | 3,816 | 3,818 | 3,781 | 4,156 | 4,129 | 3,719 | 3,740 | 3,775 | 3,795 | 3,777 | 3,765 | 3,833 |
| Adv. \& Promos | 609 | 610 | 665 | 661 | 383 | 383 | 590 | 647 | 694 | 750 | 649 | 617 | 605 |
| Store Occ. | 3,133 | 3,165 | 3,311 | 3,252 | 3,318 | 3,320 | 3,098 | 3,203 | 3,301 | 3,403 | 3,231 | 3,171 | 3,242 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Store Misc. | 300 | 309 | 307 | 303 | 338 | -336 | 300 | 300 | 302 | 302 | 303 | 303 | 308 |
| Credit Card Fees | 365 | 366 | 399 | 397 | 341 | 348 | 354 | 388 | 416 | 450 | 390 | 370 | 382 |
| Inv. Insurance | 45 | 45 | 49 | 49 | 42 | 43 | 43 | 47 | 51 | 55 | 48 | 45 | 47 |
| Inv. Taking | 134 | 134 | 146 | 146 | 125 | 128 | 130 | 142 | 153 | 165 | 143 | 136 | 140 |
| Subtotal | 844 | 853 | 901 | 894 | 847 | 854 | 827 | 878 | 922 | 971 | 883 | 854 | 877 |
| Liquidator Costs and Fees |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Supervision | 967 | 967 | 967 | 967 | 1,074 | 1,066 | 967 | 967 | 967 | 967 | 967 | 967 | 984 |
| Agent's Costs \& Fees | 697 | 698 | 761 | 757 | 652 | 664 | 676 | 741 | 795 | 859 | 744 | 706 | 729 |
| Subtotal | 1,665 | 1,665 | 1,728 | 1,724 | 1,726 | 1,730 | 1,643 | 1,708 | 1,762 | 1,826 | 1,711 | 1,673 | 1,713 |
| Total Liquidation Expenses: | \$9,977 | \$10,109 | \$10,423 | \$10,312 | \$10,430 | \$10,415 | \$9,878 | \$10,175 | \$10,454 | \$10,745 | \$10,250 | \$10,080 | \$10,271 |
| Liquidation Exp. \% of Cost | 55.7\% | 56.4\% | 53.3\% | 53.1\% | 62.3\% | 61.1\% | 56.9\% | 53.5\% | 51.2\% | 48.7\% | 53.7\% | 55.6\% | 54.9\% |
| Liquidation Exp. \% of Retail | 18.6\% | 18.8\% | 17.8\% | 17.7\% | 20.8\% | 20.4\% | 19.0\% | 17.9\% | 17.1\% | 16.3\% | 17.9\% | 18.6\% | 18.3\% |
| NOLV(Ș) | \$10,322 | \$10,208 | \$11,731 | \$11,720 | \$8,536 | \$8,903 | \$9,790 | \$11,385 | \$12,681 | \$14,242 | \$11,389 | \$10,476 | \$10,949 |
| NOLV \% of Cost | 57.6\% | 57.0\% | 60.0\% | 60.3\% | 51.0\% | 52.2\% | 56.4\% | 59.9\% | 62.1\% | 64.6\% | 59.7\% | 57.8\% | 58.5\% |
| NOLV \% of Retail | 19.2\% | 19.0\% | 20.0\% | 20.1\% | 17.0\% | 17.4\% | 18.8\% | 20.0\% | 20.7\% | 21.6\% | 19.9\% | 19.3\% | 19.5\% |

## Nygård International Partnership

Wholesale
Projected Net Orderly Liquidation Value
As of August 31, 2019
(CAD \$ in 000s)


Gross Inventory at Cost
Ineligible Inventory
Eligible Inventory at Cost
Projected GOLV
Liquidation Expenses Payroll Expenses
Payroll Commissions Benefits \& Taxes Incentive \& Retention

| Incentive \& Retention | (3) | 128 | 0.4\% | 45 | 0.4\% | 173 | 0.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subtotal: Payroll |  | 1,638 | 5.6\% | 572 | 5.6\% | 2,210 | 5.6\% |
| Other Expenses |  |  |  |  |  |  |  |
| Occupancy | (2) | 1,732 | 6.0\% | 604 | 6.0\% | 2,336 | 6.0\% |
| Operating | (2) | 321 | 1.1\% | 112 | 1.1\% | 433 | 1.1\% |
| Advertising |  | 62 | 0.2\% | 23 | 0.2\% | 85 | 0.2\% |
| Landing Costs | (2) |  | - | 1,673 | 16.5\% | 1,673 | 4.3\% |
| Subtotal: Other |  | 2,115 | 7.3\% | 2,411 | 23.8\% | 4,526 | 11.5\% |
| Liquidator Costs and Fees |  |  |  |  |  |  |  |
| On-site Supervision |  | 272 | 0.9\% | 95 | 0.9\% | 367 | 0.9\% |
| Agent Fees | (3)(4) | 473 | 1.6\% | 172 | 1.7\% | 645 | 1.6\% |
| Subtotal: Liq. Costs and Fees |  | 746 | 2.6\% | 267 | 2.6\% | 1,012 | 2.6\% |
| Total Liquidation Expenses |  | \$4,498 | 15.5\% | \$3,250 | 32.1\% | \$7,748 | 19.8\% |
| Projected NOLV |  | \$19,170 | 65.9\% | \$5,333 | 52.6\% | \$24,503 | 62.5\% |

Note(s):
(1) Tiger Valuation estimated a sale term of 12 weeks.
(2) Expenses based on Company supplied data.
(3) Expenses based on Tiger's liquidation experience.
(4) Tiger assumed that the liquidator would charge a fee of $2.0 \%$ of the GOLV.

## Nygård International Partnership <br> Retail Stores <br> Projected Net Orderly Liquidation Value <br> As of August 31, 2019 <br> (CAD \$ in 000s)

|  |  | As of August 31, 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Notes | Total \$ | $\%$ of Cost | \% of <br> Retail |
| Gross Inventory at Cost |  | \$18,539 |  |  |
| Ineligible Inventory |  | (631) |  |  |
| Eligible Inventory at Cost | (1) | \$17,908 |  |  |
| Eligible Inventory at Retail | (1) | 53,653 |  |  |
| Projected GOLV |  | 20,299 | 113.4\% | 37.8\% |

## Liquidation Expenses:

Payroll and Benefits

| Admin Payroll | $(2)$ | 434 | $2.4 \%$ | $0.8 \%$ |
| :--- | :---: | ---: | ---: | ---: |
| Store Payroll | $(2)$ | 2,427 | $13.6 \%$ | $4.5 \%$ |
| Commissions | $(2)$ | 187 | $1.0 \%$ | $0.3 \%$ |
| Benefits \& Taxes | $(2)(3)$ | 435 | $2.4 \%$ | $0.8 \%$ |
| Incentive \& Retention | $(4)$ | 243 | $1.4 \%$ | $0.5 \%$ |
| Subtotal |  | $\mathbf{3 , 7 2 6}$ | $\mathbf{2 0 . 8 \%}$ | $\mathbf{6 . 9 \%}$ |
| Adv. \& Promos | $(4)$ | 609 | $3.4 \%$ | $\mathbf{1 . 1 \%}$ |
| Store Occ. | $(2)$ | $\mathbf{3 , 1 3 3}$ | $\mathbf{1 7 . 5 \%}$ | $\mathbf{5 . 8 \%}$ |
| Other |  |  |  |  |
| Store Misc. | $(2)$ | 300 | $1.7 \%$ | $0.6 \%$ |
| Credit Card Fees | $(4)$ | 365 | $2.0 \%$ | $0.7 \%$ |
| Inv. Insurance | $(4)$ | 45 | $0.2 \%$ | $0.1 \%$ |
| Inv. Taking | $(4)$ | 134 | $0.7 \%$ | $0.3 \%$ |
| Subtotal |  | $\mathbf{8 4 4}$ | $\mathbf{4 . 7 \%}$ | $\mathbf{1 . 6 \%}$ |
| Liquidator Costs and Fees |  |  |  |  |
| Supervision | $(4)$ | 967 | $5.4 \%$ | $1.8 \%$ |
| Agent's Costs \& Fees | $(4)(5)$ | 697 | $3.9 \%$ | $1.3 \%$ |
| Subtotal |  | $\mathbf{1 , 6 6 5}$ | $\mathbf{9 . 3 \%}$ | $\mathbf{3 . 1 \%}$ |
| Total Liquidation Expenses |  | $\mathbf{9 , 9 7 7}$ | $\mathbf{5 5 . 7 \%}$ | $\mathbf{1 8 . 6 \%}$ |
| Projected NOLV | $\mathbf{\$ 1 0 , 3 2 2}$ | $\mathbf{5 7 . 6 \%}$ | $\mathbf{1 9 . 2 \%}$ |  |

Note(s):
(1) As of the appraisal date, eligible inventory at Company stores and $\mathrm{DC}(\mathrm{s}) / \mathrm{WH}(\mathrm{s})$.
(2) Expenses based on Company supplied data.
(3) Assumes the DC/WH(s) will remain open for the duration of the retail sale.
(4) Expenses based on Tiger's liquidation experience.
(5) Agent's fees include cost of capital expense and profit margin.

Data Source(s):
"SEP 12 MO Rolling - MO - CONSOL AND DIV BREAKDOWN - TIGER (v2)"

## Nygård International Partnership

Total Company
Inventory Reconciliation
As of August 31, 2019
(CAD \$ in 000s)


Note(s):
(1) Detailed descriptions of ineligible categories are provided in the Eligible Inv. section of the report.
(2) Identified using current inventory mix.
(3) Identified using store code indicators in the perpetual file.

## Exhibits | Inventory Appraisal

## Nygård International Partnership

## Wholesale

Eligible Inventory
As of August 31, 2019
(CAD \$ in 000s)

| Category | Beginning | entory | Raw Material |  | Provision for Shrink (1) |  | Eligible Inventory |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Units | Cost | Units | Cost | Units | Cost | Units | Unit Cost | Cost | \% of Total |
| Finished Goods |  |  |  |  |  |  |  |  |  |  |
| On-Hand |  |  |  |  |  |  |  |  |  |  |
| Canada |  |  |  |  |  |  |  |  |  |  |
| Aged<196 Days |  |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 84,145 | \$1,052 | - | \$0 | (573) | (\$7) | 83,572 | \$12.51 | \$1,045 | 2.7\% |
| Cut \& Sew/T-Shirts | 206,185 | 1,537 | - | - | $(1,404)$ | (10) | 204,781 | 7.46 | 1,527 | 3.9\% |
| Dresses/Coats | 20,763 | 292 | - | - | (141) | (2) | 20,622 | 14.05 | 290 | 0.7\% |
| Jackets/Vests | 45,489 | 671 | - | - | (310) | (5) | 45,179 | 14.75 | 666 | 1.7\% |
| Pants | 400,096 | 4,136 | - | - | $(2,724)$ | (28) | 397,372 | 10.34 | 4,108 | 10.5\% |
| Shorts/Capri/Crops | 48,496 | 417 | - | - | (330) | (3) | 48,166 | 8.59 | 414 | 1.1\% |
| Skirts | 3,153 | 44 | - | - | (21) | (0) | 3,132 | 13.82 | 43 | 0.1\% |
| Sweaters | 119,013 | 1,407 | - | - | (810) | (10) | 118,203 | 11.82 | 1,397 | 3.6\% |
| Subtotal | 927,340 | 9,556 | - | - | $(6,314)$ | (65) | 921,026 | 10.30 | 9,491 | 24.2\% |
| Aged 197-365 Days |  |  |  |  |  |  |  |  |  |  |
| Accessories | 435 | 1 | - | - |  | (0) | 432 | 3.40 | 1 | 0.0\% |
| Blouses/Shirts/Tunic | 12,072 | 62 | - | - | (82) | (0) | 11,990 | 5.15 | 62 | 0.2\% |
| Cut \& Sew/T-Shirts | 15,437 | 46 | - | - | (105) | (0) | 15,332 | 3.00 | 46 | 0.1\% |
| Dresses/Coats | 2,558 | 8 | - | - | (17) | (0) | 2,541 | 3.15 | 8 | 0.0\% |
| Jackets/Vests | 2,087 | 14 | - | - | (14) | (0) | 2,073 | 6.80 | 14 | 0.0\% |
| Pants | 48,338 | 449 | - | - | (329) | (3) | 48,009 | 9.30 | 446 | 1.1\% |
| Shorts/Capri/Crops | 2,774 | 47 | - | - | (19) | (0) | 2,755 | 16.88 | 46 | 0.1\% |
| Skirts | 2 | 0 | - |  | (0) | (0) | 2 | 11.06 | 0 | 0.0\% |
| Sweaters | 20,636 | 66 | - | - | (140) | (0) | 20,496 | 3.19 | 65 | 0.2\% |
| Subtotal | 104,339 | 694 | - |  | (710) | (5) | 103,629 | 6.65 | 689 | 1.8\% |
| Aged > 365 Days |  |  |  |  |  |  |  |  |  |  |
| Accessories | 491 | 1 |  |  | (3) | (0) | 488 | 2.60 | 1 | 0.0\% |
| Blouses/Shirts/Tunic | 44,639 | 77 |  | - | (304) | (1) | 44,335 | 1.72 | 76 | 0.2\% |
| Cut \& Sew/T-Shirts | 14,555 | 34 |  | - | (99) | (0) | 14,456 | 2.36 | 34 | 0.1\% |
| Dresses/Coats | 88 | (0) |  |  | (88) | 0 | - | - | - | - |
| Jackets/Vests | 10,971 | 54 |  | - | (75) | (0) | 10,896 | 4.88 | 53 | 0.1\% |
| Pants | 222,487 | 745 |  | - | $(1,515)$ | (5) | 220,972 | 3.35 | 740 | 1.9\% |
| Shorts/Capri/Crops | 29,533 | 161 |  | - | (201) | (1) | 29,332 | 5.45 | 160 | 0.4\% |
| Skirts | 14 | 0 |  | - | (0) | (0) | 14 | 7.70 | 0 | 0.0\% |
| Sweaters | 2,806 | 3 |  | - | (19) | (0) | 2,787 | 1.22 | 3 | 0.0\% |
| Subtotal | 325,584 | 1,076 |  | - | $(2,304)$ | (7) | 323,280 | 3.31 | 1,068 | 2.7\% |
| Total: Canada | 1,357,263 | \$11,325 | - | \$0 | $(9,328)$ | (\$77) | 1,347,935 | \$8.34 | \$11,248 | 28.7\% |
| United States |  |  |  |  |  |  |  |  |  |  |
| Aged < 196 Days |  |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 172,811 | \$2,366 | - | \$0 | $(1,177)$ | (\$16) | 171,634 | \$13.69 | \$2,350 | 6.0\% |
| Cut \& Sew/T-Shirts | 94,227 | 832 | - | - | (642) | (6) | 93,585 | 8.83 | 827 | 2.1\% |
| Dresses/Coats | 23,495 | 349 | - | - | (160) | (2) | 23,335 | 14.84 | 346 | 0.9\% |
| Jackets/Vests | 52,493 | 1,148 | - | - | (357) | (8) | 52,136 | 21.88 | 1,141 | 2.9\% |
| Pants | 555,942 | 6,426 | - | - | $(3,785)$ | (44) | 552,157 | 11.56 | 6,383 | 16.3\% |
| Shorts/Capri/Crops | 86,574 | 891 | - | - | (589) | (6) | 85,985 | 10.29 | 885 | 2.3\% |
| Skirts | 5,771 | 76 | - | - | (39) | (1) | 5,732 | 13.20 | 76 | 0.2\% |
| Sweaters | 49,162 | 795 | - | - | (335) | (5) | 48,827 | 16.17 | 790 | 2.0\% |
| Subtotal | 1,040,475 | 12,884 | - | - | (7,084) | (88) | 1,033,391 | 12.38 | 12,196 | 32.6\% |
| Aged 197-365 Days |  |  |  |  |  |  |  |  |  |  |
| Accessories | 123 | 1 | - | - | (1) | (0) | 122 | 4.19 | 1 | 0.0\% |
| Blouses/Shirts/Tunic | 17,688 | 103 | - | - | (120) | (1) | 17,568 | 5.83 | 102 | 0.3\% |
| Cut \& Sew/T-Shirts | 11,888 | 22 | - | - | (81) | (0) | 11,807 | 1.88 | 22 | 0.1\% |
| Dresses/Coats | 7,930 | 34 | - | - | (54) | (0) | 7,876 | 4.25 | 33 | 0.1\% |
| Jackets/Vests | 2,467 | 22 | - | - | (17) | (0) | 2,450 | 8.81 | 22 | 0.1\% |
| Pants | 124,391 | 1,374 | - | - | (847) | (9) | 123,544 | 11.05 | 1,365 | 3.5\% |
| Shorts/Capri/Crops | 30,343 | 316 | - | - | (207) | (2) | 30,136 | 10.42 | 314 | 0.8\% |
| Skirts | 195 | 2 | - | - | (1) | (0) | 194 | 9.99 | 2 | 0.0\% |
| Sweaters | 5,778 | 23 | - | - | (39) | (0) | 5,739 | 3.94 | 23 | 0.1\% |
| subtotal | 200,803 | 1,897 |  |  | (1,367) | (13) | 199,436 | 9.44 | 1,884 | 4.8\% |

## Nygård International Partnership

Wholesale
Eligible Inventory
As of August 31, 2019
(CAD \$ in 000s)

| Category | Beginning | entory | Raw Material |  | Provision for Shrink (1) |  | Eligible Inventory |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Units | Cost | Units | Cost | Units | Cost | Units | Unit Cost | Cost | \% of Total |
| Aged>365-Days |  |  |  |  |  |  |  |  |  |  |
| Accessories | 1,127 | 2 | - | - | (8) | (0) | 1,119 | 1.77 | 2 | 0.0\% |
| Blouses/Shirts/Tunic | 125,723 | 250 | - | - | (856) | (2) | 124,867 | 1.99 | 248 | 0.6\% |
| Cut \& Sew/T-Shirts | 15,750 | 16 | - | - | (107) | (0) | 15,643 | 1.00 | 16 | 0.0\% |
| Dresses/Coats | 1,837 | 5 | - | - | (13) | (0) | 1,824 | 2.68 | 5 | 0.0\% |
| Jackets/Vests | 26,409 | 39 | - | - | (180) | (0) | 26,229 | 1.49 | 39 | 0.1\% |
| Pants | 517,060 | 2,078 | - | - | $(3,520)$ | (14) | 513,540 | 4.02 | 2,064 | 5.3\% |
| Shorts/Capri/Crops | 152,694 | 750 | - | - | $(1,040)$ | (5) | 151,654 | 4.91 | 745 | 1.9\% |
| Skirts | 4,658 | 14 | - | - | (32) | (0) | 4,626 | 3.04 | 14 | 0.0\% |
| Sweaters | 8,431 | 16 | - | - | (57) | (0) | 8,374 | 1.91 | 16 | 0.0\% |
| Subtotal | 853,689 | 3,170 | - | - | $(5,812)$ | (22) | 847,877 | 3.71 | 3,149 | 8.0\% |
| Total: United States | 2,094,967 | \$17,951 | - | \$0 | $(14,263)$ | (\$122) | 2,080,704 | \$8.57 | \$17,828 | 45.5\% |
| Total: On-Hand | 3,452,230 | \$29,276 | - | \$0 | $(23,591)$ | (\$199) | 3,428,639 | \$8.48 | \$29,077 | 74.1\% |
| In-Transit |  |  |  |  |  |  |  |  |  |  |
| Canada |  |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 49,470 | 505 | - | - |  | - | 49,470 | 10.21 | 505 | 1.3\% |
| Cut \& Sew/T-Shirts | 244,285 | 1,614 | - | - |  | - | 244,285 | 6.61 | 1,614 | 4.1\% |
| Dresses/Coats | 16,935 | 167 | - | - |  | - | 16,935 | 9.87 | 167 | 0.4\% |
| Jackets/Vests | 54,932 | 954 | - | - |  | - | 54,932 | 17.36 | 954 | 2.4\% |
| Pants | 190,493 | 1,900 | - | - |  | - | 190,493 | 9.98 | 1,900 | 4.8\% |
| Skirts | 113 | 2 | - |  |  | - | 113 | 19.41 | 2 | 0.0\% |
| Sweaters | 133,837 | 1,375 | - |  |  | - | 133,837 | 10.27 | 1,375 | 3.5\% |
| Subtotal | 690,065 | 6,517 | - |  |  | - | 690,065 | 9.44 | 6,517 | 16.6\% |
| United States |  |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 8,076 | \$101 |  | \$0 | - | \$0 | 8,076 | \$12.45 | \$101 | 0.3\% |
| Cut \& Sew/T-Shirts | 34,318 | 366 |  | - | - | - | 34,318 | 10.66 | 366 | 0.9\% |
| Dresses/Coats | 970 | 15 |  |  | - | - | 970 | 15.57 | 15 | 0.0\% |
| Jackets/Vests | 30,061 | 578 |  |  | - | - | 30,061 | 19.24 | 578 | 1.5\% |
| Pants | 131,625 | 1,914 |  | - | - | - | 131,625 | 14.54 | 1,914 | 4.9\% |
| Shorts/Capri/Crops | 221 |  |  | - | - | - | 221 | 12.90 | 3 | 0.0\% |
| Skirts | 1,648 | 22 |  | - | - | - | 1,648 | 13.61 | 22 | 0.1\% |
| Sweaters | 40,502 | 623 |  | - | - | - | 40,502 | 15.37 | 623 | 1.6\% |
| Subtotal | 247,421 | 3,622 |  | - | - | - | 247,421 | 14.64 | 3,622 | 9.2\% |
| Total: In-Transit | 937,486 | \$10,138 | - | \$0 | - | \$0 | 937,486 | \$10.81 | \$10,138 | 25.9\% |
| Total: Finished Goods | 4,389,716 | \$39,414 | - | \$0 | $(23,591)$ | (\$199) | 4,366,125 | \$8.98 | \$39,215 | 100.0\% |
| Raw Materials | 169,335 | 224 | $(169,335)$ | (224) | - | - | - | - | - | - |
| Total | 4,559,051 | \$39,639 | $(169,335)$ | (\$224) | $(23,591)$ | (\$199) | 4,366,125 | \$8.98 | \$39,215 | 100.0\% |

Note(s):
(1) Allocated based on current inventory mix.

Data Source(s):
"4. INV - AUG31 - FG \& WIP" report.

## Nygård International Partnership

Retail Stores
Eligible Inventory
As of August 31, 2019
(CAD \$ in 000s)

|  | Beginning Inventory |  |  | Ineligible Closed Stores (1) |  |  | Ineligible < 50 M (1) |  |  | Ineligible Test Count (1) |  |  | Eligible Inventory |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Units on Hand | Inv. at Cost | Inv. at Retail | Units on Hand | Inv. at Cost | Inv. at Retail | Units on Hand | Inv. at Cost | Inv. at Retail | Units on Hand | Inv. at Cost | Inv. at Retail | Units on Hand | Inv. at Cost | Inv. at Retail |
| Accessories | 2,328 | \$7 | \$79 | (3) | (\$0) | (\$0) | (13) | (\$0) | (\$0) | (65) | (\$0) | (\$2) | 2,247 | \$7 | \$76 |
| Blouses/Shirts/Tunic | 113,780 | 1,971 | 6,266 | (126) | (2) | (7) | (606) | (10) | (33) | $(3,140)$ | (54) | (173) | 109,908 | 1,904 | 6,053 |
| Cut \& Sew/T-Shirts | 302,117 | 4,076 | 10,486 | (335) | (5) | (12) | $(1,607)$ | (22) | (56) | $(8,336)$ | (112) | (289) | 291,839 | 3,937 | 10,129 |
| Dresses/Coats | 66,414 | 1,434 | 3,936 | (74) | (2) | (4) | (354) |  | (21) | $(1,833)$ | (40) | (109) | 64,153 | 1,385 | 3,803 |
| Jackets/Vests | 64,029 | 1,288 | 4,070 | (71) | (1) | (5) | (341) | (7) | (22) | $(1,767)$ | (36) | (112) | 61,850 | 1,244 | 3,931 |
| Knits | 23,684 | 129 | 253 | (27) | (0) | (0) | (126) | (1) | (1) | (654) | (4) | (7) | 22,877 | 124 | 244 |
| Pants | 562,347 | 6,162 | 19,492 | (623) | (7) | (22) | $(2,991)$ | (33) | (104) | $(15,515)$ | (170) | (538) | 543,218 | 5,953 | 18,829 |
| Shorts/Capri/Crops | 84,807 | 1,072 | 3,499 | (94) | (1) | (4) | (452) | (6) | (19) | $(2,340)$ | (30) | (97) | 81,921 | 1,036 | 3,380 |
| Skirts | 10,475 | 171 | 456 | (12) | (0) | (1) | (56) | (1) | (2) | (289) | (5) | (13) | 10,118 | 166 | 440 |
| Sweaters | 158,010 | 2,229 | 7,005 | (175) | (2) | (8) | (841) | (12) | (37) | $(4,360)$ | (61) | (193) | 152,634 | 2,153 | 6,767 |
| Total | 1,387,991 | \$18,539 | \$55,542 | $(1,540)$ | (\$21) | (\$61) | $(7,387)$ | (\$99) | (\$295) | $(38,299)$ | (\$511) | (\$1,532) | 1,340,765 | \$17,908 | \$53,653 |

Note(s):
(1) Ineligible inventory was allocated using the beginning inventory mix at cost. Units were estimated using the departmental unit cost, and retail price estimated using the departmental IMU.

Data Source(s):
"6. RTL Units \& Cost - AUG19" and "BBC 2019-7 Nygard Monthly - BBC Template - AUG 2019" reports.

## Nygård International Partnership

## Wholesale

Projected Gross Orderly Liquidation Value
As of August 31, 2019
(CAD \$ in 000s)


## On-Hand

## Aged<196-Days

| Blouses/Shirts/Tunic | 83,572 | \$12.51 | \$1,045 | 11.0\% | 2.7\% | \$1,649 | \$944 | 90.3\% | 57.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cut \& Sew/T-Shirts | 204,781 | 7.46 | 1,527 | 16.1\% | 3.9\% | 2,540 | 1,439 | 94.2\% | 56.6\% |
| Dresses/Coats | 20,622 | 14.05 | 290 | 3.1\% | 0.7\% | 479 | 272 | 93.8\% | 56.7\% |
| Jackets/Vests | 45,179 | 14.75 | 666 | 7.0\% | 1.7\% | 1,019 | 587 | 88.1\% | 57.6\% |
| Pants | 397,372 | 10.34 | 4,108 | 43.3\% | 10.5\% | 6,359 | 3,656 | 89.0\% | 57.5\% |
| Shorts/Capri/Crops | 48,166 | 8.59 | 414 | 4.4\% | 1.1\% | 628 | 362 | 87.6\% | 57.7\% |
| Skirts | 3,132 | 13.82 | 43 | 0.5\% | 0.1\% | 72 | 41 | 93.7\% | 56.7\% |
| Sweaters | 118,203 | 11.82 | 1,397 | 14.7\% | 3.6\% | 2,375 | 1,339 | 95.9\% | 56.4\% |
| Subtotal | 921,026 | 10.30 | 9,491 | 100.0\% | 24.2\% | 15,119 | 8,640 | 91.0\% | 57.1\% |
| Aged 197-365-Days |  |  |  |  |  |  |  |  |  |
| Accessories | 432 | 3.40 | 1 | 0.2\% | 0.0\% | 2 | 1 | 36.8\% | 26.3\% |
| Blouses/Shirts/Tunic | 11,990 | 5.15 | 62 | 9.0\% | 0.2\% | 97 | 23 | 37.4\% | 23.7\% |
| Cut \& Sew/T-Shirts | 15,332 | 3.00 | 46 | 6.7\% | 0.1\% | 76 | 17 | 37.6\% | 22.6\% |
| Dresses/Coats | 2,541 | 3.15 | 8 | 1.2\% | 0.0\% | 13 | 3 | 37.6\% | 22.7\% |
| Jackets/Vests | 2,073 | 6.80 | 14 | 2.0\% | 0.0\% | 22 | 5 | 37.2\% | 24.3\% |
| Pants | 48,009 | 9.30 | 446 | 64.7\% | 1.1\% | 691 | 166 | 37.3\% | 24.1\% |
| Shorts/Capri/Crops | 2,755 | 16.88 | 46 | 6.7\% | 0.1\% | 71 | 17 | 37.2\% | 24.5\% |
| Skirts | 2 | 11.06 | 0 | 0.0\% | 0.0\% | 0 | 0 | 37.6\% | 22.7\% |
| Sweaters | 20,496 | 3.19 | 65 | 9.5\% | 0.2\% | 111 | 25 | 37.7\% | 22.2\% |
| Subtotal | 103,629 | 6.65 | 689 | 100.0\% | 1.8\% | 1,083 | 257 | 37.3\% | 23.8\% |
| Aged > 365 Days |  |  |  |  |  |  |  |  |  |
| Accessories | 488 | 2.60 | 1 | 0.1\% | 0.0\% | 2 | 0 | 27.0\% | 19.2\% |
| Blouses/Shirts/Tunic | 44,335 | 1.72 |  | 7.1\% | 0.2\% | 120 | 21 | 27.0\% | 17.1\% |
| Cut \& Sew/T-Shirts | 14,456 | 2.36 | 34 | 3.2\% | 0.1\% | 57 | 9 | 27.0\% | 16.2\% |
| Jackets/Vests | 10,896 | 4.88 | 53 | 5.0\% | 0.1\% | 81 | 14 | 27.0\% | 17.6\% |
| Pants | 220,972 | 3.35 | 740 | 69.3\% | 1.9\% | 1,146 | 200 | 27.0\% | 17.4\% |
| Shorts/Capri/Crops | 29,332 | 5.45 | 160 | 15.0\% | 0.4\% | 243 | 43 | 27.0\% | 17.8\% |
| Skirts | 14 | 7.70 | 0 | 0.0\% | 0.0\% | 0 | 0 | 27.0\% | 16.3\% |
| Sweaters | 2,787 | 1.22 | 3 | 0.3\% | 0.0\% | 6 | 1 | 27.0\% | 15.9\% |
| Subtotal | 323,280 | 3.31 | 1,068 | 100.0\% | 2.7\% | 1,654 | 288 | 27.0\% | 17.4\% |
| Total: Canada | 1,347,935 | \$8.34 | \$11,248 |  | 28.7\% | \$17,856 | \$9,185 | 81.7\% | 51.4\% |
| United States |  |  |  |  |  |  |  |  |  |
| Aged < 196 Days |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 171,634 | \$13.69 | \$2,350 | 18.4\% | 6.0\% | \$5,032 | \$2,711 | 115.4\% | 53.9\% |
| Cut \& Sew/T-Shirts | 93,585 | 8.83 | 827 | 6.5\% | 2.1\% | 1,551 | 855 | 103.4\% | 55.1\% |
| Dresses/Coats | 23,335 | 14.84 | 346 | 2.7\% | 0.9\% | 707 | 384 | 110.9\% | 54.3\% |
| Jackets/Vests | 52,136 | 21.88 | 1,141 | 8.9\% | 2.9\% | 2,097 | 1,160 | 101.7\% | 55.3\% |
| Pants | 552,157 | 11.56 | 6,383 | 49.9\% | 16.3\% | 10,959 | 6,144 | 96.3\% | 56.1\% |
| Shorts/Capri/Crops | 85,985 | 10.29 | 885 | 6.9\% | 2.3\% | 1,424 | 809 | 91.4\% | 56.8\% |
| Skirts | 5,732 | 13.20 | 76 | 0.6\% | 0.2\% | 131 | 73 | 96.6\% | 56.0\% |
| Sweaters | 48,827 | 16.17 | 790 | 6.2\% | 2.0\% | 1,415 | 787 | 99.6\% | 55.6\% |
| subtotal | 1,033,391 | 12.38 | 12,196 | 100.0\% | 32.6\% | 23,315 | 12,923 | 101.0\% | 55.4\% |
| Aged 197-365 Days |  |  |  |  |  |  |  |  |  |
| Accessories | 122 | 4.19 | 1 | 0.0\% | 0.0\% | 1 | 0 | 38.9\% | 18.5\% |
| Blouses/Shirts/Tunic | 17,568 | 5.83 | 102 | 5.4\% | 0.3\% | 219 | 40 | 39.0\% | 18.2\% |
| Cut \& Sew/T-Shirts | 11,807 | 1.88 | 22 | 1.2\% | 0.1\% | 42 | 8 | 38.2\% | 20.4\% |
| Dresses/Coats | 7,876 | 4.25 | 33 | 1.8\% | 0.1\% | 68 | 13 | 38.7\% | 19.0\% |
| Jackets/Vests | 2,450 | 8.81 | 22 | 1.1\% | 0.1\% | 40 | 8 | 38.1\% | 20.7\% |
| Pants | 123,544 | 11.05 | 1,365 | 72.5\% | 3.5\% | 2,343 | 515 | 37.8\% | 22.0\% |
| Shorts/Capri/Crops | 30,136 | 10.42 | 314 | 16.7\% | 0.8\% | 506 | 118 | 37.4\% | 23.3\% |
| Skirts | 194 | 9.99 | 2 | 0.1\% | 0.0\% | 3 | 1 | 37.8\% | 21.9\% |
| Sweaters | 5,739 | 3.94 | 23 | 1.2\% | 0.1\% | 41 | 9 | 38.0\% | 21.2\% |
| Subtotar | 199,436 | 9.44 | 1,884 | 100.0\% | 4.8\% | -3,263- | 712 | 37.8\% | 21.8\% |

## Nygård International Partnership

## Wholesale

Projected Gross Orderly Liquidation Value
As of August 31, 2019
(CAD \$ in 000s)

| Category | Eligible Inventory |  |  |  |  |  | Estimated GOLV |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Units | Unit Cost | Inventory at Cost |  |  | Selling <br> Price (1) | GOLV \$ | GOLV \% |  |
|  |  |  | \$ | \% of Sub. | \% of Total |  |  | Cost | Sell Price |
| Aged > 365-Days |  |  |  |  |  |  |  |  |  |
| Accessories | 1,119 | 1.77 | 2 | 0.1\% | 0.0\% | 4 | 1 | 27.0\% | 12.8\% |
| Blouses/Shirts/Tunic | 124,867 | 1.99 | 248 | 7.9\% | 0.6\% | 532 | 67 | 27.0\% | 12.6\% |
| Cut \& Sew/T-Shirts | 15,643 | 1.00 | 16 | 0.5\% | 0.0\% | 29 | 4 | 27.0\% | 14.4\% |
| Dresses/Coats | 1,824 | 2.68 | 5 | 0.2\% | 0.0\% | 10 | 1 | 27.0\% | 13.2\% |
| Jackets/Vests | 26,229 | 1.49 | 39 | 1.2\% | 0.1\% | 72 | 11 | 27.0\% | 14.7\% |
| Pants | 513,540 | 4.02 | 2,064 | 65.6\% | 5.3\% | 3,544 | 556 | 27.0\% | 15.7\% |
| Shorts/Capri/Crops | 151,654 | 4.91 | 745 | 23.6\% | 1.9\% | 1,199 | 201 | 27.0\% | 16.7\% |
| Skirts | 4,626 | 3.04 | 14 | 0.4\% | 0.0\% | 24 | 4 | 27.0\% | 15.6\% |
| Sweaters | 8,374 | 1.91 | 16 | 0.5\% | 0.0\% | 29 | 4 | 27.0\% | 15.0\% |
| Subtotal | 847,877 | 3.71 | 3,149 | 100.0\% | 8.0\% | 5,443 | 849 | 27.0\% | 15.6\% |
| Total: United States | 2,080,704 | \$8.57 | \$17,828 |  | 45.5\% | \$32,020 | \$14,484 | 81.2\% | 45.2\% |
| Total: On-Hand | 3,428,639 | \$8.48 | \$29,077 |  | 74.1\% | \$49,877 | \$23,669 | 81.4\% | 47.5\% |
| In-Transit |  |  |  |  |  |  |  |  |  |
| Canada |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 49,470 | 10.21 | 505 | 7.8\% | 1.3\% | 978 | 471 | 93.3\% | 48.2\% |
| Cut \& Sew/T-Shirts | 244,285 | 6.61 | 1,614 | 24.8\% | 4.1\% | 2,823 | 1,391 | 86.2\% | 49.3\% |
| Dresses/Coats | 16,935 | 9.87 | 167 | 2.6\% | 0.4\% | 309 | 151 | 90.0\% | 48.7\% |
| Jackets/Vests | 54,932 | 17.36 | 954 | 14.6\% | 2.4\% | 1,584 | 789 | 82.8\% | 49.9\% |
| Pants | 190,493 | 9.98 | 1,900 | 29.2\% | 4.8\% | 3,144 | 1,569 | 82.6\% | 49.9\% |
| Skirts | 113 | 19.41 | 2 | 0.0\% | 0.0\% | 4 | 2 | 84.0\% | 49.6\% |
| Sweaters | 133,837 | 10.27 | 1,375 | 21.1\% | 3.5\% | 2,380 | 1,175 | 85.5\% | 49.4\% |
| Subtotal | 690,065 | 9.44 | 6,517 | 100.0\% | 16.6\% | 11,221 | 5,548 | 85.1\% | 49.4\% |
| United States |  |  |  |  |  |  |  |  |  |
| Blouses/Shirts/Tunic | 8,076 | \$12.45 | \$101 | 2.8\% | 0.3\% | \$195 | \$94 | 93.3\% | 48.2\% |
| Cut \& Sew/T-Shirts | 34,318 | 10.66 | 366 | 10.1\% | 0.9\% | 640 | 315 | 86.2\% | 49.3\% |
| Dresses/Coats | 970 | 15.57 | 15 | 0.4\% | 0.0\% | 28 | 14 | 90.0\% | 48.7\% |
| Jackets/Vests | 30,061 | 19.24 | 578 | 16.0\% | 1.5\% | 960 | 479 | 82.8\% | 49.9\% |
| Pants | 131,625 | 14.54 | 1,914 | 52.9\% | 4.9\% | 3,167 | 1,580 | 82.6\% | 49.9\% |
| Shorts/Capri/Crops | 221 | 12.90 | 3 | 0.1\% | 0.0\% | 4 | 2 | 79.0\% | 50.6\% |
| Skirts | 1,648 | 13.61 | 22 | 0.6\% | 0.1\% | 38 | 19 | 84.0\% | 49.6\% |
| Sweaters | 40,502 | 15.37 | 623 | 17.2\% | 1.6\% | 1,078 | 532 | 85.5\% | 49.4\% |
| Subtotal | 247,421 | 14.64 | 3,622 | 100.0\% | 9.2\% | 6,110 | 3,035 | 83.8\% | 49.7\% |
| Total: In-Transit | 937,486 | \$10.81 | \$10,138 |  | 25.9\% | \$17,331 | \$8,583 | 84.7\% | 49.5\% |
| Total | 4,366,125 | \$8.98 | \$39,215 |  | 100.0\% | \$67,207 | \$32,251 | 82.2\% | 48.0\% |

Note(s):
(1) Inventory at selling price was calculated using the gross margin by category for the 12 months ended August 2019.

Data Source(s):
"4. INV - AUG31 - FG \& WIP" report.

## Nygård International Partnership <br> Retail Stores

Projected Gross Orderly Liquidation Value
As of August 31, 2019
(CAD \$ in 000s)

| Category | Eligible Inventory |  |  |  |  |  |  |  | Projected Gross Recovery |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Units | Unit Cost | Inventory at Cost |  | Initial Mark-Up | Unit Price | Inventory at Retail |  | $\begin{aligned} & \text { Unit } \\ & \text { GOLV } \end{aligned}$ | $\begin{gathered} \text { GOLV } \\ \$ \end{gathered}$ | GOLV \% |  |
|  |  |  | \$ | \% of Total |  |  | \$ | \% of Total |  |  | Cost | Retail |
| Accessories | 2,247 | \$2.94 | \$7 | 0.0\% | 91.3\% | \$33.79 | \$76 | 0.1\% | \$3.38 | \$8 | 115.0\% | 10.0\% |
| Blouses/Shirts/Tunic | 109,908 | 17.32 | 1,904 | 10.6\% | 68.5\% | 55.08 | 6,053 | 11.3\% | 17.62 | 1,937 | 101.7\% | 32.0\% |
| Cut \& Sew/T-Shirts | 291,839 | 13.49 | 3,937 | 22.0\% | 61.1\% | 34.71 | 10,129 | 18.9\% | 13.88 | 4,052 | 102.9\% | 40.0\% |
| Dresses/Coats | 64,153 | 21.59 | 1,385 | 7.7\% | 63.6\% | 59.27 | 3,803 | 7.1\% | 20.75 | 1,331 | 96.1\% | 35.0\% |
| Jackets/Vests | 61,850 | 20.12 | 1,244 | 6.9\% | 68.3\% | 63.56 | 3,931 | 7.3\% | 19.70 | 1,219 | 97.9\% | 31.0\% |
| Knits | 22,877 | 5.43 | 124 | 0.7\% | 49.1\% | 10.67 | 244 | 0.5\% | 3.52 | 81 | 64.9\% | 33.0\% |
| Pants | 543,218 | 10.96 | 5,953 | 33.2\% | 68.4\% | 34.66 | 18,829 | 35.1\% | 15.25 | 8,285 | 139.2\% | 44.0\% |
| Shorts/Capri/Crops | 81,921 | 12.64 | 1,036 | 5.8\% | 69.4\% | 41.26 | 3,380 | 6.3\% | 14.03 | 1,149 | 111.0\% | 34.0\% |
| Skirts | 10,118 | 16.37 | 166 | 0.9\% | 62.4\% | 43.53 | 440 | 0.8\% | 13.93 | 141 | 85.1\% | 32.0\% |
| Sweaters | 152,634 | 14.11 | 2,153 | 12.0\% | 68.2\% | 44.34 | 6,767 | 12.6\% | 13.74 | 2,098 | 97.4\% | 31.0\% |
| Total | 1,340,765 | \$13.36 | \$17,908 | 100.0\% | 66.6\% | \$40.02 | \$53,653 | 100.0\% | \$15.14 | \$20,299 | 113.4\% | 37.8\% |

## Nygård International Partnership

## Total Company

Inventory History
For the 12 Months Ended August 2019 vs. August 2018
(CAD \$ in 000s)

| Month | 12 Months Ended August 2019 (1) |  |  |  |  | 12 Months Ended August 2018 (1) |  |  |  |  | Increase / (Decrease) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Wholesale |  |  | Total |  | Wholesale |  | Retail | Total |  | Wholesale |  |  |  | Retail |  | Total |  |
|  | On-Hand | In-Transit | Retail | \$ | \% of Avg. | On-Hand | In-Transit |  | \$ | \% of Avg. | On-Hand |  | In-Transit |  | \$ | \% | \$ | \% |
|  |  |  |  |  |  |  |  |  |  |  | \$ | \% | \$ | \% |  |  |  |  |
| September | \$27,961 | \$9,613 | \$17,811 | \$55,385 | 95.2\% | \$38,687 | \$14,211 | \$16,148 | \$69,046 | 104.4\% | $(\$ 10,726)$ | (27.7\%) | $(\$ 4,598)$ | (32.4\%) | \$1,663 | 10.3\% | $(\$ 13,661)$ | (19.8\%) |
| October | 25,730 | 10,196 | 20,007 | 55,933 | 96.1\% | 35,464 | 10,355 | 17,951 | 63,770 | 96.4\% | (9,734) | (27.4\%) | (159) | (1.5\%) | 2,056 | 11.5\% | $(7,837)$ | (12.3\%) |
| November | 24,269 | 9,256 | 20,245 | 53,770 | 92.4\% | 33,891 | 8,449 | 18,608 | 60,948 | 92.1\% | $(9,622)$ | (28.4\%) | 806 | 9.5\% | 1,637 | 8.8\% | $(7,179)$ | (11.8\%) |
| December | 23,647 | 18,348 | 17,808 | 59,803 | 102.8\% | 31,130 | 13,060 | 16,513 | 60,704 | 91.8\% | $(7,484)$ | (24.0\%) | 5,288 | 40.5\% | 1,295 | 7.8\% | (901) | (1.5\%) |
| January | 20,203 | 19,999 | 17,946 | 58,148 | 99.9\% | 40,466 | 16,354 | 15,519 | 72,339 | 109.3\% | $(20,263)$ | (50.1\%) | 3,646 | 22.3\% | 2,427 | 15.6\% | $(14,190)$ | (19.6\%) |
| February | 31,930 | 16,410 | 18,684 | 67,023 | 115.2\% | 39,106 | 18,936 | 16,492 | 74,533 | 112.7\% | $(7,176)$ | (18.4\%) | $(2,526)$ | (13.3\%) | 2,192 | 13.3\% | $(7,510)$ | (10.1\%) |
| March | 30,477 | 10,680 | N/A | N/A | N/A | 38,925 | 11,482 | 18,750 | 69,156 | 104.5\% | $(8,448)$ | (21.7\%) | (802) | (7.0\%) | N/A | N/A | N/A | N/A |
| April | 30,608 | 13,619 | 20,057 | 64,283 | 110.5\% | 38,606 | 9,734 | 19,685 | 68,025 | 102.8\% | $(7,998)$ | (20.7\%) | 3,885 | 39.9\% | 372 | 1.9\% | $(3,741)$ | (5.5\%) |
| May | 25,532 | 9,656 | 21,680 | 56,868 | 97.7\% | 36,381 | 4,327 | 19,072 | 59,780 | 90.4\% | $(10,849)$ | (29.8\%) | 5,329 | 123.1\% | 2,608 | 13.7\% | $(2,912)$ | (4.9\%) |
| June | 24,712 | 7,995 | 19,430 | 52,136 | 89.6\% | 31,889 | 14,423 | 17,000 | 63,312 | 95.7\% | $(7,177)$ | (22.5\%) | $(6,428)$ | (44.6\%) | 2,429 | 14.3\% | $(11,176)$ | (17.7\%) |
| July | 27,506 | 12,352 | 18,900 | 58,759 | 101.0\% | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| August | 29,276 | 10,138 | 18,453 | 57,867 | 99.5\% | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Average | \$26,821 | \$12,355 | \$19,184 | \$58,180 | 100.0\% | \$36,454 | \$12,133 | \$17,574 | \$66,161 | 100.0\% | (\$9,633) | (26.4\%) | \$222 | 1.8\% | \$1,610 | 9.2\% | (\$7,982) | (12.1\%) |
| \% of Total | 46.1\% | 21.2\% | 33.0\% | 100.3\% |  | 55.1\% | 18.3\% | 26.6\% | 100.0\% |  |  |  |  |  |  |  |  |  |

Note(s):
(1) Gross of ineligible inventory, and excludes raw material and retail inventory.

Data Source(s):
Consolidated "Nygard Month End - BBC Template" reports.

## Nygård International Partnership <br> Retail Stores

Inventory History
12 Months Ending August 2019 vs. August 2018
(CAD \$ in 000s)

| Month | 12 Months Ending August 2019 (1) |  |  |  | 12 Months Ending August 2018 (1) |  |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Inv. at Cost | No. of Stores | Cost Inv. Per Store |  | Inv. at Cost | No. of Stores | Cost Inv. Per Store |  | Cost Inv. Per Store |  |
|  |  |  | \$ | \% to Avg. |  |  | \$ | \% to Avg. | \$ | \% |
| September | \$17,811 | 174 | \$102 | 93.2\% | \$16,148 | 58 | \$102 | 98.2\% | \$0 | 0.2\% |
| October | 20,007 | 173 | 116 | 105.3\% | 17,951 | 165 | 109 | 104.5\% | 7 | 6.3\% |
| November | 20,245 | 176 | 115 | 104.8\% | 18,608 | 169 | 110 | 105.8\% | 5 | 4.5\% |
| December | 17,808 | 176 | 101 | 92.1\% | 16,513 | 170 | 97 | 93.3\% | 4 | 4.2\% |
| January | 17,946 | 176 | 102 | 92.9\% | 15,519 | 170 | 91 | 87.7\% | 11 | 11.7\% |
| February | 18,684 | 178 | 105 | 95.6\% | 16,492 | 168 | 98 | 94.3\% | 7 | 6.9\% |
| March | N/A | 175 | N/A | N/A | 18,750 | 172 | 109 | 104.7\% | N/A | N/A |
| April | 20,057 | 175 | 115 | 104.4\% | 19,685 | 172 | 114 | 109.9\% | 0 | 0.1\% |
| May | 21,680 | 175 | 124 | 112.8\% | 19,072 | 171 | 112 | 107.1\% | 12 | 11.1\% |
| June | 19,430 | 174 | 112 | 101.7\% | 17,000 | 173 | 98 | 94.4\% | 13 | 13.6\% |
| July | 18,900 | 174 | 109 | 98.9\% | N/A | 173 | N/A | N/A | N/A | N/A |
| August | 18,453 | 171 | 108 | 98.3\% | N/A | 172 | N/A | N/A | N/A | N/A |
| Average | \$19,184 | 175 | \$110 | 100.0\% | \$17,574 | 169 | \$104 | 100.0\% | \$6 | 5.5\% |
| (1) Inventory is show gross of adjustments of ineligible inventory. |  |  |  |  |  |  |  |  |  |  |
| Data Source | d Month | - BBC T | te" repo |  |  |  |  |  |  |  |

## Nygård International Partnership

## Wholesale

Inventory by Season
As of August 31, 2019
(CAD \$ in 000s)

| Category | Inventory at Cost (1) (2) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Core |  | Holiday 20 |  | Fall 20 |  | Spring 19 |  | Holiday 19 |  | Older than Holiday 19 |  | Total Inventory |  |  |
|  | \$ | \% of <br> Total | \$ | \% of <br> Total | \$ | $\begin{aligned} & \text { \% of } \\ & \text { Total } \end{aligned}$ | \$ | $\%$ of <br> Total | \$ | $\begin{aligned} & \text { \% of } \\ & \text { Total } \end{aligned}$ | \$ | \% of <br> Total | \$ | \% of Subtotal | $\begin{aligned} & \text { \% of } \\ & \text { Total } \end{aligned}$ |
| Canada |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accessories | \$1 | 46.3\% | \$0 | - | \$0 | - | \$0 |  | \$1 | 53.7\% | \$0 | - | \$3 | 0.0\% | 0.0\% |
| Blouses/Shirts/Tunic | 396 | 33.2\% | 0 | 0.0\% | 528 | 44.3\% | 232 | 19.5\% | 26 | 2.2\% | 9 | 0.7\% | 1,191 | 10.5\% | 4.1\% |
| Cut \& Sew/T-Shirts | 59 | 3.7\% | - | - | 1,093 | 67.5\% | 423 | 26.1\% | 25 | 1.5\% | 18 | 1.1\% | 1,618 | 14.3\% | 5.5\% |
| Dresses/Coats | 3 | 1.0\% | - | - | 187 | 62.5\% | 102 | 34.0\% |  | 1.4\% | 3 | 1.1\% | 300 | 2.6\% | 1.0\% |
| Jackets/Vests | 55 | 7.5\% | 0 | 0.0\% | 636 | 86.1\% | 40 | 5.4\% | 7 | 0.9\% | 1 | 0.1\% | 739 | 6.5\% | 2.5\% |
| Pants | 4,547 | 85.3\% | - | - | 594 | 11.1\% | 169 | 3.2\% | 12 | 0.2\% | 9 | 0.2\% | 5,331 | 47.1\% | 18.2\% |
| Shorts/Capri/Crops | 375 | 60.0\% | - | - | 3 | 0.5\% | 246 | 39.4\% | - | - | 0 | 0.1\% | 625 | 5.5\% | 2.1\% |
| Skirts | 4 | 8.0\% | - | - | 18 | 40.6\% | 22 | 51.4\% | - | - | - | - | 44 | 0.4\% | 0.1\% |
| Sweaters | 4 | 0.3\% | - | - | 1,352 | 91.6\% | 56 | 3.8\% | 43 | 2.9\% | 21 | 1.4\% | 1,476 | 13.0\% | 5.0\% |
| Subtotal | 5,444 | 48.1\% | 0 | 0.0\% | 4,411 | 39.0\% | 1,290 | 11.4\% | 119 | 1.0\% | 61 | 0.5\% | 11,325 | 100.0\% | 38.7\% |
| United States |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accessories | 2 | 79.5\% | - | - |  |  |  | - | 1 | 20.5\% | - | - | 3 | 0.0\% | 0.0\% |
| Blouses/Shirts/Tunic | 1,054 | 38.8\% | 0 | 0.0\% | 1,238 | 45.5\% | 367 | 13.5\% | 50 | 1.8\% | 10 | 0.4\% | 2,719 | 15.1\% | 9.3\% |
| Cut \& Sew/T-Shirts | 183 | 21.0\% | - | - | 428 | 49.2\% | 235 | 27.1\% | 18 | 2.0\% | 6 | 0.7\% | 870 | 4.8\% | 3.0\% |
| Dresses/Coats | 29 | 7.4\% | - | - | 245 | 63.2\% | 93 | 24.1\% | 16 | 4.2\% | 4 | 1.2\% | 387 | 2.2\% | 1.3\% |
| Jackets/Vests | 114 | 9.5\% | 0 | 0.0\% | 1,049 | 86.7\% | 37 | 3.0\% | 4 | 0.4\% | 5 | 0.4\% | 1,210 | 6.7\% | 4.1\% |
| Pants | 9,523 | 96.4\% | - |  | 194 | 2.0\% | 138 | 1.4\% | 22 | 0.2\% | 2 | 0.0\% | 9,879 | 55.0\% | 33.7\% |
| Shorts/Capri/Crops | 1,819 | 92.9\% | - |  | 5 | 0.2\% | 102 | 5.2\% | 31 | 1.6\% | 0 | 0.0\% | 1,957 | 10.9\% | 6.7\% |
| Skirts | 83 | 90.2\% | - |  | 7 | 8.0\% | 1 | 1.6\% | - | - | 0 | 0.2\% | 92 | 0.5\% | 0.3\% |
| Sweaters | 41 | 4.9\% | 3 | 0.3\% | 744 | 89.3\% | 26 | 3.1\% | 11 | 1.3\% | 9 | 1.1\% | 834 | 4.6\% | 2.8\% |
| Subtotal | 12,849 | 71.6\% | 3 | 0.0\% | 3,910 | 21.8\% | 999 | 5.6\% | 152 | 0.8\% | 37 | 0.2\% | 17,951 | 100.0\% | 61.3\% |
| Total | \$18,293 | 62.5\% | \$4 | 0.0\% | \$8,322 | 28.4\% | \$2,289 | 7.8\% | \$271 | 0.9\% | \$99 | 0.3\% | \$29,276 |  | 100.0\% |

Note(s):
(1) Excludes in-transit, and raw material inventory.
(2) The Company provided inventory aging based upon receipt date by lot.

Data Source(s):
"4. INV-AUG31 - FG \& WIP" report.

## Nygård International Partnership

## Wholesale

Sales, Gross Margin, and Inventory Turnover by Category
For the 12 Months Ended August 2019
(CAD \$ in 000s)

| Category | Net Sales (1) |  | Cost of Goods Sold |  | Gross Margin |  | Average Inventory (2) |  | Inventory Turnover (3) | Days Sales in Inventory |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \% of Total | COGS \$ | Sales / COGS | \$ | \% | \$ | \% of Total |  |  |
| Wholesale |  |  |  |  |  |  |  |  |  |  |
| Canada |  |  |  |  |  |  |  |  |  |  |
| Accessories | \$38 | 0.0\% | \$27 | 140.3\% | \$11 | 28.7\% | \$3 | 0.0\% | 9.9 | 37 |
| Blouses/Shirts/Tunic | 8,614 | 2.8\% | 5,460 | 157.8\% | 3,154 | 36.6\% | 1,686 | 2.9\% | 3.2 | 113 |
| Cut \& Sew/T-Shirts | 22,056 | 7.3\% | 13,262 | 166.3\% | 8,794 | 39.9\% | 3,212 | 5.5\% | 4.1 | 88 |
| Dresses/Coats | 5,162 | 1.7\% | 3,122 | 165.3\% | 2,040 | 39.5\% | 464 | 0.8\% | 6.7 | 54 |
| Jackets/Vests | 5,974 | 2.0\% | 3,908 | 152.9\% | 2,066 | 34.6\% | 1,682 | 2.9\% | 2.3 | 157 |
| Pants | 18,790 | 6.2\% | 12,138 | 154.8\% | 6,651 | 35.4\% | 7,187 | 12.3\% | 1.7 | 216 |
| Samples | 268 | 0.1\% | - | - | 268 | 100.0\% | - | - | - | - |
| Shorts/Capri/Crops | 12,973 | 4.3\% | 8,554 | 151.7\% | 4,419 | 34.1\% | 621 | 1.1\% | 13.8 | 26 |
| Skirts | 520 | 0.2\% | 315 | 165.2\% | 205 | 39.5\% | 46 | 0.1\% | 6.9 | 53 |
| Sweaters | 13,853 | 4.6\% | 8,152 | 169.9\% | 5,702 | 41.2\% | 2,833 | 4.8\% | 2.9 | 127 |
| Subtotal | 88,247 | 29.1\% | 54,937 | 160.6\% | 33,310 | 37.7\% | 17,734 | 30.4\% | 3.1 | 118 |
| United States |  |  |  |  |  |  |  |  |  |  |
| Accessories | 198 | 0.1\% | 94 | 210.7\% |  | 52.5\% | 2 | 0.0\% | 37.7 | 10 |
| Blouses/Shirts/Tunic | 20,314 | 6.7\% | 9,487 | 214.1\% | 10,828 | 53.3\% | 2,803 | 4.8\% | 3.4 | 108 |
| Cut \& Sew/T-Shirts | 17,051 | 5.6\% | 9,090 | 187.6\% | 7,961 | 46.7\% | 1,229 | 2.1\% | 7.4 | 49 |
| Dresses/Coats | 6,565 | 2.2\% | 3,216 | 204.1\% | 3,349 | 51.0\% | 400 | 0.7\% | 8.0 | 45 |
| Jackets/Vests | 5,327 | 1.8\% | 2,898 | 183.8\% | 2,429 | 45.6\% | 1,777 | 3.0\% | 1.6 | 224 |
| Pants | 35,484 | 11.7\% | 20,666 | 171.7\% | 14,818 | 41.8\% | 11,721 | 20.1\% | 1.8 | 207 |
| Samples | 62 | 0.0\% |  |  | 62 | 100.0\% | - | - | - | - |
| Shorts/Capri/Crops | 12,245 | 4.0\% | 7,606 | 161.0\% | 4,639 | 37.9\% | 1,948 | 3.3\% | 3.9 | 93 |
| Skirts | 677 | 0.2\% | 392 | 172.5\% | 285 | 42.0\% | 114 | 0.2\% | 3.4 | 106 |
| Sweaters | 7,602 | 2.5\% | 4,243 | 179.2\% | 3,359 | 44.2\% | 1,448 | 2.5\% | 2.9 | 125 |
| Subtotal | 105,525 | 34.8\% | 57,693 | 182.9\% | 47,833 | 45.3\% | 21,442 | 36.7\% | 2.7 | 136 |
| Total: Wholesale | \$193,772 | 63.8\% | \$112,630 | 172.0\% | \$81,143 | 41.9\% | \$39,176 | 67.0\% | 2.9 | 127 |
| Retail |  |  |  |  |  |  |  |  |  |  |
| Accessories | \$83 | 0.0\% | \$47 | 176.0\% | \$36 | 43.2\% | \$7 | 0.0\% | 6.6 | 55 |
| Blouses/Shirts/Tunic | 12,500 | 4.1\% | 6,484 | 192.8\% | 6,017 | 48.1\% | 2,047 | 3.5\% | 3.2 | 115 |
| Cut \& Sew/T-Shirts | 27,057 | 8.9\% | 15,130 | 178.8\% | 11,927 | 44.1\% | 4,234 | 7.2\% | 3.6 | 102 |
| Dresses/Coats | 6,566 | 2.2\% | 3,832 | 171.3\% | 2,733 | 41.6\% | 1,489 | 2.5\% | 2.6 | 142 |
| Jackets/Vests | 10,186 | 3.4\% | 5,419 | 188.0\% | 4,767 | 46.8\% | 1,338 | 2.3\% | 4.1 | 90 |
| Knits | 428 | 0.1\% | 217 | 197.6\% | 212 | 49.4\% | 133 | 0.2\% | 1.6 | 225 |
| Pants | 27,895 | 9.2\% | 12,782 | 218.2\% | 15,113 | 54.2\% | 6,401 | 11.0\% | 2.0 | 183 |
| Shorts/Capri/Crops | 8,261 | 2.7\% | 4,779 | 172.9\% | 3,482 | 42.1\% | 1,114 | 1.9\% | 4.3 | 85 |
| Skirts | 940 | 0.3\% | 517 | 181.9\% | 423 | 45.0\% | 178 | 0.3\% | 2.9 | 126 |
| Sweaters | 15,825 | 5.2\% | 9,793 | 161.6\% | 6,032 | 38.1\% | 2,315 | 4.0\% | 4.2 | 86 |
| Subrotal: Retail | 109,741 | 36.2\% | 58,999 | 186.0\% | 50,742 | 46.2\% | 19,256 | 33.0\% | 3.1 | 119 |
| Total | \$303,513 | 100.0\% | \$171,629 | 176.8\% | \$131,884 | 43.5\% | \$38,432 | 100.0\% | 2.9 | 124 |

Note(s):
(1) Sales figures are net of discounts and include e-commerce and intracompany sales.
(2) Average inventory includes in-transit inventory and has been allocated based on current inventory mix.
(3) Inventory turnover has been calculated based on the COGS and the average inventory for the 12 months ended August 2019.

Data Source(s):
TIger-IIEIVI24 25-24 MTHS" report

## Nygård International Partnership

## Wholesale

Sales, Gross Margin, and Inventory Turnover by Category - Comparison For the 12 Months Ended August 2019 vs. the 12 Months Ended February 2019

## (CAD \$ in 000s)

| Category | Sales Comparison |  |  |  | Gross Margin \% |  |  | Sales \% of COGS |  |  | Inventory Turnover |  |  | Days Sales in Inventory |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Aug 2019 | Feb 2019 | \$ ${ }^{\text {Cha }}$ | \% | Aug 2019 | Feb 2019 | Increase / <br> (Decrease) | Aug 2019 | Feb 2019 | Increase / <br> (Decrease) | Aug 2019 | Feb 2019 | Increase / <br> (Decrease) | Aug 2019 | Feb 2019 | Increase / <br> (Decrease) |
| Accessories | \$236 | \$3,007 | $(\$ 2,771)$ | (92.1\%) | 48.7\% | 1.0\% | 47.7\% | 195.0\% | 101.0\% | 94.0\% | 23.1 | 12.2 | 11.0 | 16 | 30 | (14) |
| Blouses/Shirts/Tunic | 28,928 | 31,025 | $(2,097)$ | (6.8\%) | 48.3\% | 49.6\% | (1.2\%) | 193.5\% | 198.2\% | (4.7\%) | 3.3 | 3.0 | 0.3 | 110 | 120 | (10) |
| Cut \& Sew/T-Shirts | 39,107 | 41,259 | $(2,152)$ | (5.2\%) | 42.8\% | 48.6\% | (5.7\%) | 175.0\% | 194.5\% | (19.5\%) | 5.0 | 4.3 | 0.7 | 73 | 85 | (12) |
| Dresses/Coats | 11,727 | 8,740 | 2,987 | 34.2\% | 46.0\% | 45.9\% | 0.1\% | 185.0\% | 184.7\% | 0.3\% | 7.3 | 2.7 | 4.6 | 50 | 135 | (85) |
| Jackets/Vests | 11,301 | 10,102 | 1,199 | 11.9\% | 39.8\% | 45.0\% | (5.2\%) | 166.1\% | 181.8\% | (15.7\%) | 2.0 | 4.0 | (2.1) | 186 | 91 | 95 |
| Knits | - | 0 | (0) | N/A | - | 86.3\% | N/A | - | 727.6\% | N/A | ${ }^{-}$ | N/A | N/A | - | N/A | N/A |
| Pants | 54,273 | 59,028 | $(4,755)$ | (8.1\%) | 39.6\% | 40.1\% | (0.6\%) | 165.4\% | 167.0\% | (1.5\%) | 1.7 | 2.1 | (0.4) | 210 | 171 | 40 |
| Samples | 330 | 186 | 143 | 76.9\% | 100.0\% | 100.0\% | (0.0\%) | - |  | N/A | - | N/A | N/A | - | N/A | N/A |
| Shorts/Capri/Crops | 25,218 | 26,017 | (799) | (3.1\%) | 35.9\% | 42.0\% | (6.1\%) | 156.1\% | 172.4\% | (16.4\%) | 6.3 | 1.3 | 5.0 | 58 | 285 | (227) |
| Skirts | 1,197 | 1,283 | (86) | (6.7\%) | 40.9\% | 45.2\% | (4.2\%) | 169.3\% | 182.4\% | (13.1\%) | 4.4 | 5.6 | (1.2) | 82 | 65 | 18 |
| Sweaters | 21,456 | 19,617 | 1,838 | 9.4\% | 42.2\% | 48.5\% | (6.2\%) | 173.1\% | 194.0\% | (20.9\%) | 2.9 | 8.4 | (5.5) | 126 | 44 | 83 |
| Total | \$193,772 | \$200,265 | (\$6,492) | (3.2\%) | 41.9\% | 44.4\% | (2.5\%) | 172.0\% | 179.8\% | (7.7\%) | 2.9 | 2.6 | 0.3 | 127 | 141 | (14) |

## Nygård International Partnership

## Retail Stores

Sales, Gross Margin, and Inventory Turnover by Category - Comparison
12 Months Ending August 2019 vs. February 2019
(CAD \$ in 000s)

| Category | Net Sales |  |  |  |  |  | Gross Margin \% |  |  | Net Sales \% of COGS |  |  | Inventory Turnover |  |  | Days' Sales in Inventory |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Aug 2019 |  | Feb 2019 |  | Change |  | $\begin{aligned} & \text { Aug } \\ & 2019 \end{aligned}$ | $\begin{gathered} \text { Feb } \\ 2019 \end{gathered}$ | Pct. Pt. Chg. | $\begin{aligned} & \text { Aug } \\ & 2019 \end{aligned}$ | $\begin{gathered} \text { Feb } \\ 2019 \end{gathered}$ | Pct. Pt. Chg. | $\begin{gathered} \text { Aug } \\ 2019 \end{gathered}$ | $\begin{gathered} \text { Feb } \\ 2019 \end{gathered}$ | Chg. | $\begin{aligned} & \text { Aug } \\ & 2019 \end{aligned}$ | $\begin{gathered} \text { Feb } \\ 2019 \end{gathered}$ | Days Chg. |
|  | \$ | \% Total | \$ | \% Total | \$ | \% Total |  |  |  |  |  |  |  |  |  |  |  |  |
| Accessories | \$83 | 0.1\% | \$4,245 | 3.7\% | $(\$ 4,162)$ | (3.7\%) | 43.2\% | 46.2\% | (3.0\%) | 176.0\% | 186.0\% | (9.9\%) | 6.6 | 0.9 | 5.7 | 55 | 392 | (337) |
| Blouses/Shirts/Tunic | 12,500 | 11.4\% | 14,907 | 13.1\% | $(2,406)$ | (1.7\%) | 48.1\% | 49.0\% | (0.9\%) | 192.8\% | 196.2\% | (3.4\%) | 3.2 | 3.6 | (0.4) | 115 | 102 | 13 |
| Cut \& Sew/T-Shirts | 27,057 | 24.7\% | 27,246 | 24.0\% | (190) | 0.7\% | 44.1\% | 43.8\% | 0.3\% | 178.8\% | 177.9\% | 1.0\% | 3.6 | 4.7 | (1.1) | 102 | 77 | 25 |
| Dresses/Coats | 6,566 | 6.0\% | 5,607 | 4.9\% | 959 | 1.0\% | 41.6\% | 44.0\% | (2.4\%) | 171.3\% | 178.6\% | (7.3\%) | 2.6 | 5.0 | (2.4) | 142 | 73 | 69 |
| Jackets/Vests | 10,186 | 9.3\% | 7,628 | 6.7\% | 2,559 | 2.6\% | 46.8\% | 45.2\% | 1.6\% | 188.0\% | 182.6\% | 5.4\% | 4.1 | 3.1 | 1.0 | 90 | 119 | (29) |
| Knits | 428 | 0.4\% | 0 | 0.0\% | 428 | 0.4\% | 49.4\% | (3.0\%) | 52.4\% | 197.6\% | 97.1\% | 100.5\% | 1.6 | 10.6 | (8.9) | 225 | 35 | 190 |
| Pants | 27,895 | 25.4\% | 28,102 | 24.7\% | (207) | 0.7\% | 54.2\% | 53.1\% | 1.1\% | 218.2\% | 213.2\% | 5.0\% | 2.0 | 3.1 | (1.1) | 183 | 118 | 64 |
| Samples | - | - | 152 | 0.1\% | (152) | (0.1\%) | N/A | 83.9\% | N/A | N/A | 619.4\% | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Shorts/Capri/Crops | 8,261 | 7.5\% | 9,373 | 8.3\% | $(1,112)$ | (0.7\%) | 42.1\% | 47.1\% | (4.9\%) | 172.9\% | 188.9\% | (16.0\%) | 4.3 | 8.8 | (4.5) | 85 | 41 | 44 |
| Skirts | 940 | 0.9\% | 1,014 | 0.9\% | (74) | (0.0\%) | 45.0\% | 42.2\% | 2.8\% | 181.9\% | 173.1\% | 8.9\% | 2.9 | 9.8 | (6.9) | 126 | 37 | 89 |
| Sweaters | 15,825 | 14.4\% | 15,308 | 13.5\% | 517 | 0.9\% | 38.1\% | 39.8\% | (1.7\%) | 161.6\% | 166.1\% | (4.5\%) | 4.2 | 2.8 | 1.5 | 86 | 132 | (45) |
| Total | \$109,741 | 100.0\% | \$113,582 | 100.0\% | $(\$ 3,841)$ | - | 46.2\% | 46.7\% | (0.5\%) | 186.0\% | 187.8\% | (1.8\%) | 3.1 | 3.4 | (0.3) | 119 | 109 | 10 |

## Nygård International Partnership

## Total Company

Monthly Sales Comparison
For the 12 Months Ended August 2019 vs. August 2018
(CAD \$ in 000s)


| 12 Months Ended August 2019 (1) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September | \$3,254 | \$10,200 | \$13,453 | 10.1\% | \$10,279 | \$619 | \$10,898 | 10.0\% | \$24,351 | 10.0\% |
| October | 3,084 | 8,474 | 11,558 | 8.7\% | 7,945 | 517 | 8,462 | 7.8\% | 20,020 | 8.3\% |
| November | 1,205 | 8,332 | 9,537 | 7.1\% | 9,899 | 626 | 10,526 | 9.7\% | 20,063 | 8.3\% |
| December | 1,025 | 8,714 | 9,739 | 7.3\% | 12,275 | 561 | 12,836 | 11.8\% | 22,575 | 9.3\% |
| January | 1,529 | 8,466 | 9,995 | 7.5\% | 4,865 | 311 | 5,176 | 4.7\% | 15,171 | 6.3\% |
| February | 1,298 | 7,637 | 8,935 | 6.7\% | 4,515 | 397 | 4,912 | 4.5\% | 13,847 | 5.7\% |
| March | 5,786 | 13,798 | 19,584 | 14.7\% | 8,818 | 529 | 9,347 | 8.6\% | 28,931 | 11.9\% |
| April | 3,336 | 7,622 | 10,958 | 8.2\% | 7,929 | 466 | 8,395 | 7.7\% | 19,353 | 8.0\% |
| May | 2,752 | 8,150 | 10,902 | 8.2\% | 10,163 | 580 | 10,743 | 9.9\% | 21,645 | 8.9\% |
| June | 2,177 | 9,290 | 11,468 | 8.6\% | 11,107 | 534 | 11,641 | 10.7\% | 23,109 | 9.5\% |
| July | 1,604 | 6,016 | 7,620 | 5.7\% | 8,208 | 348 | 8,555 | 7.8\% | 16,175 | 6.7\% |
| August | 2,056 | 7,796 | 9,852 | 7.4\% | 7,152 | 382 | 7,534 | 6.9\% | 17,386 | 7.2\% |
| Total | \$29,106 | \$104,495 | \$133,601 | 100.0\% | \$103,155 | \$5,871 | \$109,026 | 100.0\% | \$242,627 | 100.0\% |
| \% of Total | 12.0\% | 43.1\% | 55.1\% |  | 42.5\% | 2.4\% | 44.9\% |  | 100.0\% |  |


| 12 Months Ended August 2018 (1) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September | \$8,453 | \$11,228 | \$19,681 | 14.7\% | \$9,312 | \$555 | \$9,867 | 9.1\% | \$29,548 | 10.9\% |
| October | 4,125 | 10,614 | 14,739 | 11.0\% | 7,705 | 474 | 8,179 | 7.5\% | 22,918 | 8.5\% |
| November | 1,813 | 9,357 | 11,170 | 8.4\% | 9,812 | 641 | 10,453 | 9.6\% | 21,623 | 8.0\% |
| December | 1,189 | 11,775 | 12,964 | 9.7\% | 13,728 | 750 | 14,478 | 13.3\% | 27,442 | 10.1\% |
| January | 1,840 | 9,494 | 11,334 | 8.5\% | 6,422 | 499 | 6,921 | 6.3\% | 18,255 | 6.7\% |
| February | 1,350 | 10,620 | 11,970 | 9.0\% | 5,361 | 500 | 5,861 | 5.4\% | 17,831 | 6.6\% |
| March | 6,116 | 14,901 | 21,017 | 15.7\% | 8,540 | 610 | 9,150 | 8.4\% | 30,167 | 11.1\% |
| April | 3,641 | 7,402 | 11,043 | 8.3\% | 9,408 | 528 | 9,936 | 9.1\% | 20,979 | 7.8\% |
| May | 2,352 | 8,467 | 10,819 | 8.1\% | 11,564 | 704 | 12,268 | 11.3\% | 23,087 | 8.5\% |
| June | 778 | 7,780 | 8,559 | 6.4\% | 11,192 | 639 | 11,831 | 10.9\% | 20,389 | 7.5\% |
| July | 2,366 | 6,895 | 9,261 | 6.9\% | 8,685 | 440 | 9,125 | 8.4\% | 18,386 | 6.8\% |
| August | 5,239 | 6,853 | 12,092 | 9.1\% | 7,381 | 520 | 7,901 | 7.2\% | 19,993 | 7.4\% |
| Total | \$39,265 | \$115,385 | 154,650 | 15.8\% | \$109,110 | \$6,859 | \$115,969 | 106.4\% | \$270,619 | 100.0\% |
| \% of Total | 14.5\% | 42.6\% | $57.1 \%$ |  | 40.3\% | 2.5\% | 42.9\% |  | 100.0\% |  |
| Increase / (Decrease) |  |  |  |  |  |  |  |  |  |  |
| September | (\$5,199) | (\$1,028) | $(\$ 6,227)$ | (31.6\%) | \$967 | \$64 | \$1,031 | 10.4\% | (\$5,196) | (17.6\%) |
| October | $(1,041)$ | $(2,140)$ | $(3,181)$ | (21.6\%) | 240 | 43 | 284 | 3.5\% | $(2,898)$ | (12.6\%) |
| November | (608) | $(1,025)$ | $(1,633)$ | (14.6\%) | 87 | (14) | 73 | 0.7\% | $(1,560)$ | (7.2\%) |
| December | (164) | $(3,061)$ | $(3,225)$ | (24.9\%) | $(1,453)$ | (189) | $(1,642)$ | (11.3\%) | $(4,867)$ | (17.7\%) |
| January | (311) | $(1,028)$ | $(1,339)$ | (11.8\%) | $(1,556)$ | (188) | $(1,744)$ | (25.2\%) | $(3,083)$ | (16.9\%) |
| February | (52) | $(2,983)$ | $(3,035)$ | (25.4\%) | (846) | (103) | (949) | (16.2\%) | $(3,984)$ | (22.3\%) |
| March | (330) | $(1,103)$ | $(1,433)$ | (6.8\%) | 278 | (81) | 197 | 2.2\% | $(1,236)$ | (4.1\%) |
| April | (305) | 220 | (85) | (0.8\%) | $(1,479)$ | (62) | $(1,541)$ | (15.5\%) | $(1,626)$ | (7.8\%) |
| May | 399 | (316) | 83 | 0.8\% | $(1,402)$ | (124) | $(1,525)$ | (12.4\%) | $(1,442)$ | (6.2\%) |
| June | 1,399 | 1,510 | 2,909 | 34.0\% | (85) | (104) | (189) | (1.6\%) | 2,720 | 13.3\% |
| July | (762) | (879) | $(1,641)$ | (17.7\%) | (477) | (92) | (570) | (6.2\%) | $(2,211)$ | (12.0\%) |
| August | $(3,183)$ | 943 | $(2,240)$ | (18.5\%) | (229) | (138) | (367) | (4.6\%) | $(2,607)$ | (13.0\%) |
| Total | (\$10,159) | (\$10,890) | (\$21,049) | (13.6\%) | (\$5,954) | (S989) | $(56,943)$ | (6.0\%) | (\$27,992) | (10.3\%) |
| \% Change | (25.9\%) | (9.4\%) | (13.6\%) |  | (5.5\%) | (14.4\%) | (6.0\%) |  | (10.3\%) |  |

Note(s):
(1) Sales figures are net of discounts and exclude intracompany sales.

Data Source(s):
"TIger-IIEIVT24 25-24 MTHS" \& "19. RTL - Net SLS - 24mths - AUG19" reports.

## Nygård International Partnership

## Wholesale

Monthly Sales Chart - Canada
For the 12 Months Ended August 2019 vs. August 2018
(CAD \$ in 000s)


## Nygård International Partnership

Wholesale
Monthly Sales Chart - United States
For the 12 Months Ended August 2019 vs. August 2018
(CAD \$ in 000s)


## Nygård International Partnership

## Retail Stores

Seasonality \& Comparable Store Sales
12 Months Ending August 2019 vs. August 2018
(CAD \$ in 000s)

| Month | 12 Months Ending August 2019 |  |  |  |  | Comparable Store Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales \$ | No. of Stores | Store Weeks | Sales Per Store Week |  | Comp. Sales \$ |  | Change |  |
|  |  |  |  | \$ | \% to Total | TY | LY | \$ | \% |
| September | \$10,279 | 174 | 5 | \$11.8 | 8.7\% | \$9,086 | \$8,787 | \$300 | 3.4\% |
| October | 7,945 | 173 | 4 | 11.5 | 8.5\% | 7,080 | 7,114 | (34) | (0.5\%) |
| November | 9,899 | 176 | 4 | 14.1 | 10.4\% | 8,996 | 9,175 | (179) | (2.0\%) |
| December | 12,275 | 176 | 5 | 13.9 | 10.3\% | 11,112 | 12,662 | $(1,550)$ | (12.2\%) |
| January | 4,865 | 176 | 4 | 6.9 | 5.1\% | 4,367 | 5,984 | $(1,616)$ | (8.8\%) |
| February | 4,515 | 178 | 4 | 6.3 | 4.7\% | 4,046 | 5,047 | $(1,001)$ | (19.8\%) |
| March | 8,818 | 175 | 5 | 10.1 | 7.4\% | 8,051 | 7,975 | 77 | 1.0\% |
| April | 7,929 | 175 | 4 | 11.3 | 8.4\% | 7,486 | 9,039 | $(1,553)$ | (17.2\%) |
| May | 10,163 | 175 | 4 | 14.5 | 10.7\% | 9,650 | 11,139 | $(1,489)$ | (13.4\%) |
| June | 11,107 | 174 | 5 | 12.8 | 9.4\% | 10,536 | 10,725 | (189) | (1.8\%) |
| July | 8,208 | 174 |  | 11.8 | 8.7\% | 7,815 | 8,295 | (480) | (5.8\%) |
| August | 7,152 | 171 |  | 10.5 | 7.7\% | 6,841 | 7,071 | (230) | (3.3\%) |
| Total | \$103,155 |  |  | \$135.5 | 100.0\% | \$95,067 | \$103,012 | (\$7,945) | (5.9\%) |
| Average | \$8,752 | 175 |  | \$11.4 |  |  |  |  |  |

Data Source(s):
"19. RTL - Net SLS - 24mths - AUG19" report.

## Nygård International Partnership

Retail Stores
Graphs: Sales Per Store Week and Comparable Store Sales by Month
12 Months Ending August 2019 vs. August 2018
(CAD \$ in 000s)


## Nygård International Partnership

Wholesale
Customer Profile - Canada
For the 12 Months Ended August 2019
(CAD \$ in 000s)

| Customer | Net Sales (1) |  | Cost of Goods Sold |  | Gross Margin |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | $\%$ of <br> Total | \$ | Sales / COGS | \$ | \% |
| Wal-Mart Canada Corp. | \$8,689 | 9.8\% | \$5,936 | 146.4\% | \$2,753 | 31.7\% |
| Costco Wholesale Canada | 7,870 | 8.9\% | 5,268 | 149.4\% | 2,602 | 33.1\% |
| Rogers Media Inc. | 2,411 | 2.7\% | 1,930 | 124.9\% | 480 | 19.9\% |
| Auld Phillips | 1,650 | 1.9\% | 980 | 168.3\% | 670 | 40.6\% |
| Fashion Plus | 231 | 0.3\% | 121 | 191.0\% | 110 | 47.7\% |
| Personal Touch Fashions | 227 | 0.3\% | 112 | 202.8\% | 115 | 50.7\% |
| Red Apple Stores Inc. | 202 | 0.2\% | 29 | 700.5\% | 173 | 85.7\% |
| Dressing Room For Seniors | 191 | 0.2\% | 95 | 201.0\% | 96 | 50.2\% |
| Craig's Store Ltd. | 185 | 0.2\% | 94 | 197.4\% | 91 | 49.3\% |
| Stedman's Variety Store | 174 | 0.2\% | 84 | 206.8\% | 90 | 51.6\% |
| Samuel \& Co. | 166 | 0.2\% | 95 | 174.3\% | 71 | 42.6\% |
| Discovery Co-Operative Ltd. | 150 | 0.2\% | 76 | 197.1\% | 74 | 49.3\% |
| Wasaga Casual Wear \& Btq. | 149 | 0.2\% | 74 | 202.3\% | 76 | 50.6\% |
| New For You | 146 | 0.2\% | 75 | 194.1\% | 71 | 48.5\% |
| Shop Easy Fashions Ltd. | 131 | 0.1\% | 66 | 200.0\% | 66 | 50.0\% |
| Geri Fashions of London | 128 | 0.1\% | 62 | 204.3\% | 65 | 51.1\% |
| Stephen Street Wear | 117 | 0.1\% | 57 | 207.2\% | 61 | 51.7\% |
| Collection Normandin | 114 | 0.1\% | 56 | 203.4\% | 58 | 50.8\% |
| Otter Co-Op | 109 | 0.1\% | 53 | 202.9\% | 55 | 50.7\% |
| Roberts \& Co. | 101 | 0.1\% | 49 | 206.3\% | 52 | 51.5\% |
| Total - Top 20 Customers | \$23,142 | 26.2\% | \$15,313 | 151.1\% | \$7,829 | 33.8\% |
| Intracompany Sales | \$59,141 | 67.0\% | \$36,702 | 161.1\% | \$22,439 | 37.9\% |
| All Other (381 Customers) | 5,964 | 6.8\% | 2,922 | 204.1\% | 3,042 | 51.0\% |
| Total Sales | \$88,247 | 100.0\% | \$54,937 | 160.6\% | \$33,310 | 37.7\% |

Note(s):
(1) Sales figures are net of discounts and include e-commerce and intracompany sales.

Data Source(s):
"Tiger-ITEM 24 25-24 MTHS" report.

## Nygård International Partnership

Wholesale
Customer Profile - United States
For the 12 Months Ended August 2019
(CAD \$ in 000s)

| Customer | Net Sales (1) |  | Cost of Goods Sold |  | Gross Margin |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \% of <br> Total | \$ | Sales / COGS | \$ | \% |
| Dillard's | \$91,788 | 87.0\% | \$49,475 | 185.5\% | \$42,313 | 46.1\% |
| Beall's Department Stores | 4,878 | 4.6\% | 2,957 | 165.0\% | 1,921 | 39.4\% |
| Boscov's Dept. Store, LLC | 2,330 | 2.2\% | 1,481 | 157.3\% | 849 | 36.4\% |
| Evine Live, Inc. | 1,142 | 1.1\% | 658 | 173.7\% | 485 | 42.4\% |
| Ross Stores, Inc. | 955 | 0.9\% | 510 | 187.3\% | 445 | 46.6\% |
| H-E-B | 873 | 0.8\% | 569 | 153.5\% | 304 | 34.8\% |
| Hamrick's Inc. | 622 | 0.6\% | 465 | 133.9\% | 157 | 25.3\% |
| Rural King Supply, Inc. | 213 | 0.2\% | 141 | 151.1\% | 72 | 33.8\% |
| Marshall Retail Group | 148 | 0.1\% | 73 | 202.7\% | 75 | 50.7\% |
| Wakefield's, Inc. | 142 | 0.1\% | 90 | 158.3\% | 52 | 36.8\% |
| GWK Enterprises Inc. | 116 | 0.1\% | 71 | 163.0\% | 45 | 38.6\% |
| Amazon.com, Inc. | 06 | 0.1\% | 61 | 174.0\% | 45 | 42.5\% |
| Foulase Fashion | 73 | 0.1\% | 48 | 152.0\% | 25 | 34.2\% |
| QVC, Inc. |  | 0.0\% | 21 | 217.8\% | 25 | 54.1\% |
| Blain Supply Inc. |  | 0.0\% | 3 | 1668.0\% | 41 | 94.0\% |
| HSE24 S.P.A. |  | 0.0\% | 49 | 79.2\% | (10) | (26.2\%) |
| Fox's Inc. | 33 | 0.0\% | 3 | 1159.1\% | 30 | 91.4\% |
| Boutique 23 |  | 0.0\% | 11 | 237.8\% | 15 | 57.9\% |
| San Manuel Casino | 24 | 0.0\% | 7 | 367.1\% | 18 | 72.8\% |
| Lisa Lenchner | 22 | 0.0\% | 10 | 224.2\% | 12 | 55.4\% |
| Total - Top 20 Customers | \$103,621 | 98.2\% | \$56,701 | 182.7\% | \$46,920 | 45.3\% |
| Intracompany Sales | \$1,030 | 1.0\% | \$667 | 154.4\% | \$363 | 35.2\% |
| All Other (449 Customers) | 874 | 0.8\% | 324 | 269.8\% | 550 | 62.9\% |
| Total Sales | \$105,525 | 100.0\% | \$57,693 | 182.9\% | \$47,833 | 45.3\% |

Note(s):
(1) Sales figures are net of discounts and include e-commerce and intracompany sales.

Data Source(s):
"Tiger-ITEM24 25-24 MTHS" report.

## Nygård International Partnership

## Wholesale

Inventory by Location
As of August 31, 2019
(CAD \$ in 000s)

| Location Name | Address | City | State | Postal Code | Units on Hand | Inventory at Cost (1) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | State |  |  | \$ | \% of Total |
| Corporate Locations |  |  |  |  |  |  |  |
| 2 (IKSC) Corporate Headquarters | 1771 Inkster Blvd | Winnipeg | MB | R2X1R3 | 483,274 | \$4,324 | 14.8\% |
| Company-Operated Warehouses |  |  |  |  |  |  |  |
| 4 (TSC4) Vaughn Warehouse | 239 Chrislea Road | Vaughan | ON | L4L8N6 | 873,989 | 7,001 | 23.9\% |
| 5 (LASC) Gardena Warehouse | 14702 S Maple Avenue | Gardena | CA | 90248 | 140 | 0 | 0.0\% |
| 7 (LASC) Gardena Warehouse | 312 S Rosecrans Avenue | Gardena |  | 90248 | 350,550 | 2,410 | 8.2\% |
| 8 (LASC) Gardena Warehouse | 332 S Rosecrans Avenue | Gardena |  | 90248 | 441,082 | 4,354 | 14.9\% |
| 9 (LASC) Gardena Warehouse | 14401 S San Pedro Street | Gardena | CA | 90248 | 1,303,195 | 11,187 | 38.2\% |
| Subtotal: Company-Operated |  |  |  |  | 2,968,956 | 24,952 | 85.2\% |
| Total |  |  |  |  | 3,452,230 | \$29,276 | 100.0\% |

Note(s):
(1) Excludes in-transit, retail, and raw material inventory.

Data Source(s):
"4. INV - AUG31 - FG \& WIP" report.

# Nygård International Partnership 

Retail Stores
Location Profile
As of August 31, 2019


# Nygård International Partnership 

Retail Stores
Location Profile
As of August 31, 2019

| Loc. <br> No. | Location Name | Address | City | State | Postal Code | Inv. at Cost (1) | 12 Mos. <br> Sales (1) | Total Sg. Ft. | Inv. Per Sq. Ft. | Sales Per Sa. Ft. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 423 | Cambridge Centre | 355 Hespeler Road | Cambridge | ON | N1R6B3 | 87,606 | 889,259 | 2,383 | 36.8 | 373.2 |
| 424 | Orillia Square | Unit 30-1029 Brodie Dr | Severn | ON | L3V0V2 | 105,302 | 576,489 | 2,761 | 38.1 | 208.8 |
| 425 | Place D Orleans | Unit 1065110 Place Dorleans D | Orleans | ON | K1C2L9 | 85,089 | 570,381 | 2,071 | 41.1 | 275.4 |
| 427 | Central City | Unit 218-2153 Central City | North Surrey | BC | V3T2W1 | 63,863 | 465,579 | 2,359 | 27.1 | 197.4 |
| 429 | Lynden Park | Unit E3-84 Lynden Road | Brantford | ON | N3R6B8 | 84,828 | 840,925 | 2,363 | 35.9 | 355.9 |
| 431 | Southland Mall | Unit 104-2965 Gordon Rd | Regina | SK | S4S6H7 | 101,330 | 509,193 | 2,502 | 40.5 | 203.5 |
| 433 | Yarmouth Mall | 76 Starrs Road | Yarmouth | NS | B5A2T5 | 99,648 | 366,647 | 2,634 | 37.8 | 139.2 |
| 435 | Park Place Sc | Unit A19-201 1St Avenue S | Lethbridge | AB | T144L9 | 95,735 | 757,054 | 2,545 | 37.6 | 297.5 |
| 436 | Tacoma Plaza | Unit 6-50 Tacoma Drive | Dartmouth | NS | B2W3E6 | 102,585 | 514,656 | 3,260 | 31.5 | 157.9 |
| 437 | Charlottetown | Unit 15B-670 University Ave | Charlottetown | PE | C1E1H6 | 81,808 | 617,668 | 2,230 | 36.7 | 277.0 |
| 438 | Upper Canada | Unit D-17600 Yonge St | Newmarket | ON | L3Y4Z1 | 87,892 | 811,753 | 2,279 | 38.6 | 356.2 |
| 440 | Coquitlam Centre | 2324-2929 Barnet Hwy | Coquitlam | BC | V3B5R5 | 103,954 | 570,715 | 2,184 | 47.6 | 261.3 |
| 442 | Garden City | 157-2305 Mcphillips Street | Winnipeg | MB | R2V3E1 | 95,001 | 519,365 | 2,360 | 40.3 | 220.1 |
| 445 | Georgetown Nm | Unit 44-280 Guelph Street | Georgetown | ON | L7G4B1 | 82,611 | 469,477 | 2,246 | 36.8 | 209.0 |
| 446 | Elgin Mall | Unit 146-417 Wellington St | St Thomas | ON | N5R5J5 | 69,523 | 429,673 | 2,127 | 32.7 | 202.0 |
| 448 | Billings Brg Plz | 2269 Riverside Dr | Ottawa | ON | K1H8K2 | 98,253 | 554,752 | 2,438 | 40.3 | 227.5 |
| 452 | Westshore | Unit 180-2495 Jacklin Rd | Victoria | BC | V9b5e3 | 164,903 | 520,798 | 3,715 | 44.4 | 140.2 |
| 454 | Hillside Centre | 1644 Hillside Ave | Victoria | BC | V8T2C5 | 81,925 | 694,747 | 2,403 | 34.1 | 289.1 |
| 455 | Oshawa Centre | Unit 2320-419 King St W | Oshawa | ON | L112K5 | 99,733 | 848,894 | 1,907 | 52.3 | 445.1 |
| 456 | Medicine Hat | Unit 112-3292 Dunmore Rd Se | Medicine Hat | AB | T1B1R4 | 88,562 | 634,154 | 2,075 | 42.7 | 305.6 |
| 457 | Mill Woods | 411-2331 66Th Str Nw | Edmonton | $A B$ | T6K4B5 | 71,982 | 622,083 | 2,758 | 26.1 | 225.6 |
| 458 | Gateway | Unit 200-450 Garrison Road | Fort Erie | ON | L2A1N2 | 100,796 | 623,831 | 5,100 | 19.8 | 122.3 |
| 459 | Pine Centre | Unit 230-3055 Massey Drive | Prince George | BC | V2N2S9 | 73,036 | 514,142 | 1,868 | 39.1 | 275.2 |
| 461 | Smythe \& Dund | 528 Smythe St | Fredericton | NB | еЗВ3е6 | 66,803 | 495,262 | 2,727 | 24.5 | 181.6 |
| 462 | Keltic Plaza | 6-45 Keltic Dr | Sydney | NS | B151P4 | 106,319 | 561,481 | 4,313 | 24.7 | 130.2 |
| 464 | Ctr Vaudreuil | Unité 142-3120 Boul De La Gare | Vaudreuil-Dorion | Qc | J7voj5 | 182,915 | 888,784 | 6,500 | 28.1 | 136.7 |
| 465 | Fleur De Lys | Unité E4-550 Boul. Wilfrid-Hamell | Québec City | ac | G1M2S6 | 80,915 | 565,184 | 2,559 | 31.6 | 220.9 |
| 466 | Orfus Rd | Unit G-39 Orfus Rd | North York | ON | M6A1L7 | 167,631 | 707,162 | 9,302 | 18.0 | 76.0 |
| 469 | Reg Chateauguay | Unité 401-200 Boul. D Anjou | Chateauguay | QC | J6K1C5 | 93,564 | 331,458 | 2,803 | 33.4 | 118.3 |
| 470 | Prom Beauport | Unité 164-3333 Du Carrefour St | Québec City | Qc | 61C5R9 | 77,506 | 441,205 | 2,350 | 33.0 | 187.7 |
| 472 | Centre Laval | 29/30-1600 Boul Le Corbusier | Laval | QC | H7S1Y9 | 81,989 | 418,093 | 2,291 | 35.8 | 182.5 |
| 473 | Eastgate | E013-75 Centennial Pkwy N | Stoney Creek |  | L8E2P2 | 92,841 | 602,837 | 1,960 | 47.4 | 307.6 |
| 475 | Erin Mills | Unit E225-5100 Erin Mills Parkway | Mississauga | ON | L5M475 | 65,604 | 419,173 | 2,111 | 31.1 | 198.6 |
| 477 | Spruce Grove | Unit 26-96 Campsite Rd. | Spruce Grove | AB | T7X4J3 | 96,923 | 529,036 | 2,660 | 36.4 | 198.9 |
| 478 | Sunrise Ctr | Unit A-12-1400 Ottawa St. South | Kitchener |  | N2E4E2 | 165,820 | 698,956 | 4,860 | 34.1 | 143.8 |
| 479 | Jackson Square | Unit 231-2 King St West | Hamilton | ON | L8P1A1 | 110,744 | 713,448 | 3,340 | 33.2 | 213.6 |
| 481 | Trinity Concept | Unit6-120 Columbus Dr. | Carbonear | NL | A1Y1B3 | 83,552 | 394,922 | 2,798 | 29.9 | 141.1 |
| 482 | Kildonan Place | Unit T23B-1555 Regent Ave. W | Winnipeg | MB | R2C4J2 | 83,533 | 450,776 | 2,091 | 39.9 | 215.6 |
| 483 | Dixie Mall | Unit 17-1250 S Service Rd | Mississauga | ON | L5E1V4 | 65,660 | 612,531 | 2,743 | 23.9 | 223.3 |
| 486 | Bramalea | 539-25 Peel Centre Drive | Brampton | ON | L6T3R5 | 102,085 | 374,492 | 2,111 | 48.4 | 177.4 |
| 488 | Tanger Outlets | Unit D05-3311 Simcoe Rd | Cookstown | ON | LOL1LO | 86,021 | 602,598 | 3,630 | 23.7 | 166.0 |
| 489 | Sudbury | Unit H9-110 Donna Drive | Sudbury | ON | Р3в4к6 | 122,120 | 711,899 | 4,734 | 25.8 | 150.4 |
| 490 | Crossroads Ldn | C1B-765 Exeter Rd | London | ON | N6E3T1 | 160,173 | 861,430 | 6,819 | 23.5 | 126.3 |
| 491 | Bowmanville | Unit106-243 King Street E | Bowmanville | ON | L1C3X1 | 69,540 | 603,302 | 2,589 | 26.9 | 233.0 |
| 492 | Oakville | Unit 228A-240 Leighland Ave | Oakville | ON | L6H3H6 | 98,847 | 387,459 | 2,176 | 45.4 | 178.1 |
| 493 | Oakville | Unit 217-240 Leighland Ave | Oakville | ON | L6H3H6 | 58,354 | 431,769 | 1,878 | 31.1 | 229.9 |
| 495 | Place Royaume | 197-1401 Talbot Boulevard | Chicoutimi | QC | G7H5N6 | 106,249 | 510,498 | 3,342 | 31.8 | 152.8 |
| 496 | Angrignon | Unit 980-7077 Boulevard Newman | Lasalle Quebec | QC | H8N 1X1 | 90,401 | 473,266 | 3,302 | 27.4 | 143.3 |
| 497 | Seaway Mall | Unit E2-800 Niagara St N | Wellland | ON | L3C5Z4 | 83,574 | 479,084 | 2,370 | 35.3 | 202.1 |
| 498 | White Oaks | Unit 179-1105 Wellington Rd | London | ON | N6E1V4 | 116,513 | 754,590 | 2,145 | 54.3 | 351.8 |
| 499 | Northgate | Unit 188-1500 Fisher St | North Bay | ON | P1B 2 H 3 | 79,150 | 630,151 | 2,392 | 33.1 | 263.4 |
| 502 | Centerpoint Mall | Unit 172A - 6464 Yonge Sreet |  | ON | M2M3X4 | $54,209$ | $442,420$ | 1,903 | 28.5 | 232.5 |
| 504 | Place Rosemere | Unit M13-401 Label Le Boulevard | Rosemere | QC | J7АЗТ2 | 92,792 | 406,698 | 3,953 | 23.5 | 102.9 |
| 505 | Galeries Chagnon | Unit 00070-- 1200 Alphonse-Desjard | Levis | QC | G6V6Y8 | 74,950 | 351,616 | 2,018 | 37.1 | 174.2 |
| 507 | Tsawwassen Mills | Unit 414, 5000 Canoe Pass Way | Tsawwassen | BC | V4m0b3 | 104,532 | 416,925 | 3,964 | 26.4 | 105.2 |
| 508 | Cornwall Square | Unit T014-1 Water St. | Cornwall | ON | K6H6M2 | 69,724 | 528,696 | 2,395 | 29.1 | 220.8 |
| 510 | Mountainview Mall | Unit6-9226 Hwy 93 Rr 2 | Midland | ON | L4R4K4 | 85,627 | 592,490 | 2,844 | 30.1 | 208.3 |
| 511 | Stone Road Mall | Unit H1, 435 Stone Rd W | Guelph | ON | N1G2X6 | 81,783 | 427,312 | 1,765 | 46.3 | 242.1 |
| 512 | Wheeler Park | Unit 7-167 Trinity Dr | Moncton | NB | E1G2J7 | 188,004 | 1,023,604 | 5,013 | 37.5 | 204.2 |
| 513 | Lansdowne Place | Unit 141-645 Lansdowne St | Peterborough | ON | K9J7Y5 | 72,693 | 664,059 | 2,008 | 36.2 | 330.7 |
| 514 | Guildford | Unit 239010355152 Street | Surrey | BC | V3R7C1 | 75,016 | 274,935 | 2,020 | 37.1 | 136.1 |
| 515 | Bramalea | Unit 205, 25 Peel Centre Drive | Brampton | ON | L6T3R5 | 69,198 | 455,531 | 2,241 | 30.9 | 203.3 |
| 516 | Carrefour Du Nord | Unit 850900 Grignon Boulevard | Saint-Jerome | QC | J7Y357 | 80,583 | 322,768 | 2,104 | 38.3 | 153.4 |
| 517 | Cornerstone Camrose | Unit314, 680048 Ave | Camrose | AB | T4V4T1 | 110,033 | 538,204 | 4,084 | 26.9 | 131.8 |
| 518 | Grant Park | Unit 3560-1120 Grant Avenue | Winnipeg | MB | R3M2A6 | 79,703 | 249,075 | 1,823 | 43.7 | 136.6 |
| 519 | Lime Ridge Mall | 0262999 Upper Wentworth St | Hamilton | ON | L9A4X5 | 72,743 | 403,315 | 1,848 | 39.4 | 218.2 |
| 520 | Promenade | Unit 0215A - 1 Promenade Circle | Thornhill | ON | L4J4P8 | 85,132 | 582,939 | 3,018 | 28.2 | 193.2 |
| 524 | Place Laurier | 2768 2700, Boulevard Laurier | Québec City | QC | G1V4.9 | 103,438 | 512,317 | 2,881 | 35.9 | 177.8 |
| 525 | Mail Champlain | G26 2151, Boulevard Lapiniere | Brossard | QC | J4W2T5 | 128,604 | 630,419 | 4,544 | 28.3 | 138.7 |
| 526 | Woodgrove | 616631 Island Hwy N | Nanaimo | BC | V9T4T7 | 86,289 | 305,803 | 1,988 | 43.4 | 153.8 |
| 527 | Centre Les Rivieres | H6A 4225, Boul. Des Forges | Trois-Rivieres | QC | G8Y1W2 | 64,052 | 340,521 | 1,957 | 32.7 | 174.0 |
| 529 | Devonshire Mall | 18033100 Howard Ave | Windsor | ON | N8×3Y8 | 98,445 | 461,412 | 3,200 | 30.8 | 144.2 |
| 531 | St. Vital | 401225 St. Mary Road | Winnipeg | MB | R2M5E5 | 101,498 | 630,194 | 3,554 | 28.6 | 177.3 |
| 532 | St. Laurent | 1451200 St. Laurent Boulevard | Ottawa | ON | K1K3B8 | 205,897 | 913,134 | 5,590 | 36.8 | 163.4 |
| 533 | Smartctr London N | 1011300 Fanshawe Park Road West | London | ON | N6G5B1 | 151,684 | 733,248 | 5,118 | 29.6 | 143.3 |
| 535 | Place Rosemere | I-13 401 Label Le Boulevard | Rosemere | QC | J7A3T2 | 76,229 | 254,954 | 2,261 | 33.7 | 112.8 |
| 536 | St. Vital | 651225 St. Mary Road | Winnipeg | MB | R2M5E5 | 66,775 | 308,527 | 2,309 | 28.9 | 133.6 |
| 537 | Bayshore | T5 100 Bayshore Drive | Ottawa | ON | K2B8C1 | 71,714 | 322,819 | 3,376 | 21.2 | 95.6 |
| 539 | Seaway Mall | K10 800 Niagara Street | Wellland | ON | L3C5Z4 | 116,762 | 255,874 | 3,721 | 31.4 | 68.8 |
| 540 | Medicine Hat | 1233292 Dunmore Rd Se | Medicine Hat | AB | T1B2R4 | 58,044 | 245,391 | 3,583 | 16.2 | 82.2 |
| 541 | Promenade | 0220A 1 Promenade Circle | Thornhill | ON | L4J4P8 | 57,909 | 282,683 | 1,633 | 35.5 | 173.1 |
| 542 | Edmonton Ne | E5 13804-40Th Street Northwest | Edmonton | AB | T5Y3E6 | 73,603 | 503,557 | 5,511 | 13.4 | 91.4 |
| 545 | Exploits Valley | 3219 Cromer Ave | Grand Falls-Windsor | NL | A2A2K5 | 106,718 | 595,067 | 2,720 | 39.2 | 218.8 |
| 546 | The Village | Unit 12-430 Topsail Rd | St Johns | NL | A1E4N1 | 76,306 | 234,098 | 3,838 | 19.9 | 66.5 |

Nygård International Partnership

## Retail Stores

Location Profile
As of August 31, 2019


Note(s):
(1) Inventory represents retail store invenotry only. Sales include retail stores and E-Commerce sales only.

Data Source(s):
"1, Tiger Valuation - ITEM 1 - Store Warehouse Corporate Locations", "2. Tiger Valuation - ITEM 2 - Retail Location list", and "19. RTL-Net SLS - 24 mths - AUG19" reports.

## Nygård International Partnership <br> Wholesale <br> Location Map <br> As of August 31, 2019



Corporate Location
Company-Operated Warehouses

## Nygård International Partnership

Retail Stores
Location Map
As of August 31, 2019


- Retail Stores

Nygård International Partnership
Wholesale
Inventory Forecast
Projected for the 12 Months Ending August 2020
(CAD \$ in 000s)

|  | Projected Inventory at Cost (1) |  |  |  | Projected Inventory at Selling Price |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Canada | United States | In-Transit | Total | Canada | United States | In-Transit | Total |
| September 2019 | \$9,883 | \$16,499 | \$9,132 | \$35,515 | \$15,689 | \$29,634 | \$15,525 | \$60,848 |
| October | 7,790 | 16,487 | 9,686 | 33,963 | 12,366 | 29,612 | 16,449 | 58,426 |
| November | 6,578 | 16,320 | 8,793 | 31,692 | 10,442 | 29,312 | 14,922 | 54,676 |
| December 2019 | 7,722 | 11,067 | 11,009 | 29,797 | 12,257 | 19,877 | 18,729 | 50,863 |
| January 2020 | 5,830 | 10,223 | 15,999 | 32,052 | 9,255 | 18,360 | 27,193 | 54,808 |
| February | 13,620 | 16,507 | 15,589 | 45,716 | 21,620 | 29,648 | 26,545 | 77,813 |
| March | 12,861 | 15,895 | 10,146 | 38,902 | 20,416 | 28,548 | 17,274 | 66,238 |
| April | 9,778 | 14,541 | 12,938 | 37,258 | 15,522 | 26,117 | 22,007 | 63,647 |
| May | 8,698 | 15,392 | 9,173 | 33,264 | 13,808 | 27,644 | 15,591 | 57,043 |
| June | 8,963 | 14,353 | 7,595 | 30,912 | 14,228 | 25,779 | 12,915 | 52,922 |
| July | 10,014 | 14,573 | 11,735 | 36,322 | 15,897 | 26,174 | 19,963 | 62,034 |
| August 2020 | 10,686 | 16,937 | 9,632 | 37,255 | 16,964 | 30,419 | 16,378 | 63,761 |
| Average | \$9,369 | \$14,900 | \$10,952 | \$35,221 | \$14,872 | \$26,760 | \$18,624 | \$60,257 |

Note(s):
(1) Inventory is net of ineligible inventory based on current inventory mix.

Data Source(s):
Consolidated"Nygard Month End - BBC Template" reports.

## Nygård International Partnership <br> Retail Stores

Inventory \& Store Count Forecast
Projected for the 12 Months Ending August 2020
(CAD \$ in 000s)

| Month | Inventory at Cost and Store Count (1) |  |  |  |  | Inventory at Retail (2) | Proj. <br> IMU |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Inventory at Cost |  |  | No. of Stores | Inv. at Cost Per Store |  |  |
|  | Beginning | Ineligible | Eligible |  |  |  |  |
| September 2019 | \$18,555 | (\$631) | \$17,924 | 176 | \$102 | \$53,700 | 66.6\% |
| October | 20,232 | (688) | 19,544 | 175 | 112 | 58,554 | 66.6\% |
| November | 20,121 | (684) | 19,437 | 173 | 112 | 58,233 | 66.6\% |
| December 2019 | 17,321 | (589) | 16,732 | 173 | 97 | 50,130 | 66.6\% |
| January 2020 | 17,643 | (600) | 17,043 | 173 | 99 | 51,059 | 66.6\% |
| February | 17,962 | (611) | 17,351 | 171 | 101 | 51,983 | 66.6\% |
| March | 19,691 | (670) | 19,021 | 171 | 111 | 56,986 | 66.6\% |
| April | 21,129 | (719) | 20,410 | 172 | 119 | 61,149 | 66.6\% |
| May | 22,819 | (776) | 22,043 | 172 | 128 | 66,042 | 66.6\% |
| June | 19,763 | (672) | 19,090 | 173 | 110 | 57,194 | 66.6\% |
| July | 18,774 | (639) | 18,135 | 173 | 105 | 54,332 | 66.6\% |
| August 2020 | 18,539 | (631) | 17,908 | 173 | 104 | 53,653 | 66.6\% |
| Average | \$19,379 | (\$659) | \$18,720 | 173 | \$108 | \$56,085 | 66.6\% |

Note(s):
(1) The Company provided projected inventory at cost and store count. Tiger estimated ineligible inventory using the current ineligible inventory as a percent of beginning inventory.
(2) Inventory at retail was calculated using the current blended IMU.
$\frac{\text { Data Source(s): }}{\text { "13. RTL-INV Projection as at AUG19" report. }}$

## Nygård International Partnership <br> Inventory Sold Through Retail Stores

Capacity Analysis
Projected for the 12 Months Ending August 2020
(CAD \$ in 000s)

| Factors | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | Jan 2020 | Feb 2020 | Mar 2020 | Apr 2020 | May 2020 | Jun 2020 | Jul 2020 | Aug 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proj. Inventory: |  |  |  |  |  |  |  |  |  |  |  |  |
| Inv. at Cost | \$17,908 | \$17,924 | \$19,544 | \$19,437 | \$16,732 | \$17,043 | \$17,351 | \$19,021 | \$20,410 | \$22,043 | \$19,090 | \$18,135 |
| IMU (\%) | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% | 66.6\% |
| Inv. at Retail | \$53,653 | \$53,700 | \$58,554 | \$58,233 | \$50,130 | \$51,059 | \$51,983 | \$56,986 | \$61,149 | \$66,042 | \$57,194 | \$54,332 |
| Proj. Gross Recovery: |  |  |  |  |  |  |  |  |  |  |  |  |
| Proj. Gross Rec. (\$) | \$20,299 | \$20,317 | \$22,154 | \$22,032 | \$18,966 | \$19,318 | \$19,667 | \$21,560 | \$23,135 | \$24,986 | \$21,639 | \$20,556 |
| Proj. Retail Rec. (\%) | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% |
| Proj. Cost Rec. (\%) | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% |  | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% | 113.4\% |
| Proj. Sale Term: |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of Stores | 171 | 176 | 175 | 173 |  |  | 171 | 171 | 172 | 172 | 173 | 173 |
| Sale Term (days) | 46 | 46 | 46 | 46 |  |  | 46 | 46 | 46 | 46 | 46 | 46 |
| Sale Term (weeks) | 6.6 | 6.6 | 6.6 | 6.6 | 7.3 | 7.3 | 6.6 | 6.6 | 6.6 | 6.6 | 6.6 | 6.6 |
| Sale Term (store weeks) | 1,124 | 1,157 | 1,150 | ,137 | 1,268 | 1,258 | 1,124 | 1,124 | 1,130 | 1,130 | 1,137 | 1,137 |
| Sales per store week | \$18 | \$18 | \$19 |  |  | \$15 | \$18 | \$19 | \$20 | \$22 | \$19 | \$18 |
| Prior Period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Adj. Net Sales | \$13,187 | \$14,447 | \$16,120 | \$13,945 | \$8,434 | \$10,092 | \$11,661 | \$14,132 | \$15,635 | \$14,167 | \$12,812 | \$12,491 |
| Store Weeks | 1,124 | 1,157 | 1,15 | 1,137 | 1,268 | 1,258 | 1,124 | 1,124 | 1,130 | 1,130 | 1,137 | 1,137 |
| Sales per store week | \$12 | \$12 |  |  | \$7 | \$8 | \$10 | \$13 | \$14 | \$13 | \$11 | \$11 |
| Multiplier | 1.54 | 1.41 | 1.37 | 1.58 | 2.25 | 1.91 | 1.69 | 1.53 | 1.48 | 1.76 | 1.69 | 1.65 |

# Nygård International Partnership 

## Wholesale

Inventory Composition - Top 50 SKUs - On-Hand - United States
As of August 31, 2019
(CAD $\$$ in 000s)

| Style Number | Category | Inventory On Hand (1) |  |  |  | Sales and Turnover Data (2) (3) |  |  |  |  | Unit Cost Analysis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  | Sales |  | $\underset{\$}{\text { COGS }}$ | Gross Margin \% | Inventory Turnover | $\begin{gathered} \text { cogs / } \\ \text { Unit } \end{gathered}$ | Cost/Unit - COGS/Unit |  |
|  |  |  |  | \$ | \% of Total | Units | \$ |  |  |  |  | \$ Per Unit | \% |
| 3317M482 | Jackets/Vests | 10,361 | \$24.73 | \$256 | 1.4\% | - | \$0 | \$0 | - | - | \$0.00 | N/A | N/A |
| 51169117 | Pants | 14,293 | 11.25 | 161 | 0.9\% | 1,126 | 13 | 12 | 4.6\% | 0.1 | 11.05 | 0.20 | 1.8\% |
| A1269111 | Pants | 13,474 | 11.34 | 153 | 0.9\% | 15,605 | 261 | 161 | 38.4\% | 1.1 | 10.31 | 1.03 | 9.1\% |
| 3347 M 482 | Jackets/Vests | 5,026 | 28.44 | 143 | 0.8\% | - | - | - | - | - | - | N/A | N/A |
| $512 \mathrm{G9117}$ | Pants | 11,933 | 10.99 | 131 | 0.7\% | 1,295 | 15 | 14 | 3.0\% | 0.1 | 11.02 | (0.03) | (0.3\%) |
| A1169111 | Pants | 11,082 | 11.53 | 128 | 0.7\% | 13,737 | 230 | 143 | 37.7\% | 1.1 | 10.43 | 1.09 | 9.5\% |
| 121151J0 | Pants | 8,316 | 15.28 | 127 | 0.7\% | 758 | 16 | 9 | 42.0\% | 0.1 | 12.47 | 2.80 | 18.3\% |
| VA513100 | Pants | 10,478 | 11.98 | 126 | 0.7\% | 24,423 | 485 | 292 | 39.7\% | 2.3 | 11.97 | 0.01 | 0.1\% |
| $3 \mathrm{B131623}$ | Blouses/Shirts/Tunic | 7,561 | 16.43 | 124 | 0.7\% | 6,146 | 212 | 103 | 51.3\% | 0.8 | 16.78 | (0.35) | (2.1\%) |
| 38125623 | Blouses/Shirts/Tunic | 9,498 | 13.00 | 123 | 0.7\% | 6,702 | 198 | 89 | 55.1\% | 0.7 | 13.24 | (0.24) | (1.8\%) |
| 33125621 | Blouses/Shirts/Tunic | 9,798 | 12.30 | 120 | 0.7\% | - |  |  | - | - | - | N/A | N/A |
| 3L1W51J6 | Pants | 5,038 | 22.68 | 114 | 0.6\% | 2,689 |  |  | 43.3\% | 0.5 | 22.54 | 0.14 | 0.6\% |
| VA613100 | Pants | 9,427 | 11.19 | 106 | 0.6\% | 32,373 |  | 364 | 36.5\% | 3.4 | 11.23 | (0.04) | (0.3\%) |
| 5R28H110 | Pants | 9,840 | 10.68 | 105 | 0.6\% | 3,249 | 44 |  | 21.7\% | 0.3 | 10.61 | 0.07 | 0.7\% |
| 5R18H110 | Pants | 9,610 | 10.85 | 104 | 0.6\% | 3,302 | 45 |  | 21.5\% | 0.3 | 10.78 | 0.07 | 0.6\% |
| VA113100 | Pants | 8,195 | 11.67 | 96 | 0.5\% | 34,835 | 628 | 408 | 35.1\% | 4.3 | 11.71 | (0.03) | (0.3\%) |
| 51569117 | Pants | 7,147 | 13.07 | 93 | 0.5\% | 591 |  | 8 | 16.4\% | 0.1 | 12.94 | 0.13 | 1.0\% |
| 3L1JH1J6 | Pants | 5,351 | 17.27 | 92 | 0.5\% | 1,112 |  | 15 | 67.9\% | 0.2 | 13.41 | 3.87 | 22.4\% |
| VA413100 | Pants | 7,483 | 12.31 | 92 | 0.5\% | 19,309 |  | 237 | 38.1\% | 2.6 | 12.28 | 0.03 | 0.3\% |
| 38425623 | Blouses/Shirts/Tunic | 5,714 | 15.24 | 87 | 0.5\% | 5,627 | 194 | 82 | 57.7\% | 0.9 | 14.55 | 0.69 | 4.5\% |
| A1669111 | Pants | 7,887 | 11.02 | 87 | 0.5\% | 13,247 | 222 | 132 | 40.5\% | 1.5 | 9.96 | 1.06 | 9.6\% |
| VA013100 | Pants | 7,623 | 11.37 | 87 | 0.5\% | 25,942 | 459 | 296 | 35.5\% | 3.4 | 11.40 | (0.03) | (0.3\%) |
| 5R48H110 | Pants | 7,163 | 11.89 | 85 | 0.5\% | 359 |  | 4 | 23.1\% | 0.0 | 11.73 | 0.15 | 1.3\% |
| $3 \mathrm{LISV1A4}$ | Pants | 6,881 | 12.34 | 85 | 0.5\% | 13,480 | 401 | 175 | 56.4\% | 2.1 | 12.99 | (0.65) | (5.3\%) |
| 330151L0 | Pants | 4,490 | 18.64 | 84 | 0.5\% | 3,387 | 102 | 60 | 40.7\% | 0.7 | 17.80 | 0.84 | 4.5\% |
| VA1P9120 | Pants | 5,736 | 14.47 | 83 | 0.5\% | 13,695 | 305 | 203 | 33.7\% | 2.4 | 14.79 | (0.33) | (2.3\%) |
| 87186870 | Cut \& Sew/T-Shirts | 9,861 | 8.39 |  | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 33115150 | Pants | 5,370 | 15.30 |  | 0.5\% | 18,519 | 569 | 347 | 39.0\% | 4.2 | 18.75 | (3.44) | (22.5\%) |
| 5R58H110 | Pants | 7,079 | 11.53 | 82 | 0.5\% | 343 | 5 | 4 | 25.6\% | 0.0 | 11.38 | 0.15 | 1.3\% |
| vB13131A2 | Pants | 7,957 | 10.20 |  | 0.5\% | 20,554 | 338 | 215 | 36.5\% | 2.6 | 10.45 | (0.26) | (2.5\%) |
| 3307M482 | Jackets/Vests | 3,296 | 23.98 |  | 0.4\% | - | - |  | - | - | - | N/A | N/A |
| 38191746 | Sweaters | 3,662 | 21.40 |  | 0.4\% | - | - | - | - | - | - | N/A | N/A |
| VA213100 | Pants | 6,736 | 11.49 |  | 0.4\% | 27,755 | 501 | 320 | 36.0\% | 4.1 | 11.54 | (0.05) | (0.4\%) |
| 51469117 | Pants | 6,005 | 12.65 |  | 0.4\% | 475 | 8 | 6 | 22.4\% | 0.1 | 12.92 | (0.27) | (2.2\%) |
| $331 \times \mathrm{D} 6 \mathrm{KD}$ | Blouses/Shirts/Tunic | 5,489 | 13.83 |  | 0.4\% | - | - |  | - | - | , | N/A | N/A |
| A1069111 | Pants | 6,760 | 11.19 |  | 0.4\% | 10,446 | 175 | 106 | 39.6\% | 1.4 | 10.10 | 1.09 | 9.7\% |
| 33425621 | Blouses/Shirts/Tunic | 5,180 | 14.15 | 73 | 0.4\% | , | - | - | - | - | - | N/A | N/A |
| A1569111 | Pants | 5,876 | 12.46 | 73 | 0.4\% | 7,682 | 142 | 86 | 39.7\% | 1.2 | 11.13 | 1.33 | 10.6\% |
| 87261138 | Pants | 7,672 | 9.36 |  | 0.4\% | 7,792 | 132 | 74 | 43.8\% | 1.0 | 9.53 | (0.17) | (1.8\%) |
| 87661138 | Pants | 7,592 | 9.31 | 71 | 0.4\% | 7,476 | 127 | 69 | 45.5\% | 1.0 | 9.22 | 0.08 | 0.9\% |
| 51169185 | Pants | 5,981 | 11.73 | 70 | 0.4\% | 157 | 2 | 2 | 14.1\% | 0.0 | 10.59 | 1.13 | 9.7\% |
| $516 \mathrm{G9117}$ | Pants | 6,018 | 11.29 | 68 | 0.4\% | 434 | 3 | 5 | (86.1\%) | 0.1 | 11.04 | 0.25 | 2.2\% |
| 33415110 | Pants | 3,554 | 19.02 | 68 | 0.4\% | 5,080 | 169 | 103 | 39.1\% | 1.5 | 20.25 | (1.23) | (6.4\%) |
| 51280111 | Pants | 8,288 | 7.70 | 64 | 0.4\% | 16,049 | 218 | 123 | 43.8\% | 1.9 | 7.65 | 0.05 | 0.6\% |
| A1469111 | Pants | 4,955 | 12.84 | 64 | 0.4\% | 6,548 | 121 | 75 | 38.1\% | 1.2 | 11.43 | 1.42 | 11.0\% |
| 51680111 | Pants | 8,509 | 7.47 | 64 | 0.4\% | 24,239 | 333 | 181 | 45.7\% | 2.8 | 7.45 | 0.02 | 0.3\% |
| 3 B 13 V 623 | Blouses/Shirts/Tunic | 4,322 | 14.62 | 63 | 0.4\% | 2,980 | 102 | 45 | 55.6\% | 0.7 | 15.19 | (0.56) | (3.9\%) |
| 3 D 189744 | Sweaters | 2,712 | 23.04 | 62 | 0.3\% | - | - | $\checkmark$ | , | - | - | N/A | N/A |
| 87161138 | Pants | 6,484 | 9.63 | 62 | 0.3\% | 6,681 | 113 | 65 | 42.6\% | 1.0 | 9.73 | (0.10) | (1.0\%) |
| VA6P9120 | Pants | 4,328 | 14.00 | 61 | 0.3\% | 12,096 | 264 | 170 | 35.5\% | 2.8 | 14.07 | (0.07) | (0.5\%) |
| Total-TOps | \%us | 305,091 | 12.99 | 54,717 | 20.3\% | 418,295 | 5,275 | 54,935 | 40.4\% | 1.0 | \$117 |  |  |
| All Other SKU | (3,426 Unique SKUs) | 1,731,876 | 7.64 | 13,234 | 73.7\% | 1,826,944 | 37,226 | 21,463 | 42.3\% | 1.6 | 11.75 | N/A |  |
| TOUTL |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Note(s): <br> (1) miventory is gross of ineligibles but excludes raw materials. <br> (2) Sales and COGS are shown for items on hand as of August 31, 2019. <br> (3) Inventory turnover has been calculated using the COGS for the 12 months ended August 2019 and the inventory on hand as of August 31, 2019. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Data Source(s): <br> 425-24 MTHS" and "4. INV - AUG31-FG \& WIP" reports. |  |  |  |  |  |  |  |  |  |  |  |  |  |

Nygård International Partnership
Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - United States - Aged < 196 Days
As of August 31, 2019
(CAD \$ in 000s)

| Style Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 3317M482 | Jackets/Vests | 10,361 | \$24.73 | \$256 | 2.0\% |
| A1269111 | Pants | 13,474 | 11.34 | 153 | 1.2\% |
| 3347M482 | Jackets/Vests | 5,026 | 28.44 | 143 | 1.1\% |
| A1169111 | Pants | 11,082 | 11.53 | 128 | 1.0\% |
| VA513100 | Pants | 10,463 | 11.98 | 125 | 1.0\% |
| 3B13J623 | Blouses/Shirts/Tunic | 7,561 | 16.43 | 124 | 1.0\% |
| 3B125623 | Blouses/Shirts/Tunic | 9,336 | 13.17 | 123 | 1.0\% |
| 33125621 | Blouses/Shirts/Tunic | 9,798 | 12.30 | 120 | 0.9\% |
| 3L1W51J6 | Pants | 5,038 | 22.68 | 114 | 0.9\% |
| VA613100 | Pants | 9,393 | 11.19 | 105 | 0.8\% |
| VA113100 | Pants | 8,119 | 11.67 | 95 | 0.7\% |
| VA413100 | Pants | 7,472 | 12.31 | 92 | 0.7\% |
| 3L1JH1J6 | Pants | 5,315 | 17.30 | 92 | 0.7\% |
| 3B425623 | Blouses/Shirts/Tunic | 5,715 | 15.24 | 87 | 0.7\% |
| A1669111 | Pants | 7,887 | 11.02 | 87 | 0.7\% |
| VA013100 | Pants | 7,627 | 11.37 | 87 | 0.7\% |
| 3L1SV1A4 | Pants | 6,816 | 12.34 | 84 | 0.7\% |
| VA1P9120 | Pants | 5,733 | 14.46 | 83 | 0.6\% |
| 87186870 | Cut \& Sew/T-Shirts | 9,861 | 8.39 | 83 | 0.6\% |
| VB1131A2 | Pants | 7,941 | 10.20 | 81 | 0.6\% |
| 3307M482 | Jackets/Vests | 3,296 | 23.98 | 79 | 0.6\% |
| 38191746 | Sweaters | 3,662 | 21.40 | 78 | 0.6\% |
| VA213100 | Pants | 6,730 | 11.49 | 77 | 0.6\% |
| 331XD6KD | Blouses/Shirts/Tunic | 5,489 | 13.83 | 76 | 0.6\% |
| A1069111 | Pants | 6,760 | 11.19 | 76 | 0.6\% |
| 33425621 | Blouses/Shirts/Tunic | 5,180 | 14.15 | 73 | 0.6\% |
| A1569111 | Pants | 5,876 | 12.46 | 73 | 0.6\% |
| 87661138 | Pants | 7,485 | 9.31 | 70 | 0.5\% |
| 87261138 | Pants | 7,108 | 9.60 | 68 | 0.5\% |
| 3311S1L0 | Pants | 4,386 | 14.75 | 65 | 0.5\% |
| A1469111 | Pants | 4,955 | 12.84 | 64 | 0.5\% |
| 3B13V623 | Blouses/Shirts/Tunic | 4,322 | 14.62 | 63 | 0.5\% |
| 3D189744 | Sweaters | 2,712 | 23.04 | 62 | 0.5\% |
| VA6P9120 | Pants | 4,328 | 14.00 | 61 | 0.5\% |
| VA5P9120 | Pants | 3,869 | 15.64 | 60 | 0.5\% |
| 3B025623 | Blouses/Shirts/Tunic | 4,667 | 12.93 | 60 | 0.5\% |
| 3E4Y7262 | Shorts/Capri/Crops | 3,592 | 16.53 | 59 | 0.5\% |
| 87161138 | Pants | 6,050 | 9.77 | 59 | 0.5\% |
| VAOP9120 | Pants | 4,041 | 14.17 | 57 | 0.4\% |
| VA2P9120 | Pants | 3,998 | 14.29 | 57 | 0.4\% |
| 87086870 | Cut \& Sew/T-Shirts | 6,947 | 8.11 | 56 | 0.4\% |
| 3L1SV185 | Pants | 5,060 | 10.89 | 55 | 0.4\% |
| VA4P9120 | Pants | 3,312 | 16.01 | 53 | 0.4\% |
| 51080111 | Pants | 7,044 | 7.47 | 53 | 0.4\% |
| 51680111 | Pants | 7,039 | 7.47 | 53 | 0.4\% |
| 87486870 | Cut \& Sew/T-Shirts | 5,360 | 9.37 | 50 | 0.4\% |
| 51280111 | Pants | 6,520 | 7.70 | 50 | 0.4\% |
| AB269111 | Pants | 4,533 | 11.06 | 50 | 0.4\% |
| 3L1SV1A8 | Pants | 3,608 | 13.88 | 50 | 0.4\% |
| 3815G48K | Jackets/Vests | 2,079 | 24.06 | 50 | 0.4\% |
| Total-Top 50 SKUS |  | 314,026 | \$13.13 | \$4,122 | 32.0\% |
| All Other SKUs (1,362 Unique SKUs) |  | 726,449 | 12.06 | 8,762 | 68.0\% |
| Total |  | 1,040,475 | \$12.38 | \$12,884 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.
"TIger-ITEIVI24 25-24 MTHS" and "4. INV - AUG31-FG \& WIP" reports.

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - United States - Aged 197-365 Days As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 511G9117 | Pants | 11,879 | \$11.63 | \$138 | 7.3\% |
| $512 \mathrm{G9117}$ | Pants | 9,682 | 11.63 | 113 | 5.9\% |
| 5R28H110 | Pants | 9,840 | 10.68 | 105 | 5.5\% |
| 5R18H110 | Pants | 9,610 | 10.85 | 104 | 5.5\% |
| 5R48H110 | Pants | 7,163 | 11.89 | 85 | 4.5\% |
| 5R58H110 | Pants | 7,079 | 11.53 | 82 | 4.3\% |
| $515 \mathrm{G9117}$ | Pants | 5,834 | 13.36 | 78 | 4.1\% |
| $514 \mathrm{G9117}$ | Pants | 4,640 | 13.36 | 62 | 3.3\% |
| 5R18H263 | Shorts/Capri/Crops | 5,877 | 10.01 | 59 | 3.1\% |
| 516 G 9117 | Pants | 5,117 | 11.29 | 58 | 3.0\% |
| $510 \mathrm{G9117}$ | Pants | 4,741 | 11.29 | 54 | 2.8\% |
| 5R48H263 | Shorts/Capri/Crops | 4,712 | 10.78 | 51 | 2.7\% |
| 5R68H110 | Pants | 4,818 | 10.37 | 50 | 2.6\% |
| 510G9202 | Shorts/Capri/Crops | 3,206 | 12.59 | 40 | 2.1\% |
| 5R08H110 | Pants | 3,672 | 10.56 | 39 | 2.0\% |
| 5R08H263 | Shorts/Capri/Crops | 3,300 | 9.75 | 32 | 1.7\% |
| 51469185 | Pants | 2,446 | 11.98 | 29 | 1.5\% |
| 51069185 | Pants | 2,650 | 10.80 | 29 | 1.5\% |
| 331P72C4 | Shorts/Capri/Crops | 1,204 | 23.36 | 28 | 1.5\% |
| 51569185 | Pants | 2,379 | 11.66 | 28 | 1.5\% |
| 51189111 | Pants | 2,666 | 9.00 | 24 | 1.3\% |
| 514G9202 | Shorts/Capri/Crops | 1,625 | 13.39 | 22 | 1.1\% |
| 51669185 | Pants | 1,991 | 10.64 | 21 | 1.1\% |
| 51489197 | Pants | 2,089 | 8.93 | 19 | 1.0\% |
| 3A7SV1E6 | Pants | 1,593 | 10.74 | 17 | 0.9\% |
| 51189197 | Pants | 1,958 | 8.16 | 16 | 0.8\% |
| 3B1WG609 | Blouses/Shirts/Tunic | 1,085 | 14.16 | 15 | 0.8\% |
| 51269185 | Pants | 1,270 | 10.90 | 14 | 0.7\% |
| 331P71L0 | Pants | 750 | 17.86 | 13 | 0.7\% |
| 3301S1L0 | Pants | 695 | 18.29 | 13 | 0.7\% |
| 51680111 | Pants | 1,470 | 7.47 | 11 | 0.6\% |
| 3301S1J7 | Pants | 618 | 17.43 | 11 | 0.6\% |
| 511G9202 | Shorts/Capri/Crops | 918 | 11.63 | 11 | 0.6\% |
| WB4DQ260 | Shorts/Capri/Crops | 665 | 15.10 | 10 | 0.5\% |
| 3311S1J7 | Pants | 557 | 17.74 | 10 | 0.5\% |
| 3341S1J7 | Pants | 562 | 17.46 | 10 | 0.5\% |
| 51248102 | Pants | 1,322 | 5.97 | 8 | 0.4\% |
| $630 \times 9204$ | Shorts/Capri/Crops | 1,463 | 5.32 | 8 | 0.4\% |
| 72152877 | Cut \& Sew/T-Shirts | 5,237 | 1.44 | 8 | 0.4\% |
| 64186542 | Dresses/Coats | 2,070 | 3.59 | 7 | 0.4\% |
| 51080111 | Pants | 889 | 7.47 | 7 | 0.4\% |
| 3301S1A4 | Pants | 382 | 15.34 | 6 | 0.3\% |
| 51089197 | Pants | 717 | 7.95 | 6 | 0.3\% |
| 3F1LW52A | Dresses/Coats | 461 | 12.23 | 6 | 0.3\% |
| 3L4SV2B5 | Shorts/Capri/Crops | 384 | 14.48 | 6 | 0.3\% |
| 3311S2A6 | Shorts/Capri/Crops | 221 | 24.85 | 5 | 0.3\% |
| WB6G9111 | Pants | 468 | 11.71 | 5 | 0.3\% |
| 51289111 | Pants | 601 | 8.84 | 5 | 0.3\% |
| 510G9268 | Shorts/Capri/Crops | 408 | 12.95 | 5 | 0.3\% |
| 3F1X5609 | Blouses/Shirts/Tunic | 327 | 16.09 | 5 | 0.3\% |
| Total-Top 50 SKUS |  | 145,311 | \$10.91 | \$1,586 | 83.6\% |
| All Other SKUs (525 Unique SKUs) |  | 55,492 | 5.60 | 311 | 16.4\% |
| Total |  | 200,803 | \$9.44 | \$1,897 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.
"TIger-IIETVI24 25-24 MTHS" and "4. INV - AUG31 - FG \& WIP" reports.

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - United States - Aged > 365 Days
As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 1211S1J0 | Pants | 8,316 | \$15.28 | \$127 | 4.0\% |
| 511G9185 | Pants | 5,981 | 11.73 | 70 | 2.2\% |
| 51169117 | Pants | 5,002 | 11.07 | 55 | 1.7\% |
| 51269117 | Pants | 4,963 | 10.92 | 54 | 1.7\% |
| 3L1SV1D5 | Pants | 3,302 | 15.63 | 52 | 1.6\% |
| 51669117 | Pants | 4,750 | 10.64 | 51 | 1.6\% |
| 511G9204 | Shorts/Capri/Crops | 4,488 | 10.97 | 49 | 1.6\% |
| 51080219 | Shorts/Capri/Crops | 8,085 | 5.98 | 48 | 1.5\% |
| 514G9267 | Shorts/Capri/Crops | 3,406 | 13.31 | 45 | 1.4\% |
| 510G9204 | Shorts/Capri/Crops | 4,206 | 10.64 | 45 | 1.4\% |
| 51069117 | Pants | 4,067 | 10.80 | 44 | 1.4\% |
| 3E0Y7262 | Shorts/Capri/Crops | 3,206 | 13.40 | 43 | 1.4\% |
| 514G9204 | Shorts/Capri/Crops | 3,243 | 12.60 | 41 | 1.3\% |
| 51169185 | Pants | 3,650 | 11.06 | 40 | 1.3\% |
| 3A1Y7111 | Pants | 17,444 | 2.20 | 38 | 1.2\% |
| 515G9185 | Pants | 2,841 | 13.48 | 38 | 1.2\% |
| 3E0Y7267 | Shorts/Capri/Crops | 3,721 | 9.96 | 37 | 1.2\% |
| 3301S1L0 | Pants | 1,931 | 19.08 | 37 | 1.2\% |
| 510G9185 | Pants | 3,168 | 11.38 | 36 | 1.1\% |
| 512G9185 | Pants | 3,018 | 11.43 | 34 | 1.1\% |
| 5823D128 | Pants | 3,606 | 9.36 | 34 | 1.1\% |
| 3E0Y7214 | Shorts/Capri/Crops | 2,362 | 13.69 | 32 | 1.0\% |
| 5813D128 | Pants | 2,924 | 9.64 | 28 | 0.9\% |
| 514G9185 | Pants | 2,080 | 13.48 | 28 | 0.9\% |
| GE1V7268 | Shorts/Capri/Crops | 2,818 | 9.81 | 28 | 0.9\% |
| 51569117 | Pants | 2,256 | 11.67 | 26 | 0.8\% |
| XB47V1W2 | Pants | 2,578 | 9.81 | 25 | 0.8\% |
| $516 \mathrm{G9185}$ | Pants | 2,188 | 11.38 | 25 | 0.8\% |
| 51469117 | Pants | 2,060 | 11.99 | 25 | 0.8\% |
| XB27V1W2 | Pants | 5,050 | 4.89 | 25 | 0.8\% |
| XB4712X3 | Shorts/Capri/Crops | 2,336 | 9.81 | 23 | 0.7\% |
| $511 \mathrm{G9117}$ | Pants | 2,414 | 9.36 | 23 | 0.7\% |
| 3LOSV1A8 | Pants | 1,661 | 13.33 | 22 | 0.7\% |
| AB162260 | Shorts/Capri/Crops | 2,729 | 8.06 | 22 | 0.7\% |
| XB47V1W0 | Pants | 2,186 | 9.81 | 21 | 0.7\% |
| 3341S1L0 | Pants | 980 | 21.75 | 21 | 0.7\% |
| 3312S1K2 | Pants | 1,454 | 14.23 | 21 | 0.7\% |
| 514W5107 | Pants | 1,679 | 12.14 | 20 | 0.6\% |
| 3312S1J6 | Pants | 2,032 | 9.81 | 20 | 0.6\% |
| AB062260 | Shorts/Capri/Crops | 2,539 | 7.82 | 20 | 0.6\% |
| 3312S1L0 | Pants | 1,995 | 9.81 | 20 | 0.6\% |
| 51480219 | Shorts/Capri/Crops | 2,700 | 7.09 | 19 | 0.6\% |
| 3E4Y7267 | Shorts/Capri/Crops | 1,537 | 12.24 | 19 | 0.6\% |
| $512 \mathrm{G9117}$ | Pants | 2,251 | 8.22 | 19 | 0.6\% |
| 3312S1J7 | Pants | 1,721 | 9.81 | 17 | 0.5\% |
| 3F1XK68J | Blouses/Shirts/Tunic | 764 | 21.75 | 17 | 0.5\% |
| 515W5107 | Pants | 1,393 | 11.74 | 16 | 0.5\% |
| XB0711X1 | Pants | 1,963 | 8.14 | 16 | 0.5\% |
| $515 \mathrm{G9117}$ | Pants | 1,313 | 11.77 | 15 | 0.5\% |
| 3L1SV1W3 | Pants | 2,153 | 6.88 | 15 | 0.5\% |
| Total-TOp 50 SKUS |  | 164,510 | \$10.01 | \$1,647 | 52.0\% |
| All Other SKUs (1,680 Unique SKUs) |  | 689,179 | 2.21 | 1,523 | 48.0\% |
| Total |  | 853,689 | \$3.11 | \$3,170 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.

# Nygård International Partnership 

## Wholesale

Inventory Composition - Top 50 SKUs - On-Hand - Canada
As of August 31, 2019
(CAD \$ in 000s)

| Style Number | Category | Inventory On Hand (1) |  |  |  | Sales and Turnover Data (2) (3) |  |  |  |  | Unit Cost Analysis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  | Sales |  | $\underset{\$}{\text { COGS }}$ | Gross Margin \% | Inventory Turnover | $\begin{aligned} & \text { COGS / } \\ & \text { Unit } \end{aligned}$ | Cost/Unit - CoGs/Unit |  |
|  |  |  |  | \$ | \% of Total | Units | \$ |  |  |  |  | \$ Per Unit | \% |
| 7W098111 | Pants | 22,438 | \$7.31 | \$164 | 1.4\% | 23,148 | \$222 | \$156 | 29.7\% | 1.0 | \$6.74 | \$0.57 | 7.8\% |
| 7W498111 | Pants | 15,366 | 8.36 | 128 | 1.1\% | 4,260 | 45 | 30 | 32.2\% | 0.2 | 7.16 | 1.21 | 14.4\% |
| 7W598111 | Pants | 15,092 | 8.16 | 123 | 1.1\% | 5,420 | 57 | 38 | 33.7\% | 0.3 | 6.99 | 1.17 | 14.3\% |
| 5BOH6113 | Pants | 11,561 | 9.49 | 110 | 1.0\% | 32,132 | 498 | 284 | 42.9\% | 2.6 | 8.84 | 0.65 | 6.9\% |
| 5 5 069129 | Pants | 8,976 | 11.90 | 107 | 0.9\% | 12,436 | 249 | 140 | 43.8\% | 1.3 | 11.23 | 0.67 | 5.7\% |
| 58088102 | Pants | 10,895 | 8.47 | 92 | 0.8\% | 18,336 | 281 | 153 | 45.5\% | 1.7 | 8.36 | 0.11 | 1.3\% |
| 5 J 083111 | Pants | 9,537 | 8.90 | 85 | 0.7\% | - | - |  | - | - | - | N/A | N/A |
| 52192735 | Sweaters | 7,435 | 10.19 | 76 | 0.7\% | - | - |  | - |  | - | N/A | N/A |
| 33115137 | Pants | 3,981 | 18.38 | 73 | 0.6\% | 5,614 | 138 | 96 | 30.7\% | 1.3 | 17.08 | 1.30 | 7.0\% |
| 7W198111 | Pants | 9,757 | 7.50 | 73 | 0.6\% | 20,985 | 201 | 148 | 26.6\% | 2.0 | 7.04 | 0.45 | 6.0\% |
| 33115136 | Pants | 4,306 | 16.18 | 70 | 0.6\% | 10,059 |  | 172 | 24.9\% | 2.5 | 17.15 | (0.97) | (6.0\%) |
| 470 W5117 | Pants | 6,622 | 10.41 | 69 | 0.6\% | 11,862 | 206 | 122 | 40.7\% | 1.8 | 10.31 | 0.11 | 1.0\% |
| 7W18V102 | Pants | 11,709 | 5.87 | 69 | 0.6\% | 13,108 |  |  | 17.9\% | 1.1 | 5.51 | 0.36 | 6.1\% |
| 521927X0 | Sweaters | 6,374 | 10.64 | 68 | 0.6\% |  |  |  | - |  | - | N/A | N/A |
| 53149833 | Cut \& Sew/T-Shirts | 7,672 | 8.82 | 68 | 0.6\% |  | - |  | - | - | - | N/A | N/A |
| 52092735 | Sweaters | 6,568 | 10.19 | 67 | 0.6\% |  |  |  | - | - | - | N/A | N/A |
| 541897X5 | Sweaters | 4,926 | 13.47 | 66 | 0.6\% |  |  | - | - | - | - | N/A | N/A |
| 76192720 | Sweaters | 7,476 | 8.62 | 64 | 0.6\% |  |  |  |  |  |  | N/A | N/A |
| 520927X0 | Sweaters | 5,925 | 10.64 | 63 | 0.6\% |  |  |  |  |  |  | N/A | N/A |
| 53049833 | Cut \& Sew/T-Shirts | 7,368 | 8.55 | 63 | 0.6\% |  | - | - | - | - | - | N/A | N/A |
| 7C19C483 | Jackets/Vests | 8,940 | 6.96 | 62 | 0.5\% | - |  | - | - | - | - | N/A | N/A |
| 58169129 | Pants | 5,045 | 12.21 | 62 | 0.5\% | 7,576 |  | 87 | 42.0\% | 1.4 | 11.53 | 0.68 | 5.6\% |
| 51069111 | Pants | 6,306 | 9.77 | 62 | 0.5\% | 9,794 | 159 | 88 | 44.3\% | 1.4 | 9.03 | 0.74 | 7.6\% |
| 3311S1L0 | Pants | 3,927 | 15.51 | 61 | 0.5\% | 12,650 | 297 | 230 | 22.6\% | 3.8 | 18.19 | (2.69) | (17.3\%) |
| 7W08V102 | Pants | 10,486 | 5.74 | 60 | 0.5\% | 16,283 | 109 | 87 | 20.8\% | 1.4 | 5.32 | 0.42 | 7.3\% |
| 5B1H6113 | Pants | 6,139 | 9.75 | 60 | 0.5\% | 17,240 | 270 | 158 | 41.7\% | 2.6 | 9.14 | 0.61 | 6.3\% |
| 470W5107 | Pants | 5,535 | 10.60 | 59 | 0.5\% | 7,402 | 118 | 77 | 34.3\% | 1.3 | 10.43 | 0.16 | 1.5\% |
| 3L1sV1A4 | Pants | 4,579 | 12.51 |  | 0.5\% | 5,452 | 118 | 66 | 44.0\% | 1.2 | 12.16 | 0.35 | 2.8\% |
| 7 152877 | Cut \& Sew/T-Shirts | 12,468 | 4.59 | 57 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 331151A4 | Pants | 3,406 | 16.72 |  | 0.5\% | 6,494 | 145 | 118 | 18.6\% | 2.1 | 18.13 | (1.41) | (8.4\%) |
| 7E1R0877 | Cut \& Sew/T-Shirts | 10,500 | 5.41 |  | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 7E19V877 | Cut \& Sew/T-Shirts | 12,528 | 4.52 |  | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| $5 \mathrm{~J} 6 \mathrm{B3111}$ | Pants | 6,242 | 8.73 | 55 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 51159452 | Jackets/Vests | 3,145 | 17.22 | 54 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 5192757 | Sweaters | 5,429 | 9.62 | 52 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 3F1X5621 | Blouses/Shirts/Tunic | 3,581 | 14.53 | 52 | 0.5\% | 1,779 | 43 | 25 | 41.2\% | 0.5 | 14.19 | 0.34 | 2.3\% |
| 55154877 | Cut \& Sew/T-Shirts | 6,571 | 7.80 | 51 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 540897X5 | Sweaters | 3,800 | 13.47 | 51 | 0.5\% | - | - | - | - | - | - | N/A | N/A |
| 5 5 188102 | Pants | 5,506 | 8.74 | 48 | 0.4\% | 10,317 | 153 | 89 | 41.9\% | 1.8 | 8.63 | 0.12 | 1.3\% |
| 51092757 | Sweaters | 4,902 | 9.62 | 47 | 0.4\% | - | - | - | - | - | - | N/A | N/A |
| 5 J 059452 | Jackets/Vests | 2,824 | 16.70 | 47 | 0.4\% | - | - | - | - | - | - | N/A | N/A |
| 87461135 | Pants | 3,159 | 13.82 | 44 | 0.4\% | 496 | 9 | 3 | 69.6\% | 0.1 | 5.27 | 8.55 | 61.9\% |
| AB469111 | Pants | 4,307 | 10.03 | 43 | 0.4\% | 491 | 4 | 3 | 27.8\% | 0.1 | 6.08 | 3.95 | 39.4\% |
| 5J1B3111 | Pants | 4,548 | 9.15 | 42 | 0.4\% | - | - | - | - | - | - | N/A | N/A |
| 51669111 | Pants | 4,326 | 9.60 | 42 | 0.4\% | 6,211 | 98 | 55 | 43.7\% | 1.3 | 8.85 | 0.75 | 7.8\% |
| 38131623 | Blouses/Shirts/Tunic | 2,500 | 16.49 | 41 | 0.4\% | 1,347 | 38 | 22 | 41.5\% | 0.5 | 16.42 | 0.07 | 0.4\% |
| 471W5107 | Pants | 3,735 | 10.91 | 41 | 0.4\% | 5,191 | 79 | 56 | 29.7\% | 1.4 | 10.77 | 0.14 | 1.3\% |
| 58069111 | Pants | 4,217 | 9.56 | 40 | 0.4\% | 7,164 | 115 | 64 | 44.6\% | 1.6 | 8.87 | 0.70 | 7.3\% |
| 47072126 | Pants | 3,033 | 12.85 | 39 | 0.3\% | 11,960 | 239 | 144 | 39.9\% | 3.7 | 12.02 | 0.82 | 6.4\% |
| 33015110 | Pants | 2,564 | 15.10 | 39 | 0.3\% | 4,087 | 90 | 69 | 23.4\% | 1.8 | 16.80 | (1.70) | (11.3\%) |
| Total-Tops | swos | 348,232 | 39.29 | 35,230 | 28.0\% | 289,294 | 54,449 | 52,052 | 35.9\% | 0.9 | \$9.06 |  |  |
| All Other SKU | (3,620 Unique SKUs) | 1,009,031 | 8.02 | 8,090 | 71.4\% | 769,464 | 10,678 | 6,797 | 36.3\% | 0.8 | 8.83 | N/A |  |
| Fotal |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Note(s): <br> (1) Inventory is gross of ineligibles but excludes raw materials. <br> (2) Sales and COGS are shown for items on hand as of August 31, 2019 and exclude intracompany sales. <br> (3) Inventory turnover has been calculated using the COGS for the 12 months ended August 2019 and the inventory on hand as of August 31, 2019. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Data Source(s): <br> 25-24 MTHS" and "4. INV - AUG31-FG \& WIP" reports. |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - Canada - Aged < 196 Days
As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 7W098111 | Pants | 16,241 | \$7.40 | \$120 | 1.3\% |
| 5B0H6113 | Pants | 11,204 | 9.51 | 107 | 1.1\% |
| 5B069129 | Pants | 8,946 | 11.90 | 106 | 1.1\% |
| 7W498111 | Pants | 12,387 | 8.44 | 105 | 1.1\% |
| 7W598111 | Pants | 12,633 | 8.22 | 104 | 1.1\% |
| 5B088102 | Pants | 10,802 | 8.48 | 92 | 1.0\% |
| 5J0B3111 | Pants | 9,537 | 8.90 | 85 | 0.9\% |
| 52192735 | Sweaters | 7,435 | 10.19 | 76 | 0.8\% |
| 7W18V102 | Pants | 11,701 | 5.87 | 69 | 0.7\% |
| 521927X0 | Sweaters | 6,374 | 10.64 | 68 | 0.7\% |
| 53149833 | Cut \& Sew/T-Shirts | 7,672 | 8.82 | 68 | 0.7\% |
| 52092735 | Sweaters | 6,568 | 10.19 | 67 | 0.7\% |
| 541B97X5 | Sweaters | 4,926 | 13.47 | 66 | 0.7\% |
| 7G192720 | Sweaters | 7,476 | 8.62 | 64 | 0.7\% |
| 520927X0 | Sweaters | 5,925 | 10.64 | 63 | 0.7\% |
| 53049833 | Cut \& Sew/T-Shirts | 7,368 | 8.55 | 63 | 0.7\% |
| 7C19C483 | Jackets/Vests | 8,940 | 6.96 | 62 | 0.7\% |
| 5B169129 | Pants | 5,056 | 12.19 | 62 | 0.6\% |
| 51069111 | Pants | 6,306 | 9.77 | 62 | 0.6\% |
| 7W08V102 | Pants | 10,485 | 5.74 | 60 | 0.6\% |
| 470 W 5117 | Pants | 5,621 | 10.46 | 59 | 0.6\% |
| 470W5107 | Pants | 5,536 | 10.60 | 59 | 0.6\% |
| 7 E 152877 | Cut \& Sew/T-Shirts | 12,468 | 4.59 | 57 | 0.6\% |
| 5B1H6113 | Pants | 5,808 | 9.79 | 57 | 0.6\% |
| 7E1R0877 | Cut \& Sew/T-Shirts | 10,500 | 5.41 | 57 | 0.6\% |
| 7E19V877 | Cut \& Sew/T-Shirts | 12,528 | 4.52 | 57 | 0.6\% |
| 7W198111 | Pants | 7,444 | 7.58 | 56 | 0.6\% |
| 5J6B3111 | Pants | 6,242 | 8.73 | 55 | 0.6\% |
| 5J1S9452 | Jackets/Vests | 3,145 | 17.22 | 54 | 0.6\% |
| 3L1SV1A4 | Pants | 4,275 | 12.52 | 54 | 0.6\% |
| 3311S1J7 | Pants | 2,898 | 18.38 | 53 | 0.6\% |
| 5 L 192757 | Sweaters | 5,429 | 9.62 | 52 | 0.5\% |
| 3F1X5621 | Blouses/Shirts/Tunic | 3,581 | 14.53 | 52 | 0.5\% |
| 5S154877 | Cut \& Sew/T-Shirts | 6,571 | 7.80 | 51 | 0.5\% |
| 540B97X5 | Sweaters | 3,800 | 13.47 | 51 | 0.5\% |
| 5B188102 | Pants | 5,497 | 8.74 | 48 | 0.5\% |
| 5L092757 | Sweaters | 4,902 | 9.62 | 47 | 0.5\% |
| 5J0S9452 | Jackets/Vests | 2,824 | 16.70 | 47 | 0.5\% |
| 3311S1A4 | Pants | 2,670 | 16.77 | 45 | 0.5\% |
| $5 J 1$ B3111 | Pants | 4,548 | 9.15 | 42 | 0.4\% |
| 51669111 | Pants | 4,326 | 9.60 | 42 | 0.4\% |
| 3B13J623 | Blouses/Shirts/Tunic | 2,500 | 16.49 | 41 | 0.4\% |
| 471W5107 | Pants | 3,704 | 10.91 | 40 | 0.4\% |
| 5B069111 | Pants | 4,217 | 9.56 | 40 | 0.4\% |
| 47072126 | Pants | 2,979 | 12.87 | 38 | 0.4\% |
| 7B19C483 | Jackets/Vests | 5,448 | 6.96 | 38 | 0.4\% |
| 5J076753 | Sweaters | 3,698 | 10.04 | 37 | 0.4\% |
| 3D189744 | Sweaters | 1,648 | 21.78 | 36 | 0.4\% |
| 5Z1A97X7 | Sweaters | 2,480 | 14.47 | 36 | 0.4\% |
| 51092723 | Sweaters | 2,829 | 12.49 | 35 | 0.4\% |
| Total-Top 50 SKUS |  | 328,098 | \$9.15 | \$3,004 | 31.4\% |
| All Other SKUs (1,815 Unique SKUs) |  | 599,242 | 10.93 | 6,552 | 68.6\% |
| Total |  | 921,340 | \$10.30 | \$9,556 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - Canada - Aged 197-365 Days As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 7W098111 | Pants | 6,197 | \$7.07 | \$44 | 6.3\% |
| 3311S1J6 | Pants | 1,471 | 16.88 | 25 | 3.6\% |
| 3301S1J6 | Pants | 1,526 | 15.95 | 24 | 3.5\% |
| 7W498111 | Pants | 2,979 | 8.05 | 24 | 3.5\% |
| 3311S1L0 | Pants | 1,375 | 16.08 | 22 | 3.2\% |
| 3311S1J7 | Pants | 1,066 | 18.38 | 20 | 2.8\% |
| 7W598111 | Pants | 2,459 | 7.84 | 19 | 2.8\% |
| 3301S1L0 | Pants | 1,144 | 15.58 | 18 | 2.6\% |
| 3L1SV1A9 | Pants | 1,467 | 11.70 | 17 | 2.5\% |
| 3LOSV1A4 | Pants | 1,403 | 12.17 | 17 | 2.5\% |
| 7W198111 | Pants | 2,313 | 7.23 | 17 | 2.4\% |
| 331P72C4 | Shorts/Capri/Crops | 811 | 19.78 | 16 | 2.3\% |
| 3311S1A4 | Pants | 732 | 16.64 | 12 | 1.8\% |
| 3301S1J7 | Pants | 623 | 17.95 | 11 | 1.6\% |
| 5B1H7113 | Pants | 1,099 | 9.87 | 11 | 1.6\% |
| 3LOSV1D5 | Pants | 648 | 15.25 | 10 | 1.4\% |
| 3311S2A6 | Shorts/Capri/Crops | 330 | 24.48 | 8 | 1.2\% |
| 3LOSV1O4 | Pants | 710 | 9.80 | 7 | 1.0\% |
| 3301S1A4 | Pants | 424 | 16.12 | 7 | 1.0\% |
| 3L4SV1A4 | Pants | 476 | 13.77 | 7 | 0.9\% |
| 3LOSV1D0 | Pants | 578 | 10.97 | 6 | 0.9\% |
| 3A0SV1Q6 | Pants | 713 | 8.32 | 6 | 0.9\% |
| 3311P1L0 | Pants | 284 | 19.38 | 6 | 0.8\% |
| 3311S2C4 | Shorts/Capri/Crops | 290 | 18.51 | 5 | 0.8\% |
| 3F1XK68J | Blouses/Shirts/Tunic | 232 | 22.98 | 5 | 0.8\% |
| 3F1X5609 | Blouses/Shirts/Tunic | 301 | 16.17 | 5 | 0.7\% |
| 5B033656 | Blouses/Shirts/Tunic | 890 | 5.00 | 4 | 0.6\% |
| RC16X114 | Pants | 3,736 | 1.12 | 4 | 0.6\% |
| 5E19F432 | Jackets/Vests | 448 | 8.95 | 4 | 0.6\% |
| X70G1849 | Cut \& Sew/T-Shirts | 463 | 8.65 | 4 | 0.6\% |
| 3L1SV2B5 | Shorts/Capri/Crops | 332 | 11.81 | 4 | 0.6\% |
| 3L1SV1D0 | Pants | 335 | 11.48 | 4 | 0.6\% |
| 3L1SV1A4 | Pants | 292 | 12.68 | 4 | 0.5\% |
| 3L1UA1P4 | Pants | 264 | 13.57 | 4 | 0.5\% |
| 3311P1J6 | Pants | 172 | 20.60 | 4 | 0.5\% |
| 51148102 | Pants | 586 | 6.00 | 4 | 0.5\% |
| 51048102 | Pants | 593 | 5.87 | 3 | 0.5\% |
| X71G1849 | Cut \& Sew/T-Shirts | 388 | 8.91 | 3 | 0.5\% |
| 5B0H6113 | Pants | 357 | 8.90 | 3 | 0.5\% |
| 331P71L0 | Pants | 204 | 15.06 | 3 | 0.4\% |
| 3301P1J6 | Pants | 153 | 20.03 | 3 | 0.4\% |
| 5B1H6113 | Pants | 331 | 9.16 | 3 | 0.4\% |
| 470 W 5117 | Pants | 290 | 10.28 | 3 | 0.4\% |
| 3B025623 | Blouses/Shirts/Tunic | 218 | 12.66 | 3 | 0.4\% |
| 5C1B9754 | Sweaters | 678 | 3.99 | 3 | 0.4\% |
| 3L1SV2Y4 | Shorts/Capri/Crops | 201 | 12.89 | 3 | 0.4\% |
| 3T31W1L0 | Pants | 111 | 22.07 | 2 | 0.4\% |
| 3311P1A4 | Pants | 120 | 20.14 | 2 | 0.3\% |
| 3A4SV1QA | Pants | 214 | 11.25 | 2 | 0.3\% |
| 3L1ZC2D1 | Shorts/Capri/Crops | 200 | 11.74 | 2 | 0.3\% |
| Total-Top 50 SKUS |  | 43,227 | \$10.35 | \$447 | 64.4\% |
| All Other SKUs (760 Unique SKUs) |  | 61,112 | 4.04 | 247 | 35.6\% |
| Total |  | 104,339 | \$6.65 | \$694 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - On-Hand - Canada - Aged > 365 Days
As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 87461135 | Pants | 3,159 | \$13.82 | \$44 | 4.1\% |
| AB469111 | Pants | 4,307 | 10.03 | 43 | 4.0\% |
| 3A1Y7114 | Pants | 3,671 | 10.44 | 38 | 3.6\% |
| 3F12S44B | Jackets/Vests | 1,416 | 26.06 | 37 | 3.4\% |
| GE1V7268 | Shorts/Capri/Crops | 4,643 | 7.00 | 33 | 3.0\% |
| XB1711Y2 | Pants | 2,241 | 10.38 | 23 | 2.2\% |
| 1211S1J0 | Pants | 1,336 | 17.39 | 23 | 2.2\% |
| 3311S1L0 | Pants | 1,415 | 14.37 | 20 | 1.9\% |
| 2E1Y7114 | Pants | 1,229 | 15.32 | 19 | 1.8\% |
| XB17V1W2 | Pants | 1,323 | 13.51 | 18 | 1.7\% |
| 3311S1J6 | Pants | 1,103 | 16.01 | 18 | 1.6\% |
| 3341S1J7 | Pants | 894 | 18.45 | 16 | 1.5\% |
| 3E0Y7262 | Shorts/Capri/Crops | 1,168 | 13.08 | 15 | 1.4\% |
| 3G1V7218 | Shorts/Capri/Crops | 2,132 | 7.12 | 15 | 1.4\% |
| 3A0Y7166 | Pants | 7,427 | 1,90 | 14 | 1.3\% |
| X61G1849 | Cut \& Sew/T-Shirts | 1,517 | 8.91 | 14 | 1.3\% |
| XB47V1W2 | Pants | 944 | 14.27 | 13 | 1.3\% |
| 3L1SV1A8 | Pants | 1,715 | 7.77 | 13 | 1.2\% |
| XB17V1W0 | Pants | 1,049 | 12.55 | 13 | 1.2\% |
| XB47V1W0 | Pants | 959 | 13.46 | 13 | 1.2\% |
| 2E1Y7267 | Shorts/Capri/Crops | 1,447 | 8.83 | 13 | 1.2\% |
| XB2711X2 | Pants | 2,037 | 5.94 | 12 | 1.1\% |
| 3312S1J7 | Pants | 1,636 | 7.12 | 12 | 1.1\% |
| 3B1DP68A | Blouses/Shirts/Tunic | 2,137 | 4.99 | 11 | 1.0\% |
| XB17V1W3 | Pants | 1,734 | 5.94 | 10 | 1.0\% |
| XB47V2Z1 | Shorts/Capri/Crops | 947 | 10.42 | 10 | 0.9\% |
| XB17V1W1 | Pants | 735 | 13.36 | 10 | 0.9\% |
| 87461138 | Pants | 883 | 10.46 | 9 | 0.9\% |
| 47057122 | Pants | 817 | 11.26 | 9 | 0.9\% |
| XB07V1W1 | Pants | 681 | 13.10 | 9 | 0.8\% |
| 5B07V254 | Shorts/Capri/Crops | 951 | 9.30 | 9 | 0.8\% |
| XB1711X2 | Pants | 996 | 8.11 | 8 | 0.8\% |
| 5B07V115 | Pants | 781 | 9.92 | 8 | 0.7\% |
| 3L0D51J6 | Pants | 447 | 16.75 | 7 | 0.7\% |
| 470 W5117 | Pants | 711 | 10.09 | 7 | 0.7\% |
| 87161135 | Pants | 514 | 13.91 | 7 | 0.7\% |
| 5B069266 | Shorts/Capri/Crops | 739 | 9.65 | 7 | 0.7\% |
| 3A0Y7116 | Pants | 3,609 | 1.90 | 7 | 0.6\% |
| XB1712X3 | Shorts/Capri/Crops | 571 | 11.77 | 7 | 0.6\% |
| 3301S1L0 | Pants | 494 | 13.25 | 7 | 0.6\% |
| XB07V1W2 | Pants | 488 | 13.25 | 6 | 0.6\% |
| 3LOSV1A8 | Pants | 491 | 13.04 | 6 | 0.6\% |
| 3E0Y7169 | Pants | 2,734 | 2.28 | 6 | 0.6\% |
| GE0V7119 | Pants | 2,832 | 2.16 | 6 | 0.6\% |
| XB4712Z4 | Shorts/Capri/Crops | 860 | 7.12 | 6 | 0.6\% |
| AB224186 | Pants | 1,725 | 3.49 | 6 | 0.6\% |
| XB07V1W0 | Pants | 448 | 12.33 | 6 | 0.5\% |
| 3LOSV1A9 | Pants | 463 | 11.74 | 5 | 0.5\% |
| 3L4SV185 | Pants | 426 | 12.46 | 5 | 0.5\% |
| 87161127 | Pants | 2,978 | 1.75 | 5 | 0.5\% |
| Total-Top 50 SKUS |  | 79,960 | \$8.51 | \$680 | 63.2\% |
| All Other SKUs (1,138 Unique SKUs) |  | 245,624 | 1.61 | 395 | 36.8\% |
| Total |  | 325,584 | \$3.30 | \$1,076 | 100.0\% |

Note(s):
(1) Inventory is gross of ineligibles but excludes raw materials.

## Nygård International Partnership

Wholesale
Inventory Composition - Top 50 SKUs - In-Transit - United States
As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 33140739 | Sweaters | 10,074 | \$19.54 | \$197 | 5.4\% |
| 3311S1J6 | Pants | 9,957 | 14.16 | 141 | 3.9\% |
| 3L1W51J6 | Pants | 4,227 | 22.68 | 96 | 2.6\% |
| 33440739 | Sweaters | 5,098 | 18.23 | 93 | 2.6\% |
| 3L1DJ1J6 | Pants | 3,393 | 20.43 | 69 | 1.9\% |
| 3311S1JL | Pants | 2,874 | 22.06 | 63 | 1.8\% |
| 3L1SV1A4 | Pants | 4,849 | 12.34 | 60 | 1.7\% |
| AZ11J823 | Cut \& Sew/T-Shirts | 4,840 | 11.42 | 55 | 1.5\% |
| 33040739 | Sweaters | 3,456 | 15.86 | 55 | 1.5\% |
| 3311S1J7 | Pants | 3,505 | 15.38 | 54 | 1.5\% |
| 3L2SV1A4 | Pants | 4,063 | 11.95 | 49 | 1.3\% |
| 381 KY 46 D | Jackets/Vests | 2,002 | 22.97 | 46 | 1.3\% |
| 3311S1L0 | Pants | 3,156 | 14.52 | 46 | 1.3\% |
| AG1387X4 | Sweaters | 3,410 | 12.99 | 44 | 1.2\% |
| 3615A4FA | Jackets/Vests | 2,058 | 21.40 | 44 | 1.2\% |
| AZ01J823 | Cut \& Sew/T-Shirts | 3,919 | 11.07 | 43 | 1.2\% |
| 331P91J6 | Pants | 2,700 | 14.98 | 40 | 1.1\% |
| 3L4SV1A4 | Pants | 2,918 | 13.57 | 40 | 1.1\% |
| 811KP4F3 | Jackets/Vests | 1,828 | 21.40 | 39 | 1.1\% |
| 810KP4F3 | Jackets/Vests | 1,676 | 20.77 | 35 | 1.0\% |
| 8K1EP486 | Jackets/Vests | 1,204 | 28.19 | 34 | 0.9\% |
| 3321S1A4 | Pants | 2,197 | 15.09 | 33 | 0.9\% |
| VA113100 | Pants | 2,780 | 11.67 | 32 | 0.9\% |
| AN11U682 | Blouses/Shirts/Tunic | 2,420 | 13.31 | 32 | 0.9\% |
| VA54C120 | Pants | 1,755 | 17.90 | 31 | 0.9\% |
| 3L4DJ1J6 | Pants | 1,361 | 22.34 | 30 | 0.8\% |
| 3G19K42C | Jackets/Vests | 1,558 | 18.83 | 29 | 0.8\% |
| AN01U682 | Blouses/Shirts/Tun | 2,174 | 12.90 | 28 | 0.8\% |
| 3311S1A4 | Pants | 1,827 | 15.09 | 28 | 0.8\% |
| $39189737$ | Sweaters | 1,392 | 19.54 | 27 | 0.8\% |
| 3L1SV185 | Pants | 2,480 | 10.89 | 27 | 0.7\% |
| AN41U682 | Blouses/Shirts/Tunic | 1,756 | 15.29 | 27 | 0.7\% |
| AN1927X0 | Sweaters | 2,190 | 12.18 | 27 | 0.7\% |
| VA64C120 | Pants | 1,622 | 16.43 | 27 | 0.7\% |
| VA1C2120 | Pants | 1,697 | 15.69 | 27 | 0.7\% |
| AN14F474 | Jackets/Vests | 2,147 | 12.38 | 27 | 0.7\% |
| 3A1SV1QB | Pants | 2,681 | 9.71 | 26 | 0.7\% |
| VA14C120 | Pants | 1,482 | 17.11 | 25 | 0.7\% |
| AZ41J823 | Cut \& Sew/T-Shirts | 1,905 | 13.12 | 25 | 0.7\% |
| VA44C120 | Pants | 1,323 | 18.39 | 24 | 0.7\% |
| AN0927X0 | Sweaters | 1,959 | 12.18 | 24 | 0.7\% |
| AN19K840 | Cut \& Sew/T-Shirts | 2,190 | 10.85 | 24 | 0.7\% |
| AN04F474 | Jackets/Vests | 1,959 | 12.01 | 24 | 0.6\% |
| 814KP4F3 | Jackets/Vests | 952 | 24.62 | 23 | 0.6\% |
| AY1N3452 | Jackets/Vests | 1,103 | 20.71 | 23 | 0.6\% |
| VA6C2120 | Pants | 1,443 | 15.13 | 22 | 0.6\% |
| A5154823 | Cut \& Sew/T-Shirts | 2,450 | 8.83 | 22 | 0.6\% |
| AG4387X4 | Sweaters | 1,498 | 14.29 | 21 | 0.6\% |
| VA5C2120 | Pants | 1,228 | 17.31 | 21 | 0.6\% |
| 391SV43E | Jackets/Vests | 779 | 25.90 | 20 | 0.6\% |
| Total-Top 50SkUs |  | 133,515 | \$15.73 | \$2,100 | 58.0\% |
| All Other SKUs (195 Unique SKUs) |  | 113,906 | 13.36 | 1,522 | 42.0\% |
| Total |  | 247,421 | \$14.64 | \$3,622 | 100.0\% |

# Nygård International Partnership 

Wholesale
Inventory Composition - Top 50 SKUs - In-Transit - Canada
As of August 31, 2019
(CAD \$ in 000s)

| Style <br> Number | Category | Inventory On Hand |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Units | Unit Cost | Cost |  |
|  |  |  |  | \$ | \% of Total |
| 7W1R0877 | Cut \& Sew/T-Shirts | 43,380 | \$5.41 | \$235 | 3.6\% |
| 7W152877 | Cut \& Sew/T-Shirts | 39,960 | 4.59 | 183 | 2.8\% |
| 7W098111 | Pants | 21,225 | 7.40 | 157 | 2.4\% |
| 7Y1387X0 | Sweaters | 22,092 | 6.91 | 153 | 2.3\% |
| 7W452877 | Cut \& Sew/T-Shirts | 22,365 | 5.25 | 117 | 1.8\% |
| 56092728 | Sweaters | 8,452 | 12.12 | 102 | 1.6\% |
| 3L1W51J6 | Pants | 4,323 | 23.01 | 99 | 1.5\% |
| 7Y138754 | Sweaters | 14,076 | 6.98 | 98 | 1.5\% |
| 7W198111 | Pants | 12,704 | 7.58 | 96 | 1.5\% |
| 5B088102 | Pants | 11,083 | 8.48 | 94 | 1.4\% |
| 56192728 | Sweaters | 7,579 | 12.12 | 92 | 1.4\% |
| 541387X4 | Sweaters | 8,409 | 10.11 | 85 | 1.3\% |
| 540387X4 | Sweaters | 7,644 | 10.11 | 77 | 1.2\% |
| 7U13Y843 | Cut \& Sew/T-Shirts | 13,536 | 5.23 | 71 | 1.1\% |
| 5L192758 | Sweaters | 6,839 | 9.62 | 66 | 1.0\% |
| 7W598111 | Pants | 7,942 | 8.22 | 65 | 1.0\% |
| 5B0H6113 | Pants | 6,854 | 9.51 | 65 | 1.0\% |
| 57192735 | Sweaters | 5,126 | 12.17 | 62 | 1.0\% |
| 57092735 | Sweaters | 5,094 | 12.17 | 62 | 1.0\% |
| 7W498111 | Pants | 7,193 | 8.44 | 61 | 0.9\% |
| 5H049833 | Cut \& Sew/T-Shirts | 6,938 | 8.55 | 59 | 0.9\% |
| 5H149833 | Cut \& Sew/T-Shirts | 6,698 | 8.82 | 59 | 0.9\% |
| 5L092758 | Sweaters | 5,589 | 9.62 | 54 | 0.8\% |
| 5B688102 | Pants | 6,023 | 8.78 | 53 | 0.8\% |
| 5C1BM452 | Jackets/Vests | 2,979 | 16.42 | 49 | 0.8\% |
| 5C0BM452 | Jackets/Vests | 3,024 | 15.93 | 48 | 0.7\% |
| 3317 M 482 | Jackets/Vests | 1,889 | 25.42 | 48 | 0.7\% |
| 3A1DA64Y | Blouses/Shirts/Tu | 2,758 | 17.25 | 48 | 0.7\% |
| 7W18V102 | Pants | 8,004 | 5.87 | 47 | 0.7\% |
| 5B188102 | Pants | 5,196 | 8.74 | 45 | 0.7\% |
| 5R138789 | Sweaters | 3,549 | 12.63 | 45 | 0.7\% |
| 5R038789 | Sweaters | 3,537 | 12.63 | 45 | 0.7\% |
| 7 T 452540 | Dresses/Coats | 5,139 | 8.51 | 44 | 0.7\% |
| 7R16R647 | Blouses/Shirts/Tunic | 7,032 | 6.17 | 43 | 0.7\% |
| 5YON3452 | Jackets/Vests | 2,708 | 15.64 | 42 | 0.6\% |
| 5TOPN472 | Jackets/Vests | 3,034 | 13.91 | 42 | 0.6\% |
| 7W08V102 | Pants | 7,344 | 5.74 | 42 | 0.6\% |
| 5T1PN472 | Jackets/Vests | 2,868 | 14.34 | 41 | 0.6\% |
| 5Y1N3452 | Jackets/Vests | 2,463 | 16.13 | 40 | 0.6\% |
| 5B1H6113 | Pants | 4,026 | 9.79 | 39 | 0.6\% |
| 571927W1 | Sweaters | 3,483 | 11.28 | 39 | 0.6\% |
| 570927W1 | Sweaters | 3,340 | 11.28 | 38 | 0.6\% |
| 7W13A111 | Pants | 5,208 | 7.10 | 37 | 0.6\% |
| 551SQ474 | Jackets/Vests | 2,524 | 14.26 | 36 | 0.6\% |
| 7R13J826 | Cut \& Sew/T-Shirts | 7,500 | 4.80 | 36 | 0.6\% |
| 7W03A111 | Pants | 5,208 | 6.90 | 36 | 0.6\% |
| 3311S1JL | Pants | 1,503 | 23.80 | 36 | 0.5\% |
| 3L1D51J6 | Pants | 1,730 | 19.81 | 34 | 0.5\% |
| 5 Y 092757 | Sweaters | 3,171 | 10.78 | 34 | 0.5\% |
| 7R13Y877 | Cut \& Sew/T-Shirts | 7,488 | 4.46 | 33 | 0.5\% |
| Total-Top 50SkUs |  | 407,829 | \$8.18 | \$3,335 | 51.2\% |
|  |  |  |  |  |  |
| All Other SKUs (379 Unique SKUs) |  | 282,236 | 11.27 | 3,181 | 48.8\% |
| Total |  | 690,065 | \$9.44 | \$6,517 | 100.0\% |

## Nygård International Partnership <br> Retail Stores

Store Visits
(CAD \$ in 000s)

| Loc. <br> No. | Location Name | State | Inv. at Cost (1) | \% to <br> Total |
| :---: | :---: | :---: | :---: | :---: |
| Storecin Operation: |  |  |  |  |
| 44 | Carlingwood | ON | \$113 | 0.6\% |
| 80 | Cloverdale | ON | 77 | 0.4\% |
| 138 | North Hill | AB | 73 | 0.4\% |
| 174 | Sunridge | $A B$ | 286 | 1.5\% |
| 179 | Tsc4 | ON | 367 | 2.0\% |
| 181 | Londonderry | AB | 112 | 0.6\% |
| 199 | Merivale | ON | 119 | 0.6\% |
| 200 | Hazeldean | ON | 99 | 0.5\% |
| 273 | Heartland | ON | 263 | 1.4\% |
| 297 | Shawnessy | AB | 232 | 1.3\% |
| 400 | Northland | $A B$ | 95 | 0.5\% |
| 401 | Milton | ON | 107 | 0.6\% |
| 416 | Mayfield Common | $A B$ | 247 | 1.3\% |
| 418 | Chapman Mills | ON | 186 | 1.0\% |
| 445 | Georgetown Nm | ON | 83 | 0.4\% |
| 448 | Billings Brg Plz | ON | 98 | 0.5\% |
| 464 | Ctr Vaudreuil | QC | 183 | 1.0\% |
| 466 | Orfus Rd | ON | 168 | 0.9\% |
| 469 | Reg Chateauguay | QC | 94 | 0.5\% |
| 472 | Centre Laval | QC | 82 | 0.4\% |
| 483 | Dixie Mall | ON | 66 | 0.4\% |
| 496 | Angrignon | QC | 90 | 0.5\% |
| 502 | Centerpoint Mal | ON | 54 | 0.3\% |
| 515 | Bramalea | ON | 69 | 0.4\% |
| 520 | Promenade | ON | 85 | 0.5\% |
| 525 | Mail Champlain | QC | 129 | 0.7\% |
| 532 | St. Laurent | ON | 206 | 1.1\% |
| 537 | Bayshore | ON | 72 | 0.4\% |
| 547 | Carlingwood | ON | 80 | 0.4\% |
| 549 | Londonderry | AB | 80 | 0.4\% |
| 551 | W. Edmonton | $A B$ | 86 | 0.5\% |
| 31 | Visit Totals |  | \$4,101 | 22.2\% |
|  | Total Inventory |  | \$18,453 | 100.0\% |

Note(s):
(1) Inventory amounts are shown gross of adjustments.

## Limitations on Appraisal

The appraisal incorporates the following limitations, which if violated, weaken the validity of the appraisal or render the appraisal void:

1. No responsibility for matters of a legal nature, which might affect the property that is the subject of this appraisal. In particular, but without limiting the generality of the foregoing, the annexed appraisal assumes that the property is not subject to any liens, encumbrances, or impediments to its free transferability and that such property conforms to all statutes, regulations, and codes that might relate to or affect the use, sale, or other disposition of such property.
2. The appraisal is based on the following:
a. Tiger Valuation relied upon Company reports and management representation and has assumed without independent verification that all such information was accurate and complete in all material respect.
b. These appraisals are based upon the value of assets as of the date indicated in this report and subsequent changes, including changes in the market or in the composition, location, or condition of inventory, which could have a significant effect on the projected NOLV, have not been considered. Tiger Valuation assumes no responsibility for economic or physical factors occurring subsequent to the date of this report.
c. The opinions as to value stated in this report are premised upon the specific methods of sale discussed herein and must not be used in conjunction with any other proposed method of disposition.
d. The appraiser is not an attorney at law. The reader is advised to consult with an attorney on general rules of law as they apply to the property.
e. All opinions as to value are presented as the Tiger Valuation's considered opinion, based on the facts and data set forth in the report. The values reported herein are an opinion only and are not a warranty or a representation of fact. No responsibility is assumed for any inability to sell the inventory at the values projected herein. Other than stated herein, no representation, warrant, or statement is made as to the value or marketability of the assets.
f. The opinions expressed herein are valid only for the express and stated purpose of providing information and assistance to the parties to whom this report is specifically addressed and to their counsel in connection with the proposed financing and are not in any way, implied or expressed, to be construed, used, circulated, quoted, relied upon, or otherwise referred to for any other purpose or by any other person or entity without prior written consent of Tiger Valuation.
g. It is an express condition of this report that the appraiser is not required to give testimony or appear in court regarding this appraisal, unless arrangements have been previously made thereof.

This is Exhibit ' $G$ ' referred to in the
Affidavit of Greg Fenske
Affirmed before me at the City of
 Manitoba

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, MB R3C 325

INV SUMMARY
TIGER VALUATION
PRE: Proj 103
AS400 - Style - CLR

| MAR7, 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Age | U | $\begin{gathered} \text { Mix } \\ \% \end{gathered}$ | $\begin{gathered} \text { TTL IVL } \\ \$ \end{gathered}$ | $\begin{gathered} \text { Mix } \\ \% \end{gathered}$ |
| 0-196 Day | 2,083,704 | 59\% | 22,860,733 | 74\% |
| 197-365 D | 415,185 | 12\% | 3,360,204 | 11\% |
| Over 365 D | 1,060,365 | 30\% | 4,879,195 | 16\% |
| FG Grand TTI | 3,559,254 | 100\% | 31,100,133 | 100\% |
| In Transit INV | 1,494,236 |  | 15,677,178 |  |
| Warehouse T | 5,053,490 |  | 46,777,310 |  |
| RTL INV | 1,487,289 |  | 20,601,664 |  |
| TTL | 6,540,779 |  | 67,378,974 |  |


| Warehouse | Units | Value (CAD) |
| :--- | ---: | ---: |
|  |  |  |
| 1 | 2 | 1 |
| 2 | 536,696 | $4,592,553$ |
| 4 | $4,566,764.03$ |  |
| 4 | $1,073,307$ | $8,945,472$ |
| 5 | 140 | 482 |
| 7 | 284,893 | $1,715,255$ |
| 8 | 444,792 | $4,708,543$ |
| 9 | $1,221,419$ | $11,163,617$ |
| D | - | - |
| H | $(2,008)$ | $(25,807)$ |
| ( | 13 | 16 |
| Grand Total | $3,559,254$ | $31,100,132.91$ |


| RTL |  |  |  |
| :--- | ---: | ---: | ---: |
| Ageing | Units | RTL Cost | $\%$ |
| CURRENT | $\mathbf{7 1 1 , 0 3 1}$ | $11,006,588$ | $53 \%$ |
| 14-27 WKs | 257,402 | $4,421,923$ | $21 \%$ |
| $28-38$ WKs | 145,922 | $1,744,280$ | $8 \%$ |
| $39-51$ WKs | 131,800 | $1,412,483$ | $7 \%$ |
| TTL<52WKs | $1,246,155$ | $18,585,274$ | $90 \%$ |
| 52+ WKs | 241,134 | $2,016,390$ | $10 \%$ |
| TTL | $1,487,289$ | $20,601,664$ | $100 \%$ |


| Row Labels | Sum of qty | Sum of $\mathbf{< 1 9 7}$ | Sum of $\boldsymbol{> 1 9 6 < 3 6 5}$ | Sum of $>\mathbf{3 6 5}$ |
| :--- | ---: | ---: | ---: | ---: |
| Age A | $2,083,704$ | $22,861,585$ | - | - |
| Age B | 415,185 | - | $3,361,343$ | - |
| Age C | $1,060,365$ | $(851)$ | $(1,139)$ | $4,550,462$ |
| Grand Total | $\mathbf{3 , 5 5 9 , 2 5 4}$ | $\mathbf{2 2 , 8 6 0 , 7 3 3}$ | $\mathbf{3 , 3 6 0 , 2 0 4}$ | $\mathbf{4 , 5 5 0 , 4 6 2}$ |

This is Exhibit " $H$ " referred to in the

## Affidavit of Greg Fenske

Affirmed before me at the City of
Winnipeg, this ftth day of March, 2020


WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer 700-330 St. Mary Avenue
Winnipeg, MB R3C $3 Z 5$

From: Jonathan Yin [iyin@gacapitalpartners.com](mailto:iyin@gacapitalpartners.com)
Sent: March 11, 2020 3:02 PM
To: Peter Nygård PJN5577 [peter.nygard@nygard.com](mailto:peter.nygard@nygard.com); Greg Fenske GGF5140 [Greg.Fenske@Nygard.com](mailto:Greg.Fenske@Nygard.com); Hylton Levy [hlevy@farbergroup.com](mailto:hlevy@farbergroup.com); Robert Hine [r.hine@goldmanhine.com](mailto:r.hine@goldmanhine.com); Abe Rubinfeld AXR6966
[Abraham.Rubinfeld@Nygard.com](mailto:Abraham.Rubinfeld@Nygard.com)
Cc: Alex Zuckerman [azuckerman@gacapitalpartners.com](mailto:azuckerman@gacapitalpartners.com); Robert Louzan [rlouzan@gacapitalpartners.com](mailto:rlouzan@gacapitalpartners.com)
Subject: Nygard / GACP Initial Diligence List
All,
As referenced on the call - please find our initial diligence request list below. Let us know if you have any questions.

- Most recent White Oak borrowing base certificate
- Executed White Oak Credit Agreement and Security Agreement, along with copies of any waivers or amendments
- Latest field exam, if available
- Latest AR Aging report and AP Aging Report
- All updated appraisal reports, including:
- Tiger Inventory Appraisal report, as of November 2019
- Updated 2019 Real Estate appraisals for Canadian properties, including Inkster, Niagara St, Notre Dame, Broadway
- Information on any US Real Estate or other assets that could potentially serve as collateral, with appraisals if available
- 2017-2018 audited financials
- 2019 unaudited financials
- Detailed business plan, including:
- Cash flow forecasts
- Any potential asset sales, accompanied by estimates of valuation and potential timeframe
- List of strategic or financial buyers that have previously expressed interest in each asset outlined


## Thanks

Jonathan

## Jonathan Yin

Associate
Great American Capital Partners, LLC
11100 Santa Monica Blvd., Suite 800
Los Angeles, CA 90025
www.gacapitalpartners.com
(310) 689-5234 Direct
(631) 880-9874 Mobile
jyin@gacapitalpartners.com

This is Exhibit "I" referred to in the

## Affidavit of Greg Fenske


*CHULENKO

- and
nitoba Lawyer
Aary Avenue
- 3 R3C 325

WAYNE ONCHULENKO
Notary Public and
Practising Manitoba Lawyer
700-330 St. Mary Avenue
Winnipeg, MB R3C 325

Wayne M. Onchulenko

From:
Abe Rubinfeld AXR6966 [Abraham.Rubinfeld@Nygard.com](mailto:Abraham.Rubinfeld@Nygard.com)
Sent:
March 11, 2020 9:24 PM
To:
Greg Fenske GGF5140
Cc:
Wayne M. Onchulenko
Subject:
Affidavit of Greg Fenske - March 11, 2020
Affidavit of Greg Fenske Aff March 11.2020 v 6. docx

To the best of my belief and knowledge the contents of the attached affidavit are true.
Abe.Rubinfeld@Nygard.com
VP General Counsel
Toronto 4165986966
Visit: www,Nygard,com


[^0]:    Gary Williams, AACI, P. App
    Executive Vice President
    Valuation \& Advisory
    Gary.williams@cushwake.com
    Phone Office Direct 416.359.2528

[^1]:    Source: Oxford Economics

[^2]:    Source: Oxford Economics/National Statistical Office

[^3]:    Source: Oxford Economics

[^4]:    

[^5]:    The trademarks REALTOR(3), REALTORS(®), MLS®, Mulliple Listing Servicese and associaled logos are owned or controlled by The Canadian Real Estate Associalion (CREA) and identify the real eslate protessionals who are members of CREA and the quality of services they provide. Used under license.
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